SERVICE IMPROVEMENT PLAN 2010-2013

Appendix 1

Service Improvement Objective 1: Asset Maintenance Plan

| Actions | Measure of Success | Lead and Support Officer | Resources | Links |
|--|--|--|--|---|
| BEO Directorate to ensure that the Technical Services Division review the long term asset maintenance in respect of the fabric and components of the Barbican Estate. This project will include a review of all building and services elements. An initial committee report will be presented in June 2010 covering how the project will be progressed with priorities, timescales and additional resources identified. Completed. | Scoping exercise completed and comments from RCC included by May 2010 . Completed . This exercise will cover identifying trends in repairs and maintenance and the balance between preventative and reactive repairs, to consider where urgent attention needs to be targeted. | Mike Saunders Head of Asset Management & Programme Monitoring BEO-Directorate | This project will be conducted within existing Technical Services Division. Funding to take projected major projects forward will need to be included within future financial budgeting | Parts of the estate have been occupied for over 40 years. A plan for future maintenanc e and to identify future projects to |
| A working party with representation from the Technical Services Division, Barbican Estate Office and the RCC will be set up to progress the project. Completed. | A committee report presented to the RCC & BRC by June 2010 . Completed . Further actions and target dates will be identified following the June committee report. | | processes | ensure the fabric of the estate is protected for the long term needs to be prepared. |
| Rationale: This project will ensure that the Bar maintenance function. This ensures all resident saving exercise – ensuring the long-term "heal problems may have been identified Supports Community Strategy Themes: Support Supporting our strategic aims: To improve the | ts have a pleasant and, most import th" of the estate buildings could pre orting Our Communities | tantly, safe living en event expenditure f | vironment. It is also urther down the line | a cost |
| The joint working party meeting with representat This objective will be carried forward to the busin | | et twice (see Techni | cal update report A | ppendix 2). |

| Actions | Measure of Success | Lead and Support Officer | Resources | Links |
|---|---|---|---|---------------------------------------|
| BEO Directorate to review measures to reduce costs and develop a strategy plan by May 2010. Completed. Carry out a proactive review of all commercial uses for the car parks including contacting local businesses to ascertain needs for example bicycle parking & storage by July 2010. Completed. A report for June 2010 on charging including the possibility of implementing charges for motorcycle parking. If approved for implementation by December 2010. Completed. Assess the opportunity of providing additional cycle storage in some of the void areas of the car parks by September 2010. Completed. Introduction of a pre-pay system for temporary car parking by November 2010. | Additional income streams Identified and charging reviews conducted and implemented subject to the approval of the Barbican Residential Committee. Reduction of the current deficit on the car parking account. | Michael Bennett – Estate Services Manager Mike Kettle - Commecial Manager | Review existing resources | Car Park Strategy |
| Rationale: This objective will review the value for money provided by delivered to car park users. The City of London Corporation's policy managed and secure parking facilities on the one hand whilst seekin Supports Community Strategy Themes: Supporting Our Comm | for the Barbican Estate car po ng to fulfil its duty of optimising | arks is to balance the | objectives of prov | iding well |
| Supporting our strategic aims: To improve the department's v | alue for money, efficiency | and performance | | |
| A Working Party has been set up which will be chaired by Joy members, resident representatives and Officers from the Char Account - it is anticipated that this piece of work will be conc developed and a communication and consultation plan drav parking. The option of an online pre paid booking system for te a 3 month trial period will commence in the Spring. | nberlain's Department to g luded by the end of April. F vn up. Options are being pi | ain a shared under following this a rang rogressed for a pre | standing of the C ge of options, if a paid system for t | Car Park ny, will be emporary c |

| Actions | Measure of Success | Lead and Support Officer | Resources | Links |
|---|---|---|--|--|
| Finalise on-going arrangements for the management of the residential properties in Frobisher Crescent due for completion in April 2010 Revising Service Level Agreements and Residents' information pack for Frobisher Crescent by April 2010 . <u>Completed</u> . Developing a welcome pack for new residents by <u>April 2010. Completed</u> . Drawing up management protocol for liaison with the Barbican Centre over shared services and works and joint Health and Safety responsibilities by April 2010 <u>and then reviewed quarterly</u> Ensuring that all technical manuals, operating procedures and emergency plans are transferred to the Housing Services Technical Division by the end of the defects period September 2010 to March 2011 <u>Revised target December 2010 to May 2011</u> All protocols and new working arrangements to be reviewed after one year to check if the new protocols are working effectively. March 2011 | Ensuring that services to Frobisher Crescent properties are provided and managed in line with existing standards (e.g SLAs) across the Barbican Estate by end of June 2010 To ensure that service delivery is monitored on a quarterly basis. | BEO Directorate Working with the Leasehold Services Officer Sheila Delaney and the House Officers Helen Davinson, Rebecca Marshall and Sarah Styles | Will be considered, this will depend on marketing and selling timescales | BEO officers will be working with City Surveyors Chamberlain s Marketing agents Housing Technical Services Barbican Centre Developers – United House |
| Rationale: This objective will ensure that new residents in other residents on the Barbican Estate and to ensure that s | | | | delivered to |
| Supports Community Strategy Themes: Supporting Our Co | mmunities | | | |
| Supporting our strategic aims: To enhance and promote a | better quality of life for res | idents | | |

| Service Improvement Objective 4: To review Repairs and N | laintenance Procuremer | ıt. | | |
|--|--|---|--|--|
| Actions | Measure of Success | Lead and Support Officer | Resources | Links |
| A review will be conducted to ensure that the services delivered demonstrate value for money, are customer focused and of a high quality. This objective is a priority under the current financial climate. | That all major repairs and maintenance expenditure has been tested for value for money and evidence | John Todd , Head of Repairs and Maintenance | This exercise demonstrates best practice and will be carried out | Housing Technical Services Division |
| This review will be focused on 5 suppliers with the highest payment values and will cover areas of expenditure outside the new R&M contract. A report will be prepared for the Barbican Estate Directorate with recommendations for change if appropriate. The review will be completed by September 2010 Revised target December 2010. Revised target March 2011. | for this exercise can be provided to interested stakeholders by September 2010 revised target December 2010 and March 2011. | Anne Mason , Revenues and Service Charge Manager | within existing resources | Contractors |
| The cost increases may be due to the age of the Barbican Estate and failing components. This aspect will be managed under the Asset Management Project (See objective 1) | | | | |
| Rationale: Repairs and maintenance(R&M) expenditure i will be undertaken to demonstrate to residents that we are | - . | | - | nd this review |
| Supports Community Strategy Themes: Supporting Our Com | | | | |
| Supporting our strategic aims: To improve the department's | s value for money, efficier | icy and performar | nce | |
| Technical Services are market testing 5 main suppliers that h the review by the end of March 2011. | ave been nominated by | the BEO and antic | ipate that they v | will complete |

| Actions | Measure of Success | Lead and Support Officer | Resources | Links |
|---|---|---|---|--|
| To liaise with stakeholders to ensure that their views on service delivery are monitored and changes are implemented if appropriate. Conduct series of surveys with key stakeholders to review the management function and delivery of services. An review of external stakeholders via a Residents Satisfaction Survey to be carried out by February 2011. Completed. a survey of key internal stakeholders e.g. Barbican Estate staff, colleagues in DCCS, & other departments by March 2011 a survey of external stakeholders such as residents representatives, RCC representatives and resident working parties at the RCC annual review meeting in January 2011. Completed. | A Residents Satisfaction Survey has been conducted and other surveys with Key stakeholder have taken place by March 2011. Completed. Carry out an analysis of survey results. Review of services will depend on the outcome of the results and aspects of how services are delivered may be reviewed by March 2011 | Barbican Estate Directorate Michael Bennett Anne Mason Sharon McLaughlin | These surveys will be conducted within existing resources | The BEO works closely with the Technical Division to deliver R&M services. |
| Rationale: This objective is to ensure that the Barbican Esta making team, co-operating effectively with members, resid stakeholders and that the management function is delivere Supports Community Strategy Themes: Supporting Our Com Supporting our strategic aims: To improve the department's A framework of questions was prepared for the RCC annua BEO by the Chairman. | ent representatives, Barbio d in an efficient and cost munities s value for money, efficier | can Estate Team n effective manner. Icy and performa | nembers and off | ner |

| Service Improvement Objective 6 – Non-Statutory Consultation | | | | | | | |
|--|---|---|--|--|---|--|--|
| No. | Actions | Measure of Success | Lead and Support Officer | Resources | Links | | |
| Grou Depo 2010 The E draff mem and for w Grou Nove Cons prac RCC | Annual review programme of recognised House ups has been put in place by the Town Clerks artment by June 2010, revised target September 0. Completed. Barbican Estate Directorate will be drawing up a t protocol for non statutory consultation with hobers, RCC representatives, HG representatives, other residents. The protocol will include provision where blocks do not have a recognised House up by October 2010. Completed and included in ember/December update report. sultation will be undertaken on a draft best ctice guide and a report will be presented to the & BRC in March 2011. Included in ember/December update report. | Annual review of House Groups has been completed by June 2010 Revised target September 2010. Completed. A consultation protocol / strategy agreement has been agreed by October 2010 and implemented May 2011. Included in November/December update report. | BEO-Directorate House Officers Helen Davinson Rebecca Marshall Sarah Styles | This objective will be completed within existing resources | To ensure best practice is implemente d across all consultation processes. Town Clerks Department | | |

process and that best practise can be demonstrated for all consultation processes.

Supports Community Strategy Themes: Supporting Our Communities

Supporting our strategic aims: To increase stakeholder involvement/partnership working to drive service improvement.

The BEO currently review projects (such as carpet replacement, lighting or security improvements) based on factors such as necessity, reasonableness and value for money and where necessary consult with Long Leaseholders and or the House Group Committee. Following the review the current protocol will continue.

| Service Improvement Objective 7: Health & Safety Lead and | | | | | | | | |
|---|-------------------------------------|--------------------|------------------|-------------|--|--|--|--|
| Actions | Measure of Success | Support Officer | Resources | Links | | | | |
| To work towards completion of the annual Certificate of | Annual Certificate of | June Bridge – | | Overall | | | | |
| Assurance – To be submitted by end January 2011 | Assurance has been | Health and | | City of | | | | |
| To improve safety performance Top "X" reporting is being | completed by January 2011 | Safety and | | London | | | | |
| used to identify the most significant risks to enable them to | That action plans are in place | Office Manager | | H&S | | | | |
| be managed effectively and efficiently by managers. The | to address key issues | | | strategy | | | | |
| key divisional issues for 2010 are: lone working, manual | September 2010 | | | and | | | | |
| handling &driving. | That information has been | | | action | | | | |
| | analysed to support the | | | plan | | | | |
| To ensure that these priorities are communicated to | prioritisation of H&S within | | | | | | | |
| departmental managers who are responsible for | divisional plan and team | | | | | | | |
| implementing H&S via management team meetings by | plans | | | | | | | |
| September 2010. | Risk assessments have been | | | | | | | |
| Quality assure risk assessments within the department by | quality assured by March | | | | | | | |
| March 2011 | 2011 | | | - | | | | |
| Fire Safety – Develop an action plan to address fire safety | Full guidance has been issued | June Bridge | Additional | Working | | | | |
| within the Barbican Estate in particular a plan for balcony | to residents on balcony fire | Health and | staffing | with the | | | | |
| inspections to be carried out during 2010. | escapes by October 2010 | Safety & Office | resources | London | | | | |
| | A plan has been | Manager | may be | Fire | | | | |
| Initial Inspections – October to December | implemented to monitor | | required to | Brigade | | | | |
| Follow up Inspections – January to March | compliance with Balcony fire | BEO Directorate | implement | | | | | |
| Final Inspections – April 2011 | escape guidance by October | Leasehold | the action | | | | | |
| Due for completion April 2011 | 2010 | Services Officer | and | | | | | |
| Ensure that a fire safety plan is in place for Frobisher Crescent | | and House | monitoring | | | | | |
| by May 2010. Completed. | | Officers | plan | | | | | |
| Rationale: A sound health and safety framework has been pro- | , 6 | | | • | | | | |
| insurance claims, and protects the reputation of the section ar | | ng adverse publici | ty. It also sate | guards both | | | | |
| residents living on the estate and contractors undertaking worl | | | | | | | | |
| Supports Community Strategy Themes: Supporting Our Commu | | | | | | | | |
| Supporting our strategic aims: To enhance and promote a be | tter quality of life for residents. | | | | | | | |
| A fire safety plan is in place for Frobisher Crescent Residential p | properties. Following legal advice | e guidance letters | to residents w | ere sent to | | | | |
| esidents in March 2011. | | 0 | | | | | | |

| Actions | Measure of Success | Lead and Support Officer | Resources | Links |
|---|---|--|--|---|
| To work in partnership with developers, officers form the City Surveyors Department and residents to ensure that projects on the fringe of the Barbican Estate address issues of concern regarding estate management and to residents such as site access, working hours and removal of soil. Some of these projects have commenced and are ongoing and appropriate targets will be set as progress is made. Other projects are due to start during the period of this plan. The current projects include:: The Heron - meetings take place monthly St Alphage House - meetings to take place quarterly Crossrail – A resident forum meets 6 monthly Re-location of Barbican Centre Cinemas 2 & 3 – see update report. Moorgate Telephone Exchange - TBA Former Lazards site – Moorfields - TBA Roman House – Wood Street /Fore Street – Resident representatives meeting February 2011 | That any planning gain monies are identified and where appropriate bids for community benefit are put forward under section 106 Appropriate liaison and consultation programmes are in place. | BEO – Directorate. Mike Kettle – Commercial Manager. | Some additional resources may be available as a result of \$106 – planning gain monies. | City Surveyors Departmen Barbican Centre Heron & other developers Crossrail |
| Rationale: This objective is to ensure that the BEO works wit communications with Barbican Estate residents. These co Directorate as landlord to raise their concerns. Supports Community Strategy Themes: Supporting Our Com | onsultations are importan | - | | |
| Supporting our strategic aims: To increase stakeholder invo | | king to drive service | e improvement. | |

meetings to update all residents took place in June. A Crosrail City of London Residents forum took place on 7 September and regular meetings take place with the Barbican Association. A response to Crossrail's questionnaire on ground settlement is being prepared by officers.

| Service Improvement Objective 9: Sustainability | | | | |
|--|--|---|---|---|
| Actions | Measure of Success | Lead and Support Officer | Resources | Links |
| Work in partnership with organisations that may be able to reduce the carbon footprint of the Barbican Estate and to access available funding streams for carbon reduction projects. A proposal will be presented to the RCC and BRC by June 2010 . | A sustainability policy has been drawn up for the Barbican Estate and action and additional resources identified. | Sharon McLaughlin Support Services Manager | Their may be a requirement for additional resources. | The City of London Sustainability Policy |
| Consider proposals to use Staff flats to trial energy monitoring/efficiency devices to measure before and after effectiveness. Consider recommending products to the residents depending on the outcome of the trial by September 2010 . | | | | |
| Liaison on possible projects will be initially with the Barbican Association Environment and Ecology sub committee. | | | | |
| Sustainability issues will be highlighted in 6 monthly editions of Barbicanews. | | | | |
| Sustainability will also be a key issue underpinning the Asset Maintenance Plan (see also objective 1). | | | | |
| Rationale: This objective is important to ensure that the Bar more energy efficient and working toward a sustainable fut Supports Community Strategy Themes: Supporting Our Com | ure. | wards reducing it' | s carbn footprint, | , becoming |
| Supporting our strategic aims: To enhance and promote a | | idents | | |
| A Barbican Residential Committee/ Residents' Consultative of members of the BRC and RCC, members of the Barbic London. A Terms of Reference is being agreed and the we Barbican Estate more sustainable, with particular reference | ve Committee working gr an Association Sustainab rorking party will be charg | oup on sustainat ility Working Grou ged with evaluati | up and officers c | of the City of |

Summary of Key Performance Measures – April 2010 to December 2010

| KEY PER | FORMANCE MEASURES | Γ | | | | | | | | |
|---------------|---|----------------------|-----------------------------|---------|---------|------------------------------|---------------------|-----------------------------------|-------------------------|--|
| Ref. | Measure NameMeasure OwnerPerformance April 2009 to March 2010 | | | | | | | Performance Ap 20 ² | pril to December)10 | |
| Miscellaneous | | | | | | | | | | |
| BE1 | Average Void Turnover | Anne Mason | 9 | 39 days | 18 Days | 12 | 37 days | | | |
| Service L | evel Agreement Targets | | I | | | | | | | |
| Custome | r Care / Supervision & Managem | nent | | | | | | | | |
| BEMC1 | House Officer to carry out six- weekly joint inspections with House Group representatives to monitor performance indicators set out in the SLAs for Estate Services, Technical Services and Open Spaces | Michael Bennett | 144 | 100% | 100% | 108 | 100% | | | |
| BECS1 | Answering letters satisfactorily with a full reply within 10 working days (including letters to the Technical Division dealing with Barbican Estate issues) | Sharon McLaughlin | 480 (Total mail 1865) | 94% | 100% | 371 (Total mail 1654) | 84% | | | |
| BECS2 | Reception - Resident mystery shopper (1 per quarter) – satisfaction survey – good and very good for all 8 categories | Sharon McLaughlin | New Measure | | 85% | 19/23 | 83% (3 reports) | | | |
| BECS3 | To resolve written complaints satisfactorily within 14 days (Corporate PI) – (BE & Tech) | Sharon McLaughlin | 8 | 63% | 100% | 12 | 83% | | | |
| BECS4 | Payment of undisputed invoices within 30 days.(Corporate PI) | Sharon McLaughlin | 3246 | 98% | 100% | 2276/2289 | 99% | | | |

| Ref. | Measure Name | Measure Owner | | Performance April 2009 to March 2010 | | | oril to December 10 |
|---------|---|----------------------|---|---|--------------------|--|------------------------|
| BECS5 | To reduce Long Leaseholder arrears | Anne Mason | 0.20% | | 1% | 0.13% | |
| BECS6 | To reduce Short Term Tenants arrears | Anne Mason | 0.06% 1% | | 0.0 | 2% | |
| The net | figure relates to the debt which is | s not subject to a | payment arra | angement o | r action by the Co | mptroller and C | ity Solicitor. |
| BECS7 | To reduce miscellaneous income arrears | Anne Mason | | | Under £9,000 | £13 | |
| BECS8 | To reduce commercial rent arrears to under 2% of annual debit | Mike Kettle | 0.46% | | 1.75% | 0.92% | |
| BECS9 | Average staff sickness absence (Corporate PI) | Sharon McLaughlin | 13.36 | Days | 4.50 Days | 4.19 | Days |
| BECS10 | Lease extension applications | Sheila Delaney | 18 Applications 16 Completed 1 Outstanding 1 Withdrawn | | N/A | 11 Applications 9 Completed 2 Outstanding Withdrawn | |
| BECS11 | Lease extension applications - % of cases meeting target of 60 days for response from date of receipt in the BEO | Sheila Delaney | 16 | 100% | 100% | 11 | 100% |

| Ref. | Measure Name | Performance April 2009 to March 2010 | | Target 2010-2011 | Performance April to Decemb 2010 | | | | |
|---|--|---|------|---------------------|-------------------------------------|------|--|--|--|
| Estate Services – Measure Owner – Michael Bennett | | | | | | | | | |
| BEES1 | Estate Cleaners to complete daily self monitoring forms on cleaning scheduled works – produced weekly | 1248 | 100% | 100% | 936 | 100% | | | |
| BEES2 | House Officer six-weekly joint inspections with House Group representatives monitoring Communal block cleaning – good and very good standard | 138/144 | 96% | 90% | 98/108 | 91% | | | |
| BEES3 | House Officer six-weekly joint inspections with House Group representatives monitoring Communal window cleaning – good and very good standard | 107/127 | 84% | 84% | 68/96 | 71% | | | |
| BEES4 | House Officer six-weekly joint inspections with House Group representatives monitoring podium cleaning – good and very good standard | 115/144 | 80% | 85% | 81/106 | 76% | | | |
| BEES5 | House Officer six-weekly joint inspections with House Group representatives monitoring Car Park cleaning – good and very good standard | 94/128 | 73% | 85% | 68/94 | 72% | | | |
| BEES6 | Agency cleaning staff usage | 1265 | 13% | N/A | 924/7161 | 13% | | | |

| Ref. | Measure Name | Measure Owner | | ance April : Number | 2009 to March 2010 % | Target 2010- 2011 | Performance April to Decembe 2010 | | | |
|---------|---|--|-----------|------------------------|---|---|--------------------------------------|--|----------|--|
| Propert | ty Maintenance – Measure Owner | – Technical Dire | ectorate, | John Too | dd, Mike Saunders | s & Richar | rd Thomas | i | | |
| BETS1 | BETS1To carry out routine repairs within local target response times as detailed in the SLA | | | | 96% | 98% | 3623 869 | | 86% | |
| BETS2 | To inspect 10% of works carried contractors | out by | 3527 | (416) | 12% | 10% | 2793(| 318) | 11% | |
| 2793 = | the total number of orders issued t or the Garchey te | | | | orders raised to ma een checked by tee | | | resident e | ngineers | |
| | Residents satisfied with repairs to flats to a | | Total | Good or VG | | | Total | Good or VG | ′G | |
| BETS3 | | | 203 | 184 | 91% | 85% | 265 | 232 | 88% | |
| BETS4 | To carry out communal repairs to very good standard. Monitored b Officers | - | 239 | 210 | 88% | 75% | 248 | 215 | 87% | |
| | Replacement of Communal light | oulbs – | Total | On target | % | | Total | On target | et | |
| BETS5 | percentage meeting 7 working da | 1352 1304 96% | | 96% | 100% | 1101 | 1062 | 96% | | |
| BETS6 | Communal door closers and lock of repeat orders raised within 7 d order on a sample block in each zone of the Estate | Total Orders % /no of repeats Willoughby (27) - 7.4% (2) Ben Jonson (12) - 0% (0) Seddon (13) - 0% (0) | | | N/A | Total Order Willoughby Ben Jonsor Seddon (13 | (15) - n (13) - | o of repeats 0% (0) 8% (1) 0% (0) | | |

| Ref. | Measure Name | Performance April 2009 to March 2010 Number % | Target 2010- 2011 | Performance April to December 2010 | | • |
|---------|--|---|-------------------------|---|--------------|-----|
| BETS7 | Background Heating – percentage serviced within target Total loss – 24 Hours Partial loss – 3 working days | Total = 104 (80%) Partial = 201 (97%) | 100% | Total = 54 (83%) Partial = 193 (97%) | | |
| | This information is based on 247 heating | orders raised between 1 April and 3 | 1 Decembe | er 2010 | | |
| BETS8 | Replacement of lift car light bulbs – percentage | New Measure | 100% | Total | On target | 98% |
| DETOO | meeting 7 working day target | | 10070 | 85 | 83 | |
| Major W | orks - Measure Owner – Technical Directorate, J | ohn Todd, Mike Saunders & Richa | ard Thoma | S | | |
| BEMW1 | Resident surveys sent within 4 weeks of completion of Major Works Projects | 28.5% within target. | 100% | n/a | | |
| Open Sp | aces – Measure Owner – Michael Bennett | | | | | |
| BEOP1 | To carry out variations/additional works (other than seasonal works and unless other timescale agreed) within six weeks (30 working days) of BEO approval | New Measure | 80% | | 9/9 (100% | 6) |

Other Information requested by the Residents Consultation Committee –

Baggage Stores at 2 March 2011. Figures in brackets reflect the information presented to your last meeting

| Let | Sold | Allocated (In process) | Unlettable | Allocated to BEO | In Query | Vacant | Total | Average Void time in days |
|--------|------|---------------------------|------------|---------------------|----------|--------|--------|------------------------------|
| 1175 | 70 | 6 | 5 | 2 | 4 | 0 | 1262 | 23 |
| (1166) | (70) | (13) | (5) | (2) | (4) | (2) | (1262) | (27) |

The unlettable stores are due to flooding of stores in Defoe House and Ben Jonson House.

Waiting List

| Store | To Swap a store to another location | Additional Store – (where resident already has access to a single store) Additional Store (where resident already has access to more than 2 stores) | | Total |
|-------|-------------------------------------|--|-----|-------|
| 29 | 26 | 14 | 2 | 71 |
| (31) | (31) | (21) | (0) | (83) |

Bicycle Stores

| Let Stores | Vacant Stores | Waiting List | Total Stores |
|------------|---------------|--------------|--------------|
| 93 (91) | 7 (9) | 7 | 100 |

BARBICAN ESTATE - CAR PARKING BAYS AS AT 31 DECEMBER 2010

| CAR PARK | ANDREWES | BRETON | BUNYAN | CROMWELL | DEFOE | SPEED | LAUDERDALE | THOMAS MORE | 01 WILLOUGHBY | 03 WILLOUGHBY | TOTALS | PREVIOUS TOTALS (30/11/10) |
|-------------|----------|--------|--------|----------|-------|-------|------------|----------------|------------------|------------------|--------|----------------------------------|
| SOLD | 16 | 4 | 2 | 11 | 35 | 9 | 22 | 11 | 4 | 3 | 117 | 117 |
| RESIDENTIAL | 82 | 82 | 89 | 58 | 106 | 52 | 70 | 98 | 85 | 7 | 729 | 735 |
| COMMERCIAL | 2 | 1 | 2 | 0 | 0 | 54 | 0 | 0 | 4 | 3 | 66 | 66 |
| VACANT | 35 | 152 | 116 | 23 | 19 | 29 | 13 | 41 | 61 | 96 | 585 | 579 |
| TOTALS | 135 | 239 | 209 | 92 | 160 | 144 | 105 | 150 | 154 | 109 | 1497 | 1497 |

| FORMER CAR BAYS | 1 | 30 | 45 | 9 | 5 | 21 | 29 | 26 | 18 | 21 | 205 |
|--------------------|---|----|----|---|---|----|----|----|----|----|-----|
|--------------------|---|----|----|---|---|----|----|----|----|----|-----|

Former Car Bays - Reasons why no longer used as car bays:

BAGGAGE STORES / TRANSPORTABLE BAGGAGE STORES

BAYS TOO SMALL / AWKWARD TO PARK

BICYCLE LOCKERS / RACKS / CAGES / MOBILITY SCOOTERS

CAR PARKING OFFICES

ENTRANCES / EXITS TO BLOCKS

FIRE EXITS/FIRE HOSE REEL STORAGE LOW CEILING HEIGHTS/OPEN TO ELEMENTS/PILLARS

Heron Tower Development

180 car bays from Speed, 01 & 03 Willoughby car parks to be purchased by Heron The 54 commercial bays at Speed House car park are temporary

In addition to the original 50 transportable baggage stores located in Breton, Bunyan and Lauderdale car parks, utilising 19 car parking bays recorded above as former car bays, a further 50 new transportable baggage stores have been installed in Breton, Bunyan and 03 Willoughby car parks, utilising a further 22 former car bays

Visitors Bays

With the exception of Thomas More Car Park which has twelve designated visitors bays (not included in figures) all the other car parks utilise the vacant bays.

| | No | | | Re | gistere | d Letti | ngs | | |
|-----------------------|-------------|-----|------|-----|---------|---------|------|-----|------|
| Block Name | of Flats | Мау | y-10 | Sep | o-10 | Nov | v-10 | Ma | r-11 |
| Andrewes House | 192 | 6 | 3% | 7 | 4% | 8 | 4% | 8 | 4% |
| Ben Jonson House | 204 | 10 | 5% | 13 | 6% | 11 | 5% | 12 | 6% |
| Brandon Mews | 26 | 1 | 4% | 1 | 4% | 0 | 0% | 1 | 4% |
| Breton House | 111 | 10 | 9% | 10 | 9% | 12 | 11% | 13 | 12% |
| Bryer Court | 56 | 1 | 2% | 1 | 2% | 2 | 4% | 4 | 7% |
| Bunyan Court | 69 | 10 | 14% | 7 | 10% | 6 | 9% | 9 | 13% |
| Cromwell Tower | 112 | 6 | 5% | 6 | 5% | 5 | 4% | 2 | 2% |
| Defoe House | 178 | 5 | 3% | 8 | 4% | 4 | 2% | 5 | 3% |
| Frobisher Crescent | 69 | | | 3 | 4% | 6 | 9% | 7 | 10% |
| Gilbert House | 88 | 3 | 3% | 5 | 6% | 4 | 5% | 4 | 5% |
| John Trundle Court | 133 | 13 | 10% | 16 | 11% | 12 | 9% | 17 | 13% |
| Lambert Jones Mews | 8 | 0 | 0% | 0 | 0 | 0 | 0% | 0 | 0% |
| Lauderdale Tower | 117 | 1 | 1% | 1 | 1% | 1 | 1% | 2 | 2% |
| Mountjoy House | 64 | 3 | 5% | 3 | 5% | 2 | 3% | 4 | 6% |
| Seddon House | 76 | 4 | 5% | 7 | 9% | 4 | 5% | 6 | 8% |
| Shakespeare Tower | 116 | 1 | 1% | 2 | 2% | 2 | 2% | 2 | 2% |
| Speed House | 114 | 3 | 3% | 4 | 4% | 4 | 4% | 7 | 6% |
| Thomas More House | 166 | 10 | 6% | 9 | 5% | 7 | 4% | 8 | 5% |
| The Postern/Wallside* | 12 | 0 | 0% | 0 | 0 | 0 | 0% | 0 | 0% |
| Willoughby House | 148 | 11 | 7% | 8 | 5% | 5 | 3% | 7 | 5% |
| Totals | 2059 | 110 | 6% | 98 | 5% | 95 | 5% | 118 | 6% |

The freeholds of 14 Flats in Wallside have been sold and these properties are excluded from the properties listed above

The Comptroller and City Solicitor has confirmed that it is a term and condition of the lease that sub-tenancies are registered with the City of London and that the £70 fee is a reasonable charge for the administrative costs incurred in registering a subletting and is in accordance with similar charges elsewhere. A carrot and stick approach is undertaken to encourage long leaseholders to register their sub-tenants. Key permissions, orders for additional keys, car parking licenses are only accepted from registered sub-tenants.

We know of a number of unregistered sub tenants and information, if established, is recorded on our residents database. The information is then checked before any of the above services are requested

Agenda Plan 2011

| Report Title | Officer | RCC Meeting Date | BRC Meeting Date | | |
|---|-----------------|------------------------|---------------------|--|--|
| Update Report | All | 6 June | 20 June | | |
| SLA Review | Michael Bennett | | | | |
| Annual Review of RTAs | Town Clerks | | | | |
| Sales Report | Anne Mason | | | | |
| Roof Apportionments | Technical | | | | |
| Update Report | All | 12 Sept | 26 Sept | | |
| SLA Review | Michael Bennett | | | | |
| Sales Report | Anne Mason | | | | |
| Revenue Outturn | Anne Mason | | | | |
| Update Report (include update on revised car parking charges) | All | 28 Nov | 12 Dec | | |
| Estimates | Anne Mason | | | | |
| SLA Review | Michael Bennett | | | | |