



Finance and Resources Committee of the Board of Governors of the Guildhall School of Music & Drama

Date: MONDAY, 6 NOVEMBER 2017
Time: 1.45 pm
Venue: COMMITTEE ROOM - 2ND FLOOR WEST WING, GUILDHALL

LATE PAPERS

Items received too late for circulation in conjunction with the Agenda.

8. **HEFCE ANNUAL ACCOUNTABILITY RETURN**
Report of the Head of Finance and Business Administration.
For Information
(Pages 1 - 2)
9. **HEFCE ACCOUNTS DIRECTION 2017/18**
Report of the Principal of the Guildhall School of Music and Drama.
For Information
(Pages 3 - 14)
10. **AUDITED FINANCIAL STATEMENTS**
Report of the Chief Operating and Financial Officer.
For Information
(Pages 15 - 36)
11. **FINANCE REVIEW - PERIOD 6**
Report of the Principal of the Guildhall School of Music and Drama.
For Information
(Pages 37 - 40)
12. **GUILDHALL SCHOOL BUDGET REPORT 2018/19**
Report of the Principal of the Guildhall School of Music and Drama.
For Decision
(Pages 41 - 46)

13. **RESERVES POLICY**
Report of the Principal of the Guildhall School of Music and Drama. **(item withdrawn - report now part of item 12 above)**

John Barradell
Town Clerk and Chief Executive

Agenda Item 8

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank