



Barbican Centre Board

Date: WEDNESDAY, 20 MARCH 2019
Time: 11.00am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy Dr Giles Shilson (Chairman)
Deputy Tom Sleigh (Deputy Chairman)
Stephen Bediako (External Member)
Russ Carr (External Member)
Simon Duckworth
Alderman David Graves
Gerard Grech (External Member)
Deputy Tom Hoffman
Deputy Wendy Hyde
Emma Kane (Ex-Officio Member)
Vivienne Littlechild MBE
Wendy Mead
Lucy Musgrave (External Member)
Graham Packham (Ex-Officio Member)
Trevor Phillips (External Member)
Judith Pleasance
Deputy John Tomlinson
Jenny Waldman (External Member)

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**
 - a) **Board Minutes**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 23 January 2019.

For Decision
(Pages 1 - 6)
 - b) **Minutes of the Finance Committee - To Follow**
To receive the draft public minutes of the Finance Committee of the Barbican Centre Board meeting held on 5 March 2019.

For Information
 - c) **Minutes of the Risk Committee**
To receive the draft public minutes of the Risk Committee of the Barbican Centre Board held on 23 January 2019.

For Information
(Pages 7 - 10)
4. **OUTSTANDING ACTIONS AND WORKPLAN**
Report of the Town Clerk

For Information
(Pages 11 - 14)
5. **MANAGEMENT REPORT BY THE BARBICAN'S DIRECTORS**
Report of the Managing Director.

For Information
(Pages 15 - 30)
6. **CINEMA: ANNUAL PRESENTATION**
Report of the Artistic Director.
(N.B. – to be read in conjunction with the non-public report at Item 11)

For Information
(Pages 31 - 52)

7. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
8. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
9. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
For Decision
10. **NON-PUBLIC MINUTES**
- a) **Non-Public Board Minutes**
To agree the non-public Minutes of the Barbican Centre Board meeting held on 23 January 2019.
For Decision
(Pages 53 - 58)
- b) **Non-Public Minutes of the Finance Committee - To Follow**
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 5 March 2019.
For Information
- c) **Non-Public Minutes of the Risk Committee**
To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 23 January 2019.
For Information
(Pages 59 - 62)
11. **CINEMA: ANNUAL PRESENTATION (NON-PUBLIC UPDATE)**
To be read in conjunction with Item 6.
For Decision
(Pages 63 - 74)
12. **HIGH LEVEL BUSINESS PLAN**
Report of the Managing Director.
For Information
(Pages 75 - 82)
13. **INTERNATIONAL STRATEGY**
Report of the Artistic Director.
For Information
(Pages 83 - 120)
14. **RETAIL REVIEW**
Report of the Chief Operating and Financial Officer.
For Information
(Pages 121 - 170)

15. **RISK UPDATE**
Report of the Director of Operations & Buildings.

For Information
(Pages 171 - 234)
16. ***FIRE RECTIFICATION WORKS - FIRE SIGNAGE (GATEWAY 2)**
Report of the Managing Director.

For Decision
(Pages 235 - 248)
17. ***FIRE RECTIFICATION WORKS - SPRINKLER SYSTEMS (GATEWAY 2)**
Report of the Managing Director.

For Decision
(Pages 249 - 272)
18. ***CONCERT HALL STEINWAY PIANO PURCHASE (GATEWAY 2)**
Joint report of the Managing Director and Head of Music Barbican Centre.

For Decision
(Pages 273 - 282)
19. ***BARBICAN BUSINESS REVIEW - JANUARY ACCOUNTS (PERIOD 10)**
Report of the Chief Operating & Financial Officer.

For Information
(Pages 283 - 306)
20. ***UPDATE ON BARBICAN BUDGET 2019/20**
Report of the Chief Operating & Financial Officer.

For Information
(Pages 307 - 314)
21. **REPORT OF URGENT ACTION TAKEN**
Report of the Town Clerk.

For Information
(Pages 315 - 316)
22. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
23. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**