



Barbican Centre Board

Date: WEDNESDAY, 24 JULY 2019
Time: 11.00 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy Dr Giles Shilson (Chairman)
Deputy Tom Sleigh (Deputy Chairman)
Stephen Bediako (External Member)
Russ Carr (External Member)
Simon Duckworth
Alderman David Graves
Gerard Grech (External Member)
Deputy Tom Hoffman (Chief Commoner)
Deputy Wendy Hyde
Emma Kane (Ex-Officio Member)
Vivienne Littlechild
Wendy Mead
Lucy Musgrave (External Member)
Graham Packham (Ex-Officio Member)
Judith Pleasance
Alderman William Russell
Jenny Waldman (External Member)

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**
 - a) **Board Minutes**
To agree the public minutes and summary of the Barbican Centre Board meeting held on 22 May 2019.

For Decision
(Pages 1 - 8)
 - b) **Minutes of the Finance Committee - TO FOLLOW**
To receive the public minutes of the Finance Committee of the Barbican Centre Board meeting held on 8 July 2019.
4. **OUTSTANDING ACTIONS AND WORK PLAN**
Report of the Town Clerk.

For Information
(Pages 9 - 12)
5. **MANAGEMENT REPORT BY THE BARBICAN'S DIRECTORS**
Report of the Managing Director.

For Information
(Pages 13 - 30)
6. **VISUAL ARTS ANNUAL REPORT**
Report of the Artistic Director.
(N.B. – To be read in conjunction with the non-public appendices at Item 15)

For Information
(Pages 31 - 42)
7. **CREATIVE LEARNING REPORT**
Report of the Director of Creative Learning.
(N.B. – To be read in conjunction with the non-public appendix at Item 16)

For Information
(Pages 43 - 84)
8. **EQUALITY AND INCLUSION UPDATE**
Report of the Artistic Director.

For Information
(Pages 85 - 106)

9. **STRATEGIC PLAN UPDATE**
Joint report of the Managing Director and Artistic Director.
For Information
(Pages 107 - 126)
10. **UPDATE ON BARBICAN GUILDHALL CREATIVE ALLIANCE**
Report of the Director of Learning & Engagement.
For Information
(Pages 127 - 138)
11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
13. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act
For Decision
14. **NON-PUBLIC MINUTES**
- a) **Non-Public Board Minutes**
To agree the non-public minutes of the Barbican Centre Board meeting held on 22 May 2019.
For Decision
(Pages 139 - 146)
- b) **Non-Public Minutes of the Finance Committee - TO FOLLOW**
To receive the non-public minutes of the Finance Committee of the Barbican Centre Board held on 8 July 2019.
15. **VISUAL ARTS: NON-PUBLIC SECTION AND APPENDICES**
To be read in conjunction with the report at Item 6.
For Information
(Pages 147 - 168)
16. **CREATIVE LEARNING: NON-PUBLIC APPENDIX**
To be read in conjunction with the report at Item 7.
For Information
(Pages 169 - 170)
17. **CENTRE FOR MUSIC – COMMUNICATIONS LINES FOR BARBICAN BOARD MEMBERS**
The Managing Director to be heard.
For Information
(Pages 171 - 176)

18. ***BARBICAN BUSINESS REVIEW – MAY ACCOUNTS (PERIOD 2)**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 177 - 186)
19. ***UPDATE ON CATERING AND BARS 2018/19**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 187 - 198)
20. ***RISK UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 199 - 266)
21. ***BARBICAN CENTRE CWP AND ADDITIONAL CAPITAL FUNDS FOR CITY FUND PROPERTIES UPDATE**
Report of the Director of Operations and Buildings.
For Information
(Pages 267 - 278)
22. **REPORT OF ACTION TAKEN**
Report of the Town Clerk.
For Information
(Pages 279 - 282)
23. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**
24. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC IS EXCLUDED**