#### **Appendix 1 - Project Coversheet**

#### [1] Ownership

Unique Project Identifier: 11899, 11692, 11496, 9586

**Core Project Name:** 

Snow Hill / Holborn Viaduct Newgate Street / Warwick Lane

Alderman's House

Milton Court

Programme Affiliation (if applicable): Project Manager: Albert Cheung Next Gateway to be passed: 6

### [2] Project Brief

#### **Project Description:**

The Snow Hill/Holborn Viaduct and Newgate Street/Warwick Lane projects were to deliver road safety improvements.

The Alderman's House and Milton Court projects were to deliver changes to the public highway to facilitate these developments.

**Definition of need:** As detailed above

Key measures of success:

Snow Hill/Holborn Viaduct & Newgate Street/Warwick Lane

- Identified measures to reduce collisions have been implemented.
- No impact on the road network.
- Additional pedestrian crossing and cycling facilities, where possible are introduced.

#### Alderman's House & Milton Court

- Changes to the public highway has been made which facilitates and coordinates with the developments.
- Public benefits, such as an improved public realm, are incorporated.
- Tree planting and seating introduced.
- Delivered on time and to budget.

#### [3] Progress Status

### **Expected timeframe for the project delivery:**

Snow Hill/Holborn Viaduct & Newgate Street/Warwick Lane: March 2018

Alderman's House: July 2017

Milton Court: Nov 2014

#### **Key Milestones:**

Snow Hill/Holborn Viaduct & Newgate Street/Warwick Lane

The most important milestone was the need for these two projects to be completed within the financial years for which the funding grants were made available. Project

funding was only available up to end of March 2018 and the projects were completed before this and therefore the milestones were met.

#### Alderman's House & Milton Court

Completing the detailed design, obtaining approvals and delivery of works were co-ordinated with the developer's programme. These were all met and therefore did not delay the occupation of the developments. It should be noted that for both projects, the project plans had to be periodically updated to reflect delays in the developers' programme.

Are we on track for completing the project against the expected timeframe for project delivery? Y

Has this project generated public or media impact and response which the City of London has needed to manage or is managing?  $^{\rm N}$ 

### [4] Finance and Costed Risk

Headline Financial, Scope and Design Changes:

Stage/Project	Snow Hill / Holborn Viaduct	Newgate St / Warwick Lane	Alderman's House	Milton Court
Since 'Project Briefing' G1 report:	£70k	£150k - £200k	£150k - £250k	N/A - pre- Gateway
risk):  Costed Risk Against the Project:	N/A (Pre CRP requirement)	N/A (Pre CRP requirement)	N/A (Pre CRP requirement)	process
Scope/Design Change and Impact:	None	None	None	None
Since 'Project Proposal' G2 report (PSC Approval):  • Total Estimated Cost (excluding	06/06/17 £70k	26/01/16 £150k - £200k	£150k - £250k	N/A - pre- Gateway process
risk):  Resources to reach next Gateway (excluding risk)	£15k	£30k	£29k	
<ul> <li>Spend to date:</li> <li>Costed Risk Against the Project:</li> </ul>	£15k } N/A (Pre CRP requirement)	£30k } N/A (Pre CRP requirement)	£29k } N/A (Pre CRP requirement)	

c CDD Dogwoodod	1	1	1	
<ul><li>CRP Requested:</li><li>CRP Drawn</li></ul>		}		
	}	1	}	
Down:				
Scope/Design Change	None	None	None	
and Impact:	None	INOTIC	None	
Since 'Options Appraisal	N/A -	N/A -	N/A –	Eval report
and Design' G3-4 report	combined	combined	combined	Eval. report 28/7/11)
(PSC Approval):	G3/4/5	G3/4/5	G3/4/5	20/1/11)
Total Estimated	G3/4/3	G3/4/3	03/4/3	
Cost (excluding				
risk):				£1.57M
• Resources to				£1.57 W
reach next				
Gateway				
<ul><li>(excluding risk</li><li>Spend to date:</li></ul>				
Spend to date:     Costed Risk				
Against the				
Project:				
CRP Requested:				
CRP Drawn				
Down:				
Scope/Design Change				
and Impact:				
Since 'Authority to start				
Work' G5 report (PSC	17/01/18	17/02/17	30/04/15	23/05/12
Approval):	(delegated)	17702717	(delegated)	(Finance)
Total Estimated	£60k	£180k	£275K	£1.81M
Cost (excluding	20011	2.001	~=. 0.1	~
risk):				
Resources to	N/A	N/A	N/A	
reach next				
Gateway				
(excluding risk				
Spend to date:	£59k	£171k	£263k	£1.31M
Costed Risk	} N/A (Pre	} N/A (Pre	} N/A (Pre	
Against the	CRP	CRP	CRP	
Project:	requirement)	requirement)	requirement)	
CRP Requested:	}	}	}	
CRP Drawn	}	}	}	
Down:				
Scope/Design Change	None	None	None	None
and Impact:				
	1	1	1	1

Total anticipated on-going commitment post-delivery [£]:0 Programme Affiliation [£]:N/A

Top risk:

Project	Risk description
Snow Hill / Holborn Viaduct	The funding is only available for the financial year
&	for which it has been awarded for. If the project
Newgate Street/Warwick	was not delivered to the required timeframe,
Lane	funding may be lost.
Alderman's House	If delivery of the project was delayed, it could
&	adversely affect the development and lead to
Milton Court	reputational damage.

# Top issue realised:

Project	Issue Description	Impact and action taken	Realised Cost
Snow Hill / Holborn Viaduct	No issues realised	N/A	N/A
Newgate Street / Warwick Lane	Existing underground utilities affecting the project.	The cables for the traffic signals had to be re-routed slightly. Negligible impact.	Negligible
Alderman's House	The developer's continued occupation of the highway delayed the project.	CoL contractors were unable to commence work. A revised programme, further public and stakeholder engagement and new permits was required.	£12k of staff time (estimated)
Milton Court	Significant delays to the Developer's programme delayed the project.	CoL contractors were unable to commence work. A revised programme, further extensive public and stakeholder engagement and consultation, new permits, other works permissions and project management activities were required.	£50k of staff time (estimated)

[5] Member Decisions and Delegated Authority
Snow Hill/Holborn Viaduct – G5 Authority to start works was approved under delegated authority in January 2018

Alderman's House – G5 Authority to start works was approved under delegated authority in April 2015

# Appendix 2 – Before & After photos

Snow Hill/Holborn Viaduct



Before



After

# Newgate Street/Warwick Lane



Before

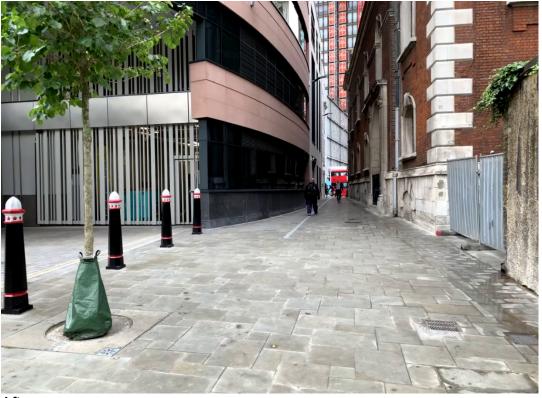


After

Alderman's House



Before



After Alderman's House

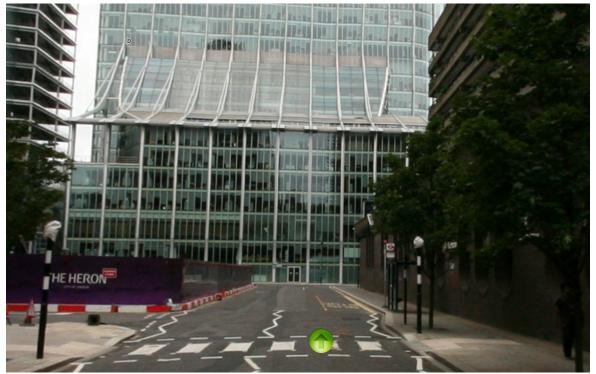


Before



After

# Milton Court



Before



After