

Appendix 1 - Project Coversheet

[1] Ownership

Unique Project Identifier: 11899, 11692, 11496, 9586

Core Project Name:

Snow Hill / Holborn Viaduct
Newgate Street / Warwick Lane
Alderman's House
Milton Court

Programme Affiliation (if applicable):

Project Manager: Albert Cheung

Next Gateway to be passed: 6

[2] Project Brief

Project Description:

The Snow Hill/Holborn Viaduct and Newgate Street/Warwick Lane projects were to deliver road safety improvements.

The Alderman's House and Milton Court projects were to deliver changes to the public highway to facilitate these developments.

Definition of need: As detailed above

Key measures of success:

Snow Hill/Holborn Viaduct & Newgate Street/Warwick Lane

- Identified measures to reduce collisions have been implemented.
- No impact on the road network.
- Additional pedestrian crossing and cycling facilities, where possible are introduced.

Alderman's House & Milton Court

- Changes to the public highway has been made which facilitates and co-ordinates with the developments.
- Public benefits, such as an improved public realm, are incorporated.
- Tree planting and seating introduced.
- Delivered on time and to budget.

[3] Progress Status

Expected timeframe for the project delivery:

Snow Hill/Holborn Viaduct & Newgate Street/Warwick Lane: March 2018

Alderman's House: July 2017

Milton Court: Nov 2014

Key Milestones:

Snow Hill/Holborn Viaduct & Newgate Street/Warwick Lane

The most important milestone was the need for these two projects to be completed within the financial years for which the funding grants were made available. Project

funding was only available up to end of March 2018 and the projects were completed before this and therefore the milestones were met.

Alderman's House & Milton Court

Completing the detailed design, obtaining approvals and delivery of works were co-ordinated with the developer's programme. These were all met and therefore did not delay the occupation of the developments. It should be noted that for both projects, the project plans had to be periodically updated to reflect delays in the developers' programme.

Are we on track for completing the project against the expected timeframe for project delivery? Y

Has this project generated public or media impact and response which the City of London has needed to manage or is managing?

N

[4] Finance and Costed Risk

Headline Financial, Scope and Design Changes:

Stage/Project	Snow Hill / Holborn Viaduct	Newgate St / Warwick Lane	Alderman's House	Milton Court
Since 'Project Briefing' G1 report: <ul style="list-style-type: none"> Total Estimated Cost (excluding risk): Costed Risk Against the Project: 	£70k N/A (Pre CRP requirement)	£150k - £200k N/A (Pre CRP requirement)	£150k - £250k N/A (Pre CRP requirement)	N/A - pre-Gateway process
Scope/Design Change and Impact:	None	None	None	None
Since 'Project Proposal' G2 report (PSC Approval): <ul style="list-style-type: none"> Total Estimated Cost (excluding risk): Resources to reach next Gateway (excluding risk) Spend to date: Costed Risk Against the Project: 	06/06/17 £70k £15k £15k } N/A (Pre CRP requirement)	26/01/16 £150k - £200k £30k £30k } N/A (Pre CRP requirement)	£150k - £250k £29k £29k } N/A (Pre CRP requirement)	N/A - pre-Gateway process

<ul style="list-style-type: none"> • CRP Requested: • CRP Drawn Down: 	} }	} }	} }	
Scope/Design Change and Impact:	None	None	None	
Since 'Options Appraisal and Design' G3-4 report (PSC Approval): <ul style="list-style-type: none"> • Total Estimated Cost (excluding risk): • Resources to reach next Gateway (excluding risk) • Spend to date: • Costed Risk Against the Project: • CRP Requested: • CRP Drawn Down: 	N/A – combined G3/4/5	N/A – combined G3/4/5	N/A – combined G3/4/5	Eval. report 28/7/11) £1.57M
Scope/Design Change and Impact:				
Since 'Authority to start Work' G5 report (PSC Approval): <ul style="list-style-type: none"> • Total Estimated Cost (excluding risk): • Resources to reach next Gateway (excluding risk) • Spend to date: • Costed Risk Against the Project: • CRP Requested: • CRP Drawn Down: 	17/01/18 (delegated) £60k N/A £59k } N/A (Pre CRP requirement) } }	17/02/17 £180k N/A £171k } N/A (Pre CRP requirement) } }	30/04/15 (delegated) £275K N/A £263k } N/A (Pre CRP requirement) } }	23/05/12 (Finance) £1.81M £1.31M
Scope/Design Change and Impact:	None	None	None	None

Total anticipated on-going commitment post-delivery [£]:0
Programme Affiliation [£]:N/A

Top risk:

<i>Project</i>	<i>Risk description</i>
Snow Hill / Holborn Viaduct & Newgate Street/Warwick Lane	The funding is only available for the financial year for which it has been awarded for. If the project was not delivered to the required timeframe, funding may be lost.
Alderman's House & Milton Court	If delivery of the project was delayed, it could adversely affect the development and lead to reputational damage.

Top issue realised:

<i>Project</i>	<i>Issue Description</i>	<i>Impact and action taken</i>	<i>Realised Cost</i>
Snow Hill / Holborn Viaduct	No issues realised	N/A	N/A
Newgate Street / Warwick Lane	Existing underground utilities affecting the project.	The cables for the traffic signals had to be re-routed slightly. Negligible impact.	Negligible
Alderman's House	The developer's continued occupation of the highway delayed the project.	CoL contractors were unable to commence work. A revised programme, further public and stakeholder engagement and new permits was required.	£12k of staff time (estimated)
Milton Court	Significant delays to the Developer's programme delayed the project.	CoL contractors were unable to commence work. A revised programme, further extensive public and stakeholder engagement and consultation, new permits, other works permissions and project management activities were required.	£50k of staff time (estimated)

[5] Member Decisions and Delegated Authority

Snow Hill/Holborn Viaduct – G5 Authority to start works was approved under delegated authority in January 2018

Alderman's House – G5 Authority to start works was approved under delegated authority in April 2015

Appendix 2 – Before & After photos

Snow Hill/Holborn Viaduct



Before



After

Newgate Street/Warwick Lane



Before



After

Alderman's House



Before



After
Alderman's House



Before



After

Milton Court



Before



After