

<b>Objective</b>	<b>Deliver the Aldgate Highway Change and Public Realm</b>			
<b>Priority and rationale (why are you doing it?)</b>	To deliver the Aldgate Highway Change and Public Realm Project; delivering safer streets, supporting the One Portsoken and Aldgate Business initiatives and delivering the Mayor's Vision for Cycling			
<b>Supporting:</b>				
<b>The City Together Strategy</b>	<b>Corporate Plan</b>		<b>Departmental Strategic Aims</b>	
<ul style="list-style-type: none"> <li>City which supports our communities.</li> <li>City which protects, promotes and enhances our environment.</li> <li>City which is safer and stronger.</li> </ul>	<u>Corporate Plan 2013-17</u> <u>Strategic Aims: SA1 and SA2</u> <u>Key Policy Priorities: KPP1 &amp; KPP3</u>		To manage all activities and services that relate to the City's streets, especially utility works and minimise their impact upon road danger and congestion; and  To respond to changes in demand for and usage of the City's streets and streetscene.	
<b>Actions/Milestones</b>	<b>Target Date</b>	<b>Measure of Success</b>	<b>Responsibility</b>	<b>Resources</b>
<ul style="list-style-type: none"> <li>Deliver the Aldgate Project to programme</li> <li>Agree funding streams.</li> </ul>	June 2016	Project on programme and fully funded. All construction packages complete and orders placed.	Assistant Director (City Transportation)/ Project Officers	Capital funding. Officer time. Close working with Chamberlain's team. A developed accounting process will be needed to manage the 'cash flow'.

<b>Objective</b>	<b>To support the City's Cultural Hub Working Party of Members and officers, examining the prospects for the establishment of a cultural focus based around the Museum of London and the Barbican Centre</b>			
<b>Priority and rationale (why are you doing it?)</b>	<ul style="list-style-type: none"> <li>To Support the City's Cultural Hub Working Park as it examines the prospects for the establishment of a cultural focus based around the Museum of London and The Barbican Centre.</li> <li>As it is in its early stages, it is impossible to put dates to elements of the project at this stage, although the highway works are already in their early stages of development, but there is no doubt these will develop further.</li> <li>This development will be in respect of our own requirements, and also in relation to external funding sources for junctions, notably the St Paul's Gyratory removal, which may be able to attract TfL funding.</li> </ul>			
<b>Supporting:</b>				
<b>The City Together Strategy</b>	<b>Corporate Plan</b>	<b>Departmental Strategic Aims</b>		
<ul style="list-style-type: none"> <li>City which supports our communities.</li> <li>City which protects, promotes and enhances our environment.</li> <li>City which is safer and stronger.</li> </ul>	<u>Corporate Plan 2013-17</u> <u>Strategic Aims: SA1 and SA2</u> <u>Key Policy Priorities: KPP1 &amp; KPP3</u>	<p>To manage all activities and services that relate to the City's streets, especially utility works and minimise their impact upon road danger and congestion; and</p> <p>To respond to changes in demand for and usage of the City's streets and streetscene.</p>		
<b>Actions/Milestones</b>	<b>Target Date</b>	<b>Measure of Success</b>	<b>Responsibility</b>	<b>Resources</b>
Contribute to the working group: <ul style="list-style-type: none"> <li>Planning in relation to the usage of buildings in the area</li> <li>Policy in relation to the further effect (if any) on our Local Plan (which already recognises the initiative)</li> <li>T&amp;PR in respect of the local road network and pedestrian flows.</li> </ul>	Tbc	Working group have access to advise and information	Director of the Built Environment All Directors	Officer time
St Paul's Gyratory removal	2022	Successful removal and implementation	Director of the Built Environment T&PR Director	Officer time

<b>Objective</b>	<b>To provide a vision for a smarter future City and set out the key steps needed to deliver it</b>				
<b>Priority and rationale (why are you doing it?)</b>	<ul style="list-style-type: none"> <li>• Technological change is creating new ways of communicating for workers, visitors and residents, and new ways of collecting and analysing data with scope for better service delivery and urban management.</li> <li>• City needs to adapt its built environment and public realm to complement new technology so that it remains a leading international business centre</li> <li>• Intensified use of the public realm for work and leisure will need greater use of smart technology for better service delivery and better urban management.</li> </ul>				
<b>Supporting:</b>					
<b>The City Together Strategy</b>	<b>Corporate Plan</b>		<b>Departmental Strategic Aims</b>		
<ul style="list-style-type: none"> <li>• City which supports our communities.</li> <li>• City which protects, promotes and enhances our environment.</li> <li>• City which is safer and stronger.</li> </ul>	<u>Corporate Plan 2013-17</u> <b>Strategic Aims:</b> SA1 SA2 & SA3 <u>Key Policy Priorities:</u> KPP1 & KPP2 & KPP4		To provide an integrated service to City developers and occupiers from pre-construction to demolition;  To improve external communications and actively engage with City residents, workers and visitors;  To respond to changes in demand for and usage of the City's streets and streetscene.		
<b>Actions/Milestones</b>	<b>Target Date</b>	<b>Measure of Success</b>		<b>Responsibility</b>	<b>Resources</b>
Provide a vision for a smarter future City to provide a context for specific projects. Ensure Local Plan and other strategies support the vision	June 2015	Member support for vision	Policy & Performance Director		Officer time
Create virtual model of the Eastern cluster of tall buildings to improve understanding of its current and future context	June 2015	Model in use	Assistant Director (Design)		Officer time

**Key Cross Departmental Objectives**

**Appendix A**

<p>Implement Superfast City Programme to:</p> <ol style="list-style-type: none"> <li>1. improve wired broadband services</li> <li>2. improve wireless network coverage</li> </ol> <p>Need to consider assets in the public realm, e.g., street lights, CCTV, bins, and the effect on the built environment</p>	<p>Oct 2015 Oct 2015</p>	<p>Engage supplier Asset marketing</p>	<p>All Directors P&amp;P Director T&amp;PR Director Chief Planning Officer</p>	<p>IS Director</p>
<p>Consider the scope to use new technology and better data management to improve efficiency and effectiveness of DBE services</p>	<p>Sept 2015</p>	<p>Improvements identified</p>		<p>Officer time</p>

Objective	<p><b>Improve departmental and corporate data sharing and use of GIS to provide an overview of expected medium term change in the City’s built environment, streets and public realm</b></p>			
Priority and rationale (why are you doing it?)	<ul style="list-style-type: none"> <li>• We have spatial data which is currently underused. We want to make this information more widely available. We need to alert people to the potential of GIS, and help them to imagine where it might be useful to them.</li> <li>• To improve departmental and corporate data sharing and use of GIS to provide an overview of expected medium term change in the City’s built environment, streets and public realm.</li> <li>• Improved data sharing will lead to better informed decision making, better coordinated policy implementation &amp; project delivery and better service delivery in the public realm.</li> </ul>			
<b>Supporting:</b>				
<p><b>The City Together Strategy</b></p> <ul style="list-style-type: none"> <li>• City which supports our communities.</li> <li>• City which protects, promotes and enhances our environment.</li> <li>• City which is safer and stronger.</li> </ul>	<p><b>Corporate Plan</b></p> <p><u>Corporate Plan 2013-17</u>  <u>Key Policy Priorities: KPP1 &amp; KPP2</u></p>	<p><b>Departmental Strategic Aims</b></p> <p>To provide an integrated service to City developers and occupiers from pre-construction to demolition;</p> <p>To manage all activities and services that relate to the City’s streets, especially utility works and minimise their impact upon road danger and congestion.</p>		
<b>Actions/Milestones</b>	<b>Target Date</b>	<b>Measure of Success</b>	<b>Responsibility</b>	<b>Resources</b>
<p>Rework business processes to make GIS the core data repository with regard to ...</p> <ul style="list-style-type: none"> <li>- Public realm maintenance agreements</li> <li>- Highway/City Walkway dedication &amp; stopping-up</li> <li>- Public Realm projects / schemes / strategies</li> </ul>	<p>Aug 2015</p> <p>Oct 2015</p> <p>Jun 2015</p>	<p>New processes implemented &amp; real-time maps available to all interested parties</p>	<p>Primary: Director (Transportation &amp; Public Realm)</p> <p>Supporting: Director (Policy &amp; Performance), Corporate GIS</p>	<p>Officer time (both GIS team and within Transportation &amp; Public Realm)</p>

<ul style="list-style-type: none"> <li>- Permanent Traffic Orders</li> <li>- Loading &amp; Waiting Traffic Management Orders</li> </ul>	<p>Dec 2015 Dec 2015  Mar 2016</p>	<p>Convert paper to map-based process Use for new orders</p>	<p>Manager</p>	<p>TMO Team Leader Parking Ticket Office Manager</p>
<p>Rework the Public Access Map Change Control Process to make GIS the core data repository.</p>	<p>Oct 2015</p>	<p>New Public Access Map Change Control Process implemented</p>	<p>Director (Policy &amp; Performance)</p>	<p>Officer time (both GIS team and within the Monitoring &amp; Information team)</p>
<p>Implementation of GIS at Epping Forest</p>	<p>To be agreed with Director of Open Spaces</p>	<p>Improved communication and sharing of spatial data.</p>	<p>Primary: Director of Open Spaces  Supporting: Director (Policy &amp; Performance)</p>	<p>Officer time (both GIS team and within the Epping Forrest team)</p>
<p>Use of strategic traffic management information for long term programme management purposes</p>	<p>Sep 2015</p>	<p>Long term co-ordination of works and schemes</p>	<p>Assistant Director of Highways</p>	<p>Officer time</p>

<b>Objective</b>	<b>Implement the City's Community Infrastructure Levy (CIL).</b>			
<b>Priority and rationale (why are you doing it?)</b>	<ul style="list-style-type: none"> <li>Ensure developments are accompanied by appropriate infrastructure investment including enhancements to the City's built environment, streets and public realm. This will include managing the transition from the current approach to planning obligations and the legacy of historic planning obligations.</li> </ul>			
<b>Supporting:</b>				
<b>The City Together Strategy</b>	<b>Corporate Plan</b>		<b>Departmental Strategic Aims</b>	
<ul style="list-style-type: none"> <li>City which supports our communities.</li> <li>City which protects, promotes and enhances our environment.</li> <li>City which is safer and stronger.</li> </ul>	<u>Corporate Plan 2013-17</u> <u>Strategic Aims: SA1 &amp; SA2</u> <u>Key Policy Priorities: KPP1 &amp; KPP3</u>		To provide an integrated service to City developers and occupiers from pre-construction to demolition;	
<b>Actions/Milestones</b>	<b>Target Date</b>	<b>Measure of Success</b>	<b>Responsibility</b>	<b>Resources</b>
Implement, administer and monitor the City CIL	May 2015  June 2015  December 2015	Procuring appropriate administration and monitoring software Issuing of demand notices in line with City CIL  Review of processes	Chief Planning Officer Asst. Director Planning Policy S106 Planning Officers	Approx. £30k Support from IS and Chamberlains staff CPD for Officers
Review and update the Planning Obligation SPD to reflect changes in policy and practice.	Review and update as necessary	Implementation complete, and published on <a href="http://www.cityoflondon.gov.uk">www.cityoflondon.gov.uk</a>	Asst. Director Planning Policy Chief Planning Officer S106 Planning Officers	Support from Chamberlain's Dept and legal staff

<b>Objective</b>	<b>Improving coordination in the use of planning conditions</b>			
<b>Priority and rationale (why are you doing it?)</b>	<ul style="list-style-type: none"> <li>• Technological change is creating new ways of communicating for workers, visitors and residents, and new ways of collecting and analysing data with scope for better service delivery and urban management.</li> <li>• City needs to adapt its built environment and public realm to complement new technology so that it remains a leading international business centre</li> <li>• Intensified use of the public realm for work and leisure will need greater use of smart technology for better service delivery and better urban management.</li> </ul>			
<b>Supporting:</b>				
<b>The City Together Strategy</b>	<b>Corporate Plan</b>		<b>Departmental Strategic Aims</b>	
<ul style="list-style-type: none"> <li>• City which supports our communities.</li> <li>• City which protects, promotes and enhances our environment.</li> <li>• City which is safer and stronger.</li> </ul>	<u>Corporate Plan 2013-17</u> <u>Strategic Aims: SA1 &amp; SA2</u> <u>Key Policy Priorities: KPP1 &amp; KPP3</u>		To provide an integrated service to City developers and occupiers from pre-construction to demolition;	
<b>Actions/Milestones</b>	<b>Target Date</b>	<b>Measure of Success</b>	<b>Responsibility</b>	<b>Resources</b>
Circulate a discussion document that identifies the different responsibilities of the teams and divisions and matters that are known to need addressing.	30 April 15	Document circulated to all divisional Directors and Ass Directors	Asst. Director Planning Change Management	Officer time in DBE
Working Party to consider the discussion document.	31 May 15	Issues identified	Asst. Director Planning Change Management	Officer time in DBE
Put in place measures to ensure the matters identified are dealt with.	31 July 15	All relevant matters are covered prior to development starting.	All Divisional Directors & Asst. Directors	Officer time in DBE
Review and update processes.	30 April 16	Successful implementation	Asst. Director Planning Change Management	Officer time in DBE



<b>Objective</b>	<b>To prepare and implement new procedures for the submission of project spending bids and their prioritisation by the Priorities Board (Capital Projects) or relevant service committee</b>			
<b>Priority and rationale (why are you doing it?)</b>	<ul style="list-style-type: none"> <li>Ensure developments are accompanied by appropriate infrastructure investment including enhancements to the City's built environment, streets and public realm. This will need new procedures for the submission and prioritisation of project spending bids taking account of diverse funding sources including City CIL, legacy planning obligations and on-street parking reserve.</li> </ul>			
<b>Supporting:</b>				
<b>The City Together Strategy</b>	<b>Corporate Plan</b>		<b>Departmental Strategic Aims</b>	
<ul style="list-style-type: none"> <li>City which supports our communities.</li> <li>City which protects, promotes and enhances our environment.</li> <li>City which is safer and stronger.</li> </ul>	<u>Corporate Plan 2013-17</u> <u>Strategic Aims: SA1 &amp; SA2</u> <u>Key Policy Priorities: KPP1 &amp; KPP3</u>		To provide an integrated service to City developers and occupiers from pre-construction to demolition;	
<b>Actions/Milestones</b>	<b>Target Date</b>	<b>Measure of Success</b>	<b>Responsibility</b>	<b>Resources</b>
Prepare, agree and communicate procedure notes on the submission of capital project spending bids to Priorities Board (capital projects) or relevant service committee	June 2015	Agreed note on website	Policy & Performance Director and DBE Head of Finance	Officer time in DBE and Chamberlain's Dept.
Prepare, agree and communicate procedure notes for applications to spend the City CIL 'neighbourhood' funds	June 2015	Agreed note on website	Policy & Performance Director and DBE Head of Finance	Officer time in DBE and Chamberlain's Dept.
Model development pipeline to forecast future City CIL, planning obligations and other income to inform prioritisation process	June 2015	Quarterly reports to Priorities Board	Policy & Performance Director and DBE Head of Finance	Officer time in DBE and Chamberlain's Dept.
Monitor actual City CIL, planning obligations and other income and spending to inform prioritisation process	June 2015	Quarterly reports to Priorities Board	DBE Head of Finance	Officer time in DBE and Chamberlain's Dept.

**Key Cross Departmental Objectives**

**Appendix A**

<p>Agree procedure note on how DBE capital spending bids will be prepared and prioritised before submission.</p>	<p>June 2015</p>	<p>Note agreed.</p>	<p>Policy &amp; Performance Director assisted by other Directors</p>	<p>Officer time in DBE.</p>
<p>Review planning obligations funds received and confirm commitments in signed agreements. Establish planning obligations funds available for local community facilities and the environment and for transport improvements, sums spent, timescale for spend of remainder and accrued interest.</p>	<p>June 2015</p>	<p>Review completed; subsequent change monitored.</p>	<p>Transport and Public Realm Director and DBE Head of Finance</p>	<p>Officer time in DBE and Chamberlain's Dept.</p>
<p>Review process for accessing commuted sums (on going revenue costs) for cleaning and maintenance of street enhancement projects.</p>	<p>Sept 2015</p>	<p>Review completed</p>	<p>Transport and Public Realm Director and DBE Head of Finance</p>	<p>Officer time in DBE and Chamberlain's Dept.</p>
<p>Identify and agree prestige locations for enhanced cleansing/maintenance</p>	<p>Sept 2015</p>	<p>Locations identified</p>	<p>Transport and Public Realm Director</p>	<p>Officer time in DBE.</p>