

<b>Committee:</b>	<b>Dated:</b>
Health and Wellbeing Board	27 November 2015
<b>Subject:</b> Integration of health and social care	<b>Public</b>
<b>Report of:</b> Director of Community and Children's Services	<b>For information</b>

## Summary

This report updates the Health and Wellbeing Board on developments in integrated care both nationally and in the City of London Corporation.

With pressures on health and social care systems nationally, and a drive towards more person centred care, integrated care has become a key mechanism for achieving efficient, effective and holistic services which are delivered at the right time and in the right place.

The City Corporation already works in a range of ways which promote integration and will continue to develop these.

With a number of devolution conversations underway between central and local government, there are emerging examples of combined health and social care budgets being devolved to specific areas. Further details are awaited on this and its potential implications.

## Recommendation

Health and Wellbeing Board members are asked to:

- Note this report.

## Main Report

### Background

1. Integrated care refers to health and /or social care working in a co-ordinated way, especially for those with long term of complex conditions and who are more likely to need ongoing health and social care support. It is about providing the right services at the right time in a way which is seamless to the patient.
2. NHS England states 'For health, care and support to be 'integrated', it must be person-centred, coordinated, and tailored to the needs and preferences of the individual, their carer and family. It means moving away from episodic care to a

more holistic approach to health, care and support needs, that puts the needs and experience of people at the centre of how services are organised and delivered’.

3. Medical advances and an ageing population mean that people are now living longer lives but often with complex and long term conditions such as diabetes, asthma or heart disease. Such conditions need long term care and support and with increasing pressures on public services, integrated care also offers the opportunity to provide more effective and efficient services.
4. Integrated care has been rising up the political agenda. In 2013, the National Collaboration for Integrated Care and Support (including the Department of Health, the Association of Directors of Adult Social Services and NHS England) published a document ‘Integrated Care and Support: Our Shared Commitment’<sup>1</sup> to set out the principles of integrated care. In the same year, the Better Care Fund was announced to help facilitate more integration between health and social care services at a local level and a programme of integrated care pioneers was also announced.
5. The City of London Corporation works in a number of ways to facilitate integration of health and social care. The Health and Wellbeing Board is the accountable body for the Better Care Fund while the Adult Wellbeing Partnership, which reports to the Board, is responsible for providing oversight and operational guidance to the integrated care agenda.
6. With the development of the devolution agenda, there have been discussions around devolution of health and social care budgets as in the Manchester devolution agreement. This is a developing area.

## **Current Position**

### ***Integrated care in the City of London***

7. The City of London has complex care pathways which means that integration is key in order to ensure residents receive seamless and timely services to meet their needs. There are a number of ways in which the City Corporation facilitates integrated care:
  - The Adult Social Care Team is an integrated team including social workers, reablement workers, an Occupational Therapist and Mental Health Support. They work with a wide range of health partners and work with the One Hackney and City model (see below)
  - Two Care Navigators are in place to help City residents navigate the complex care pathways to ensure they get the services they need when leaving hospital. This helps to promote independence, good health and wellbeing and prevent hospital readmission

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- The City Corporation is part of the One Hackney and City pilot – an integrated care model for adults with complex or long term conditions. The model includes hospitals, GPs, our Care Navigators and the Adult Social Care Team working together to ensure people’s needs are met in an holistic and co-ordinated way. It also provides a range of voluntary sector services which City of London residents can access
  - The City Corporation also has its own Better Care Fund (BCF) which sets out plans to facilitate health and social care to work together at a local level. It is based on a pooled budget of NHS and local authority funding which for 2015/16 is £777,000. The plan, which includes contributions to the One Hackney and City model, telecare, reablement and care navigators, was agreed by the Health and Wellbeing Board in September 2014. The plan is now being rolled out and quarterly performance reports are signed off by the Health and Wellbeing Board. It has been announced that there will be another round of the BCF for 2016/17. The exact amount of funding will be agreed as part of the Comprehensive Spending Review but early discussions on what could be included in the bid are underway
  - Work with health partners is underway to develop integrated IT systems to enable systems to speak to each other to share information in order to deliver joined up care and support
  - The Care Act 2014 promotes partnership and integration to strengthen outcomes for residents and patients and this is the foundation of much of our work for example around safeguarding, carers and preventative work with housing.
8. The Health and Wellbeing Board is the accountable body for the Better Care Fund and integration is one of the priorities for the refreshed Joint Health and Wellbeing Strategy. The Adult Wellbeing Partnership, which reports to the Health and Wellbeing Board, is responsible for providing oversight and operational guidance to the integrated care agenda.

### ***Integration and devolution***

9. There are a number of conversations about devolution taking place nationally between central and local government. A number of deals have been agreed and some, like the Manchester agreement, are progressing the devolution of health and social care budgets which is a further step in the integration agenda.
10. Devolution could happen at different levels – local, sub-regional or regional, or a combination of levels. There will be no common model – it will reflect local agreements and will be iterative.
11. The City Corporation is in conversation with a range of partners in London, including City and Hackney CCG, about any of their plans for devolution and any potential implications of this for the City.

## **Corporate & Strategic Implications**

12. Delivering the Better Care Fund is an action of the Department of Community and Children's Services Business Plan.

13. Integration is a priority in the refreshed Joint Health and Wellbeing Strategy.

## **Conclusion**

14. The integration of health and social care is high profile and will continue to be so. The City of London Corporation is committed to this and will continue to progress relationships with partners.

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