Summary

This report has been produced to provide the Planning & Transportation Committee with assurance that risk management procedures in place within the Department of the Built Environment are satisfactory and that they meet the requirements of the corporate Risk Management Framework.

This report only considers risks managed by the Department of the Built Environment that fall within the remit of the Planning & Transportation Committee.

Risk is reviewed regularly as part of the ongoing management of the operations of the Department of the Built Environment. In addition to the flexibility for emerging risks to be raised as they are identified, a process exists for in-depth periodic review of the risk register.

Since the last report to Members there have been no changes in the list of Corporate risks managed by the department.

There is one Corporate Risk managed by the Department of the Built Environment. This is:

- CR20 - Road Safety (Current risk: AMBER – reduced from RED) [Planning & Transportation Committee]

There are no Departmental RED Risks managed by the Department of the Built Environment.

Recommendation

Members are asked to:

- Note the report and the actions taken in the Department of the Built Environment to monitor and manage effectively risks arising from the department’s operations.
Main Report

Background

1. The Risk Management Framework of the City of London Corporation requires each Chief Officer to report regularly to Committee the risks faced in their department.

2. Risk Management is a standing item at the Senior Leadership Team meetings.

3. Risk owners are consulted and risks reviewed between SLT meetings with the updates recorded in the corporate (Covalent) system.

4. Each risk managed by the Department of the Built Environment is allocated to either the Planning & Transportation Committee or the Port Health & Environmental Services Committees. *This report only considers risks managed by the Department of the Built Environment that fall within the remit of the Planning & Transportation Committee.*

Parallel periodic reports are submitted to the Port Health & Environmental Services Committee.

Current Position

5. This report provides an update on the current risks that exist in relation to the operations of the Department of the Built Environment that fall within the remit of the Planning & Transportation Committee.

6. In order to reduce the volume of information presented, and accordance with the Corporate Risk Management Strategy, this report includes all Corporate and Departmental level risks but not Service Level risks (unless there are changes which are considered to be likely to be of interest to Members).

7. The risk register captures risk across all four divisions within the department, (Transportation & Public Realm, District Surveyor, Development and Policy & Performance) but risks relating to the City Property Advisory Team are managed by the City Surveyor.

Risk Management Process

8. Risk and control owners are consulted regarding the risks for which they are responsible at appropriate intervals based on the level of risk and the likelihood that this level will change. In general RED risks are reviewed monthly; AMBER risk are reviewed quarterly; and GREEN risks are reviewed quarterly, 6 monthly or annually depending on the likelihood of change.

9. Changes to risks were, historically, reported to Members as part of the Business Plan report. Members now receive this report quarterly in accordance with the Corporate Risk Management Strategy.
10. All significant risks (including Health & Safety risks) identified by the Department are managed through the Covalent Corporate Risk Management System.

11. Many of the department’s risks have “Business As Usual” mitigations. These mitigations are ongoing and in Appendix 1 they do not have either a “Latest Note” or a “Latest Note Date”. Because the Covalent system requires that they have a Due Date the fictitious (and meaningless) date of 31 Dec 2999 has been used.

12. Members will notice that some risks reported are already at the Target Risk Rating & Score and are only subject to Business As Usual changes. These risks are included in accordance with the Corporate Guidance “Reporting Risk Information to Grand Committees” to assist this committee to fulfil the role of Service Committees (as defined in the Corporate Risk Management Strategy) to “Oversee the significant risks faced by the Departments in the delivery of their service responsibilities.”

**Significant Risk Changes**

13. Regular assessments of risks have identified no increase or decrease in the Risk Score of the Corporate or any Departmental risk.

**Identification of New Risks**

14. New risks may be identified at the quarterly review of all risk; through Risk reviews at the Department Management Team; or by a Director as part of their ongoing business management.

15. An initial assessment of all new risks is undertaken to determine the level of risk (Red, Amber or Green). Red and Amber risks will be the subject of an immediate full assessment with Red risks being report to the Department Management Team. Green risks will be included in the next review cycle.

16. No new risks that fall within the remit of the Planning & Transportation Committee have been identified since the last report.

17. The impact of Brexit continues to be reviewed and is referenced in DBE-PL-02 (relating to being alive to the needs/requirements of the world business centre and political environment).

**Summary of Key Risks**

18. The Department of the Built Environment is responsible for one Corporate Risk. This is:

   - **Road Safety (CR20) which is AMBER**

      This is the risk related to road traffic collisions.

      Following the implementation of the Experimental Bank Junction Scheme on 22 May 17 the likelihood of this risk has been assessed as Possible – this is a reduction from Likely and, as a result, the risk rating has been reduced from RED to AMBER.
This risk is now assessed as having impact 8 (Critical) and Likelihood 2 (Possible).

Milestones for longer term Bank Junction Scheme have been adjusted but are still on track to be complete before the Bank Station upgrade opens in 2021. Valuable lessons will be learned from the interim scheme and will help focus the development of the long term. The Gateway 4 report is scheduled for June 2018 with construction starting in Q3 of 2019.

The RDRP Joint Work Programme for 2017/18 (including the Communications Plan) was approved by the Planning and Transportation Committee on March 21st and as a result, through the Operational Delivery Group, there is now a structure and programme to deliver a joint approach to Safer Transport. Work Programme delivery will be reported to the Planning and Transportation Committee in the RDRP annual report.

Conclusion

19. Members are asked to note that risk management processes within the Department of the Built Environment adhere to the requirements of the City Corporation’s Risk Management Framework and that risks identified within the operational and strategic responsibilities of the Director of the Built Environment are proactively managed

Appendices

- Appendix 1 – City of London Corporation Risk Matrix
- Appendix 2 – Register of DBE Corporate and Departmental risks (Planning & Transportation Committee)

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