

POLICY AND RESOURCES COMMITTEE
Thursday, 3 May 2018

Minutes of the meeting of the Policy and Resources Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Thursday, 3 May 2018 at 1.45 pm

Present

Members:

Sir Mark Boleat
Deputy Keith Bottomley
Henry Colthurst
Simon Duckworth
Marianne Fredericks
Christopher Hayward
Deputy Jamie Ingham Clark (Ex-Officio Member)
Deputy Edward Lord
Jeremy Mayhew
Deputy Catherine McGuinness
Andrew McMurtrie (Ex-Officio Member)
Deputy Alastair Moss (Ex-Officio Member)
Alderman The Lord Mountevans (Ex-Officio Member)
Deputy Joyce Nash
Graham Packham (Ex-Officio Member)
Dhruv Patel (Ex-Officio Member)
Alderman William Russell
Deputy Dr Giles Shilson
Jeremy Simons (Ex-Officio Member)
Deputy Tom Sleigh
Sir Michael Snyder
Deputy John Tomlinson
Mark Wheatley
Deputy Philip Woodhouse
Alderman Sir David Wootton

Officers:

John Barradell	- Town Clerk and Chief Executive
Peter Kane	- The Chamberlain
Michael Cogher	- Comptroller and City Solicitor
Paul Double	- City Remembrancer
Paul Wilkinson	- City Surveyor
Carolyn Dwyer	- Director of Built Environment
Vic Annells	- Executive Director of Mansion House & Central Criminal Court
Caroline Al-Beyerty	- Deputy Chamberlain
Damian Nussbaum	- Director of Economic Development
Bob Roberts	- Director of Communications
Simon Murrells	- Assistant Town Clerk
Angela Roach	- Director of Member Services & Assistant Town Clerk

Greg Moore	- Town Clerk's Department
Nigel Lefton	- Director of Remembrancer's Affairs
Eugenie de Naurois	- Head of Corporate Affairs
Rachel Pye	- Markets & Consumer Protection Department
Giles French	- Assistant Director of Economic Development
Simon Rilot	- City Surveyor's Department

1. **APOLOGIES**

Apologies were received from Deputy Doug Barrow, Tijs Broeke, Alderman Peter Estlin, and Alderman Ian Luder.

2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

Sir Mark Boleat declared an interest in respect of item 12 by virtue of having previously acted in an advisory capacity for the Centre for European Reform.

Deputy Jamie Ingham Clark declared an interest in respect of Item 25 as a Church Warden of St Lawrence Jewry.

3. **ORDER OF THE COURT OF COMMON COUNCIL**

Members noted the Order of the Court of Common Council of 19 April 2019 appointing the Committee and setting its terms of reference for the ensuing year.

4. **ELECTION OF CHAIRMAN**

The Committee proceeded to elect a Chairman in accordance with Standing Order No. 29. A list of Members eligible to stand was read and Catherine McGuinness being the only Member expressing willingness to serve was duly elected Chairman for the ensuing year and took the Chair.

The Chairman welcomed Mark Wheatley to his first meeting of the Committee. She also thanked outgoing Members Deputy John Bennett, Deputy Wendy Hyde, Wendy Mead and Hugh Morris for their contribution to the work of the Committee.

5. **ELECTION OF DEPUTY CHAIRMEN**

The Committee proceeded to elect its Deputy Chairmen in accordance with Standing Order No. 30. Simon Duckworth, Christopher Hayward and Deputy Tom Sleight being the only three Members expressing a willingness to serve, all three were duly elected Deputy Chairmen for the ensuing year

6. **MINUTES**

The public minutes of the meeting held on 12 April 2018 were approved.

7. **PUBLIC RELATIONS AND ECONOMIC DEVELOPMENT SUB-COMMITTEE - MINUTES**

The public minutes of the Public Relations and Economic Development Sub-Committee of 24 April 2018 were noted.

Matters Arising – City Corporation’s Position on Brexit

The Chairman referred to the City Corporation’s position on Brexit and the Single Market. She stated that, whilst there were some strongly-held views from all sides, the organisation’s legitimacy and credibility rested on its ability to speak for the financial and professional services sector, as well as for its voters – businesses and residents – and on being able to put forward options based on what was politically possible.

The City Corporation, together with the FRPS sector, had been taking a pragmatic line since the referendum result and had been working with the sector to identify the issues and develop solutions which stay within the Government’s “red lines”. Broad consensus around arguing for “three Ts” - Trade, Transition and Talent - had been achieved.

On Trade, we were calling for the greatest possible level of market access, through the model of mutual recognition proposed by the International Regulatory Strategy Group.

She assured Members that the City Corporation’s position would remain pragmatic and if there was a change in the Government’s position discussions would take place with Members to ascertain a response. She advised that the Director of Economic Development had been asked to organise a briefing with representatives of the FRPS sector so that members of the Committee could engage on the issues directly.

The Chairman concluded by stating that the City Corporation should maintain a flexible and pragmatic approach. Should the Government’s position, the political situation or the industry position change, the matter would be discussed with the Committee as a matter of urgency.

Several Members spoke to endorse the Chairman’s sentiments and the proposed approach. A Member also observed that the interests of financial institutions might soon begin to diverge from those of City Corporation, insofar as the interests of the former were to protect and preserve their business interests, whilst the latter was of course concerned with protecting financial and professional services in London and the UK. The Chairman noted that this subject would remain under close review and that further discussions would take place at various informal Member Briefing sessions.

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8. BUSINESS RATE PREMIUM

The Committee considered a note from the Police Committee concerning the business rate premium.

Whilst observing that it was appropriate for the Police Committee to raise concerns in relation to funding requirements, it was observed that it was not within the bailiwick of that Committee to specify where such funding should come from.

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9. **GENDER DIVERSITY**

The Committee considered a resolution from the Public Relations and Economic Development Sub-Committee meeting held on 24 April 2018 concerning gender diversity on the City Corporation's Committees.

A Member observed that there was a significant diversity deficit on the Committee and suggested that a radical solution was required to address this. The possibility of quotas was suggested, with it noted that, whilst controversial, these already existed on the Committee to facilitate representation from both residential and more newly-elected Members of the Court. Several Members spoke to express their opposition to the proposal, suggesting that they would not wish to be considered part of a quota or to have it considered that they had not been elected solely on their own merits.

The increasing diversity of the Court as a whole in recent years was noted, with it suggested that the voting system used for elections to the Committee might perhaps be worth exploring as a potential cause of the discrepancy between the overall Court's composition and representation on Committees. Members also spoke to emphasise the difference between positive discrimination and positive action, with it suggested that increased outreach and engagement activity with City businesses and residents would pay dividends in encouraging a more representative spread of candidates for election to the Court.

The Chairman thanked Members for their comments, observing that there was a proposal to establish a Members' Diversity Working Party at item 10 which would take up this issue. She also made reference to a forthcoming session she would be hosting for female Members, to consider the issue of gender balance and representation more specifically.

RECEIVED.

10. **APPOINTMENT OF SUB-COMMITTEES, WORKING PARTIES AND REPRESENTATIVES ON OTHER COMMITTEES**

The Committee considered a report of the Town Clerk concerning the appointment of the Committee's sub-committees, working parties and representatives on other committees.

It was noted that the terms of reference of the Projects Sub-Committee had been amended last year to as follows; "excluding those within the remit of the Cyclical Works Programme (although these may be called-in by the Projects Sub-Committee), to ensure their delivery within the parameters set by the Resource Allocation Sub-Committee".

In addition, following debate it was agreed that the final sentence of the Terms of Reference of the Housing Delivery Programme Working Group should be amended to add the words "700 on the City Corporation's Housing Revenue Account estates and 3,000 on other sites owned by the City Corporation".

With regard to the Member Diversity Working Party, it was agreed that it would be beneficial to enable the Working Party to appoint up to two external Members, as was the case with the Public Relations and Economic Development Sub-Committee, to provide additional expertise and an external viewpoint. It was also agreed that the Chairman of the Establishment Committee should be an ex-officio Member of the Working Party, given that Committee's responsibilities in respect of equality and diversity matters. In relation to the Working Party's Terms of Reference, it was further agreed that they should be amended to add the words "to represent better its constituency" to the final sentence, as well as to make clear it referred to the Court of Aldermen as well as the Court of Common Council. Finally, Members also agreed that the Working Party should be asked to report back to the Policy and Resources Committee in the autumn.

RESOLVED – That the following be approved:-

1. the appointment, composition and terms of reference of the sub-committees and working parties for the ensuing year as follows:-

a) **Courts Sub-Committee**

- Chairman of the Policy and Resources Committee
- Deputy Chairman of the Policy and Resources Committee
- Two Aldermen nominated by the Court of Aldermen;
- Four Members appointed by the Court of Common Council
- One Member appointed by the Policy and Resources Committee as follows:-

Deputy Edward Lord

- One Member appointed by the Finance Committee;
- the Recorder and Sheriffs at the Central Criminal Court (Ex-officio), with the Recorder and any Sheriff who was not a Member of the Court of Common Council, having no voting rights

b) **Members Privileges Sib-Committee**

- Chairman of the Policy and Resources Committee
- Deputy Chairman of the Policy and Resources Committee
- Two Aldermen nominated by the Court of Aldermen;
- Four Members appointed by the Court of Common Council
- One Member appointed by the Policy and Resources Committee;
- One Member appointed by the Finance Committee;
- the Recorder and Sheriffs at the Central Criminal Court (Ex-officio), with the Recorder and any Sheriff who was not a Member of the Court of Common Council, having no voting rights

c) **Outside Bodies Sub-Committee**

- the Chairman and one Deputy Chairman of the Policy and Resources Committee;
- three Members appointed by the Court of Common Council
- one Alderman, appointed by the General Purposes Committee of Aldermen
- four three Members (increased from three) appointed by the Policy and Resources Committee (but not necessarily Members of the Policy and Resources Committee) as follows:-

Henry Colthurst
Mary Durcan
Deputy Tom Hoffman
Jeremy Mayhew

d) **Projects Sub-Committee**

- four Members of the Policy and Resources Committee appointed as follows:-

Deputy Keith Bottomley
Deputy Jamie Ingham Clark
Marianne Fredericks
Andrew McMurtrie

- two Members appointed by the Finance Committee
- together with up to four Members co-opted from the Court of Common Council by the Sub-Committee

e) **Public Relations and Economic Development Sub-Committee**

- The Chairman and Deputy Chairmen of the Policy and Resources Committee
- The Chairman of the Finance Committee
- Past Chairmen of the Policy and Resources Committee (providing they are members on the Grand Committee)
- The Senior Alderman Below the Chair
- The Chairman of the General Purposes Committee of Aldermen
- five Members of the Policy and Resources Committee appointed as follows:-

Deputy Keith Bottomley
Tijs Broeke
Deputy Jamie Ingham Clark
Deputy Edward Lord
Alderman William Russell

- Together with co-option by the Sub-Committee of up to four Members from the Court of Common Council and up to two external people (the latter should have no voting rights).

f) **Resource Allocation Sub-Committee**

- Chairman of the Policy and Resources Committee (Chairman)
- Chairman of the Finance Committee (Deputy Chairman)
- Deputy Chairmen of the Policy and Resources Committee
- Past Chairmen of Policy and Resources Committee (providing that they are Members of the Committee at the time)
- Chairman of the General Purposes Committee of the Court of Aldermen
- The Senior Alderman below the Chair
- The Deputy Chairman of the Finance Committee
- The Chairman of the Establishment Committee
- six Members of the Policy and Resources Committee appointed as follows:-

Deputy Keith Bottomley
Henry Colthurst
Marianne Fredericks
Deputy Joyce Nash
Deputy Giles Shilson
Deputy John Tomlinson

g) **Ceremonial Working Party**

- Chairman of the Policy & Resources Committee
- A Deputy Chairman of the Policy & Resources Committee
- Chief Commoner
- Two Aldermen, nominated by the Chairman of the General Purposes Committee of Aldermen (Alderman Sir David Wootton and Alderman Tim Hailes)
- Three Members appointed by the Policy and Resources Committee (Roger Chadwick, Simon Duckworth and Edward Lord)
- Two Members with over ten years' service, appointed by the Court of Common Council (Wendy Mead and Joyce Nash)
- Two Members with under ten years' service, appointed by the Court of Common Council (Henry Colthurst and Giles Shilson)
- The Remembrancer
- Town Clerk

h) **Culture Mile Working Party**

- The Chairman or his/her representative
- four Members nominated by the Policy & Resources Committee as follows:-

Tijs Broeke
Deputy Michael Cassidy
Jeremy Simons
Deputy John Tomlinson

- The Chairman or his/her representative from the following committees/boards:-
 - the Board of Governors of the Museum of London
 - the Barbican Centre Board
 - the Board of Governors of the Guildhall School of Music and Drama
 - the Culture, Heritage and Libraries Committee
 - the Finance Committee
 - the Planning and Transportation Committee
 - the Barbican Residential Committee
- The following senior officers: -
 - Town Clerk
 - Managing Director, Barbican Centre
 - Director of the Built Environment
 - Director of Community and Children Services
 - Director of Culture, Heritage and Libraries
 - Director, Museum of London
 - City Surveyor

i) **Hospitality Working Party**

- Chief Commoner (Chairman)
- Immediate past Chief Commoner*
- Chairman and Deputy Chairman of the Policy and Resources Committee
- Chairman and Deputy Chairman of the Finance Committee
- Chairman of the General Purposes Committee of the Court of Aldermen
- Senior Alderman below the Chair
- four Members to be appointed by the Court of Common Council for specific terms

*For part of the year and then the Chief Commoner Designate for the remainder of the year (elected in October each year)

j) **Housing Delivery Programme Working Group**

- the Chairman of the Policy and Resources Committee (or his/her representative – Sir Mark Boleat – also appointed as Chairman)
- the Chairman of Community and Children's Services Committee (or his/her representative – Dhruv Patel)
- the Chairman of the Housing Management and Almshouses Sub Committee (or his/her representative – Randall Anderson)

- four Members of the Court of Common Council elected by the Policy and Resources Committee (Michael Cassidy, Alderman Greg Jones, James Thomson and Philip Woodhouse)

k) **Members Financial Assistance Working Party**

- The Chairman and named Deputy Chairman or one of the Vice Chairmen of the Policy and Resources Committee
- The Chairman and Deputy Chairman of the Finance Committee
- The Chairman of the General Purposes Committee of the Court of Alderman or his/her representative
- The Chief Commoner
- The Town Clerk
- two Members appointed by the Policy and Resources Committee from the wider Court.

l) **Members' Diversity Working Party**

- The Chairman of the Policy and Resources Committee or his/her representative
- The Chairman of the General Purposes Committee of the Court of Aldermen or his/her representative
- The Chief Commoner
- The Immediate past Chief Commoner *
- The Chairman of the Establishment Committee
- Six Members appointed by the Policy and Resources Committee from the wider Court
- Together with co-option by the Working Party of up to two external people (with no voting rights).

**For part of the year and then the Chief Commoner Designate for the remainder of the year (elected in October each year)*

2. Deputy Keith Bottomley be appointed Chairman of the Projects Sub-Committee with Deputy Jamie Ingham Clark being appointed as the Deputy Chairman.

3. **Investment Committee**

8 Members be appointed to serve on the Investment Committee as follows:-

Sir Mark Boleat
Alderman Alison Gowman
Alderman Peter Hewitt
Deputy Tom Hoffman
Andrien Meyers
Deputy Alistair Moss
Dhruv Patel

Deputy Tom Sleigh

4. one Member be appointed to represent the Committee on each of the following:-

Barbican Centre Board – Simon Duckworth

Education Board – Caroline Haines

Freedom Applications Committee – Jeremy Mayhew

Local Development Framework Reference Sub (Planning) Committee
– Dhruv Patel

Audit and Risk Management Committee – Marianne Fredericks

5. Marianne Fredericks and Deputy Joyce Nash be appointed to represent the Committee on the Corporate Asset Sub-Committee and the one remaining vacancy on the Sub-Committee be filled at the next meeting of the Committee.
6. the following representatives be appointed for informal consultation with the Court of Aldermen and the Finance Committee on Mayoralty and Shrievalty Allowances:-

Chairman of Policy & Resources Committee
Chief Commoner
Henry Colthurst

7. the current frequency of meetings of the Committee be endorsed.

11. **NEW WEBSITE DESIGN AND BUILD**

The Committee considered a report of the Director of Communications concerning the design, build and maintenance of a new City Corporation website.

A Member sought clarification as to the proposed scope of the website and the type of procurement envisaged. The Director of Communications confirmed that the intention was to use a “buy not build” approach, so as to avoid the technical complexities and difficulties which were inevitably associated with building bespoke websites. In response to a query concerning the potential for the City’s cultural attractions and institutions to have their own websites, the Director advised that there was a policy and procedure in place in relation to this.

RESOLVED – That the following be approved:-

1. the scoping and procurement of services to deliver a new City of London Corporation website at a total estimated one-off cost of £513,000;

2. moving to a cloud-based hosting and external support model resulting in additional annual revenue costs of £40,000
3. addressing known issues, e.g. Information Architecture (how the site was built and structured), responsiveness (how it displays on mobile devices) and search functionality through the new website design; and
4. the business requirements of the new website being brought back to Public Relations and Economic Sub-Committee and IT Sub-Committee for further comment and consultation before going out to tender.

12. DITCHLEY PARK CONFERENCE

The Committee considered a report of the Director of Communications concerning the proposed sponsorship of the Centre for European Reform's 2018 Ditchley Park Conference, taking place on 16-17 November. This year the Conference would be addressing the topic: *'Will Europe's growth spurt peter out?'*.

RESOLVED – That approval be given to the provision of £20,000 from the 2018/19 Policy Initiatives Fund categorised under 'Events' and charged to 'City's Cash' to sponsor this year's Ditchley Park Conference.

13. BATTLE OF IDEAS FESTIVAL

The Committee considered a report of the Director of Communications concerning the proposed sponsorship the 2018 Battle of Ideas festival, organised by the Institute of Ideas.

RESOLVED – That approval be given to the provision of £25,000 from the 2018/19 Policy Initiatives Fund categorised under 'Events' and charged to *City's Cash* to sponsor the Battle of Ideas Festival, taking place on 13-14 October 2018.

14. THINK TANK MEMBERSHIPS

The Committee considered a report of the Director of Communications reviewing the City Corporation's membership of various think tanks.

Members debated the balance of think-tanks, particularly in relation to the proposed addition of Open Europe. Following debate, Members were satisfied that the overall membership position reflected a suitably balanced take in respect of Brexit.

The benefits of Whitehall and Industry Group membership were also discussed, with it observed that the Group hosted a wide range of events which might be of interest to Members. The Chairman consequently asked officers to consider ways in which relevant events could be advertised to Members, so as to maximise attendance and the benefits of Whitehall and Industry Group membership to the City Corporation.

RESOLVED – That:-

1. The City Corporation's membership of six think tanks be renewed and two new memberships be approved as set out below, at a total cost of £84,500 (to be met from the 2018/19 Policy Initiatives Fund categorised under events and charged to City's Cash):-
 - Centre for the Study of Financial Innovation
 - Chatham House
 - Institute for Public Policy Research
 - Local Government Information Unit
 - New Local Government Network
 - Whitehall and Industry Group
 - New Financial (as part of the Women in Finance sponsorship)
 - Institute for Fiscal Studies
 - Open Europe
 2. membership of the Legatum Business Forum and the European Policy Forum and Reform be discontinued;
 3. no decision be taken regarding the think tank New Financial as the City Corporation's current membership was attached to the Women in Finance Charter sponsorship; and
 4. a report be submitted to the Public Relations and Economic Development Sub-Committee on the benefits of the City Corporation's membership of the think tanks currently supported.
15. **FUNDING FOR ENFORCEMENT OFFICER FOR CITY'S BRIDGES**
The Committee considered a report of the Director of Markets and Consumer Protection requesting funding from Bridge House Estate to the cover the cost of an additional temporary dedicated Licensing Officer to undertake enforcement activities on the City's Bridges at a cost of £100,000 over a two-year trial period.
- RESOLVED – That:-
1. approval be given to the provision of £100,000 from the Bridge House Estates Fund to fund the cost of a temporary dedicated Licensing Officer to undertake enforcement activities on the City's Bridges for a trial period of two years; and
 2. it be noted that a review would be undertaken prior to the end of the two-year trial period.
16. **FLINT GLOBAL IMPACT REPORT ON ECONOMIC DEVELOPMENT OFFICE ACTIVITY**
The Committee received a report of the Director of Economic Development concerning outcome of review undertaken by Flint Globe on the impact of the changes implemented by the City Corporation in relation to the promotion and representation of financial and professional services following the 2015 Fraser Review.

RESOLVED – that the report be noted.

17. **POLICY INITIATIVES FUND AND COMMITTEE CONTINGENCY**

The Committee received a statement of the Chamberlain on the use of the regarding the Policy Initiatives Fund and Committee's Contingency for 2018/19.

RESOLVED – That the content of the statement be noted.

18. **DECISIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY POWERS**

The Committee received a report of the Town Clerk reporting action taken by the Town Clerk in consultation with the Chairman and Deputy Chairman since the last meeting of the Committee.

RESOLVED – That it be noted that approval was given to the amendment of the Standards Committee's composition in relation to the allocation of the five additional places agreed by the Court of Common Council at its meeting on 8 March 2018.

19. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There was one question:

Chatham House Membership

A Member drew attention to recent changes associated with the corporate membership of Chatham House, observing that there had been insufficient communication with affected Members. It was asked that thought be given to ensuring more transparent decision-making and communication in relation to such changes in future.

20. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no urgent items.

21. **EXCLUSION OF THE PUBLIC**

RESOLVED - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act. In addition, for one item which fell under paragraph 100A (2) of the Act relating to confidential information that would be disclosed in breach of an obligation of confidence.

Item Nos.

22 - 32

Paragraph(s) in Schedule 12A

3, 4 and 5

Part 2 – Non-Public Agenda

22. **NON-PUBLIC MINUTES**

The non-public minutes of the meeting held on 12 April 2018 were approved.

23. PUBLIC RELATIONS AND ECONOMIC DEVELOPMENT SUB-COMMITTEE - MINUTES

The non-public minutes of the Public Relations and Economic Development Sub-Committee meeting held on 24 April 2018 were noted.

24. POLICE ACCOMMODATION STRATEGY: DECANT UPDATE

The Committee considered and agreed a joint report of the City Surveyor, the Chamberlain and the Commissioner of the City of Police concerning the progress and funding of elements of the Police Accommodation Strategy's decant arrangements.

25. ST LAWRENCE JEWRY CHURCH UPDATE - GATEWAY 3/4 ISSUES REPORT

The Committee considered and agreed a gateway 3 / 4 report of the City Surveyor concerning the progress of arrangements for the refurbishment of St Lawrence Jewry Church.

26. PROJECT FUNDING UPDATE

The Committee considered and agreed a report of the Chamberlain concerning the carry forward of the unallocated balances from the 2017/18 City Fund and City's Cash provisions for new schemes and the provision of funding to enable five projects to proceed as follows:-

- Guildhall School New Silk Street Entrance – Feasibility Fees
- St Lawrence Jewry Church Repairs
- West Wing Cloakrooms and Facilities for Members and Visitors – Revised Configuration
- New Corporate Website
- London Wall Car Park Maintenance Works – Fees to evaluate options

27. SAUDI ARABIA: VISION 2030

The Committee considered and agreed a report of the Director of Economic Development concerning Saudi Arabia: Vision 2030.

28. DECISIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY POWERS

The Committee received a report of the Town Clerk reporting action taken by the Town Clerk in consultation with the Chairman and Deputy Chairman since the last meeting of the Committee.

29. FLEET STREET ESTATE DEVELOPMENT OPTIONS

The Committee considered and agreed a report of City Surveyor concerning the progress of the Fleet Street estate development opportunity project.

30. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

A Member referred to the ex-officio positions on the Committee and questioned whether, given the profile and importance of the Bridge House Estates and The

City Bridge Trust, the Chairman of the Trust should also have a reserved ex-officio position. A number of Members supported this.

RESOLVED – That a report on increasing the ex-officio places on the Committee to include the Chairman of the City Bridge Trust be submitted to the Committee for consideration.

31. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

There were no urgent items.

32. **CUSTOMER RELATIONSHIP MANAGEMENT AND CITY OCCUPIERS DATABASE**

The Committee considered and approved a report of the Director of Economic Development concerning Customer Relation Management and the City Occupiers Database.

33. **EU ENGAGEMENT**

The Director of Economic Development was heard concerning future arrangements for the City Corporation's engagement with the EU and the approach as outlined was supported.

The meeting ended at 3.40 pm

Chairman

Contact Officer: Gregory Moore
tel. no.: 020 7332 1399
gregory.moore@cityoflondon.gov.uk