ANNEX A

Annexes in Support of the Budgets

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SERVICE OVERVIEW

BARBICAN ESTATE

As at 1 September 2010 the Barbican Residential Committee was responsible for 1,990 dwellings, 1,497 car parking spaces, 1,262 baggage stores, 100 cycle stores, a commercial portfolio comprising 117,000 square feet at the Trade Centre plus ten other commercial properties. There are also 14 freehold residential properties for which services are provided. Over 94% of the dwellings have been sold on long leases.

Supervision and Management Holding Account

This section relates to the requirements of the Barbican Estate Office including staffing, premises, information technology and support from Guildhall. The Estate Office is responsible for the management of the flats, commercial units, car parks and baggage stores. Management includes repairs and maintenance, security, cleanliness of common parts, calculation of service charges and the initial stages of arrears recovery. Total expenditure on this section is fully recharged to other sections of the accounts.

Service Charge Account

Contains the running expenses for revenue services provided to both long and short term lessees. The main items of expenditure are staffing, repairs and maintenance, energy, and supervision and management. The account is credited with charges to long lessees and a proportion of rent income which is deemed to be the service charge element of inclusive rentals.

Services & Repairs - Landlord

Expenditure includes repairs to the interior of short term lessees flats and void flats, grounds maintenance of public areas, insurance (other than that included in the Service Charge Account for lifts and the garchey system), capital charges relating to properties not sold on a long lease, and supervision and management. Income includes rent income from short term tenancies (apart from the service charge element referred to above), rent from ten commercial properties, licence fees for various aerial sites, and reimbursements for insurance, dilapidations and other services. Long lessees have the option to arrange alternative insurance to that provided through the City and, consequently, insurance is accounted for in the Landlord Account rather than as part of the Service Charge Account.

Car Parking and Stores

The running expenses, capital charges, rent income and service charges relating to the respective areas.

Actual 2009-10 £'000	BARBICAN RESIDENTIAL COMMITTEE SUMMARY	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Original Budget 2011-12 £'000
	LOCAL RISK			
	Expenditure			
3,380	Employees	3,573	3,575	3,574
4,393	Premises Related Expenses	5,156	5,202	5,143
0	Transport Related Expenses	1	1	1
220	Supplies and Services	280	278	263
7,993	**TOTAL Expenditure**	**9,010**	**9,056**	**8,981**
	Income			
(26)	Other Grants, Reimbursements and Contributions	(10)	(10)	(10)
(10,073)	Customer, Client Receipts	(11,019)	(10,977)	(11,094)
(10,099)	**TOTAL Income**	**(11,029)**	**(10,987)**	**(11,104)**
(2,106)	**TOTAL LOCAL RISK**	**(2,019)**	**(1,931)**	**(2,123)**
	CENTRAL RISK			
(1,087)	Customer, Client Receipts	(1,187)	(1,126)	(1,087)
(1,087)	**Total Income**	**(1,187)**	**(1,126)**	**(1,087)**
(1,087)	**TOTAL CENTRAL RISK**	**(1,187)**	**(1,126)**	**(1,087)**
	RECHARGES			
2,853	Central Recharges	2,901	2,879	2,849
416	Recharges Within Fund	528	483	464
3,269	**TOTAL RECHARGES**	**3,429**	**3,362**	**3,313**
76	**TOTAL NET EXPENDITURE**	**223**	**305**	**103**

Actual 2009-10 £'000	SERVICES MANAGED	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Original Budget 2010-11 £'000
0	Supervision and Management - General	0	0	0
17	Service Charge Account	22	22	22
348	Landlords Services	350	429	252
314	Car Parking	477	383	381
(103)	Stores	(139)	(133)	(150)
(588)	Trade Centre	(576)	(492)	(498)
88	Other Non-Housing	89	96	96
76	**TOTAL NET EXPENDITURE**	**223**	**305**	**103**

Actual 2009-10 £'000	SUPERVISION AND MANAGEMENT HOLDING ACCOUNT *Director of Community and Children's Services*	*Original Budget 2010-11 £'000*	*Latest Approved Budget 2010-11 £'000*	*Original Budget 2011-12 £'000*
	LOCAL RISK			
	Expenditure			
490	Direct Employee Expenses	482	511	505
10	Indirect Employee Expenses	18	11	11
500	**TOTAL Employees**	**500**	**522**	**516**
8	Repairs and Maintenance	9	44	9
3	Energy Costs	17	16	12
22	Rents	30	27	28
13	Rates	13	13	13
0	Water Services	1	1	1
2	Cleaning and Domestic Supplies	6	6	6
48	**TOTAL Premises Related Expenses**	**76**	**107**	**69**
0	Public Transport	1	1	1
0	**TOTAL Transport Related Expenses**	**1**	**1**	**1**
10	Equipment, Furniture and Materials	17	15	15
19	Printing, Stationery	27	22	22
44	Communications and Computing	83	76	76
0	Expenses	0	1	1
73	**TOTAL Supplies and Services**	**127**	**114**	**114**
621	**TOTAL Expenditure**	**704**	**744**	**700**
621	**TOTAL LOCAL RISK**	**704**	**744**	**700**
	RECHARGES			
	Central Recharges			
0	Transport Insurance	1	0	0
22	Miscellaneous Insurance	20	27	27
520	Support Services	533	477	427
104	IS Recharge	111	95	106
646	**TOTAL Central Recharges**	**665**	**599**	**560**
	Recharges Within Committee			
2	Service Charge Account - Cleaning	2	2	2
(1,298)	Supervision & Management	(1,499)	(1,473)	(1,389)
	Recharges Within Fund			
0	Technical Services - DCCS	5	5	4
29	Supervision & Management - DCCS	123	123	123
(621)	**TOTAL RECHARGES**	**(704)**	**(744)**	**(700)**
0	**TOTAL NET EXPENDITURE / (INCOME)**	**0**	**0**	**0**

Actual 2009-10 £'000	SERVICE CHARGE ACCOUNT *Director of Community and Children's Services*	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Original Budget 2011-12 £'000	
	LOCAL RISK				
	Expenditure				
2,032	Direct Employee Expenses	2,187	2,177	2,183	
5	Indirect Employee Expenses	3	7	6	
2,037	TOTAL Employees	2,190	2,184	2,189	
1,461	Repairs and Maintenance	2,192	2,335	2,149	T2 (i), T4 (i)
1,577	Energy Costs	1,632	1,631	1,661	
98	Rents	100	109	110	
6	Rates	8	8	8	
3	Water Services	3	3	3	
167	Cleaning and Domestic Supplies	214	214	204	
117	Grounds Maintenance Costs	120	120	120	
3,429	TOTAL Premises Related Expenses	4,269	4,420	4,255	
29	Equipment, Furniture and Materials	47	47	42	
6	Clothes, Uniform and Laundry	12	12	12	
9	Fees and Services	2	2	2	
15	Communications and Computing	11	11	11	
59	TOTAL Supplies and Services	72	72	67	
5,525	TOTAL Expenditure	6,531	6,676	6,511	
	Income				
(19)	Fees and Charges for Services, Use of Facilities	(14)	(14)	(15)	
(5,363)	Rents, Tithes, Acknowledgements and Way Leaves	(6,395)	(6,508)	(6,348)	T2 (i), T4 (i)
(5,382)	TOTAL Customer, Client Receipts	(6,409)	(6,522)	(6,363)	
(5,382)	TOTAL Income	(6,409)	(6,522)	(6,363)	
143	TOTAL LOCAL RISK	122	154	148	
	CENTRAL RISK				
(836)	Rents, Tithes, Acknowledgements and Way Leaves	(895)	(876)	(829)	T2 (i), T4 (i)
(836)	TOTAL Customer, Client Receipts	(895)	(876)	(829)	
(836)	TOTAL CENTRAL RISK	(895)	(876)	(829)	
	RECHARGES				
	Central Recharges				
26	Premises Insurance	31	24	24	
26	TOTAL Central Recharges	31	24	24	
	Recharges Within Committee				
512	Supervision & Management	640	628	591	T2 (i), T4 (i)
12	Service Charge Account - Cleaning	0	0	0	
(155)	Cleaning & Lighting	(147)	(147)	(139)	
(53)	Service Charge Account Lighting	(57)	(57)	(56)	
	Recharges Within Fund				
368	Technical Services - DCCS	328	296	283	T2 (i), T4 (i)
710	TOTAL RECHARGES	795	744	703	
17	TOTAL NET EXPENDITURE	22	22	22	

Example Reference: T2 (i) = Table 2 of the report item (i)

Actual 2009-10 £'000	LANDLORD SERVICES *Director of Community and Children's Services*	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Original Budget 2011-12 £'000	
	LOCAL RISK				
	Expenditure				
4	Direct Employee Expenses	0	5	5	
4	Indirect Employee Expenses	4	4	4	
8	**TOTAL Employees**	4	9	9	
350	Repairs and Maintenance	250	308	270	T2 (ii), T4 (ii)
1	Energy Costs	3	3	3	
7	Rates	13	13	13	
6	Cleaning and Domestic Supplies	6	6	6	
169	Grounds Maintenance Costs	155	155	140	
533	**TOTAL Premises Related Expenses**	427	485	432	
12	Equipment, Furniture and Materials	0	13	13	
4	Cost of Sales/Stock	3	3	3	
1	Catering	3	3	3	
30	Fees and Services	26	26	22	
5	Grants and Subscriptions	11	11	11	
52	**TOTAL Supplies and Services**	43	56	52	
593	**TOTAL Expenditure**	474	550	493	
	Income				
(26)	Other Contributions	(10)	(10)	(10)	
(26)	**TOTAL Other Grants, Reimbursements and Contributions**	(10)	(10)	(10)	
(3)	Sales of Products or Materials	(2)	(2)	(7)	
(114)	Fees and Charges for Services, Use of Facilities	(68)	(78)	(78)	
(1,980)	Rents, Tithes, Acknowledgements and Way Leaves	(1,985)	(1,990)	(2,061)	T4 (ii)
(2,097)	**TOTAL Customer, Client Receipts**	(2,055)	(2,070)	(2,146)	
(2,123)	**TOTAL Income**	(2,065)	(2,080)	(2,156)	
(1,530)	**TOTAL LOCAL RISK**	(1,591)	(1,530)	(1,663)	
	CENTRAL RISK				
(209)	Fees and Charges for Services, Use of Facilities	(225)	(198)	(204)	
(209)	**TOTAL Customer, Client Receipts**	(225)	(198)	(204)	
(209)	**TOTAL CENTRAL RISK**	(225)	(198)	(204)	
	RECHARGES				
	Central Recharges				
211	Premises Insurance	228	198	204	T4 (ii)
1,175	Capital Charges	1,156	1,197	1,197	T2 (ii), T4 (ii)
1,386	**TOTAL Central Recharges**	1,384	1,395	1,401	
	Recharges Within Committee				
573	Supervision & Management	636	626	592	T4 (ii)
89	Service Charge Account - Cleaning	90	90	85	
	Recharges Within Fund				
88	Technical Services - DCCS	106	96	91	
(49)	Corporate and Democratic Core - Finance	(50)	(50)	(50)	
2,087	**TOTAL RECHARGES**	2,166	2,157	2,119	
348	**TOTAL NET EXPENDITURE**	350	429	252	

Example Reference: T2 (i) = Table 2 of the report item (i)

Actual 2009-10 £'000	CAR PARKING *Director of Community and Children's Services*	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Original Budget 2011-12 £'000	
	LOCAL RISK				
	Expenditure				
843	Direct Employee Expenses	879	860	860	T2 (iii), T4 (iii)
843	TOTAL Employees	879	860	860	
147	Repairs and Maintenance	157	136	157	T2 (iii)
99	Rates	96	96	98	
19	Water Services	20	20	20	
1	Cleaning and Domestic Supplies	1	1	1	
266	TOTAL Premises Related Expenses	274	253	276	
6	Equipment, Furniture and Materials	4	4	4	
5	Clothes, Uniform and Laundry	3	3	3	
17	Communications and Computing	16	16	16	
28	TOTAL Supplies and Services	23	23	23	
1,137	TOTAL Expenditure	1,176	1,136	1,159	
	Income				
(86)	Fees and Charges for Services, Use of Facilities	(82)	(82)	(82)	
(1,159)	Rents, Tithes, Acknowledgements and Way Leaves	(1,105)	(1,115)	(1,125)	T4 (ii)
(1,245)	TOTAL Customer, Client Receipts	(1,187)	(1,197)	(1,207)	
(1,245)	TOTAL Income	(1,187)	(1,197)	(1,207)	
(108)	**TOTAL LOCAL RISK**	(11)	(61)	(48)	
	RECHARGES				
	Central Recharges				
8	Premises Insurance	9	8	8	
167	Capital Charges	166	129	129	T2 (iii), T4 (iii)
175	TOTAL Central Recharges	175	137	137	
	Recharges Within Committee				
160	Supervision & Management	199	195	184	T4 (iii)
29	Service Charge Account - Cleaning	46	46	43	
53	Service Charge Account - Lighting	57	57	56	
	Recharges Within Fund				
5	Technical Services - DCCS	11	9	9	
422	**TOTAL RECHARGES**	488	444	429	
314	**TOTAL NET EXPENDITURE**	477	383	381	

Example Reference: T2 (i) = Table 2 of the report item (i)

Actual 2009-10 £'000	STORES *Director of Community and Children's Services*	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Original Budget 2011-12 £'000
	LOCAL RISK			
	Expenditure			
4	Repairs and Maintenance	6	12	6
4	**TOTAL Premises Related Expenses**	**6**	**12**	**6**
4	**TOTAL Expenditure**	**6**	**12**	**6**
	Income			
(2)	Fees and Charges for Services, Use of Facilities	(2)	(2)	(2)
(294)	Rents, Tithes, Acknowledgements and Way Leaves	(334)	(334)	(344)
(296)	**TOTAL Customer, Client Receipts**	**(336)**	**(336)**	**(346)**
(296)	**TOTAL Income**	**(336)**	**(336)**	**(346)**
(292)	**TOTAL LOCAL RISK**	**(330)**	**(324)**	**(340)**
	RECHARGES			
	Central Recharges			
156	Capital Charges	162	162	163
156	**TOTAL Central Recharges**	**162**	**162**	**163**
	Recharges Within Committee			
23	Supervision & Management	21	21	19
9	Service Charge Account - Cleaning	6	6	6
	Recharges Within Fund			
1	Technical Services - DCCS	2	2	2
189	**TOTAL RECHARGES**	**191**	**191**	**190**
(103)	**TOTAL NET INCOME**	**(139)**	**(133)**	**(150)**

Actual 2009-10 £'000	TRADE CENTRE *Director of Community and Children's Services*	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Original Budget 2011-12 £'000	
	LOCAL RISK				
	Expenditure				
24	Repairs and Maintenance	14	14	14	
2	Energy Costs	1	2	2	
2	Cleaning and Domestic Supplies	2	2	2	
28	**TOTAL Premises Related Expenses**	17	18	18	
0	Fees and Services	15	13	7	
0	**TOTAL Supplies and Services**	15	13	7	
28	**TOTAL Expenditure**	32	31	25	
	Income				
(1,048)	Rents, Tithes, Acknowledgements and Way Leaves	(1,027)	(1,027)	(1,027)	
(1,048)	**TOTAL Customer, Client Receipts**	(1,027)	(1,027)	(1,027)	
(1,048)	**TOTAL Income**	(1,027)	(1,027)	(1,027)	
(1,020)	**TOTAL LOCAL RISK**	(995)	(996)	(1,002)	
	CENTRAL RISK				
(17)	Fees and Charges for Services, Use of Facilities	(39)	(33)	(35)	
(17)	**TOTAL Customer, Client Receipts**	(39)	(33)	(35)	
(17)	**TOTAL CENTRAL RISK**	(39)	(33)	(35)	
	RECHARGES				
	Central Recharges				
59	Premises Insurance	76	70	72	
375	Capital Charges	375	461	461	T2 (iv), T4 (iv)
434	**TOTAL Central Recharges**	451	531	533	
	Recharges Within Committee				
15	Supervision & Management	1	1	1	
0	Service Charge Account - Cleaning	3	3	3	
	Recharges Within Fund				
0	Technical Services - DCCS	3	2	2	
449	**TOTAL RECHARGES**	458	537	539	
(588)	**TOTAL NET INCOME**	(576)	(492)	(498)	

Example Reference: T2 (i) = Table 2 of the report item (i)

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Actual 2009-10 £'000	OTHER NON-HOUSING *Director of Community and Children's Services*	*Original Budget 2010-11 £'000*	*Latest Approved Budget 2010-11 £'000*	*Original Budget 2011-12 £'000*
	LOCAL RISK			
	Expenditure			
0	Repairs and Maintenance	2	2	2
85	Energy Costs	85	85	85
85	TOTAL Premises Related Expenses	87	87	87
85	TOTAL Expenditure	87	87	87
	Income			
(4)	Rents, Tithes, Acknowledgements and Way Leaves	(5)	(5)	(5)
(4)	TOTAL Customer, Client Receipts	(5)	(5)	(5)
(4)	TOTAL Income	(5)	(5)	(5)
81	**TOTAL LOCAL RISK**	82	82	82
	CENTRAL RISK			
(26)	Fees and Charges for Services, Use of Facilities	(28)	(19)	(19)
(26)	TOTAL Customer, Client Receipts	(28)	(19)	(19)
(26)	**TOTAL CENTRAL RISK**	(28)	(19)	(19)
	RECHARGES			
	Central Recharges			
18	Premises Insurance	21	19	19
12	Capital Charges	12	12	12
30	TOTAL Central Recharges	33	31	31
	Recharges Within Committee			
3	Supervision & Management	2	2	2
33	**TOTAL RECHARGES**	35	33	33
88	**TOTAL NET EXPENDITURE**	89	96	96

MANPOWER STATEMENT C1

	Original Budget 2010/11		Original Budget 2011/12	
	Manpower Full-time Equivalent	Estimated Cost £000	Manpower Full-time Equivalent	Estimated Cost £000
Supervision & Management				
Administration	9.7	466	9.7	489
Added Years Pension		16		16
Training		15		8
Recruitment		3		3
Total Supervision & Management	**9.7**	**500**	**9.7**	**516**
Service Charge Account				
Garchey	3.0	118	3.0	113
Cleaners	32.0	919	32.0	933
Estate Concierge (one third)	9.7	439	9.7	430
Lobby Porters	12.0	564	12.0	564
House Officers	3.0	146	3.0	142
Added Years Pension		1		1
Training and relocation expenses		3		6
Total Service Charge Account	**59.7**	**2,190**	**59.7**	**2,189**
Landlord				
Overtime		0		5
Added Years Pension		4		4
Total Landlord		**4**		**9**
Car Parking				
Estate Concierge (two thirds)	19.3	879	19.3	860
Total Car Parking	**19.3**	**879**	**19.3**	**860**
TOTAL	**88.7**	**3,573**	**88.7**	**3,574**

The costs can be analysed as follows:

	£000	**£000**
Basic Pay	2,426	2,414
Overtime	249	252
National Insurance	215	210
Pension contributions	443	440
Added years pensions	21	21
Agency staff	198	220
Training	18	14
Recruitment	3	3
TOTAL EMPLOYEE COSTS	**3,573**	**3,574**

	Original Budget 2010/11 £'000	Latest Approved Budget 2010/11 £'000	Original Budget 2011/12 £'000		Budget to Budget % Increase (Decrease)
Service Charge Account – Continued	A	B	C		C/A
Electrical testing	11	10	10	E	
Asbestos Encapsulation	52	52	40	A	
Lobby Refurbishment	84	196	0	A	
Cromwell Tower Lobby Refurbishment	0	180	0	A	
Emergency Lighting to Stairs, Corridors and Plant rooms	0	22	35	A	
Heating Condition Survey	0	0	99	A	
Electrical Fire Pump Panel	0	0	20	A	
Residual Current Device socket outlet	0	30	11	A	
Total Service Charge Account	**2,192**	**2,335**	**2,149**		(2)
<u>Services and Repairs - Landlords</u>					
Interior of flats let on short term tenancies and voids:					
Breakdown Maintenance - Building	72	92	92	E	
- Electrical	31	31	31	E	
Rechargeable works - Emergency work in sold flats, dilapidations and insurance claims	50	50	50	A	
External redecoration (70% of soffits)	44	44	44	A	
Consultants fees	3	3	3	A	
Drains	50	50	50	A	
Cromwell Tower Lobby Refurbishment	0	20	0	A	
Improvement to flower beds – Ben Jonson	0	7	0	A	
Redecoration of hand rails	0	6	0	A	
Survey of drainage and tiling at St Giles Terrace	0	5	0	A	
Total Services and Repairs - Landlords	**250**	**308**	**270**		8
<u>Car Parking</u>					
Breakdown Maintenance - Building	91	91	91	E	
- Electrical	14	14	14	E	
Contract Servicing - Building	22	22	22	E	
Office Refurbishment	30	0	30	A	
Roller Shutters	0	9	0	A	
Total Car Parking	**157**	**136**	**157**		0

RECHARGES TO / (FROM) BARBICAN RESIDENTIAL COMMITTEE

Central costs are recharged to service committees on the basis of the level of service provided. Recharges to and from the Barbican Residential Committee are set out in the table below.

Actual **2009/10** **£000**	RECHARGES TO/(FROM) BARBICAN RESIDENTIAL COMMITTEE	**Original Budget** **2010/11** **£000**	**Latest Approved Budget** **2010/11** **£000**	**Original Budget** **2011/12** **£000**
	Central Recharges			
344	Insurance	386	346	354
104	IS Recharges – Chamberlain	111	95	106
1,885	Capital Charges	1,871	1,961	1,962
	Support Services			
244	Chamberlain	240	189	165
127	Comptroller and City Solicitor	140	137	119
113	Town Clerk	115	119	111
1	City Surveyor	3	1	1
35	Miscellaneous	35	31	31
2,853	**Total Central Recharges**	**2,901**	**2,879**	**2,849**
	Recharges (to)/from other committees			
(49)	Finance Committee	(50)	(50)	(50)
	Community & Children's Services Committee: -			
462	Technical Services	455	410	391
3	Housing Services	123	123	123
416	**Total Recharges (to)/from other Committees**	**528**	**483**	**464**
3,269	**TOTAL**	**3,429**	**3,362**	**3,313**

Support Services
The support costs have been attributed in accordance with the Best Value Accounting Code of Practice produced by the Chartered Institute of Public Finance and Accountancy.

The main support services provided by the central departments are:

Chamberlain (Finance)	Accounting services, insurance, revenue collection, payments, financial systems and internal audit.
Comptroller and City Solicitor	Property, litigation, contracts, public law, administration of commercial rents.
Town Clerk	Committee administration, human resources, public relations, printing and stationery, emergency planning.
City Surveyor	The bulk of the City Surveyor's Department is charged directly to City Lands and Bridge House Estates Committee or to other committees for works or services provided. However, corporate property advice, advice on historic buildings, on energy conservation and on repairs, maintenance and improvement programmes are recharged through support support.
Miscellaneous	Various services including central training, corporate printing, net contribution to the dental service, occupational health, union costs, environmental and sustainability section.

Finance Committee
The costs of time spent by officers providing advice and support to Members and Committees are charged to the cost centre for "corporate and democratic core" within Finance Committee

DRAFT CAPITAL BUDGET

Amounts shown are at April 2010 prices

Project No	Project Title	Impl. Dep't	Latest Est'd Cost	Exp. Pre 01/04/10	2010/11 £000	2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	Eval. Report	Invite Tender	Work Start	Work Finish
Barbican Residential													
4100004	Transportable baggage and bicycle stores	CO	107	95	12	0	0	0	0	12/08	04/09	09/09	07/10
			107	95	12	0	0	0	0				

DRAFT SUPPLEMENTARY REVENUE PROJECTS

Amounts shown are at April 2010 prices

Project No	Project Title	Impl. Dep't	Latest Est'd Cost	Exp. Pre 01/04/10	2010/11 £000	2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	Eval. Report	Invite Tender	Work Start	Work Finish	Cmtd Stat
Barbican Residential														
4004169	Renewal of Door Entry	BM	26	20	6	0	0	0	0	03/11				UC
4004200	Garchey Works	BM	23	3	20	0	0	0	0	03/11				UC
			49	23	26	0	0	0	0					

Total Barbican Residential Committee Revenue Accounts

	Actual 2009-10 £'000	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %	Original Budget 2011-12 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %
Income								
Customer Receipts	11,186	12,216	12,293	77	1	12,191	(25)	(0)
Recharges	49	50	50	0	0	50	0	0
	11,235	**12,266**	**12,343**	**77**	1	**12,241**	**(25)**	(0)
Direct Costs								
Employees	(3,380)	(3,573)	(3,575)	(2)	(0)	(3,574)	(1)	(0)
Premises	(4,393)	(5,156)	(5,382)	(226)	(4)	(5,143)	13	0
Transport	0	(1)	(1)	0	0	(1)	0	0
Supplies and Services	(220)	(280)	(278)	2	1	(263)	17	6
	(7,993)	(9,010)	(9,236)	(226)	(3)	(8,981)	29	0
Recharges								
Central	(2,853)	(2,901)	(2,879)	22	1	(2,849)	52	2
Other Committees	(465)	(578)	(533)	45	8	(514)	64	11
	(3,318)	(3,479)	(3,412)	67	2	(3,363)	116	3
Total Costs	**(11,311)**	**(12,489)**	**(12,648)**	**(159)**	(1)	**(12,344)**	**145**	1
Surplus / (Deficit)	**(76)**	**(223)**	**(305)**	**(82)**	(37)	**(103)**	**120**	54

B = Better, (W) = Worse

Supervision & Management Holding Account

	Actual 2009-10 £'000	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %	Original Budget 2011-12 £'000	Variance from Original Budget 2010-11 B(W) £'000	Variance from Original Budget 2010-11 B/(W) %
Transfer of Recharges to other Accounts								
Service Charge	524	685	628	(57)	(8)	591	(94)	(14)
Landlords Services	573	591	626	35	6	592	1	0
Car Parking	160	199	195	(4)	(2)	184	(15)	(8)
Stores	23	21	21	0	0	19	(2)	(10)
Trade Centre	15	1	1	0	0	1	0	0
Other Non Housing	3	2	2	0	0	2	0	0
	1,298	1,499	1,473	(26)	(2)	1,389	(110)	(7)
Direct Costs								
Employees	(500)	(500)	(522)	(22)	(4)	(516)	(16)	(3)
Premises	(48)	(76)	(107)	(31)	(41)	(69)	7	9
Transport	0	(1)	(1)	0	0	(1)	0	0
Supplies and Services	(73)	(127)	(114)	13	10	(114)	13	10
	(621)	(704)	(744)	(40)	(6)	(700)	4	1
Recharges								
Insurance	(22)	(21)	(27)	(6)	(29)	(27)	(6)	(29)
IS Recharges	(104)	(111)	(95)	16	14	(106)	5	5
Central Support Services	(520)	(533)	(477)	56	11	(427)	106	20
	(646)	(665)	(599)	66	10	(560)	105	16
Community & Children's Services								
Technical Services	0	(5)	(5)	0	0	(4)	1	20
Supervision & Management	(29)	(123)	(123)	0	0	(123)	0	0
Service Charge - Cleaning	(2)	(2)	(2)	0	0	(2)	0	0
Total Costs	(1,298)	(1,499)	(1,473)	26	2	(1,389)	110	7
Surplus / (Deficit)	0	0	0	0	0	0	0	0

B = Better, (W) = Worse

Service Charge Account

	Actual 2009-10	Original Budget 2010-11	Latest Approved Budget 2010-11	Variance from Original Budget 2010-11 B/(W)	Variance from Original Budget 2010-11 B/(W)	Original Budget 2011-12	Variance from Original Budget 2010-11 B/(W)	Variance from Original Budget 2010-11 B/(W)	Original Budget 2010-11	Latest Approved Budget 2010-11	Original Budget 2011-12
	£'000	£'000	£'000	£'000	%	£'000	£'000	%	% of Total	% of Total	% of Total
Customer Receipts											
Fees and Charges	19	14	14	0	0	15	1	7			
Service Charges	6,199	7,290	7,384	94	1	7,177	(113)	(2)			
Recharges											
Cleaning & Lighting	208	204	204	0	0	195	(9)	(4)			
	6,426	**7,508**	**7,602**	**94**	1	**7,387**	**(121)**	(2)			
Direct Costs											
Employees	(2,037)	(2,190)	(2,184)	6	0	(2,189)	1	0	29%	29%	30%
Premises	(3,429)	(4,269)	(4,420)	(151)	(4)	(4,255)	14	0	57%	58%	57%
Supplies and Services	(59)	(72)	(72)	0	0	(67)	5	7	1%	1%	1%
	(5,525)	(6,531)	(6,676)	(145)	(2)	(6,511)	20	0	87%	88%	88%
Recharges											
Insurance	(26)	(31)	(24)	7	23	(24)	7	23	0%	0%	0%
Supervision & Management	(524)	(640)	(628)	12	2	(591)	49	8	8%	8%	8%
Technical Services	(368)	(328)	(296)	32	10	(283)	45	14	4%	4%	4%
	(918)	(999)	(948)	51	5	(898)	101	10	13%	12%	12%
Total Costs	**(6,443)**	**(7,530)**	**(7,624)**	**(94)**	(1)	**(7,409)**	**121**	2	100%	100%	100%
Surplus / (Deficit)	**(17)**	**(22)**	**(22)**	**0**	0	**(22)**	**0**	0			

B = Better, (W) = Worse

Landlords Services

	Actual 2009-10 £'000	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %	Original Budget 2011-12 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %	Original Budget 2010-11 % of Total	Latest Approved Budget 2010-11 % of Total	Original Budget 2011-12 % of Total
Customer Receipts											
Sales	3	2	2	0	0	7	5	250			
Rental Income	1,980	1,985	1,990	5	0	2,061	76	4			
Fees & Charges	349	303	286	(17)	(6)	292	(11)	(4)			
Recharges											
Corporate & Democratic Core	49	50	50	0	0	50	0	0			
	2,381	**2,340**	**2,328**	**(12)**	(1)	**2,410**	**70**	3			
Direct Costs											
Employees	(8)	(4)	(9)	(5)	(125)	(9)	(5)	(125)	0%	0%	0%
Premises	(533)	(427)	(485)	(58)	(14)	(432)	(5)	(1)	16%	18%	16%
Supplies and Services	(52)	(43)	(56)	(13)	(30)	(52)	(9)	(21)	2%	2%	2%
	(593)	(474)	(550)	(76)	(16)	(493)	(19)	(4)	18%	20%	19%
Recharges											
Capital Charges	(1,175)	(1,156)	(1,197)	(41)	(4)	(1,197)	(41)	(4)	43%	43%	45%
Insurance	(211)	(228)	(198)	30	13	(204)	24	11	8%	7%	8%
Supervision & Management	(573)	(636)	(626)	10	2	(592)	44	7	24%	23%	22%
Service Charge Account	(89)	(90)	(90)	0	0	(85)	5	6	3%	3%	3%
Technical Services	(88)	(106)	(96)	10	9	(91)	15	14	4%	3%	3%
	(2,136)	(2,216)	(2,207)	9	0	(2,169)	47	2	82%	80%	81%
Total Costs	**(2,729)**	**(2,690)**	**(2,757)**	**(67)**	(2)	**(2,662)**	**28**	1	100%	100%	100%
Surplus / (Deficit)	**(348)**	**(350)**	**(429)**	**(79)**	(23)	**(252)**	**98**	28			

B = Better, (W) = Worse

Car Parking

	Actual 2009-10 £'000	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %	Original Budget 2011-12 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %
Customer Receipts								
Fees & Charges	86	82	82	0	0	82	0	0
Rental Income	1,159	1,105	1,115	10	1	1,125	20	2
	1,245	**1,187**	**1,197**	**10**	1	**1,207**	**20**	2
Direct Costs								
Employees	(843)	(879)	(860)	19	2	(860)	19	2
Premises	(266)	(274)	(253)	21	8	(276)	(2)	(1)
Supplies and Services	(28)	(23)	(23)	0	0	(23)	0	0
	(1,137)	(1,176)	(1,136)	40	3	(1,159)	17	1
Recharges								
Capital Charges	(167)	(166)	(129)	37	22	(129)	37	22
Insurance	(8)	(9)	(8)	1	11	(8)	1	11
Supervision & Management	(160)	(199)	(195)	4	2	(184)	15	8
Service Charge Account	(82)	(103)	(103)	0	0	(99)	4	4
Technical Services	(5)	(11)	(9)	2	18	(9)	2	18
	(422)	(488)	(444)	44	9	(429)	59	12
Total Costs	**(1,559)**	**(1,664)**	**(1,580)**	**84**	5	**(1,588)**	**76**	5
Surplus / (Deficit)	**(314)**	**(477)**	**(383)**	**94**	20	**(381)**	**96**	20
Net Expenditure before Capital charges	(481)	(643)	(512)			(510)		
as a %age of income	(39)	(54)	(43)			(42)		

B = Better, (W) = Worse

S7

Stores

	Actual 2009-10 £'000	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %	Original Budget 2011-12 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %
Customer Receipts								
Fees	2	2	2	0	0	2	0	0
Rental Income	294	334	334	0	0	344	10	3
	296	**336**	**336**	**0**	0	**346**	**10**	3
Direct Costs								
Premises	(4)	(6)	(12)	(6)	(100)	(6)	0	0
	(4)	(6)	(12)	(6)	(100)	(6)	0	0
Recharges								
Capital Charges	(156)	(162)	(162)	0	0	(163)	(1)	(1)
Supervision & Management	(23)	(21)	(21)	0	0	(19)	2	10
Service Charge Account	(9)	(6)	(6)	0	0	(6)	0	0
Technical Services	(1)	(2)	(2)	0	0	(2)	0	0
	(189)	(191)	(191)	0	0	(190)	1	1
Total Costs	**(193)**	**(197)**	**(203)**	**(6)**	(3)	**(196)**	**1**	1
Surplus / (Deficit)	**103**	**139**	**133**	**(6)**	(4)	**150**	**11**	8
Net Income before Capital charges	(53)	(23)	(29)			(13)		
as a %age of income	(18)	(7)	(9)			(4)		

B = Better, (W) = Worse

Trade Centre

	Actual 2009-10 £'000	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %	Original Budget 2011-12 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %
Customer Receipts								
Fees & Charges	17	39	33	(6)	(15)	35	(4)	(10)
Rental Income	1,048	1,027	1,027	0	0	1,027	0	0
	1,065	**1,066**	**1,060**	**(6)**	(1)	**1,062**	**(4)**	(0)
Direct Costs								
Premises	(28)	(17)	(18)	(1)	(6)	(18)	(1)	(6)
Supplies and Services	0	(15)	(13)	2	13	(7)	8	53
	(28)	(32)	(31)	1	3	(25)	7	22
Recharges								
Capital Charges	(375)	(375)	(461)	(86)	(23)	(461)	(86)	(23)
Insurance	(59)	(76)	(70)	6	8	(72)	4	5
Supervision & Management	(15)	(4)	(4)	0	0	(4)	0	0
Technical Services	0	(3)	(2)	1	33	(2)	1	33
	(449)	(458)	(537)	(79)	(17)	(539)	(81)	(18)
Total Costs	**(477)**	**(490)**	**(568)**	**(78)**	(16)	**(564)**	**(74)**	(15)
Surplus / (Deficit)	**588**	**576**	**492**	**(84)**	(16)	**498**	**(78)**	(14)

B = Better, (W) = Worse

Other Non Housing

	Actual 2009-10 £'000	Original Budget 2010-11 £'000	Latest Approved Budget 2010-11 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %	Original Budget 2011-12 £'000	Variance from Original Budget 2010-11 B/(W) £'000	Variance from Original Budget 2010-11 B/(W) %
Customer Receipts								
Fees and Charges	26	28	19	(9)	(32)	19	(9)	(32)
Rental Income	4	5	5	0	0	5	0	0
	30	**33**	**24**	**(9)**	(27)	**24**	**(9)**	(27)
Direct Costs								
Premises	(85)	(87)	(87)	0	0	(87)	0	0
	(85)	(87)	(87)	0	0	(87)	0	0
Recharges								
Capital Charges	(12)	(12)	(12)	0	0	(12)	0	0
Insurance	(18)	(21)	(19)	2	10	(19)	2	10
Supervision & Management	(3)	(2)	(2)	0	0	(2)	0	0
	(33)	(35)	(33)	2	6	(33)	2	6
Total Costs	**(118)**	**(122)**	**(120)**	**2**	2	**(120)**	**2**	2
Surplus / (Deficit)	**(88)**	**(89)**	**(96)**	**(7)**	(8)	**(96)**	**(7)**	(8)

B = Better, (W) = Worse