



Finance Grants Oversight and Performance Sub-Committee

Date: TUESDAY, 22 SEPTEMBER 2020
Time: 2:30 pm
Venue: VIRTUAL MEETING (ACCESSIBLE REMOTELY)

SUPPLEMENTARY AGENDA

6.a) APPENDIX TO ITEM 6 - CENTRAL GRANTS PROGRAMME (CGP) AND CENTRAL GRANTS UNIT (CGU) - UPDATE REPORT

To be read in conjunction with the report of the Chief Grants Officer & Director of City Bridge Trust at item 6.

For information
(Pages 1 - 20)

This page is intentionally left blank

Appendix 1 – Schedule of Approved, Rejected and Withdrawn Grants

Approved

ID/Ref	Request Date	CoL Programmes	Organization Name	Status	Project Description
15429	25/04/2019	Education	Royal Central School of Speech & Drama	Active	£ 5,000 towards paying the school fees for my Masters in Acting at the Royal Central School of Speech & Drama for the 2019/2020 academic year.
15534	24/05/2019	a) Stronger Communities	Spanish and Portuguese Jews Synagogue	Active	£10,000 contribution towards the capital improvements of the Bevis Marks Synagogue to improve its access to the Aldgate Community.
15794	22/11/2019	a) Stronger Communities	Age UK City of London	Active	£9,984 over a 12-month period to continue to deliver a community outreach programme, regular meetings and support the delivery of the Mansell Street Women's Group working with older Bengali women that reside in the Mansell Street estate and surrounding areas.
15800	20/11/2019	a) Stronger Communities	Age UK East London	Active	£10,000 over one year to pay for the costs of a handy man and associated overheads to improve older people's homes in the City of London and prepare them for Winter.
15532	23/05/2019	a) Stronger Communities	Aldgate Community Events	Historical	PURPOSE OF GRANT: £10,000 to support the costs of the Lantern Festival and Winter Fete taking place on Aldgate Square in December.

15525	26/05/2019	c) Inspiring London through Culture	Arts&Heritage	Active	£10,000 towards a series of site-responsive outdoor artist commissions exploring the history of Livery Companies and their connection with the Mayflower voyage. Funding is conditional on the exhibition being publicly accessible.
15441	26/04/2019	e) Combined Education Charity	Birkbeck, University of London	Active	£24,000 over two years (£12,000; £12,000) to provide financial assistance, in the form of bursaries (4 X £3,000 in each year), for students progressing from their Foundation Year courses to undergraduate studies at Birkbeck University.
15791	21/11/2019	a) Stronger Communities	Blackfriars Settlement	Active	£10,000 towards the costs of The Orb Centre.
15524	24/05/2019	c) Inspiring London through Culture	Britten Sinfonia	Active	£10,000 to cover training, equipment and associated costs for eight Britten Sinfonia musicians to learn how to use digital scores, rehearse and perform with them, culminating in their use at a Milton Court concert on 2/11/19.
15747	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Capital Kids Cricket	Active	£14,875 over 12 months for sessional coaches and associated project costs to run women's and girl's physical activities in West Ham Park.
15783	22/11/2019	a) Stronger Communities	City YMCA London	Active	£10,000 to enhance the summer provision for young people in the City of London.

15533	24/05/2019	a) Stronger Communities	City YMCA London	Historical	£3,000 towards enhancing the Summer holiday programme for the Golden Lane Community Centre youth provision with the aim of increasing participation.
15965	12/12/2019	c) Inspiring London through Culture	Culture&	Active	£9,750 towards the Memory Archives: Sensory Boxes project to be delivered in Care Homes in 2020. This grant is subject to a discussion with the Funding Officer.
15558	14/06/2019	c) Inspiring London through Culture	Culture24	Historical	£9,800 to support the cost of Emerge festival city tours: a project where young adults experience the square mile's cultural venues and stories for the first time.
15743	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Downlands Trust	Active	£14,988 towards the cost of volunteer task days and the oversight of grazing on the City Common's over a 12-month period. The work will be contracted to the Downlands Partnership and monitored and managed by the Downlands Trust.
15435	25/04/2019	d) The City Educational Trust Fund	Dr Johnson's House Trust Ltd	Active	A continuation of funding of £10,425 over one final year, towards the costs of Dr Johnson's House's education programme for London primary and secondary schools and university students, in the cultural arts.

15436	25/04/2019	d) The City Educational Trust Fund	Drum Works CIC	Active	£20,250 over two years, to deliver weekly drumming workshops for autistic children with severe learning difficulties at the Garden School in Hackney.
15960	18/12/2019	c) Inspiring London through Culture	Emergency Exit Arts	Active	£10,000 to work remotely with the City of London Corporation's City Pride LGBT staff network to create a carnival float and costumes for Pride 2020. In the event of Pride 2020's cancellation, the float and costumes will be used for the same purpose at Pride 2021.
15437	25/04/2019	d) The City Educational Trust Fund	Epping Forest Field Centre	Active	£23,150 over two years (£11,575 x 2) to deliver ecology training to Key Stage 3 and 4 science teachers in London schools, and to run "Young Ecologist" day courses in Epping Forest for aspiring young ecologists from the London Boroughs of Newham, Redbridge and Waltham Forest.
15804	18/11/2019	a) Stronger Communities	Forget me not project	Active	£10,000 over one further and final year to run the City Connect group at Artizan Street Library, for vulnerable and isolated City of London residents. This grant is conditional upon a minimum 95% of participants being resident in the City of London or on City of London managed housing estates.
15737	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Frames Of Mind Ltd	Active	£14,959 towards the costs of delivering From the Ground Up. This grant is subject to a conversation with the Funding Officer.

15738	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Friends of Farthing Downs & Happy Valley	Active	£6,200 towards the costs of improving a nature walk across Farthing Downs and Happy Valley.
15745	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Friends of Stoke Common (FoSC)	Active	£6,945 to support the costs of replacing equipment including a Trailer, Saws, Gloves and T-shirts for the Friends of Stoke Common volunteers.
15731	18/10/2019	b) Enjoying Green Spaces & the Natural Environment	Friends of West Ham Park	Active	£14,550 towards the costs of materials, signage, marketing and craft supplies for a permanent exhibition about Dr John Fothergill, to be mounted at West Ham Park, and associated events. This grant is subject to a conversation with the Funding Officer.
15775	22/11/2019	a) Stronger Communities	Golden Lane Baggers	Active	£2,250 to fund the cost of a Garden visit and a Balcony Day for residents of the Golden Lane estate.
15536	21/05/2019	a) Stronger Communities	Golden Lane Estate Residents' Association	Historical	£1,285 to support the costs of a Christmas Fair, Christmas Day Lunch and carol singing workshop for vulnerable residents of the Golden Lane estate.
15746	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Heath Hands	Active	£10,000 over two years (£7,500; £2,500) to support the continued running costs of the Community Heath Project. Funding for year two is conditional on the Charity confirming a contribution from their reserves or agreed match funding for the project.

15967	04/12/2019	c) Inspiring London through Culture	Islington Music Forum Ltd (T/A as 'Key Changes')	Active	£9,700 toward the costs of Music Studio Discovery experiences for 100 City of London residents and workers
15439	15/04/2019	d) The City Educational Trust Fund	London Music Fund	Active	£24,000 to provide instrumental scholarships for twelve young Londoners from low income families to develop their musical potential.
15438	25/04/2019	e) Combined Education Charity	London South Teaching School Alliance, Charles Dickens Primary School	Active	£10,000 over 12 months to cover the costs of a research project for 20 teachers from 10 London schools implement effective classroom talk for better learning and teaching.
15797	21/11/2019	a) Stronger Communities	London Training and Employment Network (L10)	Active	£10,000 for the costs of running a Connect with Health programme on the York Way and Holloway Road estates.
15742	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Love North Chingford CIC	Active	£2,645 for a volunteer programme of planting on Chingford Green Park, including planting and educational sessions for local children. This grant is subject to a conversation with the Funding Officer.
15740	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Lower Mole Countryside Trust	Active	£15,000 for the implementation of the Rye Brook Restoration Project on Ashted Common over a three-year period by the Lower Mole Partnership. Payment of this grant is conditional upon LMCT submitting a satisfactory financial management policy.

15787	22/11/2019	a) Stronger Communities	Mint Street Music Festival Team	Active	£7,410 to support the rehearsal, coordination, publicity and other associated costs of a Mardi Gras festival in February and the Mint Street Music festival in July 2020.
15805	18/11/2019	a) Stronger Communities	My First 1000 Days	Active	£5,500 to support the cost of a Mindfulness and Yoga Instructor and Venue hire for a well-being project for residents on City of London estates in Southwark.
15779	22/11/2019	a) Stronger Communities	Orchid Cancer Appeal	Active	£10,000 to deliver a dedicated outreach, education and support programme around male specific cancers to men resident on the Avondale Square, York Way and Southwark Estates.
15807	24/10/2019	a) Stronger Communities	Petticoat Square Gardening Club	Active	£1,000 to improve and maintain the Podium Gardens on the Middlesex estate.
15733	17/10/2019	b) Enjoying Green Spaces & the Natural Environment	Plantlife International	Active	£12,374 to support the staffing, consultant and associated costs to deliver a project that will increase knowledge and plan for habitat restoration for vascular plant, lichen and bryophyte interest in the wider Burnham Beeches landscape.
15425	03/04/2019	a) Stronger Communities	Portsoken Activities Group	Active	£3,000 to contribute to the cost of delivering three community events in the Portsoken Ward between July and September.
15802	18/11/2019	a) Stronger Communities	Portsoken Activities Group	Active	£3,000 to contribute to the cost of delivering three community events in the Portsoken Ward between July and September.

15808	22/11/2019	a) Stronger Communities	Portsoken Ward Club	Active	£3,000 towards the annual Coach trip for residents of Portsoken Ward to Boulogne. As well as additional Summer Coach Trips to go fruit picking and to the seaside.
15538	29/04/2019	a) Stronger Communities	Portsoken Ward Club	Historical	£3,000 towards the annual Coach trip for residents of Portsoken Ward to Boulogne. As well as additional Summer Coach Trips to go fruit picking and to the seaside.
15433	14/04/2019	Education	Queen Mary University of London	Active	£5,000 for an LLM course in Human Rights Law at Queen Mary University of Law in year 2019/20.
15523	27/05/2019	c) Inspiring London through Culture	Restorative Justice for All (RJ4All)	Active	£10,000 to deliver the "Culture and Art for the Square Mile" project in 2019/20.
15529	31/05/2019	c) Inspiring London through Culture	Spitalfields Music	Active	£9,816 contribution to the total cost of delivering 4 two-hour walking tours in the City of London and Tower Hamlets inspired by black history and music. Funding is conditional on a discussion with your Funding Manager about the legacy of this project.
15430	26/04/2019	Education	The Architectural Association	Historical	£5,000 towards covering the tuition fees and day-to-day costs of being a Masters Architecture student at The Architectural Association, London.
15952	03/01/2020	c) Inspiring London through Culture	The Barakat Trust	Active	£7,400 towards three shadow puppet performances of "The Gift" and accompanying family workshops.

15741	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Tinder Sticks CIC	Active	£5,176 to fund the Across the Road project engaging patients and staff from Whipps Cross Hospital with Epping Forest.
15953	03/01/2020	c) Inspiring London through Culture	Upswing Aerial Limited	Active	£9,991 towards Circus in the City, a one-day outdoor performance showcasing BAME/older circus artists/dancers alongside an opportunity for audiences to take part. This grant is conditional upon performances taking place in Guildhall Yard or Aldgate Square.
15964	17/12/2019	c) Inspiring London through Culture	WHITECHAPEL ART GALLERY	Active	£9,250 towards the planning and development of the 2021 Nocturnal Creatures festival.

Rejected and Withdrawn Applications

ID/Ref	Request Date	CoL Programmes	Organization Name	Status	Project Description
15527	30/05/2019	c) Inspiring London through Culture	Academy of Ancient Music	Rejected	The application did not demonstrate how it met the criteria of the programme.
15526	29/05/2019	c) Inspiring London through Culture	Adoramus	Rejected	The application did not demonstrate how it met the criteria of the programme.
15520	07/04/2019	c) Inspiring London through Culture	Asociatia Cvartetul Grazioso	Rejected	This application is for a project no part of which will take place in the City of London. Furthermore, the applicant organisation is not registered in the UK.
15522	28/05/2019	c) Inspiring London through Culture	Bishopsgate Institute	Rejected	This application did not demonstrate how it met the criteria of the programme.

15535	22/05/2019	a) Stronger Communities	Chess in Schools and Communities	Rejected	The applicant could not provide the appropriate financial information within agreed timescales. The application is rejected, and feedback will be provided to the applicant.
15531	31/05/2019	c) Inspiring London through Culture	CurvingRoad	Rejected	The organisation is currently in dispute with the CoLC over business rates for part of the Broadgate Circle property. It is also in a state of financial disarray, with reserves in deficit and no clear indication of how this will be overcome. A grant cannot be recommended.
15530	02/06/2019	c) Inspiring London through Culture	London Euphonia Orchestra	Rejected	The application did not meet the outcomes of the programme.
15710	09/06/2019	Education	Mountview Academy of Theatre Arts 2018/2019	Rejected	Postgraduate study- MA in Acting
15537	20/05/2019	a) Stronger Communities	Music in Hospitals	Rejected	The application did not demonstrate how it met the outcomes of the programme.
15521	24/05/2019	c) Inspiring London through Culture	Open Audio Ltd	Rejected	The application did not make a strong enough case for how it met the outcomes of the programme.
15528	31/05/2019	c) Inspiring London through Culture	St Stephen Walbrook	Rejected	The application did not demonstrate how it met the outcomes of the programme.
15392	03/04/2019	c) Inspiring London through Culture	The Classical Road Show	Withdrawn	Application was withdrawn as the applicant was successful in receiving full funding for the project. They will look to reapply in a future round.

15777	25/11/2019	a) Stronger Communities	African City Collaborators Ltd	Rejected	This application is looking for funding to help support the setup of a Livery company for African professionals working in the City. There are several issues with this application. The organisation applying was registered on Companies House on the day of the deadline and has two registered Directors of identical name and address. It is not clear from the application how this project meets the criteria of the Stronger Communities programme as it has been rushed and not provided much detail. Funding is rejected, feedback will be provided.
15744	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Ambition Aspire Achieve	Rejected	This application could not take priority over the other schemes in the portfolio.
15736	21/10/2019	a) Stronger Communities	Autism Voice Limited	Rejected	The project will provide information, advice, support services to 60 autistic people, families in the BAME community in South London. The application is not sufficiently targeted and there are concerns about the capacity of the organisation to deliver this work.
15786	22/11/2019	a) Stronger Communities	Badu Community CIC	Rejected	This application is for work that does not target City of London Communities or its Housing estates and is therefore ineligible.

15954	03/01/2020	c) Inspiring London through Culture	Becket Pageant for London, acting through the Skinners' Malmesbury Foundation	Withdrawn	The application was submitted too early to be considered. The applicant has withdrawn the application and will apply to a later round.
15792	21/11/2019	a) Stronger Communities	Big Local Works	Rejected	Big Local Works supports local people by providing vital benefits and welfare support, preparing residents for employment and supporting entrepreneurship. This application was not sufficiently targeted at communities living on City of London Housing estates in Southwark. The panel felt there would be overlap with existing, more established services.
15799	21/11/2019	a) Stronger Communities	camp knak	Rejected	This application is looking to deliver playscheme activities for young people living in Stoke Newington, Stamford Hill and South Tottenham. This application is ineligible as it will not benefit City of London residents or those living in its managed housing estates.
15709	14/09/2019	a) Stronger Communities	Chingford Cricket Club	Rejected	This application is looking for capital funding to improve the footpath at Chingford Cricket Club. This application is ineligible as it will not benefit City of London residents or those living in its managed housing estates.

16358	23/03/2020	a) Stronger Communities	Coram's Fields & Harmsworth Memorial Playground	Rejected	The project is not targeted at Communities in the City of London or those living on its housing estates.
15957	02/01/2020	c) Inspiring London through Culture	CurvingRoad	Rejected	The panel felt they could not prioritise this work at this time. Funding is recommended for rejection.
15730	18/10/2019	b) Enjoying Green Spaces & the Natural Environment	East London Business Alliance	Rejected	Not developed their submission 'in agreement with WHP' although WHP are aware. Paying to fund a post and office costs. Currently get much of their proposal for free. Submission states they could deliver the project by sourcing funding from elsewhere. Not a priority with the limited funds available.
15776	22/11/2019	a) Stronger Communities	Embrace CVOC (Child Victims of Crime)	Rejected	This project is looking to support young victims of crime and their families. This application was not deemed to meet the priorities of the programme as there was not sufficient evidence of need for this service on City of London Housing estates.

15790	22/11/2019	a) Stronger Communities	England Boxing Limited	Rejected	Inclusive, outreach boxing activities focused on intergenerational engagement, benefiting in particular disadvantaged children aged 8-14 residing in Islington and Lambeth. This application was only partially targeted at young people on City of London estates in Islington and therefore not a priority.
15735	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Epping Playground Association	Rejected	An application to refurbish a children's playground on land that is managed by the District Council and not CoLC. In addition, the group was formed only a few weeks prior to applying and is therefore unable to evidence any prior management of grants or existing financial information.
15734	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	FARNHAM COMMON MIDDLE SCHOOL - SCHOOL FUND	Rejected	Governance and financial concerns regarding the applicant organisation. The project has not demonstrated how it meets the outcomes of the programme.
15728	20/10/2019	b) Enjoying Green Spaces & the Natural Environment	Friends of Greenway Avenue Community Garden (lead partner)	Rejected	Focus is on their own initiatives - enhancing pocket gardens outside of COL land. Tenuous link with the Forest.
15796	21/11/2019	a) Stronger Communities	Get Set Girls	Rejected	The application is for work outside of the programme's geographical catchment; it does not therefore meet the programme criteria.
15996	04/02/2020	a) Stronger Communities	Hoxton Health	Rejected	The application needs re-thinking to more meet the needs of the beneficiaries they plan to serve. Funding is rejected.

15793	21/11/2019	a) Stronger Communities	It's Your Life	Rejected	This application was not targeting City of London communities or those living on its managed housing estates.
15732	17/10/2019	b) Enjoying Green Spaces & the Natural Environment	Jubilee Hall Trust Ltd	Rejected	Doesn't state what COL green space it will use and how it will benefit the sites. Already have park run at our sites.
15795	21/11/2019	a) Stronger Communities	JUSTICE	Rejected	Reforming the housing disputes system by proposing a holistic dispute resolution model that addresses the underlying issues causing disputes. Although a very interesting application this work was not targeted at City of London residents of communities living on its housing estates. Funding is not recommended but feedback will be provided on more suitable avenues for funding.
15789	21/11/2019	a) Stronger Communities	Maggie Keswick Jencks Cancer Caring Centres Trust	Rejected	A project offering courses at Maggie's Barts to support people with cancer who have finished their treatment. This application is not sufficiently targeted at City of London communities and could not be considered a priority.

15784	22/11/2019	a) Stronger Communities	Mind in the City, Hackney and Waltham Forest Ltd	Rejected	Physical-activity workshops for clients leaving the Wellbeing Network, ensuring their long-term wellbeing and connections in the community. The panel deemed that there would not be significant demand for this service in the City and had reservations about most of the delivery taking place in Stratford.
15785	22/11/2019	a) Stronger Communities	National Migraine Centre	Rejected	A headache specialist doctor to treat 363 patients who are suffering with debilitating migraines, enabling a better quality of life. The panel deemed that this application was not sufficiently targeted at City of London communities.
15781	22/11/2019	a) Stronger Communities	Providence Row Housing Association	Rejected	Group support for City-of-London rough-sleepers helping improve clients' mental and physical health and reduce their sense of loneliness and isolation. The panel agreed that this application did not align with current provision in the City of London.
15963	24/12/2019	c) Inspiring London through Culture	Rhiannon Faith Company	Rejected	This application is ineligible because the organisation has only two Directors.

15729	18/10/2019	b) Enjoying Green Spaces & the Natural Environment	Royal Society for the Protection of Birds	Rejected	Offer is part of RSPB's standard package and not bespoke to CoLC green spaces. Panel were keen to work with them on more bespoke activity but not funded through this grant scheme with its limited resources.
15708	22/09/2019	a) Stronger Communities	Skillspool Training CIC	Rejected	This application is a Small Grant to deliver some digital skills workshops to older residents on estates in Hackney and Islington. The organisation is a CIC limited by shares which is an ineligible structure to be able to support. Funding is recommended for rejection.
15803	19/11/2019	a) Stronger Communities	SocietyLinks Tower Hamlets	Rejected	A community mosaic project involving individuals from all ages and backgrounds to increase community cohesion by developing belonging and tolerance. This application does not appear to be well planned and the permission for the community mosaic had not been acquired. The panel felt that this application could not be prioritised.

15801	19/11/2019	a) Stronger Communities	Solutions Not Sides	Rejected	One-week tour in the City of London secondary schools delivering educational sessions on the Israeli-Palestinian conflict with young speakers from the region. The panel felt that this work could be paid for by the schools. The City of London academies will be made aware of this scheme if it is of interest.
15798	21/11/2019	a) Stronger Communities	Southwark Mediation Centre	Rejected	Training and on-going support to residents to defuse 'difficult conversations', lead on positive community engagement with residents and COL. This work is being re-commissioned and would therefore directly overlap with this project.
15962	18/12/2019	c) Inspiring London through Culture	Spanish and Portuguese Jews Synagogue	Withdrawn	Application was withdrawn as the activity was no longer able to take place.
15959	02/01/2020	c) Inspiring London through Culture	St. Mary Moorfields Parish (Westminster Roman Catholic Diocese Trust)	Rejected	The panel felt they could not prioritise this work at this time. Funding is recommended for rejection.
15958	02/01/2020	c) Inspiring London through Culture	Summer Music in City Churches	Withdrawn	The panel felt they could not prioritise this work at this time. Funding is recommended for rejection.
15806	31/10/2019	b) Enjoying Green Spaces & the Natural Environment	Tennis Come True East London C.I.C	Rejected	This application was submitted 10 days after the deadline. The application is rejected as it could not be assessed at this time.

15961	18/12/2019	c) Inspiring London through Culture	Thames Festival Trust	Rejected	The panel felt they could not prioritise this work at this time. Funding is recommended for rejection.
15956	02/01/2020	a) Stronger Communities	The Drop In Bereavement Centre	Rejected	This application falls outside the geographical eligibility of the programme. Funding is rejected.
15778	22/11/2019	a) Stronger Communities	The Listening Place	Rejected	The Listening Place provides volunteered, face-to-face, ongoing suicide support for suicidal Londoners. The panel felt that there was not sufficient need for this service and that it would have cross over with other initiatives being delivered in the City.
15788	22/11/2019	a) Stronger Communities	The Royal Docks Learning & Activity Centre	Rejected	This application is to take place in North Woolwich and therefore falls outside of the geographical eligibility of the programme. Funding is therefore rejected.
15780	22/11/2019	a) Stronger Communities	UpRising Leadership	Rejected	Leadership Programme: increasing skills, confidence and networks of young people from diverse and under-represented backgrounds, addressing inequality and social mobility. The panel liked the work of the organisation but felt that the applicant had not made a case as to how this work would be targeted at City of London Communities or communities living on its managed housing estates.
15966	13/12/2019	c) Inspiring London through Culture	Urbanwise.London	Rejected	The panel felt they could not prioritise this work at this time. Funding is recommended for rejection.

15782	22/11/2019	a) Stronger Communities	ValueYou	Rejected	Project to launch the ValueYou volunteer recognition scheme in the City of London. This application is the same as a rejected application from 2017. The panel felt this application and project would not be viable in the City of London and therefore cannot support it.
15955	03/01/2020	c) Inspiring London through Culture	Voces Cantabiles Music	Rejected	The panel felt they could not prioritise this work at this time. Funding is recommended for rejection.
15739	21/10/2019	b) Enjoying Green Spaces & the Natural Environment	Wild in the City CIC	Rejected	This is a poorly targeted and planned application. Governance structure is also weak.