



## **Streets and Walkways Sub (Planning and Transportation) Committee**

### **INFORMATION PACK**

**N.B: These matters are for information and have been marked \* and circulated separately. These will be taken without discussion, unless the Clerk has been informed that a Member has questions or comments prior to the start of the meeting.**

**Date:** WEDNESDAY, 14 MAY 2025

**Time:** 2.00 pm

**Venue:** COMMITTEE ROOMS - 2ND FLOOR WEST WING, GUILDHALL

**9. \*MOOR LANE ENVIRONMENTAL ENHANCEMENTS**

Report of the Executive Director, Environment.

**For Information**  
(Pages 3 - 16)

**10. \*POLICY AND PROJECTS DELEGATED DECISIONS - JANUARY TO MARCH 2025**

Report of the Executive Director, Environment.

**For Information**  
(Pages 17 - 18)

**11. \*OUTSTANDING REFERENCES**

Report of the Town Clerk.

**For Information**  
(Pages 19 - 20)

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<b>Committees:</b> Streets and Walkways Sub - <i>for information</i> Projects & Procurement Sub - <i>for information</i>	<b>Dates:</b> 14 May 2025 19 May 2025
<b>Subject:</b> Moor Lane Environmental Enhancements <b>Unique Project Identifier:</b> 9441	<b>Gateway 3/4</b> Regular <b>Progress Report</b>
<b>Report of:</b> Executive Director of Environment <b>Report Author:</b> Andrea Moravicova	<b>For Information</b>
<h1>PUBLIC</h1>	

<b>1. Status update</b>	<p><b>Project Description:</b> Public realm enhancements in Moor Lane to provide greening and an improved pedestrian environment.</p> <p>The project was paused in January 2024 to ‘reset’ the approach to the design of the scheme, with a more collaborative process involving local stakeholders, including residents, being endorsed. The pause in the project also allowed for options for traffic movement in Moor Lane to be considered as part of the Bunhill, Barbican &amp; Golden Lane Healthy Neighbourhood Plan (HNP), the public consultation for which has now concluded.</p> <p>This report provides an update on project progress since the previous report to committee in February 2025.</p> <p><b>RAG Status:</b> Amber (Amber at last report to committee)</p> <p><b>Risk Status:</b> Medium (Medium at last report to committee)</p> <p><b>Total Estimated Cost of Project (excluding risk):</b> £1,560,000 (excluding Area A which was fully funded through a Section 278 agreement)</p> <p><b>Spend to Date:</b> £422,841</p> <p><b>Costed Risk Provision Utilised:</b> Not applicable</p>
<b>2. Key points to note</b>	<p><b>Next Gateway:</b> Gateway 3/4 Options Appraisal (Regular)</p> <p><b>Background</b></p> <p>2.1. In January 2024 an issue report for Moor Lane was approved, giving authority to revert the project to Gateway 3/4 Options Appraisal stage following representations post Gateway 5 for the original greening scheme. The purpose of this was to review the scheme’s objectives and revise the design in collaboration with local stakeholders through a new project Working Group.</p> <p>2.2. The January 2024 report also noted that options for more transformative change in Moor Lane were reliant on changes to traffic management for the street, and that such changes should be</p>

	<p>considered as part of the development of the Healthy Neighbourhood Plan (HNP) for the area. A public consultation on the HNP ran during November and December 2024 and proposed a range of options for traffic management on Moor Lane. This put the project for Moor Lane on hold.</p> <p>2.3. In February 2025 an issue report was approved, allowing the project to recommence, and the design process to restart through a 'co-design' approach. The report also authorised officers to work with the project Working Group to develop the brief to procure consultants to develop a design for Moor Lane. This design is to be based on a closure to through motorised traffic on Moor Lane, reflecting the results from the HNP consultation for this street.</p> <p>2.4. This report sets out the roles and responsibilities of the different parties involved and provides a timeline that the project is working towards. These are for Members to note.</p> <p><b>Roles and responsibilities and project governance:</b></p> <p>2.5. The Streets and Walkways Sub Committee is the client committee for the Project. The Committee will remain the overall decision-making authority.</p> <p>2.6. The project Working Group includes residents from Willoughby House as the residential property that fronts Moor Lane and representatives of local businesses and the local BID. The working group is chaired by the Alderwoman for Cripplegate Ward.</p> <p>2.7. The Working Group will advocate for and support the development of the Moor Lane project in accordance with the terms of reference (Appendix 3). The Group will help to shape and inform the direction of the project, by providing feedback on the proposals, identifying opportunities or risks, assists with research, collection of data and dissemination of information to the wider stakeholders.</p> <p>2.8. The City of London Corporation's Transport and Public Realm Projects team will undertake the management of the project and administer the Working Group meetings.</p> <p>2.9. Whilst the Working Group is a key sounding board for the project direction and its progress, wider stakeholder engagement and consultation on the design will be undertaken.</p>
<b>3. Reporting period</b>	January to May 2025
<b>4. Progress to date</b>	<p>4.1. The working group has met twice. First to agree the terms of reference for the group and the project objectives. The second meeting focused on outlining the requirements for the new public realm in Moor Lane. These requirements informed the contents of a brief to appoint a specialist consultant(s) to progress the design.</p> <p>4.2. The draft brief was shared with the Working Group following the second meeting includes skills relating to landscape architects, traffic consultants and structural engineers, and was agreed by the</p>

	<p>Working Group following the specification being shared electronically after the second working group meeting had set the parameters.</p> <p>4.3. The City will remain the contractual client for this appointment, whilst the appointed consultant(s) will lead on the co-design process, using the Working Group as their regular review group.</p> <p>4.4. The consultant(s) will also lead on and undertake wider stakeholder engagement as part of the initial design stage. This will ensure that the design process is collaborative and considers the needs and benefits for all people who will use, be impacted by it.</p> <p>4.5. The City Procurement team has been engaged to administer the tender exercise. This is expected to conclude later this month (May 2025).</p> <p>4.6. Engagement and the co-design work will commence and is expected to continue through to late 2025.</p> <p>4.7. A public consultation exercise is planned for late 2025 / early 2026. Its results will be reported to the Committee for a final decision on which design should be taken forward to seek authority to implement later in 2026.</p> <p>4.8. Works are currently estimated to commence in early 2027.</p> <p>4.9. An updated project programme has been agreed by the Working Group and is included at Appendix 2.</p> <p>4.10. The project programme assumes that the budget currently allocated to the project will be sufficient to deliver the design and the implementation of the scheme. There is a risk of cost overrun. This will become clearer once the procurement of the consultant has concluded, and the initial feasibility takes place. If required, officers will set out available options in an Issues report.</p>
<b>5. Next steps</b>	<p>5.1. Appoint a consultant(s) to develop designs for Moor Lane following the procurement exercise.</p> <p>5.2. Develop designs through engagement with local stakeholders and seek authority to undertake public consultation on design option(s)</p> <p>5.3. Following confirmation of a single design option to be progressed, Statutory consultation of required traffic orders can be progressed ahead of the final approval to proceed to implementation.</p>

### **Appendices**

<b>Appendix 1</b>	Project Coversheet
<b>Appendix 2</b>	Project programme
<b>Appendix 3</b>	Working Group Terms of Reference

### **Contact**

<b>Report Author</b>	Andrea Moravicova
<b>Email Address</b>	Andrea.moravicova@cityoflondon.gov.uk

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# Project Coversheet

## [1] Ownership & Status

**UPI:** 9441

**Core Project Name:** Moor Lane Environmental Enhancements

**Programme Affiliation** (if applicable): Bunhill, Barbican & Golden Lane Healthy Neighbourhood

**Project Manager:** Andrea Moravicova

### **Definition of need:**

Moor Lane has been earmarked as an area for improvement for several years. A scheme was developed and approved in 2011, which resulted from extensive consultation and proposed the creation of a linear park along Moor Lane. The proposals were to be funded by the Section 106 agreement for the Milton Court development and approval was granted to implement the scheme on site. However, the scheme was paused in light of the emerging 21 Moorfields development which is now complete.

A revised design for the scheme was approved at Gateway 5 in May 2023, however local stakeholders subsequently objected to the approved design, whilst still supporting the overall ambition to enhance the street.

In January 2024 an Issue report for the project was approved. This gave authority for the project to revert to Gateway 3/4 (Options Appraisal), allowing for a review of the objectives of the project and a revised set of design options to be produced.

In January 2025 an approved Issue report authorised officers to work with the project's Working group on procuring a consultant to develop a design for Moor Lane based on a closure to through movement of motor vehicles.

### **Key measures of success:**

- To improve the experience, accessibility and safety of walking, wheeling, and cycling in the area by aligning the public realm in Moor Lane with the City Public Realm Supplementary Planning document and Transport Strategy.
- Introduce greening and where appropriate sustainable urban drainage on Moor Lane in line with the objectives of the Climate action Strategy.
- To create a public realm that is attractive, inclusive, and resilient.

### **Expected timeframe for the project delivery:**

Implementation of Area A (eastern footway and carriageway) was completed in early 2024. Implementation of Area B is now expected in 2026.

### **Are we on track for completing the project against the expected timeframe for project delivery?**

The project is currently on track against the 'reset' programme, as endorsed in the January 2024 report.

**Has this project generated public or media impact and response which the City of London has needed to manage or is managing?**

No.

## **[2] Finance and Costed Risk**

### **Headline Financial, Scope and Design Changes:**

The project is part of the Barbican Area Streets & Walkways Enhancement Strategy and was approved as one of the strategy's high priority schemes by the Court of Common Council in 2008 following a public consultation exercise.

In July 2011 an evaluation report was approved by Members to implement environmental enhancements on Moor Lane.

Approval was granted to progress to detailed design stage, seek relevant permissions and implement the scheme. A budget of £1,391,136 was made available following the report approval.

### **Evaluation report – approval for implementation (as approved by Street & Walkways Sub-committee 18/07/11)\*:**

- Total Estimated Cost (excluding risk): £1.55M
- Resources to reach next Gateway (excluding risk): £1.45M
- Spend to date: £257,526
- Estimated Programme Dates: Works were intended to commence in 2012.

**Scope/Design Change and Impact:** Create a linear park, with trees and planters, along the west footway on Moor Lane.

\*It should be noted that the evaluation report approved in 2011 predated the current Gateway reporting procedure.

### **Gateway 3 - Issue report (as approved by Project Sub-committee on 30 November 2020 and Streets and Walkways Sub-committee 1 December 2020)\***

- Total Estimated Cost (excluding risk): £1.7-£2.2M
- Resources to reach next Gateway (excluding risk): £230,382 (£128,566 from approved Section 106 budget and £101,816 funded through 21 Moorfields Section 278 agreement)
- Spend to date:
- Costed Risk Against the Project:
- Estimated Programme Dates:
  - Design review & surveys: Dec 2020 - Mar 2021
  - Consultation: Mar – May 2021
  - Detail design: Jun – Sept 2021
  - Gateway 4/5: Sept 2021
  - Construction package: Oct 2021– Feb 2022
  - Phased implementation (minimum 6 months): Spring 2022 – late 2022/Early 2023

**Scope/Design Change and Impact:** The design aligns with the brief described within the Evaluation report, whilst considering the stakeholders' feedback to date, the changing context of the area and the

development of the site at 21 Moorfields. The scope was increased to include the Section 278 works to east footway adjacent to the 21 Moorfields development.

An increase to the overall project budget has been incurred due to the revised scope, although this increase is fully funded through a Section 278 agreement.

\*Upon approval of the 2011 report, officers were given authority to proceed with detail design and implement the scheme, however, several modifications required to the scheme outlined in the issue report, officers considered the existing scheme to be at Gateway 3 stage. It was, therefore, proposed that the next report to Members is a Gateway 4/5, outlining the detail design and requesting authority to start work.

**Gateway 4c-5 – Detailed Design & Authority to Start Work Area A (as approved by Streets and Walkways sub-committee on 5 July 2022 and Operational Property and Projects sub-committee in August 2022)**

Total Estimated Cost (excluding risk):

- Total Estimated Cost (excluding risk): £2,958,680
- Resources to reach next Gateway (excluding risk): £1,448,680 (to implement S278 works)
- Spend to date: £364,588
- Costed Risk Against the Project: £50,000
- Estimated Programme Dates:
  - Sign S278 Agreement and receipt of funds: July 2022
  - Procurement of materials following sign-off of the construction package: July 2022\*
  - Submit traffic management plan / permits: July 2022
  - Construction package for Area A: August 2022
  - Phased implementation (minimum 6 months): October 2022\*\*
  - Gateway 5 report related to Area B:
  - Snagging in Area A: June / July 2023
  - Gateway 6 outcome report for both phases (Area A & Area B): December 2023

*\*Subject to signing the Section 278 Agreement and receipt of funds from Developer. The lead in times for procuring materials are 12-16 weeks.*

*\*\*Subject to changes to the Developer's programme and site release.*

**Scope/Design Change and Impact:**

Some changes to design were made to incorporate greenery to the east footway design without compromising the security requirements of the development.

**Gateway 4-5 – Detailed Design & Authority to Start Work Area B (as approved by Streets and Walkways sub-committee on 23 May 2023 and Operational Property and Projects sub-committee on 5 June 2023)**

Total Estimated Cost (excluding risk):

- Total Estimated Cost (excluding risk): £2,958,680
- Spend to date: £ £350,000 (Area B)
- Costed Risk Against the Project:
- Estimated Programme Dates:

- Finalise construction package for Area B: June 2023
- Procurement of materials following sign-off of the construction package: June 2023
- Submit traffic management plan / permits: August 2023
- Phased implementation: September 2023 – April 2024
- Snagging in Area B: May 2024
- Gateway 6 outcome report for both phases (Area A & Area B): September 2024

***Scope/Design Change and Impact:***

Delays in the development programme delayed the start of implementation of the S278 works (Area A) by approximately ten months.

**Gateway 5 Progress report (as approved by Streets and Walkways sub-committee 26 September 2023)**

Reporting period: May 2023 – September 2023

Update on activities undertaken to date in relation to Area B (west footway on Moor Lane). These mainly involved discussions on the design and greening with representatives of Willoughby House and the Heron, and the Barbican Association. It also highlighted the next steps, which included further discussion on greening with local stakeholders, and development of greening proposals in consultation with the City's Garden's team and a consultant.

**Gateway 5 Issue report (as approved by Streets & Walkways sub-committee on 30 January 2024)**

Reporting period: September 2023 – January 2024

- Approved incorporation of Area B of the Moor Lane Environmental Enhancement project within the Barbican, Bunhill and Golden Lane (BBGL) Healthy Neighbourhood Plan programme.
- Agreed to revert the project to Gateway 3/4 Options Appraisal stage to review the scheme's objectives and revise the designs in collaboration with local stakeholders through the Working Party.
- Endorsed consideration of traffic management to Moor Lane that could provide opportunities for further greening of the street through the BBGL Healthy Neighbourhood Plan.
- Resources required to reach the next Gateway (excluding risk): £85,000 (met from within the existing project budget).

**Gateway 3 / 4 Issue report (as approved by Streets and Walkways sub-committee on 4 February 2025)**

Reporting period: January 2024 – January 2025

- Authorise officers to work with the project Working Group to procure consultants to develop a design for Moor Lane based on a closure to through movement of motor vehicles.

**Total anticipated on-going commitment post-delivery [£]:**

Details of maintenance costs will be set out as part of the next Gateway report.

Appendix 2

LONDON		2025										2026												2027	
Milestone	Duration	March	April	May	June	July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	
Stage 2: Procurement of consultants	8 weeks																								
Stage 3: Surveys	8 weeks																								
Stage 4: Concept Design	14 weeks																								
Stage 5: Consultation	14 weeks																								
Stage 6: Detailed Design & costing	16 weeks																								
Stage 7: Pre-construction	24 weeks																								
Stage 8: Construction	TBC																								

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## **Moor Lane Environmental Enhancement Working Group October 2024**

### **Terms of Reference**

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#### **1. Moor Lane Environmental Enhancement project - summary**

The project intends to deliver public realm enhancements to provide greening and improved environment for people walking, wheeling and cycling on Moor Lane. In January 2024, the committees approved the incorporation of the project into the Barbican, Bunhill and Golden Lane area Healthy Neighbourhood Plan. This allows the focus for the potential traffic management changes in Moor Lane to be considered holistically within the area. The change in traffic movement could potentially bring further greening opportunities for Moor Lane

The Project Objectives are:

1. To improve the experience, accessibility and safety of walking, wheeling, and cycling in the area by aligning the public realm in Moor Lane with the City Public Realm Supplementary Planning document and Transport Strategy.
2. Introduce greening and where appropriate sustainable urban drainage on Moor Lane in line with the objectives of the Climate action Strategy.
3. To create a public realm that is attractive, inclusive, and resilient.

Project governance:

Streets and Walkways Sub Committee are the client committee and will take final decisions

#### **2. The Role of the Working Group:**

To advocate for and support the Moor Lane Environmental Enhancement project, the Working Group will:

- To help shape and inform the direction of the project
- provide feedback on the proposals to ensure the final scheme best meets the needs of all stakeholders;
- inform the project lead of any opportunities or risks to the project;
- assist with research, collection of data and dissemination of information to wider stakeholders as required.
- To form a working group position on next steps and options for inclusion in Officers reports to Committee.

#### **3. Structure of the Working Group**

- The Working Group meetings will be chaired by a Member of the Working group, Alderwoman Liz King.

## Terms of reference

- The administrative duties relating to the meetings (agenda circulation, minutes and room bookings and invites) will be undertaken by the Transport & Public Realm Projects Team, City of London Corporation.
- If a member of the Working Group is unable to attend a meeting, they will endeavour to send a substitute.

## 4. Working Group Members

<b>Job Title/Representing</b>
Cripplegate Ward Member
Community and Children Services, City of London Corporation
Resident, The Heron, 5 Moor Lane
Culture Mile BID
Resident, Willoughby House
Resident, Willoughby House
Chair, Golden Lane Residents Association
Brookfield Properties
Deutsche Bank
Aldersgate Ward
Transport and Public Realm Projects, City of London Corporation
<b>Project Management team (CoL)</b>
Group Manager, Transport & Public Realm Projects, CoL
Project Manager, Transport & Public Realm Projects, CoL

### Expectations of the Working group

- Group Members represent the views of their respective organisations/associations
- Members are asked to provide feedback and provide challenge on content presented to the group to ensure a robust design is achieved.
- At all times group members should treat each other with respect and listen to each other
- Attend meetings regularly or risk forfeiting your place
- 

### The Chair of the group:

- Must ensure that all members of the working group have had their opportunity to voice their opinion, and have their questions answered.

## 5. Circulation of information and meetings

## Terms of reference

Prior to the meetings, an information pack will be sent out to the Working Group Members. It will include the following, amongst other individual project updates as required:

- Proposed agenda and draft minutes
- An updated delivery programme (once agreed)

Working Group meetings are proposed to be scheduled in line with key design milestones and will be proposed for the group to agree following the outcome of the Healthy Neighbourhood Plan consultation.

The meetings are proposed to be undertaken in a hybrid manner, with meeting facilities provided at the Guildhall North Wing.

Version number: 0.3 (04/12/24)
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## City of London Corporation Committee Report

<b>Committee(s):</b> Streets and Walkway's Sub Committee – For Information	<b>Dated:</b> 14/05/2025
<b>Subject:</b> Policy and Projects delegated decisions January to March 2025	<b>Public report:</b> For Information
<b>This proposal:</b> <ul style="list-style-type: none"> <li>delivers Corporate Plan 2024-29 outcomes</li> </ul>	<b>Vibrant Thriving Destination</b>
<b>Does this proposal require extra revenue and/or capital spending?</b>	No
<b>If so, how much?</b>	N/A
<b>What is the source of Funding?</b>	N/A
<b>Has this Funding Source been agreed with the Chamberlain's Department?</b>	N/A
<b>Report of:</b>	Katie Stewart, Executive Director, Environment
<b>Report author:</b>	Gillian Howard, Policy and Projects, City Operations

### Summary

This report summarises the decisions relating to Transport and Public Realm projects that have been taken between 1 January and 31 March 2025 under either existing or agreed delegated powers by responsible Officers within the Environment Department.

### Recommendation(s)

Members are asked to:

- Note the report.

## Main Report

### Background

1. For your information, this report lists decisions that have been determined by the Executive Director Environment and the Director of City Operations, or those so authorised under their delegated powers, between 1 January and 31 March 2025.

Project name	Project description	Gateway	Decision and date of decision
Lombard Street Improvements	<p>The project aims to deliver highway and public realm improvements on Lombard Street.</p> <p>The Eastern City Business Improvement District (EC BID) have provided funding specifically for improvements in the area between Birchin Lane and Nicholas Lane, which this report seeks to initiate.</p> <p>A wider initial feasibility focuses on the whole length of the street. Note that if proven to be feasible the additional improvements on the rest of Lombard Street and Nicholas Lane will be explored and subject to further approvals and identification of funding.</p>	G1/2	05/02/2025

**Gillian Howard**

Head of Transport and Public Realm Projects

T: 020 7332 3139

E: [gillian.howard@cityoflondon.gov.uk](mailto:gillian.howard@cityoflondon.gov.uk)

<b>Date</b>	<b>Action</b>	<b>Officer responsible</b>	<b>To be completed/ progressed to next stage</b>	<b>Notes/Progress to date</b>
<b>24 April 2025</b>	<b><u>Old Jewry Traffic Experiment</u></b>	Executive Director, Environment	Experimental order will expire in January 2026  Decision as to whether to keep the traffic changes will need to be made later in 2025	<p>The experimental traffic order came into effect on the 5 July 2024.</p> <p>The Public consultation has now run for 6 months with 109 responses received. The majority of the responses are from taxi drivers who support the changes. One formal objection to the traffic order has been received from the London Cycling Campaign.</p> <p>Monitoring counts were undertaken in September which show the street in regular use, but more traffic has been using Old Jewry due to the London Wall closure. We have taken further traffic counts in April 2025 and analysing these now. Aiming for a decision at July S&amp;W on whether to make the traffic change permanent.</p>
<b>29 April 2025</b>	<b><u>Monument/London Bridge</u></b>	Executive Director, Environment	Bus stop accessibility improvements due to be delivered in 2025/26, subject to funding.  Detailed design and feasibility for the parapet works due to be done in 2025/26,	TfL have confirmed budget for the parapet works and that they will now progress to detailed design. Details of the programme are to be confirmed. Awaiting update on budget for accessibility improvements to the bus stop.

			subject to funding.	
24 April 2025	<b><u>Sporting Events on the Highway</u></b>	Executive Director, Environment		Annual Special Events Report was received at the February meeting.
24 April 2025	<b><u>Bank</u></b>	Executive Director, Environment	Progress towards an Experimental traffic order to allow taxi access across Bank Junction	<p>G5 Report was approved at P&amp;T on February. TfL have agreed an alternative way forward for approvals which do not involve completion of the full traffic model audit. A draft TMAN application has been submitted, and technical evaluation of the changes to the signal heads at the junction to accommodate the new signage is underway. Baseline monitoring data is being prepared, and additional enforcement cameras for the experiment are in the process of their requirements being checked for procurement/delivery.</p> <p>It is expected that the experiment will go live this summer.</p>