



## Finance Committee of the Barbican Centre Board

**Date:** MONDAY, 11 SEPTEMBER 2017  
**Time:** 3.30 pm  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy Dr Giles Shilson (Chairman)  
Deputy John Tomlinson (Deputy Chairman)  
Judith Pleasance  
Deputy Wendy Hyde  
Russ Carr  
Emma Kane  
Vivienne Littlechild  
Deputy Tom Sleigh

**Enquiries:** Gregory Moore  
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**N.B. Part of this meeting could be the subject of audio or visual recording**

**John Barradell**  
Town Clerk and Chief Executive

## **AGENDA**

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**  
To approve the public minutes and summary of the meeting held on 28 June 2017.  
**For Decision**  
(Pages 1 - 4)
4. **OUTSTANDING ACTIONS**  
Report of the Town Clerk.  
**For Information**  
(Pages 5 - 6)
5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
6. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**
7. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.  
**For Decision**
8. **NON-PUBLIC MINUTES**  
To approve the non-public minutes of the meeting held on 28 June 2017.  
**For Decision**  
(Pages 7 - 12)
9. **BUSINESS REVIEW**  
Report of the Chief Operating & Financial Officer.  
**For Decision**  
(Pages 13 - 34)
10. **SBR / STRATEGIC PLAN UPDATE**  
Report of the Managing Director.  
**For Information**  
(Pages 35 - 40)
11. **PROJECTS AND SECURITY UPDATE**  
Report of the Director of Operations & Buildings.  
**For Information**  
(Pages 41 - 50)
12. **RISK UPDATE**  
Director of Operations & Buildings to be heard.  
**For Information**

13. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
14. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

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## FINANCE COMMITTEE OF THE BARBICAN CENTRE BOARD

Wednesday, 28 June 2017

Minutes of the meeting of the Finance Committee of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 28 June 2017 at 1.45 pm

### Present

#### Members:

Deputy Dr Giles Shilson (Chairman)  
Deputy John Tomlinson (Deputy Chairman)  
Russ Carr  
Deputy Wendy Hyde  
Emma Kane  
Vivienne Littlechild  
Deputy Tom Sleigh

#### Officers:

Sir Nicholas Kenyon	- Managing Director, Barbican Centre
Sandeep Dwesar	- Chief Operating & Financial Officer, Barbican Centre
Louise Jeffreys	- Director of Arts, Barbican Centre
Jonathon Poyner	- Director of Operations & Buildings, Barbican Centre
Niki Cornwell	- Head of Finance & IT, Barbican Centre
Jim Turner	- Head of Projects, Barbican Centre
Greg Moore	- Town Clerk's Department

#### 1. APOLOGIES

Apologies were received from Judith Pleasance.

#### 2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

There were none.

#### 3. MINUTES

The public minutes of the meeting held on 11 January 2017 were approved.

#### 4. OUTSTANDING ACTIONS

The Committee noted the various outstanding actions and the updates provided thereon.

RECEIVED.

#### 5. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

There were no questions.

6. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

There were no urgent items.

7. **EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

**Item No.**

8 - 16

**Exemption Paragraph(s)**

3

8. **NON-PUBLIC MINUTES**

The non-public minutes of the meeting held on 11 January 2017 were approved.

9. **BUSINESS REVIEW**

The Committee received a report of the Chief Operating & Financial Officer setting out the Business Review for the Period 2 Accounts 2017/18.

10. **DEVELOPMENT UPDATE**

The Committee received a report of the Chief Operating & Financial Officer which set out the latest fundraising results against budget.

11. **SBR AND STRATEGIC PLAN UPDATE**

The Committee received a report of the Managing Director providing an update in respect of the Barbican's Strategic Plan and Service Based Review Targets.

12. **BARBICAN CENTRE CAPITAL CAP PROGRAMME - ANNUAL REPORT**

The Committee considered and approved a report of the Managing Director setting out the final outturn position for the final year (2016/17) of the Cap 3 period, comparing actual expenditure to anticipated expenditure for the period and explaining significant variances. The report also detailed those projects which would now be delivered in the 2017/18 year.

13. **FOYER FURNITURE MAINTENANCE & REPLACEMENT**

The Committee received a report of the Managing Director providing information on a project concerning the maintenance and replacement of foyer furniture at the Barbican.

14. **GATEWAY 7 OUTCOME REPORT: ART GALLERY ROOF**

The Committee considered and approved a report of the Director of Operations & Buildings concerning a project of remedial works associated with the Art Gallery roof.

15. **GATEWAY 7 OUTCOME REPORT: CURVE REFURBISHMENT PHASE 1**

The Committee considered and approved a report of the Managing Director concerning a refurbishment project in the Curve Gallery.

16. **GATEWAY 7 OUTCOME REPORT: FIRE ALARM REFURBISHMENT**  
The Committee considered and approved a report of the Director of Operations & Buildings concerning a project to install a new fire alarm system.
17. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**  
There were no questions.
18. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**  
There were no urgent items.

**The meeting ended at 2.41 pm**

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Chairman

**Contact Officer: Gregory Moore**  
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**Outstanding Actions List  
Barbican Centre Board and Finance Committee**

<b>Action</b>	<b>Notes</b>	<b>Officer/body responsible</b>	<b>Date added</b>	<b>To be completed/ progressed to next stage</b>
<b>Retail Unit</b>	a) Update on progress of new Retail Unit to be provided. b) New Head of Retail to be asked to attend meeting	Chief Operating & Financial Officer	May 2017 (Board) June 2017 (Finance)	To come to Board as part of Commercial Strategy paper in September 2017.
<b>Meeting times / locations</b>	To consider possibility of holding one or more Board meetings at Barbican; start times of Committee also to be considered (i.e. move from 10.30am to 11.00am).	Chairman	May 2017	Board meeting starts moved to 11am; impact of location shift to be discussed.
<b>Fire Strategy</b>	Summary report on new Fire Strategy to be presented when complete.	Director of Operations & Buildings	June 2017 (Finance)	Scheduled for November Finance / Board meetings.
<b>Review of Skills and Effectiveness</b>	Updated survey to be circulated to Board over summer period.	Town Clerk	July 2017 (Board)	Survey circulated 10/8/17.

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