



## Barbican Centre Board

**Date:** WEDNESDAY, 22 JANUARY 2020  
**Time:** 11.00 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy Dr Giles Shilson (Chairman)  
Deputy Tom Sleigh (Deputy Chairman)  
Stephen Bediako (External Member)  
Russ Carr (External Member)  
Simon Duckworth  
Alderman David Graves  
Gerard Grech (External Member)  
Deputy Tom Hoffman (Chief Commoner)  
Deputy Wendy Hyde  
Emma Kane (Ex-Officio Member)  
Vivienne Littlechild  
Wendy Mead  
Lucy Musgrave (External Member)  
Graham Packham (Ex-Officio Member)  
Judith Pleasance  
The Rt Hon.the Lord Mayor,Alderman William Russell  
Jenny Waldman (External Member)

**Enquiries:** Leanne Murphy  
tel. no.: 020 7332 3008  
leanne.murphy@cityoflondon.gov.uk

Lunch will be served in the Guildhall Club at 1pm  
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell  
Town Clerk and Chief Executive

## **AGENDA**

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (\*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **BOARD MINUTES**  
To approve the public minutes and summary of the Barbican Centre Board meeting held on 20 November 2019.  

**For Decision**  
(Pages 1 - 8)
4. **FINANCE COMMITTEE MINUTES - TO FOLLOW**  
To receive the public minutes of the Finance Committee of the Barbican Centre Board meeting held on 13 January 2020.  

**For Information**
5. **OUTSTANDING ACTIONS AND WORK PLAN**  
Report of the Town Clerk.  

**For Information**  
(Pages 9 - 12)
6. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**  
Report of the Managing Director.  

**For Information**  
(Pages 13 - 30)
7. **PROPOSED AMENDMENT TO TERMS OF REFERENCE AND EXTENSION OF CHAIRMAN'S TERM**  
Report of the Town Clerk.  

**For Decision**  
(Pages 31 - 34)
8. **SAFEGUARDING POLICY**  
Report of the Head of HR, Barbican Centre.  

**For Decision**  
(Pages 35 - 46)
9. **HEALTH AND SAFETY ANNUAL UPDATE**  
Report of the Director of Operations and Buildings.  

**For Information**  
(Pages 47 - 54)

10. **INTERNAL AUDIT UPDATE**  
Report of the Head of Audit and Risk Management.  
**For Information**  
(Pages 55 - 70)
11. **THEATRE & DANCE: ANNUAL PRESENTATION**  
Report of the Artistic Director.  
(*N.B. – To be read in conjunction with the non-public report at Item 18*)  
**For Information**  
(Pages 71 - 92)
12. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
13. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
14. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act  
**For Decision**
15. **NON-PUBLIC BOARD MINUTES**  
To agree the non-public minutes of the Barbican Centre Board meeting held on 20 November 2019.  
**For Decision**  
(Pages 93 - 100)
16. **NON-PUBLIC FINANCE COMMITTEE MINUTES - TO FOLLOW**  
To receive the non-public minutes of the Finance Committee of the Barbican Centre Board held on 13 January 2020.  
**For Information**
17. **BOARD APPOINTMENT**  
Report of the Town Clerk.  
**For Decision**  
(Pages 101 - 104)
18. **THEATRE & DANCE: ANNUAL PRESENTATION (NON-PUBLIC SECTION)**  
*To be read in conjunction with Item 11.*  
**For Information**  
(Pages 105 - 110)
19. **BACKSTAGE ISSUES AT THE BARBICAN CENTRE - TO FOLLOW**  
Report of the Managing Director.  
**For Decision**
20. **UPDATE TO THE MUSIC PRESENTATION (20 NOVEMBER 2019)**  
The Artistic Director to be heard.  
**For Information**  
(Pages 111 - 112)

21. **SAND & SEAL WOODBLOCK FLOORING - GW6 OUTCOME REPORT**  
Report of the Head of Engineering and Projects.  
**For Decision**  
(Pages 113 - 120)
22. **FIRE DOOR RECTIFICATION - GW2 ISSUE REPORT**  
Report of the Head of Engineering and Projects.  
**For Decision**  
(Pages 121 - 124)
23. **FIRE SAFETY PROJECTS (MULTIPLE) - GW2 ISSUE REPORT**  
Report of the Head of Engineering and Projects.  
**For Decision**  
(Pages 125 - 130)
24. **FIRE STOPPING AND COMPARTMENTATION - GW2 ISSUE REPORT**  
Report of the Head of Engineering and Projects.  
**For Decision**  
(Pages 131 - 134)
25. **\*BAD DEBTS ANNUAL UPDATE**  
Report of the Managing Director.  
**For Decision**  
(Pages 135 - 138)
26. **\*RISK UPDATE**  
Report of the Director of Operations & Buildings.  
**For Information**  
(Pages 139 - 210)
27. **\*PROGRAMMING RISK REGISTER**  
Report of the Artistic Director.  
**For Information**  
(Pages 211 - 222)
28. **\* BARBICAN BUSINESS REVIEW - SEPTEMBER 2019 (PERIOD 8)**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 223 - 246)
29. **\*CWP AND ADDITIONAL CAPITAL FUNDS FOR CITY FUND PROPERTIES  
UPDATE REPORT**  
Report of the Director of Operations and Buildings.  
**For Information**  
(Pages 247 - 256)
30. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**
31. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT WHILST THE  
PUBLIC ARE EXCLUDED**