



## Barbican Centre Board

**Date:** WEDNESDAY, 25 MARCH 2020  
**Time:** 11.00 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy Dr Giles Shilson (Chairman)  
Deputy Tom Sleigh (Deputy Chair)  
Stephen Bediako  
Russ Carr  
Simon Duckworth  
Alderman David Graves  
Gerard Grech  
Deputy Tom Hoffman (Chief Commoner)  
Deputy Wendy Hyde  
Emma Kane (Ex-Officio Member)  
Vivienne Littlechild  
Wendy Mead  
Lucy Musgrave  
Graham Packham (Ex-Officio Member)  
Judith Pleasance  
The Rt Hon. the Lord Mayor, Alderman William Russell  
Jenny Waldman

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Lunch will be served in the Guildhall Club at 1pm  
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell  
Town Clerk and Chief Executive

# AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (\*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**
  - a) **Barbican Centre Board**  
To approve the public minutes and summary of the Barbican Centre Board meeting held on 22 January 2020.  

**For Decision**  
(Pages 1 - 8)
  - b) **Finance Committee**  
To receive the draft public minutes of the Finance Committee of the Barbican Centre Board meeting held on 9 March 2020.  

**For Information**  
(Pages 9 - 12)
  - c) **Risk Committee**  
To receive the public minutes of the Risk Committee of the Barbican Centre Board held on 22 January 2020.  

**For Information**  
(Pages 13 - 16)
  - d) **Nominations Committee**  
To receive the public minutes of the Nominations Committee of the Barbican Centre Board held on 22 January 2020.  

**For Information**  
(Pages 17 - 18)
4. **OUTSTANDING ACTIONS AND WORK PLAN**  
Report of the Town Clerk.  

**For Information**  
(Pages 19 - 22)
5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**  
Report of the Managing Director.  

**For Information**  
(Pages 23 - 40)
6. **BARBICAN STRATEGIC PLAN**  
Report of the Managing Director.  

**For Decision**  
(Pages 41 - 46)

7. **DEPARTMENTAL HIGH-LEVEL SUMMARY BUSINESS PLAN 2020/21**  
Report of the Managing Director.  
**For Decision**  
(Pages 47 - 52)
8. **BARBICAN CIVIC STRATEGY (ARTS AND LEARNING)**  
Joint report of the Artistic Director and Director of Creative Learning.  
**For Information**  
(Pages 53 - 60)
9. **CINEMA: ANNUAL PRESENTATION**  
Report of the Artistic Director.  
*(N.B. – To be read in conjunction with the non-public report at Item 16).*  
**For Information**  
(Pages 61 - 80)
10. **LEVEL G & BEYOND BARBICAN**  
Report of the Artistic Director.  
*(N.B. – To be read in conjunction with the non-public report at Item 17).*  
**For Information**  
(Pages 81 - 108)
11. **\*BARBICAN CENTRE PROJECTS UPDATE REPORT**  
Report of the Director of Operations and Buildings.  
*(N.B. – To be read in conjunction with the non-public appendix at Item 23).*  
**For Information**  
(Pages 109 - 118)
12. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
13. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
14. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.  
**For Decision**
15. **NON-PUBLIC MINUTES**
- a) **Barbican Centre Board**  
To agree the draft non-public minutes of the Barbican Centre Board meeting held on 22 January 2020.  
**For Decision**  
(Pages 119 - 124)

- b) **Finance Committee**  
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 9 March 2020.  
**For Information**  
(Pages 125 - 126)
- c) **Risk Committee**  
To receive the non-public minutes of the Risk Committee of the Barbican Centre Board held on 22 January 2020.  
**For Information**  
(Pages 127 - 128)
- d) **Nominations Committee**  
To receive the non-public minutes of the meeting of the Nominations Committee of the Barbican Centre Board held on 22 January 2020.  
**For Information**  
(Pages 129 - 130)
16. **CINEMA: ANNUAL PRESENTATION (NON-PUBLIC SECTION)**  
*To be read in conjunction with Item 9.*  
**For Information**  
(Pages 131 - 136)
17. **LEVEL G & BEYOND BARBICAN (NON-PUBLIC SECTION)**  
*To be read in conjunction with Item 10.*  
**For Information**  
(Pages 137 - 140)
18. **PURCHASE OF STEINWAY MODEL D PIANO FOR THE BARBICAN CENTRE CONCERT HALL**  
Report of the Director of Operations and Buildings.  
**For Decision**  
(Pages 141 - 152)
19. **BARBICAN ART GALLERY - ART TRANSPORTATION: REQUEST FOR DELEGATED AUTHORITY**  
Report of the Chamberlain.  
**For Decision**  
(Pages 153 - 162)
20. **DEVELOPMENT REVIEW**  
Report of the Director of Development.  
**For Information**  
(Pages 163 - 174)
21. **LONG-TERM FINANCIAL PLAN UPDATE**  
The Chief Operating & Financial Officer to be heard.  
**For Information**

22. **RISK UPDATE**  
Report of the Director of Operations & Buildings.  
**For Information**  
(Pages 175 - 246)
23. **\*NON-PUBLIC APPENDIX: BARBICAN CENTRE PROJECTS UPDATE REPORT**  
*To be read in conjunction with Item 11.*  
**For Information**  
(Pages 247 - 250)
24. **\*UPDATE ON THE BARBICAN BUDGET 2020/21**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 251 - 254)
25. **\*BUSINESS REVIEW - DECEMBER 2019 (PERIOD 9)**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 255 - 276)
26. **REPORT OF ACTION TAKEN**  
Report of the Town Clerk.  
**For Information**  
(Pages 277 - 278)
27. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**
28. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC ARE EXCLUDED**
- Confidential Agenda**
29. **STAFF PROPOSALS**  
The Managing Director to be heard.  
**For Information**