



Board of Trustees of the City of London Academies Trust

Date: THURSDAY, 21 MARCH 2019
Time: 9.00 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Andrew McMurtrie (Chairman)
Roy Blackwell (Vice-Chair)
Peter Bennett
Ann Holmes
Deputy Clare James
Dhruv Patel OBE
Rehana Ameer (Co-Opted Trustee)
Dawn Elliott (Co-Opted Trustee)
Lucas Green (Co-Opted Trustee)

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DIAL-IN DETAILS

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AGENDA

1. **APOLOGIES**

2. **DECLARATIONS**

3. **MINUTES**

To agree the public minutes and non-public summary of the meeting held on 13 December 2018.

For Decision
(Pages 1 - 4)

4. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

5. **ANY OTHER BUSINESS**

6. **EXCLUSION OF THE PUBLIC**

For Decision

7. **NON-PUBLIC MINUTES**

To agree the non-public minutes of the meeting held on 13 December 2018.

For Decision
(Pages 5 - 12)

8. **APPOINTMENT OF CO-OPTED TRUSTEE**

The Chairman to be heard.

For Decision
(Pages 13 - 14)

9. **CEO EXECUTIVE SUMMARY**

Report of the Chief Executive Officer.

For Information
(Pages 15 - 22)

10. **GROWTH STRATEGY - RECONSIDERATION OF STRATEGY OPTIONS**

Report of the Chief Executive Officer.

For Decision
(Pages 23 - 30)

11. **IMPACT VISITS - SPRING 2 SUMMARIES**

Report of the Chief Executive Officer.

For Information
(Pages 31 - 56)

12. **TRUST SCHOOLS' OFF-ROLLING DATA**

Report of the Chief Executive Officer.

For Information
(Pages 57 - 62)

13. **CFO UPDATE AND APPROVALS**
Report of the Chief Financial Officer.

Appendix 6 (To Follow).

For Decision
(Pages 63 - 80)

14. **HUMAN RESOURCES UPDATE**
Report of the Human Resources Director.

For Decision
(Pages 81 - 90)

15. **COLAT SCHOOLS ICT UPDATE**
Report of the Director of Information and Communication Technology.

For Information
(Pages 91 - 108)

16. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

17. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND TRUSTEES AGREE SHOULD BE CONSIDERED WHEN THE PUBLIC ARE EXCLUDED**

Confidential Agenda - Circulated Separately

18. **CONFIDENTIAL MINUTES**
To agree the confidential minutes of the meeting held on 13 December 2018.

For Decision