



Barbican Centre Board

Date: WEDNESDAY, 22 JULY 2020
Time: 11.00 am
Venue: VIRTUAL PUBLIC MEETING (ACCESSIBLE REMOTELY)

Members*: Deputy Tom Sleigh (Chair)
Deputy Dr Giles Shilson (Deputy Chairman)
Stephen Bediako
Russ Carr
Simon Duckworth
Alderman David Graves
Gerard Grech
Deputy Tom Hoffman
Deputy Wendy Hyde
Emma Kane (Ex-Officio Member)
Vivienne Littlechild
Wendy Mead
Lucy Musgrave
Judith Pleasance
The Rt Hon. the Lord Mayor, Alderman William Russell
Jenny Waldman

***MEMBERSHIP IS SUBJECT TO CONFIRMATION AT THE COURT OF COMMON COUNCIL ON THURSDAY 16 JULY 2020.**

Enquiries: Leanne Murphy
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Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/IXSXwdGQVNA>

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **ORDER OF THE COURT OF COMMON COUNCIL**
To receive the Order of the Court of Common Council dated 16 July 2020 appointing the Board and setting its Terms of Reference (TO FOLLOW).
For Information
4. **ELECTION OF CHAIRMAN**
To elect a Chairman in accordance with Standing Order No.29.
For Decision
5. **ELECTION OF DEPUTY CHAIRMAN**
To elect a Deputy Chairman in accordance with Standing Order No. 30.
For Decision
6. **BOARD MINUTES**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 20 May 2020.
For Decision
(Pages 1 - 8)
7. **OUTSTANDING ACTIONS**
Report of the Town Clerk.
For Information
(Pages 9 - 10)
8. **BOARD APPOINTMENT**
Report of the Town Clerk.
For Decision
(Pages 11 - 14)
9. **APPOINTMENT OF SUB-COMMITTEES**
Report of the Town Clerk.
For Decision
(Pages 15 - 20)
10. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.
For Decision
(Pages 21 - 32)

11. **EQUALITY AND INCLUSION UPDATE**
Joint report of the Head of HR, Interim Artistic Director and Director of Innovation and Engagement.
For Decision
(Pages 33 - 52)
12. **VISUAL ARTS ANNUAL REPORT**
Report of the Interim Artistic Director.
(N.B. – To be read in conjunction with the non-public appendices at Item 19)
For Information
(Pages 53 - 58)
13. **PROJECTS UPDATE**
Report of the Director of Operations and Buildings.
(N.B. – To be read in conjunction with the non-public appendix at Item 20)
For Information
(Pages 59 - 68)
14. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
16. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
For Decision
17. **NON-PUBLIC BOARD MINUTES**
To approve the non-public Minutes of the Barbican Centre Board meeting held on 20 May 2020.
For Decision
(Pages 69 - 72)
18. **INFORMAL NOTE OF THE FINANCE COMMITTEE**
To receive the draft informal note of the Finance Committee meeting held on 6 July 2020.
For Information
(Pages 73 - 78)
19. **VISUAL ARTS: NON-PUBLIC SECTION AND APPENDICES**
To be read in conjunction with the report at Item 12.
For Information
(Pages 79 - 96)
20. **PROJECTS UPDATE: NON-PUBLIC APPENDIX**
To be read in conjunction with the report at Item 13.
For Information
(Pages 97 - 100)

21. **COVID-19 - SITUATION UPDATE**
Report of the Chief Operating and Financial Officer.
For Decision
(Pages 101 - 118)
22. **CAPITAL CAP PROGRAMME - ANNUAL REPORT (2020)**
Report of the Director of Operations & Buildings.
For Decision
(Pages 119 - 122)
23. **MARKETING AND COMMUNICATIONS ANNUAL REPORT**
Report of the Interim Artistic Director.
For Information
(Pages 123 - 140)
24. **UPDATE ON CATERING AND BARS 2019/20**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 141 - 146)
25. **UPDATE ON BARBICAN GUILDHALL CREATIVE ALLIANCE**
Report of the Director of Innovation & Engagement.
For Information
(Pages 147 - 150)
26. **RETAIL PERFORMANCE 2019/20 UPDATE**
Report of the Chief Operating and Financial Officer.
For Information
(Pages 151 - 160)
27. **PROGRAMMING RISK REGISTER**
Report of the Interim Artistic Director.
For Information
(Pages 161 - 170)
28. **RISK UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 171 - 242)
29. ***BARBICAN BUSINESS REVIEW - MAY 2020 (PERIOD 2 - 20/21)**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 243 - 248)
30. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**
31. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC IS EXCLUDED**