



## Barbican Centre Board

- Date:** WEDNESDAY, 16 SEPTEMBER 2020
- Time:** 11.00 am
- Venue:** VIRTUAL PUBLIC MEETING (ACCESSIBLE REMOTELY)
- Members:** Deputy Tom Sleigh (Chair)  
Deputy Dr Giles Shilson (Deputy Chairman)  
Munsur Ali  
Randall Anderson  
Stephen Bediako (External Member)  
Russ Carr (External Member)  
Zulum Elumogo (External Member)  
Alderman David Graves  
Gerard Grech (External Member)  
Deputy Wendy Hyde (Ex-Officio Member)  
Emma Kane (Ex-Officio Member)  
Vivienne Littlechild  
Jeremy Mayhew  
Wendy Mead  
Lucy Musgrave (External Member)  
The Rt Hon.the Lord Mayor,Alderman William Russell  
Jenny Waldman (External Member)
- Enquiries:** **Leanne Murphy**  
**tel. no.: 020 7332 3008**  
**leanne.murphy@cityoflondon.gov.uk**

### Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/yikwMAk4g-w>

This meeting will be a virtual meeting and therefore will not take place in a physical location following regulations made under Section 78 of the Coronavirus Act 2020. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

**John Barradell**  
**Town Clerk and Chief Executive**

# AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (\*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **MINUTES**
  - a) **Board Minutes**  
To approve the public minutes and summary of the Barbican Centre Board meeting held on 22 July 2020.  

**For Decision**  
(Pages 1 - 10)
  - b) **Finance & Risk Committee**  
To receive the draft public minutes of the Finance & Risk Committee of the Barbican Centre Board held on 7 September 2020. (TO FOLLOW)
  - c) **Nominations Committee**  
To receive the public minutes of the Nominations Committee of the Barbican Centre Board held on 22 July 2020.  

**For Information**  
(Pages 11 - 12)
4. **OUTSTANDING ACTIONS AND WORK PLAN**  
Report of the Town Clerk.  

**For Information**  
(Pages 13 - 16)
5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**  
Report of the Managing Director.  

**For Information**  
(Pages 17 - 28)
6. **BARBICAN CENTRE BOARD: REVIEW OF COMPOSITION AND TERMS OF REFERENCE**  
Report of the Town Clerk. (TO FOLLOW)  

**For Decision**
7. **EQUALITY AND INCLUSION UPDATE**  
Joint report of the Head of HR, Interim Artistic Director and Director of Innovation and Engagement.  

**For Information**  
(Pages 29 - 32)

8. **BREXIT PLANNING**  
Oral update – the Managing Director to be heard.  
**For Information**
9. **\*PROJECTS UPDATE REPORT**  
Report of the Director of Operations and Buildings.  
*(N.B. – To be read in conjunction with the non-public appendix at Item 20)*  
**For Information**  
(Pages 33 - 40)
10. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
11. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
12. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.  
**For Decision**
13. **NON-PUBLIC MINUTES**
- a) **Board Minutes**  
To agree the non-public minutes of the Barbican Centre Board meeting held on 22 July 2020.  
**For Decision**  
(Pages 41 - 44)
- b) **Finance & Risk Committee**  
To receive the draft non-public minutes of the Finance & Risk Committee of the Barbican Centre Board held on 7 September 2020. (TO FOLLOW)
- c) **Nominations Committee**  
To receive the non-public minutes of the meeting of the Nominations Committee of the Barbican Centre Board held on 22 July 2020.  
**For Information**  
(Pages 45 - 46)
14. **BARBICAN STRATEGIC PLAN AND BUSINESS PLAN UPDATE**  
Report of the Managing Director.  
**For Decision**  
(Pages 47 - 54)
15. **COVID-19 SITUATION UPDATE**  
Report of the Chief Operating and Financial Officer.  
**For Decision**  
(Pages 55 - 72)
16. **BUSINESS PLANNING UPDATE**  
Oral update - the Chief Operating & Financial Officer to be heard.  
**For Information**

17. **BARBICAN CAPITAL PLAN 2021/22**  
Report of the Director of Operations & Buildings. (TO FOLLOW)  
**For Decision**
18. **TECHNOLOGY PROGRAMME ANNUAL UPDATE**  
Report of the Director of Innovation and Engagement.  
**For Information**  
(Pages 73 - 82)
19. **\*BUSINESS REVIEW - AUGUST 2020 (PERIOD 4 - 20/21)**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 83 - 88)
20. **\*PROJECTS UPDATE: NON-PUBLIC APPENDIX**  
*To be read in conjunction with the report at Item 9.*  
**For Information**  
(Pages 89 - 92)
21. **\*COMMERCIAL UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 93 - 98)
22. **\*PROGRAMMING RISK REGISTER**  
Report of the Interim Artistic Director.  
**For Information**  
(Pages 99 - 108)
23. **\*RISK UPDATE**  
Report of the Director of Operations & Buildings.  
**For Information**  
(Pages 109 - 124)
24. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**
25. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC ARE EXCLUDED**