



Barbican Centre Board

Date: WEDNESDAY, 18 NOVEMBER 2020
Time: 11.00 am
Venue: VIRTUAL MEETING (ACCESSIBLE REMOTELY)

Members: Deputy Tom Sleigh (Chair)
Deputy Dr Giles Shilson (Deputy Chairman)
Munsur Ali
Randall Anderson
Stephen Bediako (External Member)
Tijs Broeke
Russ Carr (External Member)
Zulum Elumogo (External Member)
Alderman David Graves
Gerard Grech (External Member)
Deputy Wendy Hyde (Ex-Officio Member)
Emma Kane (Ex-Officio Member)
Vivienne Littlechild
Jeremy Mayhew
Wendy Mead
Lucy Musgrave (External Member)
The Rt Hon. the Lord Mayor, Alderman William Russell
Jenny Waldman (External Member)

Enquiries: Leanne Murphy, tel. no.: 020 7332 3008
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Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/jlUBqhm2TFk>

This meeting will be a virtual meeting and therefore will not take place in a physical location following regulations made under Section 78 of the Coronavirus Act 2020. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THIS AGENDA**
3. **BOARD MINUTES**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 16 September 2020.
For Decision
(Pages 1 - 10)
4. **FINANCE & RISK COMMITTEE MINUTES**
To receive the draft public minutes and summary of the Finance & Risk Committee of the Barbican Centre Board meeting held on 2 November 2020.
For Information
(Pages 11 - 14)
5. **OUTSTANDING ACTIONS AND WORK PLAN**
Report of the Town Clerk.
For Information
(Pages 15 - 18)
6. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.
For Decision
(Pages 19 - 30)
7. **EQUALITY AND INCLUSION UPDATE**
Oral update - the Director of Innovation & Engagement to be heard.
For Information
8. **RESETTING OF DEPARTMENTAL BUDGETS 2020/21**
Report of the Chamberlain.
For Information
(Pages 31 - 42)
9. **CULTURE MILE PRESENTATION**
The Culture Mile Manager to be heard.
For Information
10. ***INTERNAL AUDIT UPDATE**
Report of the Head of Audit & Risk Management.
For Information
(Pages 43 - 54)

11. ***PROJECTS UPDATE REPORT**
Report of the Director of Operations and Buildings.
(N.B. – To be read in conjunction with the non-public appendix at Item 26)
- For Information**
(Pages 55 - 64)
12. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
13. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
14. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
- For Decision**
15. **NON-PUBLIC BOARD MINUTES**
To agree the non-public minutes of the Barbican Centre Board meeting held on 16 September 2020.
- For Decision**
(Pages 65 - 68)
16. **NON-PUBLIC FINANCE & RISK COMMITTEE MINUTES**
To receive the draft non-public minutes of the Finance & Risk Committee of the Barbican Centre Board held on 2 November 2020.
- For Information**
(Pages 69 - 72)
17. **MUSIC: ANNUAL UPDATE**
Report of the Interim Artistic Director.
- For Information**
(Pages 73 - 90)
18. **LSO ANNUAL REVIEW**
Report of the Managing Director, London Symphony Orchestra.
- For Information**
(Pages 91 - 98)
19. **BOARD APPOINTMENT**
Report of the Town Clerk.
- For Decision**
(Pages 99 - 106)
20. **BARBICAN BUSINESS PLAN 2021/22 - 2024/25**
Report of the Chief Operating & Financial Officer.
- For Decision**
(Pages 107 - 174)

21. **ART TRANSPORTATION FRAMEWORK PROCUREMENT STAGE 2 AWARD REPORT**
Report of the Chamberlain.
For Decision
(Pages 175 - 180)
22. **DEVELOPMENT REVIEW**
Report of the Chief Operating and Financial Officer.
For Decision
(Pages 181 - 194)
23. **COVID-19 SITUATION UPDATE**
Report of the Chief Operating and Financial Officer.
For Decision
(Pages 195 - 212)
24. ***BUSINESS REVIEW - SEPTEMBER 2020 (PERIOD 6 - 20/21)**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 213 - 218)
25. ***CONTROVERSIAL PROGRAMMING RISK REGISTER**
Report of the Interim Artistic Director.
For Information
(Pages 219 - 230)
26. ***PROJECTS UPDATE: NON-PUBLIC APPENDIX**
To be read in conjunction with the report at Item 11.
For Information
(Pages 231 - 234)
27. ***RISK UPDATE**
Report of the Director of Operations and Buildings.
For Information
(Pages 235 - 274)
28. **REPORT OF ACTION TAKEN**
Report of the Town Clerk.
For Information
(Pages 275 - 278)
29. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**
30. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC IS EXCLUDED**