



Barbican Centre Board

- Date:** WEDNESDAY, 27 JANUARY 2021
- Time:** 11.00 am
- Venue:** VIRTUAL MEETING (ACCESSIBLE REMOTELY)
- Members:** Deputy Tom Sleigh (Chair)
Deputy Dr Giles Shilson (Deputy Chairman)
Munsur Ali
Randall Anderson
Stephen Bediako (External Member)
Tijs Broeke
Russ Carr (External Member)
Zulum Elumogo (External Member)
Alderman David Graves
Gerard Grech (External Member)
Deputy Wendy Hyde (Ex-Officio Member)
Emma Kane (Ex-Officio Member)
Vivienne Littlechild
Jeremy Mayhew
Wendy Mead
Lucy Musgrave (External Member)
The Rt Hon. the Lord Mayor, Alderman William Russell
Jenny Waldman (External Member)
- Enquiries:** **Leanne Murphy**
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Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/i65hEgJRVEk>

This meeting will be a virtual meeting and therefore will not take place in a physical location following regulations made under Section 78 of the Coronavirus Act 2020. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

John Barradell
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THIS AGENDA**
3. **MINUTES**
 - a) **Barbican Centre Board**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 18 November 2020.

For Decision
(Pages 1 - 8)
 - b) **Finance & Risk Committee**
To receive the draft public minutes and summary of the Finance & Risk Committee meeting held on 11 January 2021.

For Information
(Pages 9 - 14)
 - c) **Nominations Committee**
To receive the public minutes and summary of the Nominations Committee meeting held on 18 November 2020.

For Information
(Pages 15 - 16)
4. **OUTSTANDING ACTIONS AND WORK PLAN**
Report of the Town Clerk.

For Information
(Pages 17 - 20)
5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.

For Decision
(Pages 21 - 34)
6. **BARBICAN LISTED BUILDING MANAGEMENT GUIDELINES (VOLUME 3A) - ARTS CENTRE SUPPLEMENTARY PLANNING DOCUMENT**
Report of the Director of the Built Environment.

For Decision
(Pages 35 - 42)
7. **EQUALITY AND INCLUSION UPDATE**
Oral update - the Director of Innovation & Engagement to be heard.

For Information

8. ***INTERNAL AUDIT UPDATE**
Report of the Head of Audit & Risk Management.
For Information
(Pages 43 - 52)
9. ***HEALTH AND SAFETY ANNUAL REPORT**
Report of the Director of Operations and Buildings.
For Information
(Pages 53 - 62)
10. ***PROJECTS UPDATE REPORT**
Report of the Director of Operations and Buildings.
(N.B. – To be read in conjunction with the non-public appendix at Item 25)
For Information
(Pages 63 - 72)
11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
13. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
For Decision
14. **NON-PUBLIC MINUTES**
- a) **Barbican Centre Board**
To agree the non-public minutes of the Barbican Centre Board meeting held on 18 November 2020.
For Decision
(Pages 73 - 78)
- b) **Finance & Risk Committee**
To receive the draft non-public minutes of the Finance & Risk Committee held on 11 January 2021.
For Information
(Pages 79 - 84)
- c) **Nominations Committee**
To receive the non-public minutes of the meeting of the Nominations Committee held on 18 November 2020.
For Information
(Pages 85 - 86)
15. **THEATRE: ANNUAL PRESENTATION**
Report of the Interim Artistic Director.
For Information
(Pages 87 - 106)

16. **COVID-19 SITUATION UPDATE**
Report of the Chief Operating and Financial Officer.
For Decision
(Pages 107 - 126)
17. **BREXIT PLANNING UPDATE**
Report of the Managing Director.
For Information
(Pages 127 - 140)
18. **BARBICAN CENTRE & GUILDHALL SCHOOL CONFINED AND DANGEROUS SPACES**
Joint report of the Director of Operations and Buildings and City Surveyor.
For Decision
(Pages 141 - 156)
19. **BUSINESS PLAN UPDATE**
Report of the Chief Operating & Financial Officer.
For Decision
(Pages 157 - 160)
20. **AUDIENCE ANALYSIS IN THE REOPENING PERIOD JULY - NOVEMBER 2020**
Oral update – the Head of Marketing to be heard.
For Information
21. **DEVELOPMENT UPDATE ON BCT RECRUITMENT**
Oral update – the Director of Development to be heard.
For Information
22. ***CYBER SECURITY ANNUAL REPORT**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 161 - 168)
23. ***BAD DEBTS ANNUAL UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 169 - 172)
24. ***BARBICAN BUSINESS REVIEW - NOVEMBER 2020 (PERIOD 8 - 20/21)**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 173 - 180)
25. ***PROJECTS UPDATE: NON-PUBLIC APPENDIX**
To be read in conjunction with the report at Item 10.
For Information
(Pages 181 - 184)
26. ***CONTROVERSIAL PROGRAMMING RISK REGISTER**
Report of the Interim Artistic Director.
For Information
(Pages 185 - 198)

27. ***RISK UPDATE**
Report of the Director of Operations & Buildings.

For Information
(Pages 199 - 236)

28. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

29. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC ARE EXCLUDED**