



## Barbican Centre Board

- Date:** WEDNESDAY, 24 MARCH 2021
- Time:** 11.00 am
- Venue:** VIRTUAL MEETING (ACCESSIBLE REMOTELY)
- Members:** Deputy Tom Sleigh (Chair)  
Deputy Dr Giles Shilson (Deputy Chairman)  
Munsur Ali  
Randall Anderson  
Stephen Bediako (External Member)  
Tijs Broeke  
Russ Carr (External Member)  
Zulum Elumogo (External Member)  
Alderman David Graves  
Gerard Grech (External Member)  
Deputy Wendy Hyde (Ex-Officio Member)  
Emma Kane (Ex-Officio Member)  
Vivienne Littlechild  
Jeremy Mayhew  
Wendy Mead  
Lucy Musgrave (External Member)  
The Rt Hon. the Lord Mayor, Alderman William Russell  
Jenny Waldman (External Member)
- Enquiries:** **Leanne Murphy**  
**tel. no.: 020 7332 3008**  
**leanne.murphy@cityoflondon.gov.uk**

### Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/B9xy2OG3DBQ>

This meeting will be a virtual meeting and therefore will not take place in a physical location following regulations made under Section 78 of the Coronavirus Act 2020. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

**John Barradell**  
**Town Clerk and Chief Executive**

## **AGENDA**

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (\*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THIS AGENDA**
3. **MINUTES**
  - a) **Barbican Centre Board**  
To approve the public minutes and non-public summary of the Barbican Centre Board meeting held on 27 January 2021.  
**For Decision**  
(Pages 1 - 8)
  - b) **Finance & Risk Committee**  
To receive the draft public minutes of the Finance & Risk Committee of the Barbican Centre Board held on 8 March 2021.  
**For Information**  
(Pages 9 - 12)
  - c) **Nominations Committee**  
To receive the draft public minutes of the Nominations Committee of the Barbican Centre Board held on 8 March 2021.  
**For Information**  
(Pages 13 - 14)
4. **OUTSTANDING ACTIONS AND WORK PLAN**  
Report of the Town Clerk.  
**For Information**  
(Pages 15 - 18)
5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**  
Report of the Managing Director.  
**For Decision**  
(Pages 19 - 30)
6. **LORD MAYOR'S CULTURE AND COMMERCE TASKFORCE**  
The Head of Partnerships & Strategic Projects, Culture Mile to be heard.  
**For Information**
7. **CITY CORPORATION RECOVERY TASKFORCE**  
The Cultural & Visitor Development Director to be heard.  
**For Information**

8. **TERMS OF REFERENCE CHANGE: PROPOSAL TO ELECT A SECOND DEPUTY CHAIRMAN**  
Report of the Town Clerk.  
**For Decision**  
(Pages 31 - 36)
9. **BARBICAN AND GOLDEN LANE CONSERVATION AREA CHARACTER SUMMARY AND MANAGEMENT STRATEGY - DRAFT SUPPLEMENTARY PLANNING DOCUMENT**  
Report of the Director of the Built Environment.  
**For Decision**  
(Pages 37 - 86)
10. **\*PROJECTS UPDATE REPORT**  
Report of the Director of Operations and Buildings.  
*(N.B. – To be read in conjunction with the non-public appendix at Item 23)*  
**For Information**  
(Pages 87 - 96)
11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
12. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**
13. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act  
**For Decision**
14. **NON-PUBLIC MINUTES**
- a) **Barbican Centre Board**  
To agree the non-public minutes of the Barbican Centre Board meeting held on 27 January 2021.  
**For Decision**  
(Pages 97 - 102)
- b) **Finance & Risk Committee**  
To receive the draft non-public minutes of the Finance & Risk Committee of the Barbican Centre Board held on 8 March 2021.  
**For Information**  
(Pages 103 - 106)
- c) **Nominations Committee**  
To receive the draft non-public minutes a of the Nominations Committee of the Barbican Centre Board held on 8 March 2021.  
**For Information**  
(Pages 107 - 110)
15. **EXTERNAL BOARD MEMBER APPOINTMENTS**  
Report of the Managing Director.  
**For Decision**  
(Pages 111 - 128)

16. **BOARD REAPPOINTMENT**  
Report of the Town Clerk.  
**For Decision**  
(Pages 129 - 132)
17. **BARBICAN PERFORMANCE AND BUSINESS PLAN REPORTING**  
Report of the Chief Operating and Financial Officer.  
**For Decision**  
(Pages 133 - 140)
18. **BARBICAN 2021 SCENARIO PLANNING**  
Report of the Managing Director.  
**For Information**  
(Pages 141 - 152)
19. **CINEMA: ANNUAL REPORT**  
Report of the Interim Artistic Director.  
**For Information**  
(Pages 153 - 172)
20. **COVID-19 SITUATION UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Decision**  
(Pages 173 - 192)
21. **BARBICAN RENEWAL PROJECT**  
Report of the Managing Director.  
**For Information**  
(Pages 193 - 206)
22. **\*BARBICAN BUDGET UPDATE**  
Report of the Chief Operating & Financial Officer.  
**For Decision**  
(Pages 207 - 212)
23. **\*PROJECTS UPDATE: NON-PUBLIC APPENDIX**  
*To be read in conjunction with the report at Item 10.*  
**For Information**  
(Pages 213 - 216)
24. **\*BUSINESS REVIEW - JANUARY 2021 (PERIOD 10 - 20/21)**  
Report of the Chief Operating & Financial Officer.  
**For Information**  
(Pages 217 - 226)
25. **\*CONTROVERSIAL PROGRAMMING RISK REGISTER**  
Report of the Interim Artistic Director.  
**For Information**  
(Pages 227 - 236)

26. **\*RISK UPDATE**  
Report of the Director of Operations & Buildings.

**For Information**  
(Pages 237 - 278)

27. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

28. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT WHILST THE PUBLIC ARE EXCLUDED**