



Barbican Centre Board

Date: WEDNESDAY, 22 SEPTEMBER 2021
Time: 11.00 am
Venue: HYBRID – VIRTUAL AND COMMITTEE ROOMS, GUILDHALL
Members: Deputy Tom Sleigh (Chair)
Tijs Broeke (Deputy Chair)
Stephen Bediako (Deputy Chair)
Munsur Ali
Randall Anderson
Farmida Bi (Ex-Officio Member)
Russ Carr (External Member)
Zulum Elumogo (External Member)
Anne Fairweather
Alderman David Graves
Gerard Grech (External Member)
Deputy Wendy Hyde (Ex-Officio Member)
Vivienne Littlechild
Wendy Mead
Graham Packham (Ex-Officio Member)
Mark Page (External Member)
Jens Riegelsberger (External Member)
Jane Roscoe (External Member)
The Rt Hon. the Lord Mayor, Alderman William Russell
Jenny Waldman (External Member)

Enquiries: Leanne Murphy; tel. no.: 020 7332 3008; leanne.murphy@cityoflondon.gov.uk

Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/tejPFTlvhhM>

This meeting will be a virtual meeting and therefore will not take place in a physical location. Any views reached by the Board today will have to be considered by the Managing Director after the meeting in accordance with the Court of Common Council's Covid Approval Procedure who will make a formal decision having considered all relevant matters. This process reflects the current position in respect of the holding of formal Local Authority meetings and the Court of Common Council's decision of 15 April 2021 to continue with virtual meetings and take formal decisions through a delegation to the Town Clerk and other officers nominated by him after the informal meeting has taken place and the will of the Committee is known in open session. Details of all decisions taken under the Covid Approval Procedure will be available online via the City Corporation's webpages.

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

John Barradell
Town Clerk and Chief Executive

AGENDA

Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **BOARD MINUTES**
To approve the public minutes and non-public summary of the Barbican Centre Board meeting held on 21 July 2021.

For Decision
(Pages 5 - 10)
4. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.

For Decision
(Pages 11 - 18)
5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
6. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**
7. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

For Decision

Part 2 - Non-Public Agenda

8. **NON-PUBLIC BOARD MINUTES**
To agree the non-public minutes of the Barbican Centre Board meeting held on 21 July 2021.

For Decision
(Pages 19 - 24)
9. **BOARD APPPOINTMENTS AND REAPPOINTMENTS**
Report of the Town Clerk.

For Decision
(Pages 25 - 30)
10. **UPDATES FROM THE SUB-COMMITTEE CHAIRS**
The Chairs of the Finance & Risk Committee and Nominations, Effectiveness & Inclusion Committee to be heard.

For Information

11. **BARBICAN CHANGE PROGRAMME**
Report of Interim Managing Directors.
For Decision
(Pages 31 - 38)
12. **BARBICAN CAPITAL BIDS 2022/23**
Report of the Director of Operations & Buildings.
For Decision
(Pages 39 - 44)
13. **BARBICAN BUSINESS PLAN PERFORMANCE INDICATOR**
Report of the Interim Managing Director.
For Information
(Pages 45 - 52)
14. **BARBICAN RENEWAL PROJECT UPDATE**
Report of the Interim Managing Director.
(N.B. – the appendix has been circulated separately in the Information pack)
For Information
(Pages 53 - 56)
15. **COVID-19 - SITUATION UPDATE**
Report of the Interim Managing Director.
(N.B. – the appendix has been circulated separately in the Information pack)
For Information
(Pages 57 - 62)
16. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**
17. **ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT WHILST THE PUBLIC ARE EXCLUDED**

Part 3 - Confidential Agenda

18. **INTERIM LEWIS SILKIN EXTERNAL REVIEW REPORT (TO FOLLOW)**
Report of the Deputy Town Clerk & Chief Executive.
For Decision
19. **BARBICAN CENTRE HR AUDIT: FINAL REPORT**
Report of the Executive Director of HR.
For Decision
20. **MANAGING DIRECTOR RECRUITMENT UPDATE (ORAL REPORT)**
The Executive Director of HR to be heard.
For Information