



Board of Governors of the Guildhall School of Music and Drama

Date: MONDAY, 17 MAY 2021
Time: 1.45 pm
Venue: COMMITTEE ROOM 2 - 2ND FLOOR WEST WING, GUILDHALL

NB: Certain matters for information have been marked * and will be taken without discussion, unless the Committee Clerk has been informed that a Governor has questions or comments prior to the start of the meeting

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Part 1 - Public Agenda

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1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **ORDER OF THE COURT**

For Information
(Pages 5 - 6)
4. **ELECTION OF CHAIRMAN**

For Decision
5. **ELECTION OF DEPUTY CHAIRMAN**

For Decision

6. **APPOINTMENTS TO COMMITTEES AND WORKING GROUPS**
For Decision
(Pages 7 - 28)
7. **PUBLIC MINUTES**
For Decision
(Pages 29 - 34)
8. **PUBLIC MINUTES OF RECENT COMMITTEE MEETINGS ***
For Information
- a) Remuneration and Nominations Committee - 21st April 2021 (Pages 35 - 36)
 - b) Finance and Resources Committee - 23rd April 2021 (Pages 37 - 40)
 - c) Audit and Risk Management - 26th April 2021 (Pages 41 - 46)
9. **PRINCIPAL'S PUBLIC REPORT**
For Information
(Pages 47 - 56)
10. **MANAGEMENT DASHBOARD FOR THE TWELVE MONTHS TO MARCH 2021 ***
For Information
(Pages 57 - 64)
11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
(Pages 65 - 72)
13. **EXCLUSION OF THE PUBLIC**

Part 2 - Non Public Agenda

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14. **NON PUBLIC MINUTES**
For Decision
(Pages 73 - 80)

15. **NON PUBLIC MINUTES OF RECENT COMMITTEE MEETINGS ***
For Information
- a) Remuneration and Nominations Committee - 21st April 2021 (Pages 81 - 82)
 - b) Finance and Resources Committee - 23rd April 2021 (Pages 83 - 86)
 - c) Audit and Risk Management - 26th April 2021 (Pages 87 - 90)
16. **PRINCIPAL'S NON PUBLIC REPORT**
For Decision
(Pages 91 - 124)
17. **GUILDHALL SCHOOL BUDGET REPORT - 2021/22**
For Decision
(Pages 125 - 134)
18. **THE NEED FOR A £1.5M CITY INVESTMENT VEHICLE AS IDENTIFIED IN THE BUSINESS RECOVERY PLAN - FURTHER FINANCIAL ANALYSIS OF THE PROJECTS IDENTIFIED FOR INVESTMENT**
For Decision
(Pages 135 - 158)
19. **RISK REGISTER ***
For Information
(Pages 159 - 224)
20. **SUBJECT: RESEARCH ANNUAL REPORT AND DRAFT OUTLINE RESEARCH STRATEGY**
For Information
(Pages 225 - 238)
21. **HIGH EDUCATION TUITION FEE SCHEDULE FOR 2022-23**
For Decision
(Pages 239 - 252)
22. **SAFEGUARDING UPDATE**
For Information
(Pages 253 - 254)
23. **APPROVAL OF REVISIONS TO STUDENT PROTECTION PLAN**
For Decision
(Pages 255 - 264)

24. **HEATING AND COOLING SYSTEMS UPDATE ***

For Information
(Pages 265 - 270)

25. **NON PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

26. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

27. **CONFIDENTIAL AGENDA**

For Decision

28. **TO APPROVE THE CONFIDENTIAL MINUTES OF THE LAST MEETING**

For Decision

Item received too late for circulation in conjunction with the Agenda.

John Barradell
Town Clerk and Chief Executive