



## Board of Governors of the City of London Freemen's School

**Date:** WEDNESDAY, 24 NOVEMBER 2021

**Time:** 11.00 am

**Venue:** COMMITTEE ROOM 1, WEST WING, GUILDHALL, EC2V 7HH

**Members:**

Deputy Philip Woodhouse (Chairman)	Graham Packham
Michael Hudson (Deputy Chairman)	Deputy Elizabeth Rogula
Alderman Robert Howard	Nicholas Bensted-Smith (Ex-Officio Member)
Alderman David Graves	Tim Levene (Ex-Officio Member)
John Bennett	Nicholas Goddard
Deputy Roger Chadwick	Andrew McMillan
Tracey Graham	Councillor Chris Townsend
Deputy Kevin Everett	Lady Gillian Yarrow

**Enquiries:** Jayne Moore  
Jayne.Moore@cityoflondon.gov.uk

### Accessing the public part of the meeting

**Members of the public can observe the public part of the meeting here:**

<https://youtu.be/TFeGRfOLOHU>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

**John Barradell**  
Town Clerk and Chief Executive

# AGENDA

## Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To agree the public minutes and summary of the Board of Governors meeting of 23 September 2021.

**For Decision**  
(Pages 7 - 12)

4. **MINUTES OF THE FINANCE, GENERAL PURPOSES, & ESTATES COMMITTEE OF THE BOARD OF GOVERNORS**

To receive the draft public minutes and non-public summary of the meeting of 04 November 2021.

**For Information**  
(Pages 13 - 16)

5. **MINUTES OF THE ACADEMIC & PERSONNEL COMMITTEE OF THE BOARD OF GOVERNORS**

To receive the draft public minutes and non-public summary of the meeting of 04 November 2021.

**For Information**  
(Pages 17 - 20)

6. **OUTSTANDING ACTIONS**

To receive the outstanding actions report.

**For Information**  
(Pages 21 - 22)

7. **DEPUTY HEAD'S REPORT ON POLICIES**

To consider the report of the Deputy Head.

**For Decision**  
(Pages 23 - 278)

8. **REPORT OF THE HEADMASTER**

To receive the report of the Headmaster.

**For Information**  
(Pages 279 - 282)

9. **REPORT OF THE HEAD OF THE JUNIOR SCHOOL**

To receive the report of the Head of the Junior School.

**For Information**  
(Pages 283 - 286)

10. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

11. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

12. **EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

**For Decision**

**Part 2 - Non-Public Agenda**

13. **REPORT OF THE HEADMASTER (NON-PUBLIC)**

To consider the non-public report of the Headmaster.

**For Decision**  
(Pages 287 - 444)

14. **NON-PUBLIC MINUTES**

To agree the non-public minutes of the meeting held on 23 September 2021.

**For Decision**  
(Pages 445 - 450)

15. **MINUTES OF THE FINANCE, GENERAL PURPOSES & ESTATES COMMITTEE OF THE BOARD OF GOVERNORS**

To receive the draft non-public minutes of the meeting of 04 November 2021.

**For Information**  
(Pages 451 - 454)

16. **MINUTES OF THE ACADEMIC & PERSONNEL COMMITTEE OF THE BOARD OF GOVERNORS**

To receive the non-public minutes of the meeting of 04 November 2021.

**For Information**  
(Pages 455 - 458)

17. **PROPOSED 2022/23 REVENUE BUDGET**

To consider the report of The Chamberlain and bursar.

**For Decision**  
(Pages 459 - 504)

18. **REPAIRS, MAINTENANCE & IMPROVEMENT WORKS 2022/23**

To consider the report of The Chamberlain, City Surveyor, and Bursar.

**For Decision**  
(Pages 505 - 518)

19. **REPORT OF THE BURSAR**

To receive the report of the Bursar.

**For Information**  
(Pages 519 - 522)

20. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

21. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

**Part 3 - Confidential**

22. **CONFIDENTIAL MINUTES**

To receive the confidential minutes of the meeting of 23 September 2021.

**For Decision**  
(Pages 523 - 524)

23. **TOM AND GOVERNANCE REVIEW: CoL INDEPENDENT SCHOOLS**

To consider the TOM and Governance review.

**For Decision**  
(Pages 525 - 540)

24. **TOM REVIEW, PILOT PROJECT AT THE 3 CITY OF LONDON SCHOOLS**

To receive the update review on the TOM and governance.

**For Information**  
(Pages 541 - 550)