



Finance and Resources Committee of the Board of Governors of the Guildhall School of Music & Drama

Date: TUESDAY, 19 JANUARY 2021

Time: 10.00 am

Venue: TEAMS MEETING

Members: Vivienne Littlechild (Chairman)
Graham Packham (Deputy Chairman)
George Abrahams
Lew Hodges
Neil Greenwood

Enquiries: Julie Mayer
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Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/tZRPuSh1qa4>

This meeting will be a virtual meeting and therefore will not take place in a physical location following regulations made under Section 78 of the Coronavirus Act 2020. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year.

Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

John Barradell
Town Clerk and Chief Executive

AGENDA

Part 1 - Public Agenda

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **PUBLIC MINUTES**
To agree the public minutes and non-public summary of the meeting held on 10th November 2020.

For Decision
(Pages 1 - 2)
4. **ANNUAL FINANCIAL RETURN TO THE OFFICE FOR STUDENTS**
Report of the Principal, Guildhall School of Music and Drama.
Appendix 2 to this report will follow.

For Decision
(Pages 3 - 78)
5. **MANAGEMENT DASHBOARD**
Report of the Principal, Guildhall School of Music and Drama.

For Decision
(Pages 79 - 86)
6. **PROPOSAL TO CHANGE REPORTING DATE TO THE OFFICE FOR STUDENTS**
Report of the Principal, Guildhall School of Music and Drama.

For Decision
(Pages 87 - 88)
7. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE FINANCE & RESOURCES COMMITTEE**
8. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
9. **EXCLUSION OF THE PUBLIC**
MOTION - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

Part 2 – Non-Public Agenda

10. **NON-PUBLIC MINUTES**
To agree the non-public minutes of the meeting held on 10th November 2020.

For Decision
(Pages 89 - 92)

11. **ANNUAL TRANSPARENT APPROACH TO COSTING (TRAC) RETURN FOR THE GUILDHALL SCHOOL OF MUSIC & DRAMA**
Report of the Principal, Guildhall School of Music and Drama.

For Decision
(Pages 93 - 124)
12. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE FINANCE & RESOURCES COMMITTEE**
13. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE SUB COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**