



Governance and Effectiveness Committee of the Board of Governors of the Guildhall School of Music & Drama

Date: THURSDAY, 4 NOVEMBER 2021

Time: 2.00 pm

Venue: VIRTUAL MEETING

Members: Professor Geoffrey Crossick
Professor Maria Delgado
Dr Paula Haynes
Vivienne Littlechild
Andrew Mayer
Jeremy Mayhew
Graham Packham

Enquiries: Antoinette Duhaney, antoinette.duhaney@cityoflondon.gov.uk

Accessing the virtual public meeting

Members of the public can observe this virtual public meeting via the below link:

<https://youtu.be/p9tgOudJaJc>

This meeting will be a virtual meeting and therefore will not take place in a physical location. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material

John Barradell
Town Clerk and Chief Executive

AGENDA

Public Items

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **ELECTION OF CHAIRMAN**
To elect a Chairman in accordance with Standing Order 29.

For Decision
4. **ELECTION OF DEPUTY CHAIRMAN**
To elect a Deputy Chairman in accordance with Standing Order 30.

For Decision
5. **TERMS OF REFERENCE**
The Committee is asked to note its Terms of Reference.

For Information
(Pages 5 - 6)
6. **PUBLIC MINUTES**
To agree the public minutes and non-public summary of the meeting held on 5th July 2021.

For Decision
(Pages 7 - 10)
7. **BOARD OF GOVERNORS MEMBERSHIP**
Report of the Principal, Guildhall School of Music and Drama.

For Information
(Pages 11 - 14)
8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
9. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

10. **EXCLUSION OF THE PUBLIC**
MOTION - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

Non-Public Items

11. **NON-PUBLIC MINUTES**
To agree the non-public minutes of the meeting held on 5th July 2021.

For Decision
(Pages 15 - 20)
12. **POSSIBLE FUTURE BOARD GOVERNANCE STRUCTURES**
Report of the Principal, Guildhall School of Music and Drama.

For Information
(Pages 21 - 44)
13. **DRAFT STATEMENT OF COMPLIANCE WITH CUC CODE OF GOVERNANCE**
Report of the Principal, Guildhall School of Music and Drama.

For Discussion
(Pages 45 - 62)
14. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**