



Finance and Risk Committee of the Barbican Centre Board

Date: MONDAY, 6 SEPTEMBER 2021
Time: 1.45 pm
Venue: HYBRID – VIRTUAL AND COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Tijds Broeke (Chair)
Deputy Tom Sleigh (Deputy Chairman)
Randall Anderson
Russ Carr
Anne Fairweather
Robert Glick
Alderman David Graves
Deputy Wendy Hyde

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Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/UJ1FDHawGw0>

This meeting will be a virtual meeting and therefore will not take place in a physical location. Any views reached by the Board today will have to be considered by the Interim Managing Director after the meeting in accordance with the Court of Common Council's Covid Approval Procedure who will make a formal decision having considered all relevant matters. This process reflects the current position in respect of the holding of formal Local Authority meetings and the Court of Common Council's decision of 15 April 2021 to continue with virtual meetings and take formal decisions through a delegation to the Town Clerk and other officers nominated by him after the informal meeting has taken place and the will of the Committee is known in open session. Details of all decisions taken under the Covid Approval Procedure will be available online via the City Corporation's webpages.

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

John Barradell
Town Clerk

AGENDA

1. **APOLOGIES**
2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THIS AGENDA**
3. **MINUTES**
To approve the public minutes and non-public summary of the last meeting held on 5 July 2021.
For Decision
(Pages 5 - 8)
4. **BARBICAN CENTRE ENVIRONMENTAL SUSTAINABILITY STRATEGY**
Report of the Director of Operations & Buildings.
For Decision
(Pages 9 - 28)
5. **INTERNAL AUDIT PLANNING FOR 2022/23**
Report of the Head of Audit and Risk Management.
For Information
(Pages 29 - 32)
6. **INTERNAL AUDIT REVIEW OF ORGANISATIONAL CULTURE AND STAFF EXPERIENCE**
Report of the Head of Audit and Risk Management.
For Information
(Pages 33 - 34)
7. **PROJECTS UPDATE REPORT**
Report of the Director of Operations and Buildings.
(N.B. – To be read in conjunction with a non-public appendix in the Appendices pack)
For Information
(Pages 35 - 38)
8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
9. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**
10. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
For Decision
11. **NON-PUBLIC MINUTES**
To approve the non-public minutes of the last meeting held on 5 July 2021.
For Decision
(Pages 39 - 42)

- 12. COVID-19 SITUATION UPDATE**
Report of the Chief Operating and Financial Officer.
(N.B. – To be read in conjunction with an appendix in the Appendices pack)
- For Information**
(Pages 43 - 48)
- 13. BARBICAN BUSINESS REVIEW - JULY 2021 (PERIOD 4 - 21/22)**
Report of the Chief Operating & Financial Officer.
- For Information**
(Pages 49 - 52)
- 14. CONTROVERSIAL PROGRAMMING RISK REGISTER**
Report of the Director of Arts and Learning.
(N.B. – To be read in conjunction with appendices in the Appendices pack)
- For Information**
(Pages 53 - 54)
- 15. RISK UPDATE**
Report of the Director of Operations and Buildings.
(N.B. – To be read in conjunction with appendices in the Appendices pack)
- For Information**
(Pages 55 - 62)
- 16. NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
- 17. ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT WHILST THE PUBLIC ARE EXCLUDED**