



## Board of Trustees of the City of London Academies Trust

**Date:** THURSDAY, 16 DECEMBER 2021

**Time:** 9.00 am

**Venue:** VIRTUAL MEETING

**Members:** Tijds Broeke, Sponsor Trustee (Chair)  
Roy Blackwell, Sponsor Trustee (Co-optee) (Vice-Chair)  
Peter Bennett, Sponsor Trustee  
Caroline Haines, Sponsor Trustee  
Alderman Robert Howard, Sponsor Trustee  
Benjamin Murphy, Sponsor Trustee  
Rehana Ameer, Co-Opted Trustee  
Edward Benzecry, Co-Opted Trustee  
Dawn Elliott, Co-Opted Trustee  
Lucas Green, Co-Opted Trustee  
Professor Richard Verrall, Co-opted Trustee

**Enquiries:** Jayne Moore  
jayne.moore@cityoflondon.gov.uk

### Accessing the virtual public meeting

Members of the public can observe the public part of this virtual public meeting via this link:

<https://youtu.be/LvPrdS85qTw>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

**John Barradell**  
Town Clerk and Chief Executive

# AGENDA

## Public Items

1. **APOLOGIES**

2. **DECLARATIONS**

3. **REGISTER OF INTERESTS**

4. **MINUTES**

To agree the public minutes of the meeting of 10 September 2021.

**For Decision**  
(Pages 7 - 12)

5. **COMMITTEE MINUTES - AUDIT & RISK**

To receive the public minutes of the Audit & Risk Committee meeting of 30 September 2021.

**For Information**  
(Pages 13 - 16)

6. **COMMITTEE MINUTES - FINANCE & OPERATIONS**

To receive the public minutes of the Finance & Operations Committee meeting of 30 September 2021

**For Information**  
(Pages 17 - 20)

7. **COMMITTEE MINUTES - STANDARDS & ACCOUNTABILITY**

To receive the public minutes of the Standards & Accountability Committee meeting of 10 November 2021

**For Information**  
(Pages 21 - 22)

8. **OUTSTANDING PUBLIC ACTIONS**

To receive the list of outstanding public actions

**For Information**  
(Pages 23 - 24)

9. **APPOINTMENTS TO LOCAL GOVERNING BODIES**

Report of the Clerk

**For Decision**  
(Pages 25 - 34)

10. **ACADEMIES DEVELOPMENT PROGRAMME - UPDATE**

To receive the report of the Director of Community and Children's Services

**For Information**  
(Pages 35 - 42)

11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

12. **ANY OTHER BUSINESS**

13. **EXCLUSION OF THE PUBLIC**

**MOTION** – That the public be excluded for the remaining items of business as they are likely to involve discussion on matters deemed commercially sensitive to the City of London Academies Trust.

**For Decision**

**Non-Public Items**

14. **NON-PUBLIC MINUTES**

To agree the non-public minutes of the meeting of 10 September 2021

**For Decision**  
(Pages 43 - 48)

15. **COMMITTEE MINUTES - AUDIT & RISK**

To receive the non-public minutes of the Audit & Risk Committee meeting of 30 September 2021

**For Information**  
(Pages 49 - 52)

16. **COMMITTEE MINUTES - FINANCE & OPERATIONS**

To receive the non-public minutes of the Finance & Operations Committee meeting of 30 September 2021

**For Information**  
(Pages 53 - 56)

17. **COMMITTEE MINUTES - STANDARDS & ACCOUNTABILITY**  
To receive the non-public minutes of the Standards & Accountability Committee meeting of 10 November 2021.  
**For Information**  
(Pages 57 - 60)
18. **OUTSTANDING NON-PUBLIC ACTIONS**  
To receive the outstanding non-public actions  
**For Information**  
(Pages 61 - 62)
19. **AUDIT UPDATE**  
Report of the Chief Financial Officer.  
**For Decision**  
(Pages 63 - 214)
20. **CFO UPDATE**  
Report of the Chief Financial Officer.  
**For Information**  
(Pages 215 - 226)
21. **CEO EXECUTIVE SUMMARY**  
Report of the Chief Executive Officer.  
**For Information**  
(Pages 227 - 242)
22. **SPONSORSHIP AGREEMENT UPDATE**  
Report of the Chief Executive Officer.  
**For Information**  
(Pages 243 - 270)
23. **SIXTH FORM UPDATE**  
To receive the report of the Chief Executive Officer  
**For Information**  
(Pages 271 - 320)

24. **ESTATES AND FACILITIES MANAGEMENT DIRECTOR UPDATE**

Report of the Director of Estates and Facilities Management

**For Information**  
(Pages 321 - 326)

25. **SAFEGUARDING MONITORING AUTUMN TERM 2021**

To receive the Safeguarding Report of the Chief Standards Officer.

**For Information**  
(Pages 327 - 342)

26. **STANDARDS UPDATE**

To receive the Report of the Chief Standards Officer.

**For Information**  
(Pages 343 - 368)

27. **ICT DIRECTOR UPDATE**

Report of the Director of Information and Communication Technology.

**For Information**  
(Pages 369 - 370)

28. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

29. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT AND TRUSTEES AGREE SHOULD BE CONSIDERED WHEN THE PUBLIC ARE EXCLUDED**