



Governance and Effectiveness Committee of the Board of Governors of the Guildhall School of Music & Drama

Date: TUESDAY, 8 FEBRUARY 2022

Time: 2.00 pm

Venue: COMMITTEE ROOM - 2ND FLOOR WEST WING, GUILDHALL

Members: Graham Packham (Chairman) Andrew Mayer
Professor Geoffrey Crossick Jeremy Mayhew
Professor Maria Delgado Randall Anderson
Dr Paula Haynes

Enquiries: Julie Mayer
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Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/E3J-guz3-y8>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

**John Barradell
Town Clerk and Chief Executive**

AGENDA
Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **PUBLIC MINUTES**

To agree the public minutes and non-public summary of the meeting held on 4th November 2021.

For Decision
(Pages 5 - 8)

4. **COMMITTEE'S TERMS OF REFERENCE**

To consider the Committee's Terms of Reference and make any suggestions, if appropriate, to the Board of Governors.

For Decision
(Pages 9 - 10)

5. **AMENDMENTS TO INSTRUMENT & ARTICLES OF GOVERNMENT**

Report of the Principal, Guildhall School of Music and Drama.

For Information
(Pages 11 - 20)

6. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

7. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

8. **EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

Part 2 - Non Public Agenda

9. **NON PUBLIC MINUTES**

To agree the non-public minutes of the meeting held on 4th November 2021.

For Decision
(Pages 21 - 26)

10. **NON PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

11. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

Confidential

12. **TARGET OPERATING MODEL (TOM) AND GOVERNANCE REVIEW: GUILDHALL SCHOOL OF MUSIC & DRAMA**

Report of the Principal, Guildhall School of Music and Drama.

For Information