

Local Outbreak Board (Integrated Commissioning Sub-Committee)

Date: THURSDAY, 10 FEBRUARY 2022

Time: 9.00 am

Venue: VIRTUAL MEETING

Members: Randall Anderson

Marianne Fredericks

Ruby Sayed

AGENDA

 LOCAL OUTBREAK CONTROL BOARD AGENDA AND PA
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(Pages 3 - 58)

Agenda Item 1

Local Outbreak Control Board Session

This is also a meeting of the Integrated Commissioning Board which is a Committee in-Common meeting of the:

- The London Borough of Hackney Integrated Commissioning Sub-Committee
- ('The LBH Committee)
- The City of London Corporation Integrated Commissioning Sub-Committee
- ('The COLC Committee')
- North East London CCG Governing Body City and Hackney ICP Area Committee
- (The 'CCG Area Committee')

Meeting in public on Thursday 10 February 2021, 09.00-09.50

By Microsoft Teams

No.	Time	Item	Page number	Lead
1.	09.00	Welcome, introductions and apologies	Verbal	Chair
2.	(5 mins)	Declarations of Interests	Paper 2a & 2b	Chair
			Pages 3- 17	
3.		Minutes of the Previous Meeting	Paper 3a	Chair
			Pages 18-26	
4.	09.05	Questions from the Public	Verbal	Chair
	(5 mins)			
For D	iscussion			
5.	09.10	Vaccination Programme Update	Paper to	Stephanie
	(10 mins)		follow	Coughlin / Nina
			Pages TBC	Griffith /
			1BC	Ben Greenbury
6	00.00	Data Intelligence	Vorbol	·
6.	09.20	Data Intelligence	Verbal	Diana Divajeva
	(15 mins)			_
7.	09.35	Local Outbreak Control Plan Update	Paper 7a	Sandra
	(10 mins)		Pages 27-56	Husbands







8.	09.45	Any Other Business	Verbal	Chair
	(5 mins)			
Date	of next meetir	ng: Thursday 10 March 2022, 0900-0930 (exact	timing to be	confirmed)







North East London
Clinical Commissioning Group

O - Declared Interests as at 02/02/2022

Name	Position/Relationship with CCG	Committees	Declared Interest	Name of the organisation/busines s	Nature of interest	Valid From	Valid To	Action taken to mitigate risk
Anh Vu	Joint Formulary Pharmacist	C&H Integrated Care Partnership Board (ICPB)	Financial Interest	ALT Vu Ltd	Director of the company. This company provides medicines management to NHS organisations only.	2017-04-01		Declarations to be made at the beginning of meetings
			Non-Financial Professional Interest	City & Hackney ICP, North East London CCG	Member of the City and Hackney ICP Medicines Optimisation and Prescribing Committee	2017-04-01		
			Non-Financial Professional Interest	City & Hackney ICP, North East London CCG and Homerton Hospital NHS Foundation Trust	Member of the City and Hackney ICP & Homerton University Hospital NHS Foundation Trust Joint Prescribing Group	2017-04-01		
			Non-Financial Professional Interest	Barts Health NHS Trust	Member of the Barts Health Drugs and Therapeutic Committee	2017-07-01		
			Non-Financial Professional Interest	Homerton University Hospital NHS Foundation Trust	Employed by HUHFT as Clinical Pharmacist for Pain Management	2019-10-07		Declarations to be made at the beginning of meetings
Ann Sanders	Associate Lay Member	C&H Integrated Care Partnership Board (ICPB)	Financial Interest	Ann Sanders Consultancy	Independent Consultant for Ann Sanders Consultancy	2021-07-30		Declarations to be made at the beginning of meetings
Caroline Millar	Acting Chair	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	City and Hackney GP Confederation	Acting Chair for City and Hackney GP Confederation	2021-10-14		Declarations to be made at the beginning of meetings

			Non-Financial Professional Interest	Independent Sector Adjudication Service (ISCAS), Centre for Effective Dispute Resolution (CEDR)	Independent Adjudicator, for the Independent Sector Adjudication Service (ISCAS), Centre for Effective Dispute Resolution (CEDR)	2021-10-14	North Clinical Com	East London missioning Group
			Non-Financial Personal Interest	Clissold Park User Group	Treasurer for Clissold Park User Group	2021-10-14		
			Non-Financial Personal Interest	Vox Holloway	Trustee for Vox Holloway	2021-10-14		
			Non-Financial Personal Interest	Barton House Group Practice	Registered patient at Barton House Group Practice	2021-10-14		
			Non-Financial Personal Interest	Allerton Road Medical Centre	Immediate family members registered at this practice	0021-10-14		
Catherine Macadam	Associate Lay Member	C&H Integrated Care Partnership Board (ICPB)	Financial Interest	Coaching for Unpaid Carers CIC	Company Director for community interest company that operates in City and Hackney and delivers services to unpaid carers	2019-05-31		
			Financial Interest	Catherine Macadam Coaching, Mentoring, OD Consultancy	sole trader offering coaching and OD services to organisations working in the health and care sector in City and Hackney	2008-03-27		
Christopher Kennedy	Councillor	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	London Borough of Hackney	Cabinet Member for Health, Adult Social Care, Voluntary Sector and Leisure in London Borough of Hackney	2020-07-09		
			Non-Financial Personal Interest	Lee Valley Regional Park Authority	Member of Lee Valley Regional Park Authority	2020-07-09		
			Non-Financial Personal Interest	Hackney Empire	Member of Hackney Empire	2020-07-09		

			Non-Financial Personal Interest	Hackney Parochial Charity	Member of Hackney Parochial Charity	2020-07-09		NHS East London
			Non-Financial Personal Interest	Labour Party	Member of the Labour Party	2020-07-09	Clinical Com	missioning Group
			Non-Financial Personal Interest	Local GP practice	Registered patient with a local GP practice	2020-07-09		
Dr Haren Patel	Joint Clinical Director, Hackney Marsh Primary Care Network	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	Hackney Marsh Primary Care Network	Joint Clinical Director for Hackney Marsh Primary Care Network	2020-10-10		Declarations to be made at the beginning of meetings
			Financial Interest	Latimer Health Centre	Senior Partner at Latimer Health Centre	2020-10-10		Declarations to be made at the beginning of meetings
			Financial Interest	Acorn Lodge Care Home	Primary Care Service Provision to Acorn Lodge Care Home	2020-10-10		Declarations to be made at the beginning of meetings
			Non-Financial Professional Interest	Pharmacy in Brent CCG	Joint Director for pharmacy in Brent CCG	2020-10-10		
			Non-Financial Professional Interest	NHS England	GP Member of the NHS England Regional Medicines Optimisation Committee	2020-10-10		
Dr Stephanie Coughlin	ICP Clinical Lead City & Hackney	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	Lower Clapton Group Practice	GP Principal at Lower Clapton Group Practice	2020-10-09		Declarations to be made at the beginning of meetings
			Non-Financial Professional Interest	British Medical Association	Member of the British Medical Association	2020-10-09		
			Non-Financial Professional Interest	Royal College of General Practitioners	Member of the Royal College of General Practitioners	2020-10-09		
Helen Fentimen	Common Council Member	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	City of London Corporation	Member of the City of London Corporation	2020-02-14		
			Non-Financial Personal Interest	Labour Party	Member of the Labour Party	2020-02-14		



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				Non-Financial Personal Interest	Unite Trade Union	Member of Unite Trade Union	2020-02-14	
				Non-Financial Personal Interest	Prior Weston Primary School and Children's Centre	Chair of the Governors, Prior Weston Primary School and Children's Centre	2020-02-14	
Helen	Fentimen	Common Council Member	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	City of London Corporation	Common Council Member of the City of London Corporation	2020-02-14	
				Non-Financial Personal Interest	Labour Party	Member of the Labour Party	2020-02-14	
				Non-Financial Personal Interest	Unite Trade Union	Member of Unite Trade Union	2020-02-14	
				Non-Financial Personal Interest	Prior Weston Primary School and Children's Centre	Chair of the Governors, Prior Weston Primary School and Children's Centre	2020-02-14	
Honor	r Rhodes	Associate Lay Member	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	Tavistock Relationships	Director for Tavistock Relationships	2020-06-11	Declarations to be made at the beginning of meetings
				Indirect Interest	Homerton University Hospital NHS Foundation Trust	Daughter is an Assistant Psychologist at Homerton University Hospital NHS Foundation Trust	2020-06-11	
				Non-Financial Personal Interest	Barton House NHS Practice	Registered patient with Barton House NHS Practice	2020-06-11	
				Non-Financial Professional Interest	London Borough of Hackney	Acting Chief Executive with London Borough of Hackney	2020-03-20	
				Non-Financial Professional Interest	Hackney Schools for the Future	Director of Hackney Schools for the Future	2020-03-20	
				Financial Interest	Homeowner in Hackney	Homeowner in Hackney	2020-03-20	
				Non-Financial Professional Interest	NWLA Partnership Board	Joint Chair of the NWLA	2020-03-20	

								NHS
					Partnership Board		North I	ast London
			Non-Financial Professional Interest	London Treasury Ltd	SLT Representative to London Treasury Ltd	2020-03-20	Clinical Com	nissioning Group
			Non-Financial Professional Interest	London CIV Board	Observer / SLT Representative to the London CIV Board	2020-03-20		
lan Williams	Group Director, Finance and Corporate Resources	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	Chartered Institute of Public Finance and Accountancy	Member of the Chartered Institute of Public Finance and Accountancy	2020-03-20		
			Non-Financial Professional Interest	Society of London Treasurers	Member of the Society of London Treasurers	2020-03-20		
			Non-Financial Professional Interest	London Finance Advisory Committee	Member of the London Finance Advisory Committee	2020-03-20		
			Non-Financial Professional Interest	Schools and Academy Funding Group	London Representative to the Schools and Academy Funding Group	2020-03-20		
			Non-Financial Professional Interest	Society of Municipal Treasurers	Senior Management Team Executive for the Society of Municipal Treasurers	2020-03-20		
			Non-Financial Professional Interest	London CIV Shareholders Committee	SLT Representative to the London CIV Shareholders Committee	2020-03-20		
			Non-Financial Professional Interest	London Pensions Investments Advisory Committee	Chair of the London Pensions Investments Advisory Committee	2020-03-20		
Jon Williams	Director	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	Healthwatch Hackney	Director at Healthwatch Hackney, which holds the following contracts with	2021-08-10		Declarations to be made at the beginning of meetings



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					the NHS and local partners: - Neighbourhood Involvement Contract - NHS Community Voice Contract - Coproduction and Engagement Grant - Hackney Council Core and Signposting Grant			
Laura Sharpe	Chief Executive	C&H Integrated Care Partnership Board (ICPB) C&H Neighbourhood Health and Care Board C&H Quality & Outcomes Subcommittees	Non-Financial Professional Interest	City & Hackney GP Confederation	Chief Executive of the City & Hackney GP Confederation	2021-04-23		Declarations to be made at the beginning of meetings
			Non-Financial Professional Interest	City of London Corporation	Member of the City of London Corporation	2020-02-26		
			Non-Financial Professional Interest	Farringdon Ward Club	Member of the Farringdon Ward Club	2020-02-26		
			Non-Financial Professional Interest	The Worshipful Company of Firefighters	Liveryman of the Worshipful Company of Firefighters	2020-02-26		
Marianne Fredericks	Common Council Member	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Personal Interest	Christ's Hospital School Council	Member of Christ's Hospital School Council	2020-02-26		
			Non-Financial Professional Interest	Aldgate and All Hallows Foundation Charity	Member of Aldgate and All Hallows Foundation Charity	2020-02-26		
			Non-Financial Professional Interest	The Worshipful Company of Bakers	Liveryman of the Worshipful Company of Bakers	2020-02-26		
			Non-Financial Personal Interest	Tower Ward Club	Member of the Tower Ward Club	2020-02-26		
Matthew Knell	Senior Governance Manager	C&H Finance and Performance Subcommittee C&H Integrated Care Partnership Board (ICPB)	Non-Financial Personal Interest	Queensbridge Group Practice	Registered patient with this local GP Practice.	2017-01-01		
Paul Calaminus	Chief Executive	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	East London NHS Foundation Trust	Chief Executive	2021-04-30		Declarations to be made at the beginning of meetings

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			Indirect Interest	Department of Health	Partner is employed by Department of Health	2021-04-30	
Paul Coles	General Manager	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	Healthwatch City of London	General Manager of Healthwatch City of London, holding a contract with City of London Corporation for a local Healthwatch service in the City of London	2021-10-05	Declarations to be made at the beginning of meetings
			Non-Financial Professional Interest	International Brigades Memorial Trust	Treasurer for the International Brigades Memorial Trust	2021-10-05	
			Non-Financial Personal Interest	Chartham Parish Council, Kent	Parish Councillor for Chartham Parish Council, Kent	2021-10-05	
			Non-Financial Professional Interest	City of London Corporation	Deputy Chair, Community and Children's Services Committee of the City of London Corporation	2019-07-15	
			Financial Interest	Randall Anderson	Self-employed Lawyer	2019-07-15	
			Financial Interest	City of London Corporation	Long Lessee of a flat from the City of London (Breton House, London)	2019-07-15	
			Non-Financial Professional Interest	American Bar Association	Member of the American Bar Association	2019-07-15	
Randall Anderson	Common Council Member	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	Masonic Lodge 1745	Member of Masonic Lodge 1745	2019-07-15	
			Non-Financial Professional Interest	Worshipful Company of Information Technologists	Liveryman of the Worshipful Company of Information Technologists	2019-07-15	
			Non-Financial Personal Interest	Neaman Practice	Registered patient at the	2019-07-15	



						Neaman Practice			West
				Non-Financial Professional Interest	Guild of Freemen	Member Gyuld of Freemen	2019-11-01		
				Non-Financial Professional Interest	Guildhall Lodge	Member Guildhall Lodge	2021-10-01		
Sandra	Husbands	Director of Public Health	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	London Borough of Hackney	Director of Public Health for London Borough of Hackney and City of London	2020-08-26		
				Non-Financial Professional Interest	Association of Directors of Public Health	Member of the Association of Directors of Public Health	2020-08-26		
				Non-Financial Professional Interest	Faculty of Public Health	Fellow of the Faculty of Public Health	2020-08-26		
				Non-Financial Professional Interest	Faculty of Medical Leadership and Management	Member of the Faculty of Medical Leadership and Management	2020-08-26		
Steve C	ollins	Acting Chief Finance Officer	TNW Finance & Performance Sub-committee TNW ICP Area Committee/ Delivery Group C&H Finance and Performance Subcommittee C&H Integrated Care Partnership Board (ICPB) BHR ICP Finance Sub- committee BHR Integrated Care Executive Group (ICEG) BHR Integrated Care Executive Group (ICEG) BHR Integrated Care Partnership Board (ICPB)/ Area Committee NEL CCG Audit & Risk Committee NEL CCG Finance & Performance Committee NEL CCG Governing Body NEL CCG Primary Care Commissioning Committee (PCCC) NEL CCG Remuneration Committee	Non-Financial Professional Interest	Trisett Limited (business support service)	Director	2003-01-01		Declarations to be made at the beginning of meetings
				Non-Financial Professional Interest	Sevenoaks Primary School	Chair of Governors	2002-01-01	2021-01-01	Declarations to be made at the beginning of meetings
				Non-Financial Professional Interest	Hope Church Sevenoaks	Chair of Trustees	2020-01-01		Declarations to be made at the beginning of meetings



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			Indirect Interest	Fegans (charity)	Wife is Chair of Trustees	2017-01-01	Declarations to be made at the beginning of meetings
			Indirect Interest	PwC	Daughter is Senior Associate	2019-01-01	Declarations to be made at the beginning of meetings
Sue Evans	Lay Member Primary Care	C&H Finance and Performance Subcommittee C&H Integrated Care Partnership Board (ICPB) NEL CCG Audit & Risk Committee NEL CCG Governing Body NEL CCG Primary Care Commissioning Committee (PCCC) NEL CCG Remuneration Committee	Non-Financial Professional Interest	Worshipful Company of Glass Sellers' of London (City Livery Company) Charity Fund	Company Secretary / Clerk to the Trustees'	2014-01-01	Declarations to be made at the beginning of meetings
			Non-Financial Personal Interest	North East London NHS	Self and family users of healthcare services in NEL	2017-01-01	Declarations to be made at the beginning of meetings
			Financial Interest	St Aubyn's School Charitable Trust	Trustee and Director of Company Ltd by Guarantee	2013-01-01	Declarations to be made at the beginning of meetings
Tony Wong	Chief Executive, Hackney Council for Voluntary Services	C&H Integrated Care Partnership Board (ICPB)	Non-Financial Professional Interest	Hackney Council for Voluntary Services	Chief Executive for Hackney Council for Voluntary Services	2021-10-04	Declarations to be made at the beginning of meetings
Tracey Fletcher	Chief Executive	C&H Finance and Performance Subcommittee C&H Integrated Care Partnership Board (ICPB) C&H Neighbourhood Health and Care Board	Non-Financial Professional Interest	Homerton University Hospital NHS Foundation Trust	Chief Executive of Homerton University Hospital NHS Foundation Trust	2020-08-26	Declarations to be made at the beginning of meetings
			Non-Financial Personal Interest	Inspire	Trustee for Inspire	2020-08-26	

- Nil Interests Declared as of 02/02/2022

Name	Position/Relationship with CCG	Committees	Declared Interest
Sunil Thakker	Director of Finance; C&H ICP & Acting Director of Finance; TNW ICP	TNW Finance & Performance Sub-committee TNW ICP Area Committee/ Delivery Group C&H Finance and Performance Subcommittee C&H Integrated Care Partnership Board (ICPB) NEL CCG Audit & Risk Committee NEL CCG Finance & Performance Committee	Indicated No Conflicts To Declare.
Tendy Kwaramba	Service Transformation Manager	C&H Integrated Care Partnership Board (ICPB)	Indicated No Conflicts To Declare.

Reagender Kang	Named Nurse Safeguarding Children Primary Care	C&H Integrated Care Partnership Board (ICPB)	Indicated No Conflicts To Declare.
Sandra Husbands	Director of Public Health, City of London & London Borough of Hackney	C&H Integrated Care Partnership Board (ICPB) C&H Neighbourhood Health and Care Board	Indicated No Conflicts To Declare.



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Register of Interests

Name	Date of Declaration	Position / Role on ICPB	Nature of Business / Organisation	Nature of Interest	Type of Interest
Henry Black	30/07/2021	Member	NE London CCG	Chief Financial Officer / Acting Accountable Officer	Financial
			Barking, Havering & Redbridge University Hospitals NHS Trust	Wife is Assistant Director of Finance	Indirect
			Tower Hamlets GP Care NHS Clinical Commissioners Board	Daughter works as social prescriber Member	Indirect Non-financial
			WIS Clinical Commissioners Board	Wellibel	professional
Anntoinette	12/08/2020	Member	Local Government Association	Board - Deputy Chair	Non-financial
Bramble				Company Director	professional
				Labour Group - Deputy Chair	
			JNC for Teachers in Residential	Member	Non-financial
			Establishments		professional
			JNC for Youth & Community Workers	Member	Non-financial professional
			Schools Forum	Member	Non-financial professional
			SACRE	Member	Non-financial professional
			Admission Forum	Member	Non-financial professional
			Hackney Schools for the Future (Ltd)	Director	Non-financial professional
			St Johns at Hackney	PCC	Non-financial professional
			Unison	Member	Non-financial persor



			GMB Union	Member	Non-financial personal
			St Johns at Hackney	Church Warden & License Holder	Non-financial personal
			Co-Operative Party	Member	Non-financial personal
			Labour Party	Member	Non-financial personal
			Urstwick School	Governor	Non-financial personal
			City Academy	Governor	Non-financial personal
			National Contextual Safeguarding Panel	Member	Non-financial personal
			National Windrush Advisory Panel	Member	Non-financial personal
			Hackney Play Bus (Charity)	Board Member	Non-financial personal
			Christians on the Left	Member	Non-financial personal
			Lower Clapton Group Practice	Registered Patient	Non-financial personal
Andrew Carter	13/05/2021	Member	City of London Corporation	Director – Community & Childrens' Services	Financial
			ADASS	Member	Non-financial professional
			ADCS	Member	Non-financial professional
Robert Chapman	15/04/2021	Member	London Borough of Hackney	Cabinet Member for Finance	Financial
			Sun Babies	Trustee	Financial
			Shareholders Representative & Member	Shareholders Committee	Financial
			North London Waste Authority Unit	Member	Financial
			Local Authority Pension Fund Forum	Vice Chair	Financial
			Investment Governance & Engagement Committee, Local Government Pensions Scheme Advisory Board	Member	Financial



			Financial
Т	The Co-operative Society	Member	Financial
F	Hackney Co-operative Party	Member	Financial
s	SERA c/o the Co-operative Party	Member	Financial
s	Socialist Health Association	Member	Financial
Т Т	The Labour Housing Group	Member	Financial
F	Friends of Hackney Tower & Churchyard	Member	Financial
G	GMB	Member	Financial
U	JNITE	Member	Financial
Т	rssa –	Retired Member	Financial
Т	Friangle Care Services	Trustee & Director	Non-financial professional
F	Friends of the Elderly	Trustee & Director	Non-financial professional
H	Hackney Endowed Trust Ltd.	Director	Non-financial professional
N	National Trust	Member	Non-financial professional
F	Friends of the Royal Academy	Member	Non-financial professional
F	Friends of the Tate	Member	Non-financial professional
F	Friends of the British Museum	Member	Non-financial professional
N	National Gallery	Member	Non-financial professional



			Thamesreach	Trustee	Indirect interest
Sir John Gieve	29/07/2021	Member	Homerton University Hospital NHS FT	Chair	Financial
			Vocalink Ltd. 1 Angel Lane, London EC4R 3AB	Non-executive Director	Financial
			MNI Connect	Member	Non-financial professional
			Pause (Charity), 209-211 City Road London	Partner is Trustee & Strategic Board Member	Indirect interest
Dr Mark Rickets	14/01/2020	Member / ICB Co- Chair	NE London CCG	ICP Clinical Chair	Financial
		Onaii	Homerton University Hospital NHS Foundation Trust	Non-Executive Director	Financial
			Health Systems Innovation Lab, School Health and Social Care, London South Bank University	Wife is a Visiting Fellow	Indirect
			GP Confederation	Nightingale Practice is a Member	Non-financial professional
			HENCEL	I work as a GP appraiser in City and Hackney and Tower Hamlets for HENCEL	Non-financial professional
			Nightingale Practice (CCG Member Practice)	Salaried GP	Financial
Ruby Sayed	19/11/2020	Member	City of London Corporation	Member	Financial
			Gaia Re Ltd	Member	Financial
			Thincats (Poland) Ltd	Director	Financial
			Bar of England and Wales	Member	Non-financial professional
			Transition Finance (Lavenham) Ltd	Member	Financial



	Nirvana Capital Ltd	Member	Financial	ĺ
	Honourable Society of the Inner Temple	Governing Bencher	Non-financial professional	
	Independent / Temple & Farringdon Together	Member	Non-financial professional	
	Worshipful Company of Haberdashers	Member	Non-financial professional	
	Guild of Entrepreneurs	Founder Member	Non-financial professional	
	Bury St. Edmund's Woman's Aid	Trustee	Non-financial personal	
	Housing the Homeless Central Fund	Trustee	Non-financial personal	
	Asian Women's Resource Centre	Trustee & Chairperson / Director	Non-financial personal	

City & Hackney Local Outbreak Control Board Session

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- The London Borough of Hackney Integrated Commissioning Sub-Committee ('The LBH Committee)
- The City of London Corporation Integrated Commissioning Sub-Committee ('The COLC Committee')
- North East London CCG Governing Body City and Hackney ICP Area Committee (The 'CCG Area Committee')

Minutes of meeting held in public on Thursday 13th January 2022 by Microsoft Teams

Members:

Hackney Integrated Commissioning Board				
Hackney Integrated Commissioning Committee				
Cllr Chris Kennedy	Cabinet Member for Health, Adult Social Care & Leisure	London Borough of Hackney		
Cllr Rob Chapman	Cabinet Member for Finance	London Borough of Hackney		

City Integrated Commissioning Board					
City Integrated Cor	nmissioning Committee				
Randall Anderson QC	Member, Community & Childrens' Services Sub-Committee	City of London Corporation			
Marianne Fredericks	Member, Community & Childrens' Services Sub-Committee	City of London Corporation			
Helen Fentimen	Member, Community & Childrens' Services Sub-Committee	City of London Corporation			

North East London CCG City & Hackney Area Committee				
Dr Mark Rickets	City & Hackney Clinical Chair	NE London CCG / City & Hackney Integrated Care Partnership		
Sue Evans	Lay Member	NE London CCG / City & Hackney Integrated Care Partnership		
Sunil Thakker	Executive Director of Finance	NE London CCG / City & Hackney Integrated Care Partnership		

Integrated Care Partnership Board Members						
Tracey Fletcher	ICP Chief Officer and Homerton University Hospital NHS Foundation Trust Chief Executive	Homerton University Hospital NHS Foundation Trust				

John Gieve Caroline Millar	Chair	Homerton University Hospital NHS Foundation Trust City & Hackney GP Confederation
	Acting Chair	,
Laura Sharpe	CEO	City & Hackney GP Confederation
Haren Patel	Clinical Director	Primary Care Network
Jenny Darkwah	Clinical Director	Primary Care Network
Dr Stephanie Coughlin	Neighbourhoods & Covid-19 Clinical Lead	NE London CCG / City & Hackney Integrated Care Partnership
Honor Rhodes	Associate Lay Member	NE London CCG
Dr Sandra Husbands	Director of Public Health	London Borough of Hackney
Jon Williams	Executive Director	Healthwatch Hackney
Tony Wong	Chief Executive	Hackney Council for Voluntary Services

Attendees		
Jonathan	Integrated Care Convenor	NE London CCG / City &
McShane	· ·	Hackney Integrated Care Partnership
Matthew Knell	Head of Governance & Assurance	NE London CCG / City & Hackney Integrated Care Partnership
Stella Okonkwo	Integrated Commissioning Programme Manager	NE London CCG / City & Hackney Integrated Care Partnership
Amy Wilkinson	Workstream Director: Children, Young People, Maternity & Families	NE London CCG / City & Hackney Integrated Care Partnership
Shakila Talukdar	Governance Officer	North East London CCG
Ben Greenbury	Project Manager	NE London CCG / City & Hackney Integrated Care Partnership
Beverley Lignum	Vaccination Programme	NE London CCG / City & Hackney Integrated Care Partnership
Diana Divajeva	Public Health Analyst	London Borough of Hackney

Apologies:		
Deputy Mayor Anntoinette Bramble	Deputy Mayor & Cabinet Member for Education, Young People & Childrens' Social Care	London Borough of Hackney
Ruby Sayed	Member, Community & Childrens' Services Sub-Committee	City of London Corporation
Henry Black	Acting Accountable Officer	NE London CCG

Steve Collins	Director of Finance	NE London CCG
Catherine Macadam	Associate Lay Member	NE London CCG / City & Hackney Integrated Care Partnership
Ann Sanders	Lay member	NE London CCG
Paul Calaminus	Chief Executive	East London NHS Foundation Trust
Donna Kinnair	Non-Executive Director	East London NHS Foundation Trust
Ian Williams	Acting Chief Executive	London Borough of Hackney
Helen Woodland	Group Director – Adults, Health & Integration	London Borough of Hackney
Andrew Carter	Director: Community & Childrens' Services Sub-Committee	City of London Corporation
Paul Coles	General Manager	Healthwatch City of London

No.	Agenda item and minute
1.	Welcome, Introductions and Apologies for Absence
	The Chair of the Local Outbreak Control Board (LOCB), Chris Kennedy (CK), opened the meeting, welcoming those present and noting apologies as listed above.
2.	Declarations of Interests
	The City Integrated Commissioning Board NOTED the Register of Interests.
	The Hackney Integrated Commissioning Board NOTED the Register of Interests.
	CK flagged that the new Disclose online declarations of interest system was now online and easy to access, encouraging all members to register with the system.
3.	Minutes of the Previous Meeting & Action Log
	The City Integrated Care Partnership Board APPROVED the minutes of the previous meeting.
	The Hackney Integrated Care Partnership Board APPROVED the minutes of the previous meeting.

4. Questions from the Public

Dr Sandra Husbands (SH) fielded a set of questions submitted in advance of the meeting. The First question was regarding HEPA air filters in schools, and asked which schools had been affected in city and Hackney was the question.

And a follow up on that, given that secondary school pupils have to wear face coverings but may not yet be vaccinated, or just have a first vaccine, so far, what further steps were City and Hackney taking to protect adults and children in school and to secure against transmission in the community?

The second question posed was about masks and whether the public should be upgrading their face coverings to FFP2 or FFP3?

Dr Sandra Husbands (SH) stated that, in response to the second part of question one, the first defence remained to concentrate on delivering vaccinations to children. Efforts have been focused as a as a local partnership mainly led by the NHS, with enormous cooperation from our education department, as well as the public health team here in the Council and have been vaccinating 12 to 15 year old's for several months, including those who are in the clinical, extremely vulnerable to COVID category. We've got rates of uptake for all of that is first doses for 16- and 17-year old's 32% at the moment for healthy, not extremely if clinically vulnerable.

SH continued to update the LOCB that work was concentrated on those 12 to 15-year old's who are in that clinically extremely vulnerable category, and that efforts continued to improve the uptake of vaccines in those groups and the national rollout of the initial first dose. 15-year old's through the school's programme were now being followed by a mixed delivery model for the second dose. SH highlighted that it became policy very recently, that young children would be offered that second dose of vaccine, and so the team were planning follow up visits to schools to do school-based clinics in schools that want them, and supplementing that with family-based clinics to be held on school sites after hours and that will vaccinate.

The clinically extremely vulnerable were continuing to be called into the local vaccination sites to be vaccinated and also a vaccination offer was being delivered at special schools directly, but all of our mainstream to clinic and schools had jabs on site in the first round.

The majority of vaccinations for 12 to 15-year-old had been carried out outside of school because the feedback we had been getting was that many parents wanted to be present while their children were being vaccinated and that's what's driving the team to look to a more family-based model which will be delivered.

SH noted that vaccinating 5 to 11-year-old has started in in some other countries. The team had been working very closely with schools and providing advice.

SH moved to respond to the questions around indoor gatherings, ventilation and how to improve air flow.

SH stated that the team do know that some schools across the country are being offered HEPA air filters if they meet certain criteria, but this is actually a very small number of filters compared to the number of schools and the number of spaces they each have within them, and the team were not aware locally of exactly how many schools have qualified for those HEPA filters from the Department for Education so far.

SH added that it was possible that some local schools may have purchased them for themselves, but they have all been given advice from the Health and Safety Executive (HSE), which goes into a lot more technical detail about what ventilation is required, including advice on an HEPA filters and the Department of Education has launched online marketplace for schools to buy purifiers.

SH stated that local advice remained to not to recommend air filters in each classroom where you could ensure adequate ventilation by opening windows, and their use should only be considered where an internal space is present that doesn't have any access to outside air.

Masks

SH stated that cloth masks, particularly if they only had one layer, had the lowest filtration capacity, generally followed by FFP2 masks, where they are a much higher sort of professional grade which are used for filtering particles, often used in health care, but in industries where they need to filter out particles to protect the workers and then FFP3 masks filter out the smallest particles.

SH highlighted that the more people that wear a mask, the more population level protection we have and the more effective the masks are. SH added that despite this, using a mask will still protect the individual even if fewer people are wearing them. SH recognised that there had been advice at the beginning of the pandemic, when there was a real crunch on availability of medical grade PPE to not to buy surgical mask in order to ensure supply for those who needed them. SH stated that these surgical masks are more effective than cloth masks however not quite as effective as the FFP two or three at filtering out the virus.

SH added that a good quality cloth mask could be identified by having at two at least two layers, and you can't see through it.

5. Vaccination Programme Update

Ben Greenbury, (BG) presented a document with slides and gave an update on the vaccination uptake and the outreach work that is taking place in City and Hackney.

BG set out that 63% of the 12 plus population in City and Hackney have received their first dose and nearly 58% have received their second dose, with 62% of those eligible for their booster based on when they had their second dose, have had their booster or third days vaccination and in terms of comparisons with the rest of now that booster percentage uptake is actually quite positive. We are ahead of Tower Hamlets, Barking and Dagenham and in line in terms of how we are performing versus the rest of North East London.

BG shared a slide indicating vaccination uptake by cohort, noting that once you get past the clinically extremely vulnerable population and the over 65 vaccination rates, uptake reduces with each age bracket as we go down. There are lower levels of uptake in the lower age ranges, which we are working on. BG noted that for clinically extremely vulnerable populations, there is a continued focus on call and recall, with practices currently calling all of the over 70s who have not received the booster vaccination and may not be able to access the government text messages that the younger population have greater access to.

BG highlighted that week commencing the 19th of December 2021, saw a huge increase in demand where 26,000 residents in City and Hackney vaccinated since the program started in local vaccination sites, linked to the national push on booster uptake in December 2021. BG added that community pharmacies and the St Leonards teams stood up significant additional capacity and really worked overtime so a huge thanks to them. GB noted that all community pharmacies were commissioned to do additional hours, with three additional hours in the evenings on Monday to Saturday where they were able to accommodate and up to 12 hours on Sundays and bank holidays. There was also significant capacity made available over the Christmas and bank holiday period.

GB continued that since the holidays, there had clearly been a slowdown in demand, which is being seen across the whole of London. However, please be assured that this is not due to lack of capacity of vaccination capacity within the system, there's still plenty of capacity. What we are seeing is high rates of DNA's and a lot of people are those who have COVID and therefore can't have a vaccine for 28 days.

BG confirmed that over the last six weeks, an average of approximately 900 first doses and 90 2nd doses had been carried out per day, a reflection of the huge amount of work taking place on the ground. BG added that the message here is that the focus is not just on the booster and 3rd doses, but that 1st and 2nd doses are continuing to be pushed as well.

BG set out the outreach work that's taking place in quarter three, and the focus going forward in quarter four. In terms of quarter 3 highlights, October to December, we've seen improved uptake and a number of Lower Layer Super Output Areas (LSOAs) where first dose uptake was below the City and Hackney average of 65% for this 16 plus population. 5 of the 13 LSOAs is with uptake below 50% and the beginning of October reached the 50% incremental target and we're likely to see another six reach 50% over the next couple of weeks and more information can be shared on this in separate documents. 14 of the 25 LSOAs that were between 50 and 60% in

October reached the incremental target of 60% with the largest increase in Portsoken ward in the City, which raised by 8%.

Where LSOAs didn't reach the target, we did see really good improvements or 6% average for these areas, progress is being made and will continue to focus in Q4.

Now looking ahead to Q4, there remained huge amounts of work to do.

SH mentioned a focus on children and young people highlighting that the team were looking at popups within 6 forms and colleges, and potentially one within the apprenticeship network, which are being worked through hopefully in January.

SH added that the team had secured funding for three additional community-based organisations to support with this work.

BG continued that the team have intensified its focus on areas with low uptake, working closely with community organisations and ward members. This builds on the work that was discussed in quarter three and we're currently working on Deep Dive reviews in each of these areas and will be reaching out toward numbers in the next week or so to see how we can shape plans in quarter four, what we're trying to do is get kind of place based high level snapshots of work done to date and plan for the future.

BG recognised that there are certain areas that may need further engagement and we want to involve the LOCB and local Councillors in that as we realize the value they can bring up. Then we move on to outreach clinics, there is a pop up at Liverpool Street this Friday as Boots Liverpool Street have agreed to do weekly walk-in vaccination clinics as well. The team were working with TFL and Network Rail on this to promote within the stations and seeing whether we can get any Tannoy announcements, the Spring Hill clinics will continue throughout January, and they've been proven to be a huge success.

BG noted that one clinic had already taking place with Spring Hill by the synagogue in the Orthodox Jewish community for the NEL community, and we have one more upcoming for the female community. And then finally two to three clinics in Portsoken Ward, with discussions underway for the end of January within the Guinness Trust Estate.

BG continued that a further two vaccination clinics at the Apex bridging hotel will take place, so all residents, including those 12 to 15-year olds without a vaccination, will be contacted and booked into either pharmacy, local vaccination sites or to an outreach clinic.

6. Data Intelligence

Diana Divajeva (DD) set out the picture in City and Hackney in terms of new cases of COVID, noting that the general situation was looking better than what had been seen before Christmas. We've seen really steep hikes, then the new cases peaking at around the week of around Christmas and then after the New Years. Since then, a reduction has been seen in the number of cases, with Hackney going down week on starting the week ending 29th of December, while in the City of London in the most recent week, we've seen a slight increase in the new cases, but the situation is relatively stable in in the past two weeks.

DD raised that changes may be seen in the coming weeks depending on people's behaviour testing, but overall, data suggests a slowing down in the rate of transmission of COVID-19 in in these last couple weeks. DD noted that in the rest of London rates were still increasing, if slowly, in a lot of the boroughs whilst we in in city and Hackney seem to have reached the peak in this week.

DD set out that there were differences in incidence rates across ages, with the highest incidence rates we've seen amongst 20 to 39-year old's, the young working age population, even though it's really high right now, it has reduced significantly from even higher rates back in the mid December and the week around Christmas time.

DD raised that the one trend which is not as positive was the incidence rate among the older population groups which had been low when the rates were high among the younger populations, but now seemed to have increased in the last couple of weeks. The rate in this population was not going down as much as we've seen for the younger population groups. This is worrying because older residents have a higher risk of being admitted to hospital with serious COVID and also higher mortality rates from COVID-19.

DD set out how Hackney compares to other London boroughs, with the area placed 27th, so towards the bottom of the distribution versus another London boroughs.

DD moved on to brief the LOCB about local testing rates, noting that we saw really high testing rates in the week just before Christmas, and since then testing rates have been going down and we've seen really large reduction in the most recent week ending 31st of December, just before the New Years. It could be a number of things that that are causing this, perhaps limited shortages of tests, or changes in behaviour, like people spending time with family and friends just running up to Christmas and New Year's.

DD confirmed that the LOCB would be kept updated on the trends in the coming weeks. DD added that the guidance around testing had changed in the New Year, so you no longer need confirmatory PCR if you have a positive LFT test. That said, the proportion of tests coming back positive is really high right now, so around 36% in Hackney of all the tests that that's been done, 36% come back positive in comparison at the height of the wave of delta.

DD noted that there had been a week on increase in people who are in Homerton hospital with COVID-19 since around the end of November. They might be that people were admitted for other causes, not necessarily COVID and since tested positive however. However, the good news is that we are not seeing an increase in serious conditions.

Activity in Intensive Care Unit's (ICUs) has remained relatively stable and even has gone down in the most recent week. In terms of deaths have got from COVID we have not seen any in the most recent week however been seeing a number of deaths in in the weeks running up to Christmas, so we might see really high numbers of COVID-19 cases and increase in admissions and deaths in the coming weeks. That has always been the case with every single wave of COVID. 7. **Local Outbreak Control Plan Update** Dr Sandra Husbands (SH) did not need to say anything specific about the LOMP but was happy to take questions. Matthew Knell (MK) will forward these on to the right people. 8. **Any Other Business and Reflections** No further business was discussed. Next meeting: Thursday 10 February 2022

FINANCE update for LOCB, 10 Feb 22

The total projected spend for the Test and Trace programme is currently standing at £5.007m. The committed spend for LBH and CoL currently stands at £4.780m and £0.227m respectively. The £3.247m Test and Trace allocation is fully utilised, the remaining £1.760m spend is to be funded via the Contained Outbreak Management Fund. A detailed breakdown of the projected spend for each organisation, including details of outbreaks plans agreed to date is shown in Appendix 1 below.

Appendix 1A - Finance Summary for Hackney

Ite m	Expenditure Type	Description	2020/21 LBH Cost	2021/22 LBH Cost	Total Cost	Comments
1	Staffing Resources	Programme Manager - assignment commenced in July 2020)	74,656	25,238	99,894	Assumed will be in post till the end of the FY. Cost should be split 80:20 with the CoL.
2	Staffing Resources	PH Consultant - CURRENTLY VACANT (1 year fixed term contract)	30,110	36,471	66,581	80:20 allocation (Chief Officer 3) - commences on 1st July 20 to 30th June 21.
3	Pan-London Outreach Testing - ADPH London	ADPH London Pan-London Outreach Testing - (email from Tamsin 29June20)	13,755		13,755	Agreed expenditure.
4	VCS Test & Trace Programme	VCS Test and Trace Programme	482,871	246,354	729,225	£600k of Grants + £68,727 Hackney CVS + 60,474 VCH
5	IT Software	Tableau software platform for COVID dashboard	9,408	24,592	34,000	Purchased.
6	Communication Costs	Bereavement leaflet for frontline workers	1,716		1,716	
7	Community Covid Helpline - Bikur Cholim	Bikur Cholim Community Covid helpline - (3 months) 13 August to 12 November 2020.	7,000		7,000	It was agreed by the Board on 17 August with some appropriate KPIs to be developed by the service.

8	Staffing Resources	Keep London Safe Programme (Campaign Manager)	2,756		2,756	PO raised, awaiting invoice from the London Borough of Camden
9	Staffing Resources	Customers Services cost agreed for 6 months	86,975		86,975	£52k Customers Services cost agreed for 6 months (£1,968 per week)
10	Communication Costs	Covid Communication Plan	39,681	1	39,681	Covid Communication Plan - £33k agreed
11	Communication Costs	Further communications work (internal) £10k.	8,995	-	8,995	Further communications work (internal) £10k.
12	Covid Response Team (CRT)	Covid Response Team (CRT)	81,307	8,693	90,000	Start date 1st October 20-31st March 21 (Agreed on 21st Sept 20)
13	Covid Awareness - Interlink	Interlink Funding for COVID awareness work	22,500		22,500	
14	External Care provision	Electcare Health Emergency support over the weekend (this service may be provided by alternative Green Arrow from Dec 2021)	2,505	5,595	8,100	Agreed on 5th October 20 (we need to get the actuals from the service area)
15	Welfare Support to Support Self Isolation	Welfare support to support self isolation (WSSI)	119,944	56	120,000	Agreed on 5th October 20 (we need to get the actuals from the service area)
16	Covid 19 Testing (Find & Treat Service)	Covid 19 testing (Find & Treat Service)	-	5,000	5,000	With the Find and Treat Team - we are the funder of last resort if the Home Office does not pick up the funding.
17	Staffing Resources	Local Contact Tracing Proposal	-	28,752	28,752	Agreed by Health Protection Board - may not be required if staff can be recruited from the redeployee pool (2XFTE Sc6 for 6 months)

18	Communication Costs	City and Hackney Coronavirus New Normal Budget (Further communication for residents & businesses)	30,100	-	30,100	Agreed by Health Protection Board on 26th October 2020 (incl £16k for specific City of London tier 2 work)
19	Staffing Resources	Tableau Data Manager post 1XPO5 for 6 mths - start date 2nd Nov 20	10,822	27,202	38,024	Agreed by Health Protection Board on 5th October 2020 (6 months forecast)
20	Community Covid Helpline - Bikur Cholim	Bikur Cholim Community Covid helpline additional grant 13 November to 31 Dec 2020	15,749		15,749	Helpline adviser's costs for 20 weeks £11,049 and Communications from August to December £4,700
21	IT Software	Coronavirus Call Handling Software	120,000		120,000	Agreed by Health protection board on 02 November 2020 (15 weeks). Here to Help
22	Staffing Resources	Administrative support (forecast is for 3XSc5) for 6 mths	15,663	38,170	53,832	Admin 1: To provide dedicated and full time support to co-ordinate and report on the lifecycle of IMT meetings Admin 2 & 3: To help with day to day tasks and work flexibly on a full time basis over the next 6 months. Excellent organisational, administrative and design skills needed.
23	Staffing Resources	Senior Public Health Specialist: Health Protection Lead 1XPO10 for 6 mths	12,035	17,595	29,631	Oversight of outbreak control plan delivery, leading operational work and proposing strategic approaches for a minimum of 6 months, 0.6 FTE from 15th Feb21. GW contract ending 21 May (TBC). New recruitment in May 2021 for a further 6 months
24	Staffing Resources	Senior Public Health Specialist 2xPO7 for 12 mths (Local Contact Tracing Post & Community Engagement Post)	30,845	104,499	135,344	Management of contracts/relationships for Covid response, lead on testing and community engagement for 12 months

25	Staffing Resources	Senior Public Health Specialist: Communications 1XPO3 for 6 mths	14,669	13,790	28,459	Strategic oversight of communications across all LOCP workstreams. This role will oversee the work of PH comms officers, ensuring a good engagement strategy is delivered for SOPs across City and Hackney for a minimum of 6 mths.
26	Staffing Resources	IPC Health Protection Support	70,000	-	70,000	Technical input on infection prevention control to priority settings/partners. Agreed at HPB 1-Feb-21
27	Counselling/Tra ining	Group Session Counselling – Covid team support	•	7,140	7,140	This was agreed at HPB on 16th Nov 20
28	Counselling/Tra ining	Suicide in safeguarding training	-	800	800	Agreed at HPB 14 Dec 2020 split 80:20% Col
32	Staffing Resources	winter break planning, extension to Hackney Covid- 19 helpline	-	1,300	1,300	Agreed at HPB 14 Dec 2020
33	Communication Costs	Local Contact Tracing Door to door letter drops	66		66	Agreed at HPB 21 Dec 2020
34	Staffing Resources	Senior Public Health Specialist 1xPO7 (Health Protection Board Lead, 18 Hrs a week)	13,323	4,785	18,108	As agreed by Sandra - 04/01/21
35	Staffing Resources	Testing operations lead 1xPO7	10,476	24,382	34,858	As agreed by Sandra - 04/01/21
37	Staffing Resources	Service Designer PO4/5, recruited by ICT, Support to Testing inc. Qmatic booking system, 6 months fixed term	7,029	24,499	31,528	As agreed by Sandra - 07/01/21 R Houba. 07/01/21, extension to 18 Mar 2022 agreed by HPB 20/6/21, R Houba
38	Contact Tracing	Training for Local Contact Tracers	7,500		7,500	Agreed at HPB 11-Jan-2021

39	Communication Costs	City and Hackney communications budget for January to March 2021	51,585	-	51,585	Agreed at HPB 11-Jan-2021
40	IT Software	CTAS form payment. This has been set up for up to 1,500 responses monthly at £55.40 pm. Anticipated for three months		166	166	Agreed by Sandra via email 15-Jan-2021
41	Staffing Resources	BI project to improve self- isolation and social distancing	•	22,000	22,000	Agreed by Sandra via email 25-Jan-2021
42	Staffing Resources	Senior Public Health Practitioner: (Testing Support)		29,554	29,554	Agreed by Sandra via email 25-Jan-2021
43	Staffing Resources	Expansion of Covid Response Team to Support Local Implementation of Enhanced Contact tracing. Funding for 2 x EHOs for 12 months respectively (PO4) at a cost of £173K comprising 85% staff costs and 15% non pay costs (with a 10% contingency).		172,718	172,718	Agreed at HPB 15-Feb-2021
44	Community Covid Helpline - Bikur Cholim	Bikur Cholim Community Covid helpline additional grant 1 January 2021 - 31 May 2021	-	22,615	22,615	Agreed at HPB 15-Feb-2021 (21 weeks @ £538.46 x 2 helpline advisors)
45	Behavioural Insights	Behavioural Insights to drive up local contact tracing success rates in City & Hackney	60	3,940	4,000	Agreed at HPB 15-Feb-2021. Split 80:20
46	Communication Costs	Additional communications funding to support vaccine take up	25,374		25,374	Agreed to fund £38k on 22nd Feb 21. Content to be approved by the Vaccination Steering Group. 80:20 allocation between LBH:CoL

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47	Contact Tracing	Surge testing. To ensure routine genetic sequencing with subsample to monitor and suppress the spread of coronavirus and better understand new variants	-	40,050	40,050	Agreed at HPB 1 Mar 2021. One-off activity over 5 days (12 hour shifts). Only activated if there are cases of Variants of Concern (VOC). Should a VOC be found within Hackney and not the City, LB Hackney will fund the surge testing operation, and vice versa if a VOC is found in the City and not Hackney. Should a VOC be linked to postcodes across the City and Hackney boundaries, then the cost of surge testing will fall to both the City and LB Hackney, who then share the financial responsibility to fund all aspects of surge testing.
48	Staffing Resources	Covid Response Team (CRT)		90,000	90,000	Agreed at HPB 1 Mar 2021. Extending the current arrangement to fund three EHOs for 6 months (PO4) from the 1st April 2021 - 30th September 2021.
49	Staffing Resources	City and Hackney Public Health Intelligence Team (PHIT)	-	67,280	67,280	Agreed at HPB 8 Mar 2021. 80:20 split. In the absence of Sandra and Chris the paper will be tabled at Covid-19 Operational Working Group on Thursday instead for approval
50	Staffing Resources	Single point of access (SPOA) and Navigation Networks	-	99,044	99,044	Agreed at HPB 8 Mar 2021.
51	Staffing Resources	Local Contact Tracing (LCT) 6 month contract extension	-	153,168	153,168	Agreed at HPB 29 Mar 2021. There is an element for Clty but this is yet to be determined. April-Sept 2021
53	Communication Costs	Coronavirus communications from April to June 2021		55,000	55,000	Agreed at HPB 13 May 2021. Covers period Apr-Jun21. Budget requested £65k however there is a £10k leftover from previous budet (item 39?)

54	Vaccine Equalities	Community-led approach to increasing COVID-19 vaccine uptake / addressing vaccines inequalities	-	43,828	43,828	Agreed at HPB 25th May 2021 (either funded from T&T or COMF)
55	Prevention and Promotion Project	Prevention and Promotion Fund for Better Mental Health 2021/22	-	149,317	149,317	Agreed at HPB 8th June 2021; Additional £4,142 agreed by Sandra on 27th September 21 via email.
56	Staffing Resources	Community Champions/Covid-19 Information Grants Communications Officer funding. The costs for a 1 FTE PO3 Communications Officer, for 6 months (July- December 2021)	-	22,740	22,740	Agreed at HPB 8th June 2021
58	Communication costs	Additional comms funding		16,000	16,000	Agreed at HPB 22 Jun 2021
59	Staffing Resources	1 FTE PO3 Communications Officer, for 6 months (July- December 2021)		26,262	26,262	Agreed at HPB 22 Jun 2021
60	Staffing Resources	Senior Public Health Specialist: Health Protection Lead 1XPO10 for 6 mths		39,076	39,076	New recruitment following GW contract end in May21 for a further 6 months Angela Birch
61	Staffing Resources	Strategic Consultation & Engagement lead (PO5)		31,527	31,527	Agreed at HPB 22 Jun 2021 50% of the salary costs for a Strategic Consultation & Engagement lead (PO5), to lead the delivery of consultation & engagement activity related to the Covid-19 pandemic; within the Communications, Culture and Engagement directorate
62	Staffing Resources	4 x PO2 Community Support Managers		163,706	163,706	Agreed at HPB 22 Jun 2021 4 x PO2 Community Support Managers to replace the staffing provider (IF Crew) site managers currently in place for 9 months

63	Staffing Resources	LCT Community Support Manager (PO4-37) LCT Community Support Practitioner (Scale2-04) + overtime		55,417	55,417	Agreed a HPB 6 July 2021, revised and Agreed at HPB 28th September 2021.
64	Staffing Resources	Various non-staffing costs inc Motor vehicle hire, parking fees, public transport, ICT devices inc. mobile phone and wifi dongle, training, BPSS checks and recruitment costs and 16.4k contingency		29,688	29,688	Agreed a HPB 6 July 2021, revised and Agreed at HPB 28th September 2021.
65	Staffing Resources	Service designer PO5 contract extension (6 months) to support critical public health workstreams		29,000	29,000	Agreed at HPB 20 July. R Houba
66	Developing Here To Help Project	Developing Here To Help to continue to support Hackney residents		91,000	91,000	Agreed at HPB 20 July
67		Unallocated/ miscodings. cannot reverse asrelate to old year (includes 1750 jrnl that needs processed).	4,200		4,200	
68	Staffing Resources	Adults Internal Communications Officer	2,475	51,567	54,042	Agreed between Sandra Husbands and Denise D'Souza in January 2021 by email
69	Prevention and Promotion Project	Prevention and Promotion Project		470,000	470,000	Agreed at HPB 28th September, https://docs.google.com/document/d/1a5vc Asc95QPGWGI1y1MzzVjaGUUiZHiACjRBb 84aQ2s/edit?usp=sharing
71	Vaccine Deployment	Project Manager supporting Vaccinations		46,176	46,176	Agreed by Sandra/Denise, N Dadwal

72	Vaccine Deployment	Project Manager PO6 supporting Vaccinations (1 Year), Perfromance Analyst PO2 6months and engagement activity £5K	63,337	63,337	Agreed at HPB 28th September, N Dadwal extension
73	Vaccine Deployment	London Vaccine Advertising Campiagn	2,500	2,500	Agreed by Sandra on 29th June via email
74	Staffing Resources	Let's Chat Covid engagment event: "Joyclen £35ph x 20hrs =£700 (Work carried out leading up to the event and management of the event day) Support Staff £15 x 10hrs = 150 (to support with the overall engagement of attendees and operational) Young people lead Incentives- £50 x 6 = £300 "	1,150	1,150	Agreed by Sandra authorisation email, 21 Sept 2021
75	Contact Tracing	Hackney Local Contact Tracing (LCT) - 6-month service extension for Oct 2021 - Mar 2022	176,229	176,229	Agreed at HPB on 12/10/21
76	Staffing Resources	Mind City, Hackney and Waltham Forest (Mind CHWF) Reflective Practice for Wellbeing sessions - funding request		-	Ageed at HPB on 12/10/21
77	Vaccine Deployment	Funding Ongoing Costs for Joint Testing & Vaccination Outreach Work 6 Months	61,990	61,990	Agreed at HPB on 12/10/21
78	Staffing Resources	PO4 - Operation Support Manager	29,554	29,554	Agreed at HPB on 12/10/21

			£1,426,150	£3,354,164	£4,780,314	
86	Staffing Resources	Funding the Health Protection Team Outreach Vehicles		88,575	88,575	Agreed at HPB on 21/12/21
85	Staffing Resources	Funding Ongoing COVID LTS/MTU (Hackney Marshes) & Bus Depot		63,412	63,412	Agreed at HPB on 21/12/21
84	Staffing Resources	Cost of retainer for Covid-19 self-isolation accommodation		4,145	4,145	Agreed at HPB on 07/12/21
82	Staffing Resources	Hackney Local Contact Tracing - Capacity and resourcing contingency plan for Oct 2021 to end Mar 2022		112,716	112,716	Agreed at HPB on 07/12/21
81	Staffing Resources	Funding from PH towards Civil Protection P Service Admin staff cost		13,000	13,000	Agreed in princpal by Sandra Husbands, to be taken to Covid Ops, and HPB for official sign-off
80	Staffing Resources	Development of the City and Hackney Public Health Community Champions Programme		58,670	58,670	Agreed at HPB on 26/10/21
79	Staffing Resources	1 FTE PO3 Communications Officer, continuation for 3 months (January - March)		13,136	13,136	Agreed at HPB on 26/10/21

Appendix 1B - Finance Summary for City of London Corporation

Ite m	Expenditure Type	Description	20/21 CoL Cost	2021/22 CoL Cost	Total Cost	Comments
1	Staffing Resources	Programme Manager - assignment commenced in July 2020)	18,664	6,310	24,974	Assumed will be in post till the end of the FY. Cost should be split 80:20 with the CoL.
2	Staffing Resources	PH Consultant - CURRENTLY VACANT (1 year fixed term contract)	7,403	9,118	16,520	80:20 allocation (Chief Officer 3) - commences on 1st July 20 to 30th June 21.
28	Counselling/Tra ining	Suicide in safeguarding training	-	200	200	Agreed at HPB 14 Dec 2020 split 80:20% Col
29	Communication Costs	City Matters for Covid 19 Wrap Around	16,000		16,000	First wraparound (Nov 20, Dec 20)
30	Communication Costs	City Matters for Covid 19 Second Wrap Around	16,000		16,000	This was agreed at HPB on 07th Dec 20 (Jan 21, Feb 21)
36	Communication Costs	City Matters for Covid 19 third Wrap Around	8,000	8,000	16,000	Agreed at HPB 11-Jan-2021 (Mar 21, Apr 21)
45	Behavioural Insights	Behavioural Insights to drive up local contact tracing success rates in City & Hackney	-	1,000	1,000	Agreed at HPB 15-Feb-2021. Split 80:20
46	Communication Costs	Additional communications funding to support vaccine take up	-		-	Agreed to fund £38k on 22nd Feb 21. Content to be approved by the Vaccination Steering Group. 80:20 allocation between LBH:CoL

47	Contact Tracing	Surge testing. To ensure routine genetic sequencing with subsample to monitor and suppress the spread of coronavirus and better understand new variants		10,012	10,012	Agreed at HPB 1 Mar 2021. One-off activity over 5 days (12 hour shifts). Only activated if there are cases of Variants of Concern (VOC). Should a VOC be found within Hackney and not the City, LB Hackney will fund the surge testing operation, and vice versa if a VOC is found in the City and not Hackney. Should a VOC be linked to postcodes across the City and Hackney boundaries, then the cost of surge testing will fall to both the City and LB Hackney, who then share the financial responsibility to fund all aspects of surge testing.
49	Staffing Resources	City and Hackney Public Health Intelligence Team (PHIT)		16,820	16,820	Agreed at HPB 8 Mar 2021. 80:20 split. In the absence of Sandra and Chris the paper will be tabled at Covid-19 Operational Working Group on Thursday instead for approval
52	Communication Costs	City Matters for Covid 19 fourth Wrap Around		16,000	16,000	Agreed at HPB 22-Mar-2021 (May 21, Jun 21)
55	Prevention and Promotion Project	Prevention and Promotion Fund for Better Mental Health 2021/22		9,531	9,531	Agreed at HPB 8th June 2021; Additional £4,142 agreed by Sandra on 27th September 21 via email.
56	Staffing Resources	Community Champions/Covid-19 Information Grants Communications Officer funding. The costs for a 1 FTE PO3 Communications Officer, for 6 months (July- December 2021)		5,685	5,685	Agreed at HPB 8th June 2021
57	Communication Costs	Continuation of City Matters wraparounds		16,000	16,000	Agreed at HPB 8th June 2021
69	Prevention and Promotion Project	Prevention and Promotion Project		30,000	30,000	Agreed at HPB 28th September, https://docs.google.com/document/d/1 a5vcAsc95QPGWGI1y1MzzVjaGUUi ZHiACjRBb84aQ2s/edit?usp=sharing
70	Communication Costs	Continuation of City Matters wraparounds		16,000	16,000	Agreed at HPB 28th September 2021
83	Communication Costs	Continuation of City Matters wraparounds		16,000	16,000	Agreed at HPB 18th January 2022
		Total:	£66,066	£160,676	£226,742	

COVID-19 Local Outbreak Management Plan – Update to Local Outbreak Control Board



10 Feb 2022



Summary

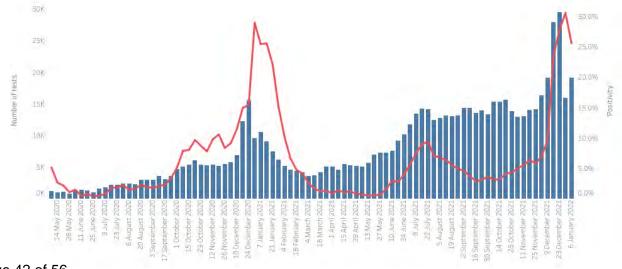
This report provides an update against the Local Outbreak Management Plan and an overview of activities in following key areas:

- Testing
- Local contact tracing
- Outbreak management, including Outbreak Identification and Rapid Response (OIRR), incident management teams, outbreaks & exposures in settings
- Support for self-isolation
- O Community engagement, including community champions
- Communications
- Finance Test & trace and Contain Outbreak Management Fund (COMF) budgets
- Vaccinations will be updated separately



Testing: Symptomatic (PCR) Testing

- Since returning from the holiday period there was an initial decrease in demand for PCR testing as we started to see a downward trend in case numbers (as depicted by the graph below, with the red line being the positive rate of PCR tests, and the blue bar showing the number of PCR tests returned). However, in the week to 6 January '22, it should be noted that there was a slight increase in testing rates. We saw similar trends in the City, with an initial decrease in demand and then a slight increase in the latest week compared to the previous one. Positivity rates in the City of London have also decreased.
- We are continuing to operate 6 PCR testing sites throughout Hackney, and have 1 operating in the City of London.
- In the week ending 16 January, site utilisation for PCR sites in Hackney stood at 14.4% which was an 84% decrease from the previous week.





Testing: Asymptomatic (LFT or rapid) testing

- There has been a policy change as of 17 January in guidance for self-isolation. It is now possible to end self-isolation after 5 full days if you have 2 negative LFD tests taken on consecutive days. The self-isolation period remains 10 full days for those without negative results from 2 LFD tests taken a day apart.
- Despite this change, demand has continued to go down in the number of tests taken in both the City of London and Hackney. Previously, changes to guidance to self-isolation caused a spike in demand that put a strain on stock levels for all testing channels. However, more stock is now available as testing rates have declined. We are also starting to see a decrease in the number of positive cases. Similar to PCR testing rates, there was a slight increase in the number of tests taken in the latest week in Hackney. In the City, even in the latest week, testing rates have seen a slight decrease.
- In Hackney, there were some delays with the delivery of stock for LFD test kits from DHSC that negatively impacted our outreach commitments. DHSC advised that this was a problem for all boroughs. All outreach distribution to targeted areas were paused, temporarily, in order to preserve our stock, until the delivery was received. Normal service has been resumed.
- In an effort to ensure access to testing, we continue to offer assisted tests through the MTUs that are placed around the borough in different outreach locations. We have also developed new flyers advising on best alternative routes to testing eg. using tests at home, sourcing online or via pharmacies, in the event that outreach teams run out of stock.
- Overall, the levels of footfall have decreased at Hackney Asymptomatic Test Sites in addition to collections of test kits since the festive holiday period.
- In the City of London the footfall at the ATS has also dropped, with only 60 people getting tested in the latest week and 1300 test kits being collected. In the City, DHSC fulfilled their stock supply, meaning outreach commitments could continue as usual.



Testing over time:

Hackney & City residents and rate of tests returning a positive result

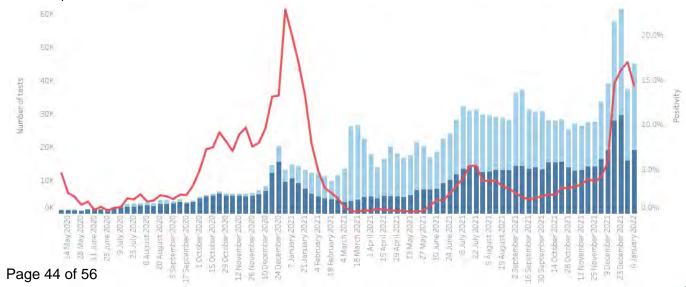
- Light blue = no. of PCR tests returned (week ending 6
 January 26,094)
- Dark blue = no. of LFT tests returned (week ending 6 January 19,157)
- Red line = positive rate of tests for LFT and PCRs combined (week ending 6 January 14.3%, a 15.8% decrease from the previous week)

In the latest week, 14.3% of tests returned positive results. ▼15.8% from last week.

Week's tost rate.

Week's tosts.

	Week's test rate	Week's tests	Change from previous week
City of London	26,674	2,593	▲11.5%
Hackney	15,173	42,657	▲21.4%





Local contact tracing (LCT) - UKHSA LA Trace Performance

Unprecedented COVID case levels (driven by Omicron) have caused major stress to the whole system, seeing trace performance decline across London Local Authorities and nationally.

City and Hackney Trace performance data for 16 Dec 2021 to 12 Jan 2022 (4 weeks data)

			CITY OF LONDO)N^		LONDON		
		Latest	11 Nov - 15 Dec	Baseline 2 Sep - 6 Oct	Latest	11 Nov - 15 Dec	Baseline 2 Sep - 6 Oct	Average
Total number of cases passed to local weekly		38	12	5	433	317	141	871
Overall completion rate (National & local)		80%	84%	76%	73%	85%	82%	74%
% completed locally		42% 🛕	39%	11%	51%	52%	33%	35%
% completed within 24 hours		27%	37%	33%	12%	15%	11%	14%
Median hours case completion	- Lower	32	45	43	51	36	48	64
(in the reporting periods)	- Higher	72	71	57	71	49	58	85

Comparin**@aglas45**ep6r56g period



Improvement



Seeking improvement

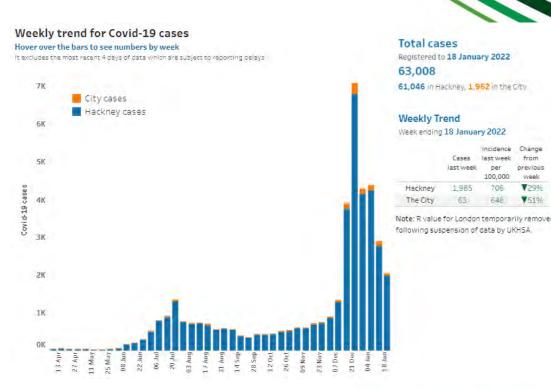


No major change



Local contact tracing (LCT)

- Now with a team of 5 dedicated call agents,
 LCT continues to balance demand and capacity with the following measures:
 - Prioritising Hackney cases from lower vaccination coverage areas
 - City cases is on the basic of last-in-first-out if exceeding LCT capacity at any point
 - Fewer call attempts 2 in the same day; one in the next day as the last resort before flowing back cases to national team
- The reductions in self isolation period for fully vaccinated cases and the likely about-to-expire self isolation regulations on 24 Mar, requiring a strategic replanning of LCT in the coming weeks to ensure it's future proofed in the medium term. Considerations:
 - Allowing cases to pass to LA early from 24 hours with National to 8 or 4 hours
 - Team size and team supervision by dedicated CS resources
 - Use of LCT community outreach resources or not
 - o Pathe 4610 556 Quality Assurance Framework nationally and to operationalise call quality



Source: https://hackney.gov.uk/coronavirus-data dated 25 Jan 2022



Outbreak identification and rapid response 'OIRR'

- Continued efforts on high risk and complex settings Homeless hostels/accommodations, and bridging hotels for asylum seekers to provide them with enhanced testing, tracing, infection prevention control and isolation support.
- Outbreaks in education settings still took up much of the Public Health Test&Trace Inbox efforts. Plan
 B work-from-home directive helped release some pressure on C&H Covid Response in general.
- iCERT was suspended from 24 Dec following an unprecedented rise in the number of common exposures. Feedback from London LA incl. C&H will hopefully get ICert reinstated soon.
- City EH Team has been more on routine environmental work and food inspection, as has Hackney's. Hence less attention to and fewer interventions, aside from high risk settings.



Support for self-isolation

Self-isolation support is integrated and offered through:

- The Covid-19 Helpline (Care Packs, advice, welfare calls, food referrals, grant support, incidental support)
- The LCT call team (can refer to Helpline and offer support when Helpline is closed)
- The Health Protection, Testing and Logistics team (Care Packs assembly and distribution, promotion of isolation support during mobile testing/outreach)
- The Food Consortia (deliver emergency food referrals during self-isolation, Care Packs)
- Community Champions (can request Care Packs and make referrals for isolation support)

Accommodation for e.g. rough sleepers who test positive for Covid-19, hospital/prison discharge, DV. Exceptional cases, often higher needs. On incidental basis only. Collaboration with rough sleepers team, Housing, Turning Point and other partners/teams.

January 2022: strong increase in food referrals for the Orthodox Jewish community in North East and North West Hackney. Possibly due to delayed impact of Omicron linked with word-of-mouth sharing of information about the support available.

Support for self-isolation

Isolation support in numbers:

Food support during self-isolation

- December: 60 food referrals, of which 3 Kosher. Total supporting 206 people in households January 2022 (till 21/01/2022): **155** referrals of which 103 Kosher referrals. Total supporting 713 people in households

Care Packages (to households)

- December: 17 referrals, 40 delivered January 2022 (to date, 21/1/2022): 15 referrals, 40 delivered

Care Packages can also be distributed alongside food deliveries via the food consortia



Community engagement: The Community Champions and COVID-19 Information Grants Programme

Community Champions Programme

In January we held a Peer Support session for Community Champions. The focus of this session has been on features, benefits and functionality of the 'Better Conversations Tool'. The session builds on the Making Every Contact Count (MECC) training which Champions have received and includes a guided tour and demonstration of how you can use the tool to source and signpost to credible local support services. Another Peer Support session is planned for 3rd February.

Community Champions from three VCS organisations have been recruited to take part in a MECC train the trainer session. They will be taught the content of the MECC training course and given an introduction on how to deliver MECC training to their own volunteers or staff members. The Community Champions Programme Manager, based at Volunteer Centre Hackney is also taking part in the train the trainer session. This will increase our capacity locally to deliver MECC training.

Local Councillors are being encouraged to sign-up as a Community Champions. A briefing has been shared among Councillors promoting the opportunity.



Community engagement: The Community Champions and COVID-19 Information Grants Programme

COVID-19 Information Grants

All COVID-19 Information Grant activity* will finish on 31st January 2022. The grant funded organisations will be completing their final reporting by 31st March 2022.

Hackney has been selected by the Department for Levelling Up Housing and Communities to become part of the Community Vaccine Champions programme. An additional £185,000 has been allocated on top of previous Ministry of Housing, Communities and Local Government funding that was secured to enhance our Community Champions/COVID-19 Information Grants programme this time last year. This funding will build on the success of the programme, with a focus on addressing vaccine uptake inequity.

A Co-design session is planned for 31st January to explore ideas around how this funding should be used to address vaccine uptake inequity. All VCS organisations who were funded over the last year as part of the COVID-19 Information Grants Programme/Vaccine grants have been invited to participate.

*This doesn't include the vaccine outreach grants which run until March 31st 2022.

↔ Hackney

Communications: City of London

A summary of the output focus and ongoing regular communications is included in <u>Appendix 1 - City of London</u> <u>Communications update for LOCB, 10 Feb 22</u>

Targeted communications: News Releases

- 1. New Covid-19 recovery grant scheme for Square Mile SMEs opens to applications
- 2. Covid pop-up vaccination centre returns to <u>Liverpool Street Station</u>
- 3. City Corporation responds to Prime Minister's easing of lockdown restrictions
- 4. City Corporation to launch new <u>Covid-19 recovery grant scheme</u> for Square Mile SMEs.
- 5. Covid pop-up vaccination centre comes to Liverpool Street Station
- 6. Call for City residents and workers to get jabbed
- 7. City park could host memorial for <u>Covid heroes</u>

Two four-page <u>City Matters wraparound</u> targeted at City residents and workers

Three articles by Policy Chair Catherine McGuiness published in City AM and City Matters

- Catherine McGuinness: We must all get boosted to help pass Omicron peak
- Getting boosted is a small contribution to protect our dearest Square Mile
- London has bounced back before and it will do again as Covid-19 rules are dropped
 Page 52 of 56



Communications: City of London cont.

The joint letters from the Lord Mayor and Policy Chair highlighted:

- The COVID vaccination campaign and booster campaign
- Latest guidance on face coverings in crowded places, self-isolation rules
- Getting tested
- Support available for City residents

Targeted Internal Communications

We organised internal updates for Members that went out in the form of an email from the Director of Communications on:

- 5 January: Vaccination and testing provision
- 17 January: COVID grant scheme announcement
- 24 January: COVID grant scheme update and end of Plan B restrictions
- The intranet has a dedicated COVID sections on the homepage of the intranet COVID information and guidance including information on vaccinations and testing
- Two articles promoting the vaccine pop-up centre at Liverpool Street and a weekly all-staff email from the Town Clerk regarding the changing COVID guidance which are repeated on the intranet site in the eLeader a fortnightly all staff news bulletin
- Screensayers continue to be updated with the latest Government guidance Page 53 of 56



Communications: London Borough of Hackney

A summary of the output focus and ongoing regular communications is included in <u>Appendix 2 - London Borough of Hackney Communications update for LOCB, 10 Feb 22</u>

Omicron comms

- Daily social media comms continues across Facebook, Instagram and Twitter promoting vaccination sites, benefits of
 vaccination, testing and latest government regulations. Visits to our Covid-19 vaccination webpage went from 11,318 visits
 in November to 43,574 in December. Our webpage visits to Covid-19 support pages also increased from 11,562 in
 November to 35,543 in December.
- 4 steps for Covid-19 wellbeing leaflets and new leaflets on LFT and PCR testing created for distribution by testing team.
- Promotion of self-isolation support available in City and Hackney.

Jewish community and population in north of the borough

- January dates for Spring Hill pop-up promoted in Heimishe newsheet.
- 4 steps for Covid-19 wellbeing, promoting safe behaviours, promote in 6 consecutive editions of Hemishe from late December.

Young people

• Promotion of John Scott Health Centre sessions on Saturday 15 and 22 January for 12-15 year olds promoted on social media, Young Hackney website and social media, in Hackney Council newsletter and in Schools Bulletin. Requests were made for GP Practices to share via text.

Pregnant women

 Page 54 of 56 London-wide comms campaign continues development with initial campaign set for testing with Focus groups in mid + Hackney February.

Communications: London Borough of Hackney cont.

Targeted communications

Health inclusion groups - homeless, sex workers and refugees

• Weekly email sent to cohort stakeholder and organisations to share January pop-up dates with target audiences.

Hackney Cllrs

Communications and Engagement toolkit signed off and shared on 25 January. Cllrs will receive update emails every two
weeks to support their localised resident engagement activities.

City of London members

 Hackney Communications and Engagement toolkit shared with CoL colleagues to see if they can support similar offer with their members, outcome will be updated in next report.

Liverpool Street Station vaccination pop-ups

 Trailer pop-up and Boots Thursday vaccination clinic pop-up promoted on Hackney website and through social media, targeting Hackney residents who work in the area.

Grant-funded community group support

5,000 vaccination and 2,500 4 steps for Covid-19 wellbeing leaflets printed and sent to groups for distribution in their চিঞ্জুভুক্তি পর্চর্নিট্ন Comms assets in Google drive for groups continues to be updated.

Finance Update:

- The total projected spend for the Test and Trace Programme currently stands at £5.007m, which is being funded via both the Test & Trace and COMF grants received from DHSC
- The committed spend for LBH and CoL currently stands at £4.780m and £0.227m respectively
- The Test and Trace grant allocation is being fully utilised, funding £3.247m of the spend
- The Contain Outbreak Management Fund is funding the additional £1.760m of spend
- The COMF is funding further spend on Health protection, communications, engagement insights and research, supporting local communities and Health improvements.
- A further detailed breakdown of the projected spend for each organization, including details of outbreaks plans agreed to date is included in appendix 3 LOCP update for LOCB February 10 Finance



