



Barbican Centre Board

Date: WEDNESDAY, 15 NOVEMBER 2023
Time: 9.00 am
Venue: FROBISHER ROOMS, BARBICAN CENTRE

Members: Tom Sleigh (Chair) Zulum Elumogo (External Member)
Tobi Ruth Adebekun (Deputy Wendy Mead
Chairman) Mark Page (External Member)
Alderman Sir William Russell Deputy Alpa Raja
(Deputy Chairman) Jens Riegelsberger (External Member)
Munsur Ali Jane Roscoe (External Member)
Deputy Randall Anderson Despina Tstatsas (External Member)
Michael Asante (External Irem Yerdelen
Member)
Stephen Bediako (External
Member)
Farmida Bi, Barbican Centre Trust
Chair (Ex-Officio Member)
Tijs Broeke

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Accessing the virtual public meeting

Members of the public can observe all virtual public meetings of the City of London Corporation by following the below link:

<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

Ian Thomas CBE
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Sub Committees and it is therefore proposed that they be noted without discussion. These have been included in the separate information pack along with other items marked 'For Information' and appendices to reports. Any Member is able to request that an item be subject to discussion; Members are asked to inform the Town Clerk or Chair of this request prior to the meeting.

Part 1 - Public Agenda

1. APOLOGIES

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

3. BOARD MINUTES

To approve the public minutes and summary of the Barbican Centre Board meeting held on 27 September 2023.

For Decision
(Pages 7 - 12)

4. SUB-COMMITTEES

a) *Finance and Risk Committee

To receive an update of the public section of the Finance and Risk Committee of the Barbican Centre Board meeting held on 1 November 2023.

b) People, Culture & Inclusion Committee

Note: The last meeting of the People, Culture, & Inclusion Committee scheduled for 1 November 2023 was cancelled due to lack of business, and therefore no update is to be received at this time.

5. *FORWARD PLANNER

Report of the CEO, Barbican Centre.

For Information

6. CEO REPORT BY THE BARBICAN'S DIRECTORS

Report of the CEO, Barbican Centre.

For Decision

7. **ANNUAL STRATEGIC UPDATE FOR THE CREATIVE COLLABORATION DEPARTMENT**

Report of the CEO, Barbican Centre.

For Decision
(Pages 35 - 42)

8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

9. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

10. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

For Decision

Part 2 - Non-Public Agenda

11. **NON-PUBLIC BOARD MINUTES**

To agree the non-public Minutes of the Barbican Centre Board meeting held on 27 September 2023.

For Decision
(Pages 43 - 46)

12. **SUB-COMMITTEES**

a) *Finance and Risk Committee

To receive an update on the non-public section of the Finance and Risk Committee of the Barbican Centre Board held on 1 November 2023.

b) People, Culture & Inclusion Committee

Note: The last meeting of the People, Culture, & Inclusion Committee scheduled for 1 November 2023 was cancelled due to lack of business, and therefore no update is to be received at this time.

13. **CEO REPORT BY THE BARBICAN'S DIRECTORS**

Report of the CEO, Barbican Centre.

For Decision
(Pages 47 - 64)

14. **BARBICAN RENEWAL PROGRAMME - CRITICAL WORKS AND PHASE 1 OF INFRASTRUCTURE RENEWAL PROGRAMME**

Joint Report of the CEO, Barbican Centre, the City Surveyor and the Chamberlain.

For Decision
(Pages 65 - 78)

15. **BARBICAN RENEWAL - EXHIBITION HALL 2 AND CONSERVATORY DESIGN AND BUSINESS CASE UPDATE**

Report of the CEO, Barbican Centre.

For Discussion
(Pages 79 - 86)

16. **LONDON SYMPHONY ORCHESTRA - ANNUAL REVIEW FOR 2022/23**

Report of the Managing Director (LSO).

For Discussion
(Pages 87 - 94)

17. **BARBICAN BUDGET 2024/25**

Joint Report of the CEO, Barbican Centre and the Chamberlain.

For Decision
(Pages 95 - 110)

18. **BARBICAN RENEWAL FEASIBILITY STUDY UPDATE**

Report of the CEO, Barbican Centre.

For Decision
(Pages 111 - 114)

19. **BLOOMBERG DIGITAL ACCELERATOR PROJECT**

Report of the CEO, Barbican Centre.

For Decision
(Pages 115 - 126)

20. **BARBICAN FIRE SAFETY PROJECT**

Report of the CEO, Barbican Centre.

For Decision
(Pages 127 - 130)

21. **ARTS PROGRAMMING & BUSINESS EVENTS RISK REGISTER**

Report of the CEO, Barbican Centre.

For Information
(Pages 131 - 134)

22. ***RADIO SYSTEM INFRASTRUCTURE REPLACEMENT (BARBICAN AND GSMD)**

Joint report of CEO, Barbican Centre, and Principal, Guildhall School of Music and Drama.

For Information

23. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

24. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

Part 3 - Confidential Agenda

25. **CONFIDENTIAL MINUTES**

To approve the confidential minutes of the Barbican Centre Board meeting held on 27 September 2023.

For Decision