



## Policy and Resources Committee

**Date:** THURSDAY, 23 MARCH 2023  
**Time:** 1.45 pm  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:**

Deputy Christopher Hayward (Chairman)	Deputy Andrien Meyers
Deputy Keith Bottomley (Deputy Chairman)	Deputy Brian Mooney
Tijs Broeke (Vice-Chair)	Deputy Alastair Moss (Ex-Officio Member)
Mary Durcan (Vice-Chair)	Benjamin Murphy
Munsur Ali	Alderman Sir William Russell
Deputy Randall Anderson (Ex-Officio Member)	Ruby Sayed (Ex-Officio Member)
Deputy Rehana Ameer	Tom Sleigh
Deputy Marianne Fredericks	Deputy Sir Michael Snyder
Alderman Timothy Hailes	Deputy James Thomson
Caroline Haines	James Tumbridge
Deputy Shravan Joshi	Deputy Philip Woodhouse
Deputy Edward Lord	Deputy Henry Colthurst (Ex-Officio Member)
Alderman Ian David Luder	Wendy Hyde (Ex-Officio Member)
The Rt. Hon. The Lord Mayor, Nicholas Lyons (Ex-Officio Member)	Deputy Simon Duckworth (Chief Commoner) (Ex-Officio Member)
Catherine McGuinness	Alderman Professor Michael Mainelli
Wendy Mead	

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### Accessing the virtual public meeting

Members of the public can observe all virtual public meetings of the City of London Corporation by following the below link:

<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the

City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

**Ian Thomas**  
**Town Clerk and Chief Executive**

# AGENDA

NB: Certain items presented for information have been marked \* and will be taken without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting. These for information items have been collated into a supplementary agenda pack and circulated separately.

## Part 1 - Public Agenda

### 1. APOLOGIES

### 2. MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

### 3. MINUTES

To consider minutes as follows:-

- a) To agree the public minutes of the Policy and Resources Committee meeting held on 23 February 2023
- b) \* To note the public minutes of the inquorate Equality, Diversity and Inclusion Sub-Committee meeting held on 12 December 2022
- c) \* To note the public minutes of the Capital Buildings Board meeting held on 18 January 2023
- d) \* To note the public minutes of the Joint Resource Allocation and Efficiency and Performance Working Party meeting on 20 January 2023
- e) \* To note the public summary of the Competitiveness Advisory Board meeting held on 30 January 2023
- f) \* To note the draft public minutes of the Civic Affairs Sub-Committee meeting held on 7 February 2023
- g) \* To note the public minutes of the Operational Property and Projects Sub-Committee meeting held on 13 February 2023
- h) \*To note the public minutes of the Resource Allocation Sub-Committee meeting on 13 February 2023

**For Decision**  
(Pages 9 - 20)

**For Information**

4. **LIGHT TOUCH GOVERNANCE REVIEW**  
Report of the Deputy Town Clerk (REPORT TO FOLLOW).

**For Decision**

5. **TERMS OF REFERENCE**  
Report of the Deputy Town Clerk.

*NB please note a Markets Board Resolution is included for consideration in relation to Markets Board's terms of reference.*

**For Decision**  
(Pages 21 - 56)

6. **CAPITAL FUNDING UPDATE**  
Report of the Chamberlain.

**For Decision**  
(Pages 57 - 76)

7. **GUILDHALL COMPLEX REFURBISHMENT: MEMBER ENGAGEMENT**  
Report of the Deputy Town Clerk.

**For Decision**  
(Pages 77 - 80)

8. **POLICY INITIATIVES FUND AND COMMITTEE CONTINGENCY**  
Report of the Chamberlain.

**For Decision**  
(Pages 81 - 112)

9. **\*MEMBERSHIPS AND SUBSCRIPTIONS**  
Joint report of the Deputy Town Clerk, Executive Director of Innovation and Growth and Remembrancer.

**For Information**

10. **\*TARGET OPERATING MODEL - INTERIM UPDATE REPORT**  
Report of the Chief Strategy Officer.

**For Information**

11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

13. **EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

**Part 2 - Non-Public Agenda**

14. **NON-PUBLIC MINUTES**

To consider non-public minutes of meetings as follows:-

- a) To agree the non-public minutes of the Policy and Resources Committee meeting held on 23 February 2023

**For Decision**  
(Pages 113 - 120)

- b) \* To note the non-public minutes of the Capital Buildings Board meeting held on 18 January 2023
- c) \*To note the non-public minutes of the Joint Resource Allocation Sub-Committee and Efficiency Performance Working Party meeting on 20 January 2023
- d) \* To note the draft non public minutes of the Civic Affairs Sub-Committee meeting held 7 February 2023
- e) \* To note the draft non-public minutes of the Freedom Applications Sub-Committee meeting held on Thursday 9 February
- f) \* To note the non-public minutes of the Operational Property and Projects Sub-Committee meeting held on 13 February 2023
- g) \*To note the non-public minutes of the Resource Allocation Sub-Committee meeting held on 13 February 2023

**For Information**

15. **DESTINATION CITY - GROWTH BID REPROFILE**

Report of the Executive Director of Innovation and Growth.

**For Decision**  
(Pages 121 - 126)

16. **FINAL DESIGNS & TEXTS: BECKFORD & CASS STATUES INTERPRETATION PROJECT**

Report of the Director of Innovation and Growth.

**For Decision**  
(Pages 127 - 156)

17. **CITY OF LONDON PUBLIC PROTECTION STUDY**

a) **Findings and Recommendations from the City of London Public Protection Study**

Report of the Deputy Town Clerk.

*To be considered in conjunction with Appendix 1 contained within a supplementary agenda pack and the Bridge House Estates Resolution at item 17b.*

**For Decision**  
(Pages 157 - 172)

b) **\*Resolution of Bridge House Estates Board**

*To be read in conjunction with item 17a.*

18. **\* MAJOR PROGRAMMES OFFICE - MONTHLY DASHBOARD REPORT**

Report of the Chief Operating Officer.

**For Information**

19. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

20. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

**Part 3 - Confidential Agenda – circulated separately**

21. **MINUTES**

To consider the confidential minutes as follows:-

a) To note the confidential minutes of the Capital Buildings Board meeting held on 18 January 2023

b) To note the draft confidential minutes of the Civic Affairs Sub-Committee meeting held on 7 February 2023

- c) To note the confidential minutes of the Freedom Application Sub-Committee meeting held on Thursday 9 February 2023
- d) To note the confidential minutes of the Resource Allocation Sub-Committee meeting held on 13 February 2023

**For Information**

22. **SECURITY UPDATE**  
Report of the Managing Director of Bridge House Estates.

**For Discussion**