

POLICY AND RESOURCES COMMITTEE
Thursday, 20 April 2023

Minutes of the meeting of the Policy and Resources Committee held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Thursday, 20 April 2023 at 1.45 pm

Present

Members:

Deputy Christopher Hayward (Chairman)
Deputy Keith Bottomley (Deputy Chairman)
Tijs Broeke (Vice-Chair)
Mary Durcan (Vice-Chair)
Deputy Randall Anderson (Ex-Officio Member)
Deputy Rehana Ameer
Deputy Marianne Fredericks
Alderman Timothy Hailes
Caroline Haines
Deputy Shravan Joshi
Deputy Edward Lord
Alderman Ian David Luder
Catherine McGuinness
Wendy Mead
Deputy Andrien Meyers
Deputy Brian Mooney
Alderman Sir William Russell
Tom Sleigh
Deputy Sir Michael Snyder
Deputy James Thomson
Deputy Henry Colthurst (Ex-Officio Member)
Wendy Hyde (Ex-Officio Member)
Deputy Simon Duckworth (Chief Commoner) (Ex-Officio Member)
Alderman Professor Michael Mainelli

In attendance (in Guildhall)

Madush Gupta
Mathew Bell

In attendance (observing online)

Helen Fentimen
Paul Martinelli
Benjamin Murphy
Mark Bostock
Ruby Sayed

Officers:

Michael Cogher	- Comptroller and City Solicitor and Deputy Chief Executive
Paul Double	- City Remembrancer
Paul Wilkinson	- City Surveyor

Caroline Al-Beyerty	- The Chamberlain
Damian Nussbaum	- Executive Director of Innovation & Growth
Bob Roberts	- Deputy Town Clerk
Gregory Moore	- Assistant Town Clerk and Executive Director, Governance & Member Services
Ian Thomas	- Town Clerk & Chief Executive
Polly Dunn, Clerk	- Town Clerk's Department
Jen Beckermann	- Executive Director and Private Secretary to the Chairman of Policy and Resources Committee
Dionne Corradine	- Chief Strategy Officer
Ben Dixon	- Deputy Town Clerk's Department
David Mendoza-Wolfson	- Deputy Town Clerk's Department
Damian Nussbaum	- Executive Director of Innovation and Growth
Chris Rumbles	- Town Clerk's Department
Paul Wright	- Deputy Remembrancer
Luciana Magliocco	- Innovation and Growth Department
Emma Moore	- Chief Operating Officer
Genine Whitehorn	- Chief Operating Officer's Department
Ian Hughes	- Environment Department
Mark Lowman	- City Surveyor's Department
Jacqueline Watson	- Environment Department
John Cater	- Chief Operating Officer's Department
Clare Chamberlain	- Interim Executive Director of Community and Children's Services
Mathew Cooper	- Deputy Town Clerk's Department
Charlotte Dos Santos	- Innovation and Growth Department
Joe Kingston	- Environment Department
John Park	- Deputy Town Clerk's Department
Paul Betts	- City of London Police
Salem Yousra	- Innovation and Growth Department
Philip Saunders	- Interim Executive Director of Communications and External Affairs
Gemma Stockley	- Town Clerk's Department

1. **APOLOGIES**

Apologies were received from The Rt Hon The Lord Mayor Nicholas Lyons and James Tumbridge.

2. **MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were none.

3. **MINUTES**

- a) The public minutes of the Policy and Resources Committee meeting on 23 March 2023 were approved.
- b) The public minutes of the Communications and Corporate Affairs Sub-Committee meeting on 14 February 2023 were noted.
- c) The public minutes of the Operational Property and Projects Sub-Committee meeting on 6 March 2023 were noted.

4. **RESOLUTION OF BARBICAN RESIDENTIAL COMMITTEE**

The Committee considered a resolution of Barbican Residential Committee proposing the creation of a Barbican Strategy Group to facilitate a joined-up approach to the future of the Grade II listed Barbican Estate.

The Chairman introduced the item, provided background on the proposal and confirmed that it would not be possible to approve the creation of such a group today without detail of its proposed terms of reference, composition, purpose and resourcing implications. The Chairman added how there was the potential of what was being proposed going beyond the remit and authority of Barbican Residential Committee and of there being a need to consult all relevant stakeholders.

During the discussion that followed, the Executive Director of Community and Children's Services confirmed that she would welcome the establishment of such a group, whilst acknowledging that its terms of reference and scope would need agreeing given the potential of certain projects going beyond the remit of Barbican Residential Committee alone. There was an acknowledgement of a need to engage all stakeholders on the creation a Strategy Group to allow for a range of views to be considered.

The Chairman agreed on the potential for crossover from the work of one Committee to another and stressed that it would be appropriate for all relevant Committees, stakeholders and departments to be consulted. The Chairman proposed the Executive Director of Community and Children's Services be asked to consult with relevant stakeholders as appropriate and come back with a formal proposal on the creation of a Barbican Strategy Group, with Members endorsing this approach.

RESOLVED: That Members; -

- Note the resolution of Barbican Residential Committee relating to creation a Barbican Strategy Group.
- Instruct the Executive Director of Community and Children's Services to consult all relevant stakeholders and come back with a formal proposal relating to a Barbican Strategy Group detailing composition, purpose, terms of reference and resourcing implications.

5. **RESOLUTION OF BARBICAN RESIDENTIAL COMMITTEE**

The Committee considered a resolution of Barbican Residential Committee relating to the removal of ward newsletters in responding to Delivering the Residential Rest and proposing a level of consultation on all future decisions of Policy and Resources Committee that would be expected to impact on Barbican Estate Residents, and with other Committees being consulted as appropriate.

The Chairman confirmed that removal of the ward newsletters and mitigations that may be required as a result would be considered at an appropriate point in time.

A Member remarked on their surprise at learning that hard copy Ward newsletters had been removed, with this potentially having a further impact on the digital divide. The Deputy Town Clerk responded and reminded Members of the previous decisions taken by Communications and Corporate Affairs Sub-Committee and Policy and Resources Committee to remove hard copy Ward newsletters, whilst offering an assurance that this decision had not resulted in the removal of all hard copy communications going to residents. A range of other communications would be going out and mitigations were in place to ensure an appropriate level of communications were being maintained. The Deputy Town Clerk agreed to circulate information to the Member on the mitigations that were in place.

There was concern expressed in agreeing today consultation on future decisions of Policy and Resources Committee with all committees that may be impacted, with the precedent this would set and the implications it would present in terms of timing and governance. The Chairman noted this point and added how it was important not to add a level of bureaucracy with decisions that were being taken.

A Member, also Chairman of Communications and Corporate Affairs Sub-Committee referred to the appointment of a new Executive Director of Communications and External Affairs, with an early priority being to bring forward a communications strategy. Removal of printed ward newsletters had been done to create space in this area and to put other communication channels in its place, with all communications channels needing to be effective. This would be considered further as part of the communications strategy in determining how to engage effectively with all stakeholders moving forwards.

The Deputy Town Clerk added how Barbican Residential Committee's terms of reference already committed them to being a formal channel of communication between the tenants and the City of London Corporation through taking a partnership approach.

RESOLVED: That Members: -

- Note the resolution of Barbican Residential Committee and the actions and mitigations that were already in place to address the points had raised.

6. **REVISED CIVIC AFFAIRS SUB-COMMITTEE TERMS OF REFERENCE**

The Committee considered a report of the Deputy Town Clerk presenting revised terms of reference for Civic Affairs Sub-Committee.

The Chairman referred to recommendations within the report coming from different sources, with the first proposal relating to the overall separation of Standards and Member Learning and Development responsibilities that had already been agreed by this Committee, with Members offering their endorsement of this proposal.

Members proceeded to consider and discuss the proposed composition of the Member Learning and Development Steering Group and its size, with Members concluding that they were content with the Membership as had been set out within the report.

The Chairman referred Members' attention to changes that had been proposed by the current Civic Affairs Sub-Committee to their terms of reference and composition.

Brian Mooney put forward a motion proposing an amendment to the composition of Civic Affairs Sub-Committee from 'The Chairman to be the Chairman of Policy and Resources Committee or their nominee' to 'The Chair to be the Chief Commoner and the Deputy Chair to be the immediate past Chief Commoner', with Wendy Mead seconding the motion.

Members debated the amendment, with a range of views expressed and following which a vote was held and with there being 6 Members voting for the proposed amendment and 15 voting against it. As such, the amendment was not carried.

Members proceeded to consider the remaining two areas and further proposals relating to Civic Affairs Sub-Committee, with a Member expressing his surprise at a proposal that would see the Sub-Committee halving its remit, whilst expanding its Membership. Questions were also raised regarding a proposal to outsource Policy and Resources Committee places on the Sub-Committee to the wider Court, with it being a Sub-Committee of Policy and Resources Committee. It was suggested that Members should either be fully elected by the Court or should be Policy and Resources representatives.

Alderman Ian Luder acknowledged and agreed with the points raised and put forward a motion that Policy and Resources Committee representatives on Civic Affairs Sub-Committee should be maintained as being 'four Members of Policy and Resources Committee elected by Policy and Resources Committee', with this being seconded by Tijs Broeke. Alderman Luder's proposal was carried by a majority and approved.

The Chairman referred to the remaining consideration relating to the retiring Chief Commoner's length of term on the Sub-Committee. Ian Luder put forward a motion, seconded by Tijs Broeke that the 'immediate past Chief

Commoner should come of the Sub-Committee at the point of election of the Chief Commoner.’

A vote followed, with 9 Members voting in support of the amendment and 14 Members voting against. As such, the motion and proposed amendment was not carried.

Members proceeded to consider the proposals and resolved to: -

- Approve the terms of reference of Civic Affairs Sub-Committee; agreeing that the Immediate Past Chief Commoner would remain on for the entire civic year after their successor had taken post; agreeing that Policy and Resources Committee representatives should be maintained as being ‘four Members of Policy and Resources Committee elected by Policy and Resources Committee’; agreeing that the Chairman of Finance be allowed to appoint a nominee to the Sub-Committee.
- Approve the name, draft terms of reference, composition and regularity of meetings of the Member Development Sub-Committee, as set out in Appendix 2.
- Approve delegated authority being granted to the Town Clerk, in consultation with the Chairman and Deputy Chairman, to make any final amendments ahead of the May Policy & Resources Committee meeting.

7. ANTI-TERRORISM TRAFFIC REGULATION ORDER

The Committee considered a report of the Executive Director, Environment Department, concerning the City’s permanent Anti-Terrorism Traffic Regulation Order (ATTRO).

RESOLVED: That Members: -

- Approve the continuation of the Anti-Terrorism Traffic Regulation Order subject to a further review in three years’ time.

8. YEAR 2 QUARTER 4 UPDATE ON CLIMATE ACTION STRATEGY & YEAR 3 PLAN

The Committee considered a report of the Executive Director of Innovation and Growth updating on results of the planned quarter 3 activities of the second year of the Climate Action Strategy programme.

RESOLVED: That Members: -

- Note the progress, risks and issues arising between January and March 2023 of year 2 of implementing the Climate Action Strategy.
- Approve the drawdown of funds for implementation of the Climate Action Strategy in FY23-24 as set out in Table 2 from that original budget envelope. This represents portions for City Fund (£13.46m) and City’s Cash (£4.84m).
- Note the potential risks to the 2027 target.
- Note that the achievement of our targets for Scope 3 and the Square Mile needs continuous and focused attention but no additional resources beyond the original budget envelope.

9. **DRAFT STATEMENT OF ETHICAL POLICY**

The Committee considered a report of the Deputy Town Clerk seeking approval of a statement of ethical policy.

RESOLVED: That Members: -

- Approve the content of the ethical policy statement at Appendix 1 for onwards agreement at Court of Common Council.

10. **DRAFT EQUALITY OBJECTIVES CONSULTATION**

The Committee considered a report of the Chief Operating Officer relating to external consultation on Equality Objectives 2023 to 2027 for the City of London Corporation.

RESOLVED: That Members: -

- Agreed that, subject to comments and amendments made by both Policy and Resources and Corporate Services, external consultation can commence on the proposed Equality Objectives 2023 to 2027 as set out in the attached timeline.

11. **DESTINATION CITY - 2023 BARTHOLOMEW FAIR**

The Committee considered a report of the Executive Director of Innovation and Growth relating to a Bartholomew Fair event to be held in Autumn 2023.

During the discussion that followed Members offered their support for the proposal. There were a number of observations highlighted including the importance of KPIs being worked up, targeting different audiences and groups, detailing the costs associated to each area of work, prioritising which groups to target, looking at achieving greater numbers of people in the City over a weekend, laying down a foundation of wayfinding through providing layered information on the website and allowing people to walk through the City and see all the different layers and capture the history.

Members noted the intention to launch an app directed at visitors attending the Lord Mayor's Show that would also prove helpful to people coming into the city throughout the year.

The Director of Innovation and Growth responded confirming there had been a renewed focus on the purpose of events, in considering holding fewer events and making these more impactful by spanning them across a four-week period and with people wanting to come back into the City. Work remained ongoing through key partners and content providers, focussing on a core audience of visitors into the City and focussing a large part of the marketing budget on a European and international audience through tourism channels. Further work was also taking place on brand identity and wayfinding and this would be reported back at an appropriate point.

It was suggested that future reporting should include relevant budgetary information, with a number of Members expressing an interest in understanding the overall costs attached to each area.

RESOLVED: That Members: -

- Approve the Bartholomew Fair Autumn 2023 proposal.

12. POLICY LEADS QUARTERLY REPORT OF ACTIVITIES

The Committee considered a report of the Deputy Town Clerk setting out activities undertaken by Policy Leads during the previous quarter.

RECEIVED

13. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

Children at events – Tijs Broeke questioned whether more flexibility could be afforded to Members in allowing younger children to attend events during a weekend or in the daytime. In response a Member, also Chair of Civic Affairs Sub-Committee, confirmed that they would be happy to raise the issue with Members of Civic Affairs Sub-Committee in seeking their view on the general principle of whether certain City Corporation events could be more family friendly, recognising changes to Court of Common Council over the years and with a number of Members having young children.

Business Support - Ian Luder referred to a number of concerns raised with him by business constituents concerning the impact of external competition in the legal world from the Far East and Europe. The Member questioned whether the Chairman would agree on it being an important priority for the City Corporation in using its convening power within this sector to understand the issues they were facing and to consider how these can be addressed.

The Chairman thanked the Member for his question and agreed on the point raised, adding how the City Corporation already used its convening power to work in support of Financial and Professional Services. The Chairman asked the Executive Director of Innovation and Growth to consider how the City Corporation can work in support of legal services moving forwards. A Member, also Chairman of Finance Committee, proposed including the insurance sector in any work that may be undertaken, with the Chairman in agreement with this.

14. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

There were no additional items of business.

15. EXCLUSION OF THE PUBLIC

RESOLVED: That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

16. **NON-PUBLIC MINUTES**

- a) The non-public minutes of the Policy and Resources Committee meeting on 23 March 2023 were approved as an accurate record.
- b) The non-public minutes of the Operational Property and Projects Sub-Committee meeting on 6 March 2023 were noted.

17. **COMMUNITY INFRASTRUCTURE LEVY AND ON-STREET PARKING RESERVE GOVERNANCE**

The Committee considered a report of the Executive Director Environment, relating to Community Infrastructure Levy and On-Street Parking Reserve Governance.

18. **COMMUNITY INFRASTRUCTURE LEVY AND ON STREET PARKING RESERVE FUNDING BIDS - FOR DECISION**

The Committee considered a report of the Executive Director Environment relating to Community Infrastructure Levy and On-Street Parking Reserve funding bids.

19. **TRANSITION FINANCE COMPETITIVENESS TASKFORCE**

The Committee considered a report of Executive Director of Innovation and Growth relating to a Transition Finance Competitiveness Taskforce.

20. **DESTINATION CITY - 2023 BARTHOLOMEW FAIR**

The Committee received a non-public appendix to be read in conjunction with item 11.

21. **MAJOR PROJECTS - HIGH LEVEL FORECAST AND CASHFLOW**

The Committee received a report of the Chamberlain providing a Major Projects – High-level Cash Flow Forecast.

22. **MAJOR PROGRAMMES OFFICE - DASHBOARD REPORT**

The Committee considered a report of the Chief Operating Officer providing a Major Programmes Office dashboard.

23. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

A question was raised regarding the Suicide Prevention Strategy.

24. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

There were no additional items of business.

25. **MINUTES**

- a) The confidential minutes of the Policy and Resources Committee meeting on 23 March 2023 were approved as an accurate record.

The meeting ended at 3.15pm

Chairman

Contact Officer: Polly Dunn
polly.dunn@cityoflondon.gov.uk