



## General Purposes Committee of Aldermen

**Date:** TUESDAY, 21 MARCH 2023  
**Time:** 11.00 am  
**Venue:** ALDERMEN'S COURT ROOM, MEZZANINE FLOOR, WEST WING, GUILDHALL

**Members:**

|  |                                       |
|--|---------------------------------------|
| Alderman Sir William Russell<br>(Chairman)       | Alderman Robert Howard                |
| Alderman Sir Charles Bowman (Deputy<br>Chairman) | Alderman and Sheriff Alastair King DL |
| The Rt. Hon. The Lord Mayor, Nicholas<br>Lyons   | Alderman Gregory Jones KC             |
| Alderman Ian David Luder                         | Alderman Prem Goyal                   |
| Alderman Sir David Wootton                       | Alderman Professor Emma Edhem         |
| Alderman Sir Andrew Parmley                      | Alderman Robert Hughes-Penney         |
| Alderman Sir Peter Estlin                        | Alderwoman Susan Langley              |
| Alderman Vincent Keaveny                         | Alderman Bronek Masojada              |
| Alderman Professor Michael Mainelli              | Alderman Alexander Barr               |
| Alderman Alison Gowman                           | Alderman Christopher Makin            |
| Alderman Timothy HaiLes                          | Alderman Tim Levene                   |
|  | Alderwoman Jennette Newman            |
|  | Alderman Kawsar Zaman                 |
|  | Alderwoman Susan Pearson              |

**Enquiries:** Gemma Stokley  
[gemma.stokley@cityoflondon.gov.uk](mailto:gemma.stokley@cityoflondon.gov.uk)

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**Ian Thomas**  
**Town Clerk and Chief Executive**



# AGENDA

## Part 1 - Public

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To approve the minutes of the last meeting of the General Purposes Committee of Aldermen held on 7<sup>th</sup> February 2023.

**For Decision**  
(Pages 5 - 16)

4. **COMMITTEE APPOINTMENTS 2023/24**

To approve the Aldermanic nominations for appointments onto the City Corporation's committees in 2023/2024.

**For Decision**  
(Pages 17 - 36)

5. **APPOINTMENT OF CHRIST'S HOSPITAL ALDERMANIC ALMONER**

The Chairman to be heard.

**For Decision**

6. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

7. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

8. **EXCLUSION OF THE PUBLIC**

**MOTION** - That, in accordance with the Court of Aldermen's Disclosure Arrangement (Standing Order 25), the public shall be excluded from the meeting for the following items of business on the grounds that the Chairman and Deputy Chairman of the General Purposes Committee of Aldermen have determined, having had due regard to the Disclosure Arrangement, that disclosure should not be permitted.

**For Decision**

## Part 2 - Non-Public

9. **NON-PUBLIC MINUTES**  
To approve the non-public minutes of the last meeting of the General Purposes Committee of Aldermen held on 7<sup>th</sup> February 2023.  

**For Decision**  
(Pages 37 - 42)
10. **PETITION OF THE COMPANY OF NURSES FOR COMPANY WITH LIVERY STATUS**  
A report of the Remembrancer.  

**For Decision**  
(Pages 43 - 48)
11. **NOMINATIONS COMMITTEE - VOTING FOR MAYORAL AND SHRIEVAL CANDIDATES**  
The Chairman and Alderman Ian Luder to be heard.  

**For Discussion**  
(Pages 49 - 52)
12. **OUTSTANDING ACTIONS LIST**  
To note the outstanding actions in respect of the General Purposes Committee of Aldermen's work programme.  

**For Information**  
(Pages 53 - 54)
13. **UPDATE REPORT - STRATEGY GROUP TWO - INTERNAL PRIORITIES**  
The Chairman and Deputy Chairman of Strategy Group Two to be heard.  

**For Information**
14. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

## GENERAL PURPOSES COMMITTEE OF ALDERMEN Tuesday, 7 February 2023

Minutes of the meeting of the General Purposes Committee of Aldermen held at Aldermen's Court Room, Mezzanine Floor, West Wing, Guildhall on Tuesday, 7 February 2023 at 10.45 am

### Present

#### Members:

Alderman Sir William Russell (Chairman)  
Alderman Sir Charles Bowman (Deputy Chairman)  
The Rt. Hon. The Lord Mayor, Nicholas Lyons  
Alderman Ian David Luder  
Alderman Sir David Wootton  
Alderman Professor Michael Mainelli  
Alderman Alison Gowman  
Alderman Timothy Hailes  
Alderman and Sheriff Alastair King DL  
Alderman Gregory Jones KC  
Alderman Prem Goyal  
Alderman Professor Emma Edhem  
Alderman Robert Hughes-Penney  
Alderwoman Susan Langley  
Alderman Bronek Masojada  
Alderman Alexander Barr  
Alderman Christopher Makin  
Alderman Tim Levene  
Alderwoman Susan Pearson  
Alderman Kawsar Zaman

#### Officers:

|                     |   |
|---------------------|---|
| Ian Thomas          | - Town Clerk and Chief Executive  |
| Bob Roberts         | - Deputy Town Clerk   |
| Gregory Moore       | - Assistant Town Clerk and Executive Director, Governance & Member Services |
| Gemma Stokley       | - Town Clerk's Department   |
| Rhiannon Leary      | - Executive Officer to the Court of Aldermen                                |
| Caroline Al-Beyerty | - The Chamberlain   |
| Michael Cogher      | - Comptroller and City Solicitor  |
| Paul Double         | - City Remembrancer   |
| Paul Wright         | - Deputy Remembrancer   |
| Caroline Jack       | - Executive Director, Private Secretary to the Lord Mayor                   |
| Jeremy Blackburn    | - Head of Programmes & Relationships, Mansion House                         |
| Dionne Corradine    | - Chief Strategy Officer  |

1. **APOLOGIES**

Apologies for absence were received from Alderman Sir Peter Estlin, Alderman Vincent Keaveny, Alderman Robert Howard, Alderwoman Jennette Newman and Alderman Sir Andrew Parmley.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

3. **MINUTES**

The Committee considered the minutes of the last meeting of the General Purposes Committee of Aldermen held on 6 December 2022.

**RESOLVED:** - That the minutes of the last meeting of the General Purposes Committee of Aldermen held on 6 December 2022 be approved as an accurate record of the meeting.

**Chairman's Congratulatory Remarks**

The Chairman wished to place on record his congratulations to Alderman Prem Goyal. He reminded the Committee that the London Chamber of Commerce had launched the City of London Chamber in January and reported that Alderman Goyal had now been appointed as its Chairman. The Chairman also referred to Alderman Goyal's recent appointment as an Honorary Liveryman of the Worshipful Company of Marketors.

The Chairman went on to congratulate Alderwoman Susan Langley who had recently been appointed as a trustee of the Mansion House Scholarship Scheme and as a Freeman of the Goldsmiths.

The Chairman encouraged all to continue to keep him informed of any new positions or accolades for noting at future meetings.

4. **PRESENTATION - CFIT/OPEN BANKING - CHARLOTTE CROSSWELL**

The Chairman welcomed Charlotte Crosswell OBE of Open Banking and the Centre for Finance, Innovation and Technology (CFIT).

Ms Crosswell spoke of her work with Innovate Finance and meeting with the Court of Aldermen at this time to try and bridge the gap between industry bodies and the Corporation as an investor. She underlined that she was keen to re-establish these relationships under CFIT which had been incorporated as of 10 days ago and had appointed a CEO who would join the company in April 2023.

Ms Crosswell went on to talk of how CFIT came into being and how this would work alongside the City Corporation. It was reported that CFIT had been born from the Independent Kalifa Review of UK FinTech. Innovate Finance and the Corporation had acted as co-secretariat for this. Whilst the start of the review had been delayed by approximately 6 months as a result of the General

Election and then the outbreak of COVID, it had lasted for a total of 9 months and included over 300 stakeholders across a wide range of the ecosystem – financial institutions, FinTechs, academics, regulators, Government Departments and others. The Review had bridged different chapters – Skills and Talent, Investment, Regulation and Policy, National Connectivity and International Connectivity. The Committee were informed that there are 27 associations/bodies representing FinTech across the UK. However, three of the Chapters of the Review had concluded that another body was needed to serve as a means by which Government, regulators and industry could meet to solve issues such as the skills and talent gap. This was therefore the genesis for CFIT.

Ms Crosswell explained that CFIT was a virtual centre, working across key hubs across the country as opposed to being another London quango. It was reported that CFIT had gone through a Steering Group initially chaired by Sir Ron Kalifa before Ms Crosswell had taken over the Chair as of January 2023. The aim was to now launch CFIT on 28<sup>th</sup> February 2023 with the launch due to take place in Leeds – another big city in terms of FinTech. There would also be a celebratory reception event held in the Guildhall later this same week.

Ms Crosswell set out that CFIT existed to ensure that the UK was the global leader for financial innovation, to accelerate opportunities and unblock barriers to growth, financial technology and bring together the best minds from the ecosystem. Importantly, it would seek to drive better outcomes for consumers and SMEs across the UK. The Committee were informed that CFIT would work on time limited coalitions of experts from both finance and technology ecosystems and these would be addressing the barriers to FinTech sector growth. These coalitions in the Review had centred on Open Finance, SME Finance and Digital ID. CFIT would work very closely with the industry bodies to ensure input from their memberships. CFIT would also focus on skills and talent focusing primarily, in the short-term, on student placements and bringing new people into the sector.

CFIT would announce the first coalition in April 2023 during UK FinTech week and intended to make further announcements as to student placements and regional connectivity at the launch event.

The Chairman thanked Ms Crosswell for her contribution and kicked off questions by questioning how CFIT intended to link in Green Tech and also digital currency. Mr Crosswell stated that it was important to know what work was being done by other industry bodies and for CFIT to fit in in terms of this wider agenda. She recognised that Green Tech had incredible support from the Corporation and across the country and stated that she would be working closely alongside the Green Finance Institute (GFI) to collaborate and cooperate on their work where needed or indeed to signpost their work.

Ms Crosswell reported that this work was Treasury funded in addition to the funds put forward by the City Corporation. She added that all Government Departments would be picking up on various workstreams.

An Alderman questioned, given there were so many organisations operating in this space, what success might look like for CFIT and how the Court of Aldermen specifically could support this. Ms Crosswell responded to state that success for her would be based on outcomes predominantly for consumers and SMEs as well as bringing in the large financial institutions. Whilst there would appear to be a relatively slim mission on the proposed skills and talent piece, Ms Crosswell emphasised that she felt it was important to show what the FinTech sector could do and how Financial Services across the country were innovating. She was hopeful that some tangible outcomes could be reported this time next year showing that the coalitions had been started and was really delivering in terms of results. In terms of help from the Court of Aldermen, Ms Crosswell stated that it was really important that all stakeholders understood what CFIT was and pointed to where others may wish to engage with them. Further messaging around this would be issued with a view to the Court then further disseminating this. Once the first coalition had been established further conversations would be had in terms of who the City Corporation might like to see represented or linked in here.

Another Alderman praised the aims of CFIT in terms of not overreaching and being focused. She commented on the funding already secured and questioned who might fund this work in the longer-term in the absence of a membership as such and in this relatively crowded space. Ms Crosswell reported that thought had already been given as to how this might look in three years' time in terms of funding. She stated that she saw this as much more of a partnership association/collaboration and that future funding might be sought for specific coalitions from philanthropic or private sector organisations post these first three years. It was reported that various taskforces were being looked at across financial services and that they had already been in touch with CFIT and were interested in them potentially picking up this work which it was envisaged these organisations would fund.

An Alderman noted that CFIT was being touted as an action orientated convener, bringing together the Government, finance and the private sector. She questioned how best to ensure that relationships with other UK Financial Centres were leveraged to ensure that this was not City-centric. Ms Crosswell underlined that this was incredibly important to her and underlined that CFIT had already been liaising with FinTech North and FinTech Scotland on their forthcoming Leeds launch event. She stated that it was incredibly important to showcase what financial services and financial innovation did for the UK and for employment. She went on to reference the number of FinTech courses at key Universities across the UK including Newcastle, Leeds, Manchester, Birmingham, Wales, Bristol, Strathclyde, Edinburgh and Glasgow. There was therefore also an opportunity to collaborate here in terms of attracting students to work in financial innovation. Ms Crosswell commented that it would be nice to see senior management moving into some of those key cities too, with companies starting here, leveraging this talent pool and remaining in these centres to contribute to the local economy. Ms Crosswell reported that she was also already holding discussions with some of the large corporates based in these regions who were all keen to talk about embedded finance and how they interact with the centre. She recognised that some of the 'early wins' may be in



terms of what CFIT could do to showcase what was already happening within other regions. Regional engagement and broad representation would be key in terms of the work of the coalitions.

An Alderman stated that he was a member of the Academic Teaching Staff at the LSE and praised CFIT's reference to the need to work alongside universities and academics in this space. He went on to question whether there were any structural mechanisms within the organisation to ensure it remained regional as opposed to ultimately tilting back to London. Ms Crosswell stated that her and the CEO elect well recognised the need for all types of diversity – regional, socioeconomic, ethnicity, gender and others. Job specifications had not yet been issued but this would all be taken into account in terms of recruitment. The partnerships that CFIT were looking to announce would also have a regional focus to them.

Another Alderman referred to the number of businesses now reclassifying themselves as FinTech and the 27 other bodies, many of which had people involved that had attached themselves to the 'FinTech bandwagon'. He recognised that the challenge here would be impact and questioned how the City could ensure that the right people were engaged to help make CFIT a success and really drive the industry forward. Ms Crosswell referred to CFIT's recent CEO hire, stating that it would have been easy to bring someone in from an industry body but instead they had chosen to engage someone who had started up multiple companies and was a coder/'techie' at heart who had driven through some significant change and investment. She fully appreciated and endorsed the need for the work of CFIT to be focused on action and reported that the CEO elect was extremely keen to have the technology, the data, the action plan and the reporting in place with a strong governance overlay. Ms Crosswell added that the coalitions would be very much determined on outcomes and being able to demonstrate, this time next year, that CFIT had been able to achieve something that hadn't been done before and drive through significant change.

Finally, an Alderman spoke further on the coalitions referred to and sought further information as to how these would work. She also expressed an interest in student placements and collaborations with universities stating that she was a Professor in Practice in Economics and Finance at Durham University. She queried how student placements and work with universities would operate alongside the proposed coalitions. Ms Crosswell stated that CFIT had adopted the GFI model on coalitions and had examined lessons learnt by them in the process of establishing these. Essentially, this would be about getting the right people around the table to discuss things such as the barriers to FinTech sector growth for example. Open Finance for example would involve input from government departments, the SME community and industry bodies and involve getting the right experts in the room to drive real change. Ms Crosswell clarified that the coalitions would not consist of the same people but would have different people come and go as necessary. Ms Crosswell stated that she would be very interested in exploring links with Durham University further and clarified that, in terms of student placements, CFIT would likely look for partnerships on this and were very interested in generating the discussions and

momentum around this from the outset. The incoming CEO also had some direct experience on this.

The Chairman, on behalf of the Committee, thanked Ms Crosswell for a very interesting and informative discussion and wished her every success with the start-up.

5. **PRESENTATION - MVAC - JEREMY BLACKBURN**

The Head of Programmes & Relationships, Mansion House spoke to the Committee on the Mayoral Visits Advisory Committee (MVAC), explaining that MVAC supported the Lord Mayor in their role as the Ambassador for the City by deliberating, debating and agreeing forthcoming mayoral international travel. This was based on the opportunities for UK FPS trade and investment in UK PLC provided to them and for the wider diplomatic and civic engagement that would underpin this. MVAC also considered engagement with UK nations and regions which was very much based around the City Corporation's partnership strategy with Edinburgh, Cardiff, Belfast, Leeds, Manchester and Birmingham.

It was reported that the Committee had existed for a number of decades and had evolved over time to sharpen its focus in terms of the Lord Mayor's role and what outcomes they were hoping to achieve on behalf of UK PLC when visiting foreign markets. Its schedule was not set in stone and normally covered a period of between 6-9 months in the run-up to a new Mayoralty and hold 2-3 formal meetings. The MVAC membership was relatively small, consisting of the Chair of this Committee as its Chair, a number of senior Aldermen, former Lord Mayors, the Policy Chair, the Vice Policy Chair, Chair of Finance and Chief Commoner. It was highlighted that MVACA also considered the Policy Chair's programme of international engagement, particularly in terms of where the two programmes could support and complement one another. Those Officers supporting the work of MVAC were drawn from Mansion House in the Programme Team, from IG (particularly Trade and Investment) and Governance and Member Services.

In terms of the evidence considered by MVAC with regard to which markets to suggest, it very much looked at the Innovation and Growth Market Prioritisation Strategy, the Competitiveness Strategy and the advice of the Board here and existing campaigns on sectors where advantage for UK PLC was evident such as sustainable finance or FinTech. MVAC also considered the priorities of Government and the proposals of the incoming Lord Mayor on potential markets and where they might have linkage. MVAC then went on to carry out a consultation, looking across all sectors within financial and professional services and interviewing key firms, associations and professional bodies as well as those within government, the Treasury, FCO and DIT as well as the Office for Investment, the Ministry for Justice and DCMS. Timings of visits and other factors relevant to specific posts/markets were also carefully considered before programmes were finalised.

Alongside all of this, incoming requests from Government for the Lord Mayor to attend or lead on elements of their programme were received. Officers reported that they also sought, through business delegations, to stack UK, devolved and

regional engagement into the early part of the Mayoralty as this then enabled Lord Mayors and the City Corporation to engage with many regional firms which may then become candidates to take around the world as part of business delegations. It was highlighted that this also worked conversely with Officers reporting that the current Lord Mayor had recently visited Cardiff with a number of investors.

It was reported that MVAC also looked at inward engagement at both the Guildhall and Mansion House as part of its evidence and priority gathering, particularly for those markets that a Lord Mayor might not visit during their time in office.

The Chairman thanked Mr Blackburn for his informative presentation and reiterated that this had come a long way since its inception particularly in terms of communication and collaboration with the Treasury, Foreign Office and DIT which was essential.

An Alderman noted that it was reported that the MVAC Team worked alongside a large number of other organisations/departments internally as well as externally. He recognised that each of these would also have their own priorities and questioned how these were ranked/aligned alongside those of the City. He also asked if Officers could provide more information as to the approach to delegations. Officers responded to state that, in terms of the different views as to which markets should be visited, this was very much around how the MVAC Team applied a level of weighting within the sifting process, particularly from various firms and where they saw market advantage and opportunity balanced against where HMG, for example, may be looking at trade deals. This will also have formed a part of the IG market prioritisation process. Decisions around delegations were based around discussions with the host market and others as to capacity and opportunity. It was recognised that there would be times when a Lord Mayor visiting alone would be more appropriate and the best approach but other times when it was preferable for the Lord Mayor to act as a convener and means of introducing certain businesses.

Another Alderman questioned whether there was a follow up programme after a visit had taken place, recognising that there was a limit to what any Lord Mayor or delegation might achieve with one visit. He also questioned how the City measured the value of its visits. Officers reported that each visit had a number of objectives and outcomes tied to it from the outset. These were followed up both as part of the individual mayoralty but also a continuum between mayoralties in terms of dealing with certain stakeholders This was also factored into the IG market plans for dealing with each of these markets, the component stakeholder's governments and business within those. An example of this was a recent visit by Alderman Russell to the Far East where, in discussion with the Trade Commissioner, the concept of an ASEAN dinner in the City with all of the UK-based ASEAN Ambassadors invited to attend has been worked up alongside HMG. The Chairman commented that the soft convening power of the Lord Mayor on such visits when accompanied by a business delegation was

key. He added that feedback on this point was frequently sought and was overwhelmingly positive.

Another Alderman queried whether a post-trip report was produced, particularly for larger trips in terms of KPI and follow-up and whether some examples of these could be shared with this Committee. Officers confirmed that such reports were produced and that they were currently looking at how both the content and availability of these could be improved such that they might be more readily available to the wider Court of Aldermen in due course.

An Alderman commented that he remained unclear as to who was represented on MVAC, who appointed to it and what its terms of reference were. He encouraged more work to be done in terms of greater transparency in this respect. He also questioned whether there was an equivalent process to this in terms of the Policy Chair's programme of visits and the extent to which it was felt there was appropriate engagement with the Policy Chair on these matters to co-ordinate the two and maximise the effectiveness of visits. Officers assured the Committee that there was always very early engagement with the Policy Chair and their office to ensure that the two aligned in terms of international travel and to identify as many opportunities as possible for joint visits. The idea was to continue to encourage deeper integration and joint working on these matters going forward.

The Lord Mayor commented that co-ordination with the Office of the Policy Chair was very constructive. He confirmed that regional visits had been the main focus of his Mayoralty to date with visits to Belfast and Edinburgh already undertaken and a visit to Dublin planned for next week alongside the Policy Chair. On joint visits, each had their own programme of events but then came together for certain receptions and important meetings. The Lord Mayor added that there was a lot of sophistication around the MVAC process that had been derived over approximately 25 years. He added that it was important to remember that the Lord Mayor was in post for just one year whereas the Policy Chair tended to serve for five years meaning that that postholder had a better opportunity to build personal relationships in this period. This also raised an important consideration for the Court of Aldermen as to how they might best build upon the relationships formed by individual Lord Mayors with key stakeholders and maximise assets. The Lord Mayor reported that international trips were extremely full in terms of meetings and a great deal of preparation with ambassadors beforehand and follow-up afterwards. The Lord Mayor stated that it was particularly helpful that Alderman Russell had visited Hong Kong when it had first begun to open up several weeks ago in order to crystallise a conversation on Green Finance that would hopefully manifest itself at the Net Zero Delivery Summit to be held later this year. In terms of delegations, the Lord Mayor reported that they postholder had Cabinet status when travelling and was therefore looked after by the relevant Ambassador. He added that it was clear to see the value that Ambassadors placed upon these Mayoral visits in terms of opening doors and that feedback provided by the Embassy was overwhelmingly positive in terms of the value of the visit for them.

The Chairman commented that the inclusion of SABTAC in recent and future Mayoral visits was also a positive in terms of establishing a continuum.

An Alderman questioned what approach was taken to facilitating visits to emerging economies such as Bangladesh and what mechanisms were in place for members of the Court of Aldermen to put forward these types of suggestions. He also questioned whether it was possible to devise a set of KPIs so that it was obvious to determine what success looked like post each visit. In terms of emerging markets, Officers stated that he would encourage Aldermen to talk to both the Mansion House and IG on these points as they developed and improved the market prioritisation plans and to feed into the MVAC process. Visits were also considered in terms of their potential diplomatic and civic merits. In terms of KPIs, Officers stated that these were being considered in greater detail around things such as quality of relationships. They undertook to report back on these in more detail in due course. The Chairman confirmed that Bangladesh had been on the programme of Mayoral visits for 2020/21 to mark the anniversary of its independence but that this had not happened as a result of the COVID pandemic.

An Alderman cautioned that it was frequently difficult to set out concrete KPIs around visits given that these were often the start of a process/opportunities in terms of opening doors as opposed to Prime Ministerial trade visits that were often accompanied by an announcement as to deals signed and the like and came later on.

## 6. **CORPORATE PLAN ANNEX 2024 UPDATE**

The Committee received a report of the Chief Strategy Officer providing them with a brief overview of the Resources and Priorities Refresh (RPR) programme, outlining the RPR central purpose to align resources to priorities, and the four RPR workstreams (Commercial, including income generation; Operational Property; Productivity; and the Corporate Plan Annex). It also provided the Committee with an update on the Corporate Plan.

The Chief Strategy Officer focused firstly on the RPR where the Corporate Plan Annex was one of the workstreams. She clarified that the RPR programme was essentially a wrap-around programme which encapsulated a number of projects encapsulating the City's immediate, short, medium and long-term finances, balancing books to create some headroom and flexibility. It also looks at projects around income generation and tapping into some opportunities that may not have been fully explored previously. The RPR programme also covered strategic priorities which was where the Corporate Plan Annex linked in. The Committee were informed that a crucial part of this programme was about ways of working looking at things such as continuous improvement and productivity but also culture.

The Chief Strategy Officer went on to speak specifically about the Corporate Plan Annex and its relation to the Corporate Plan. The Annex was described as an opportunity to take stock with the existing Corporate Plan concluding in 2023. Given that the existing Plan began in 2018 – pre-Brexit and pre-COVID - it was recognised that this was now a very different world and that the adding of

the Annex in 2024 would be helpful in terms of giving both the organisation time to embed things such as the Target Operating Model but also to provide a narrative as to how the world had changed. A number of programmes had also now been put into place such as Destination City that would run through the lifetime of the new Corporate Plan and the Annex was therefore a useful means of signposting these. The Annex also dedicated a chapter to measurements and metrics – something which the existing Corporate Plan did not feature. This would hopefully be an effective means of measuring how the City Corporation had added value and how it had/could prioritise efforts and resources.

Lastly, the Chief Strategy Officer spoke on engagement and the role of the Aldermen specifically. She stated that she would welcome feedback on the current Corporate Plan and reported that 11 sessions had already been held on this across the Corporation and its institutions with 14 more planned to include both Members and Officers. Resident engagement and resident meetings also formed part of this in terms of what it felt like to be on the receiving end of the Corporate Plan. The Chief Strategy Officer went on to speak on prioritisation and how this needed to be approached from multiple perspectives – not just affordability but also skills and capabilities and impact upon strategic priorities. Prioritisation work would be worked up in parallel with the Corporate Plan Annex. The Chief Strategy Officer added that other inputs that were helping to inform both the Annex and the new Corporate Plan were alignment and consistency with political priorities.

The Chairman thanked the Chief Strategy Officer for her presentation and welcomed any questions that the Committee might have of her.

An Alderman stated that he was in agreement that as well as affordability, the City Corporation needed to consider how it managed projects, how it prioritised and avoided silo working and its impact. He encouraged the Chief Strategy Officer to inform Members of any way in which they could help support or engage with work in this area.

**RESOLVED** – That Members note that:

- RPR encompasses and supports existing or planned work and was established as a programme to provide clear oversight of its objectives and those of the workstreams that fall under it; and:
- Considering the current climate and to give changes within City of London Corporation (e.g., related to the Target Operating Model) time to settle, Members agreed that a narrative covering 2024 be prepared and annexed to the Corporate Plan 2018-2023, with a new Corporate Plan 2025-2030 to follow. This annex will reflect achievements to date, outline the present context and signpost to future priorities, rather than set a new policy direction.

## 7. **OUTSTANDING ACTIONS LIST**

The Committee considered the Outstanding Actions List which had been updated since the last meeting on 6 December 2022.

### Aldermanic Allowances

An Alderman questioned the genesis of this item. He stressed that it was important to remember that these two schemes were entirely separate and that the Aldermanic Clothing Allowance was intended to cover those items of clothing and accoutrements that could only be used when undertaking Aldermanic duties.

The Chairman undertook to discuss any specific queries around this with relevant Officers offline and the Committee therefore agreed that this item now be removed from the list of outstanding items.

**RESOLVED:** - That –

- (i) the Outstanding Actions List be noted; and
- (ii) that completed items be removed from the list.

**8. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

**9. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no additional, urgent item of business for consideration.

**10. EXCLUSION OF THE PUBLIC**

**RESOLVED** - That, in accordance with the Court of Aldermen's Disclosure Arrangement (Standing Order 25), the public shall be excluded from the meeting for the following items of business on the grounds that the Chairman and Deputy Chairman of the General Purposes Committee of Aldermen have determined, having had due regard to the Disclosure Arrangement, that disclosure should not be permitted.

**11. NON-PUBLIC MINUTES**

The Committee considered the non-public minutes of the last meeting of the General Purposes Committee of Aldermen held on 6th December 2022.

**12. REVISIONS TO THE CONSTITUTION AND TERMS OF REFERENCE OF THE EMANUEL HOSPITAL MANAGEMENT SUB (COURT OF ALDERMEN) COMMITTEE**

The Committee considered and approved a report of the Town Clerk relative to revisions now proposed to the constitution and terms of reference of the Emanuel Hospital Management Sub-Committee (EHMSC) to reflect current practice in terms of the City Corporation governance process under which the EHMSC operates in administering the Emanuel Hospital charity, it being recommended as being in the best interests of the charity to do.

**13. PROPOSED ROLE OF ALDERMEN IN LIVERY COMMITTEE'S LIVERY LIAISON SCHEME**

The Committee considered and approved a report of the Town Clerk relative to the proposed role of Aldermen in the Livery Committee's Livery Liaison Scheme.

**14. MANSION HOUSE SET PIECE EVENTS - GUIDANCE FOR MEMBER AND OFFICER ATTENDANCE AND SEATING**

The Committee considered and approved a report of the Executive Director & Private Secretary to the Lord Mayor seeking to codify the approach taken to invites and seating arrangements for both elected Members and Officers of the City of London Corporation to Set Piece Events held at the Mansion House, hosted by The Rt Hon The Lord Mayor on behalf of the City of London.

**15. PROPOSED 2023/24 REVENUE BUDGET**

The Aldermen considered and approved a joint report of the Chamberlain, the Deputy Town Clerk and the Remembrancer presenting the annual submission of the revenue budgets overseen by this Committee and asking them to note the 2022/23 latest revenue budget and approve the proposed revenue budget for 2023/24 for subsequent submission to the Finance Committee.

**16. UPDATE REPORT - STRATEGY GROUP ONE - EXTERNAL PRIORITIES**

The Chairman of Strategy Group One, with a primary focus on External Priorities, updated the Committee on their recent work.

**17. NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions raised in the non-public session.

**18. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

The Remembrancer, with the permission of the Chairman, raised a number of items of business for consideration in the non-public session.

**The meeting ended at 12.18 pm**

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Chairman

**Contact Officer: Gemma Stokley  
gemma.stokley@cityoflondon.gov.uk**



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|---|--------------------------------|
| <b>Committee(s):</b><br>General Purposes Committee of Aldermen  | <b>Dated:</b><br>21 March 2023 |
| <b>Subject: Committee Appointments 2023/24</b>  | <b>Public</b>                  |
| <b>Which outcomes in the City Corporation’s Corporate Plan does this proposal aim to impact directly?</b> | <b>N/A</b>                     |
| <b>Does this proposal require extra revenue and/or capital spending?</b>                                  | <b>No</b>                      |
| <b>If so, how much?</b>   | <b>N/A</b>                     |
| <b>What is the source of Funding?</b>   | <b>N/A</b>                     |
| <b>Has this Funding Source been agreed with the Chamberlain’s Department?</b>                             | <b>N/A</b>                     |
| <b>Report of:</b> Town Clerk  | <b>For Decision</b>            |
| <b>Report author:</b> Gemma Stokley, Principal Governance and Member Services Manager                     |                                |

## Summary

The purpose of this report is to agree nominations for the appointment of Aldermen on City of London Corporation committees where they have direct appointment rights for 2023/2024, as of 27<sup>th</sup> April 2023.

The Committee reviewed the arrangements for appointing Aldermen onto the City of London Corporation’s committees at its meeting on 3<sup>rd</sup> December 2013 and agreed that all junior Aldermen should continue, in so far as is possible, to serve for a two-year period on each of the committees. There continues to be widespread agreement that whilst retaining the two-year rotation arrangement there should be some flexibility to ensure that, where junior Aldermen have an interest in specific areas, this shall be taken into account within the appointment process. Additionally, as it is not desirable for a committee to lose two or more Aldermen at the same time (where both / all come to the end of their two-year service), at least one term shall be extended for a year in order to provide continuity.

With regard to the historic requirement that nominations to the Policy & Resources Committee, the Finance Committee and the Planning & Transportation Committee should include at least one Senior Alderman, the meeting on 3<sup>rd</sup> December 2013, agreed that greater flexibility should be introduced, but also agreed that the Senior Alderman Below the Chair (SABTAC) should continue to have served on both the Policy & Resources and the Finance Committee. In respect of those committee appointments where it is stipulated that a senior Alderman be appointed, often alongside a number of junior Aldermen to ensure a mixture of junior and senior Aldermen, it was agreed that this practice should, where possible, continue.

With the Committee’s consent, the nominations outlined within Appendix A to this report will be submitted to the Court of Common Council for approval on 27<sup>th</sup> April 2023.

Following the creation of the BHE Board in 2021, you are reminded that provision was made for two Aldermen to be appointed to the Board by the Court of Aldermen for a four-year term. Alderman Alison Gowman and Alison Emma Edhem were appointed and therefore continue to have two years of their current term to serve.

### **Recommendations**

Members are asked to:

- (i) consider and approve those nominations set out below and authorise submission of the agreed nominations to the Court of Common Council at its meeting on 27<sup>th</sup> April 2023, excluding the appointments to the Honourable the Irish Society which were settled separately on 9<sup>th</sup> March 2023; and
- (ii) delegate authority to the Chairman and Deputy Chairman of the General Purposes Committee of Aldermen to approve any necessary revisions to the list of appointments.

### **Main Report**

1. The suggested nominations for 2023/24 are set out below.
2. The list does not include any other appointments made directly by the Court of Common Council which will continue in 2023/24. Whilst the list does not detail any sub-committee appointments, the full list of 2023/24 committee appointments held by each Alderman is set out at Appendix B for information.
3. The number in brackets refers to the length of service that will have been completed at the end of 2023/24.
4. As per previous years, appointments to The Committee of Aldermen to Administer the Sir William Coxen Trust Fund are in accordance with the objectives of the Charity.
5. The proposed Aldermanic committee appointments for 2023/24 are set out at **Appendix A**. The full list of committee appointments held by each Alderman in 2023/24 is set out in **Appendix B**.
6. It should be noted that a number of Aldermanic elections are anticipated during the course of 2023. It is, therefore, expected that appointments will need to be revisited during the civic year to take into account changes in the composition of the Court of Aldermen (dependent on the outcomes of those elections).

### **Conclusion**

7. Members are asked to consider and approve those nominations set out in Appendix A and authorise submission of the agreed nominations to the Court of Common Council at its meeting on 27<sup>th</sup> April 2023; and to delegate authority to the Chairman and Deputy Chairman of the General Purposes Committee of

Aldermen to approve any necessary revisions to the list of appointments ahead of submission to the Court of Common Council.

### **Appendices**

- Appendix A - Proposed 2023/2024 committee appointments for each Aldermen.
- Appendix B - Full list of 2023/2024 committee appointments held by each Alderman.

**Contact Officer:**

**Gemma Stokley**

Town Clerk's Department

E: [gemma.stokley@cityoflondon.gov.uk](mailto:gemma.stokley@cityoflondon.gov.uk)

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**Court of Common Council Committees with spaces allocated to Aldermen**

**PROPOSED ALDERMANIC ALLOCATIONS FOR 2023/24**

*(NB: no. in paratheses indicates years served)*

**The Honourable the Irish Society (Governor +2 spaces)**

Russell (Governor, terms expires March 2024), Howard (term expires March 2025), Jones (term expires March 2026).

**Bridge House Estates (2 spaces)**

Edhem (2), Gowman (11).

**Community & Children's Services Ctte (2 spaces)**

King (4), Makin (2).

**Corporate Services Ctte (2 spaces)**

Bowman (5), Langley (2).

**Culture, Heritage & Libraries Ctte (2 spaces)**

Masojada (1), Newman (2).

**Epping Forest & Commons Ctte (2 spaces)**

Keaveny (1), LM Lyons (4).

**Gresham (City Side) Ctte (LM +2 spaces)**

LM + Keaveny (3), Langley (1)

**Finance Committee (4 spaces)**

Edhem (4), Estlin (6), Hughes-Penney (4), Levene – now as an Aldermanic vs Ward appointment (7).

**Freedom Applications Sub-Ctte (2 spaces)**

Russell (2), Wootton (10).

**Livery Ctte (2 spaces)**

Bowman (4), Gowman (4).

**Planning & Transportation (4 spaces. Previously agreed by CoA: 1 place to be allocated to an Alderman past the Chair)**

TBC, Luder (2), Pearson- now as an Aldermanic vs Ward appointment (4), Wootton (6).

**Policy & Resources (LM + 4 spaces)**

LM (3) + Hailes (7), Luder (8), Mainelli (2), Russell (7).

**Port Health (2 spaces)**

Goyal (3), Zaman (2).

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**List of all committee/outside body appointments 2022/2023 held by each Alderman**

**N = Nominated**

**E = Elected**

**OB = Outside body organisation**

|                 |  |
|-----------------|--|
| <p>LM Lyons</p> | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Competitiveness Advisory Board</li> <li>• Education Board</li> <li>• Epping Forest &amp; Commons Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Gresham (City Side) Committee (Ex-Officio)</li> <li>• Lord Mayor’s Show Ltd</li> <li>• Mayoralty Visits Advisory Committee</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Policy &amp; Resources Committee</li> <li>• The Committee of Aldermen to Administer the Sir William Coxen Trust Fund</li> </ul> |
| <p>Luder</p>    | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Capital Buildings Committee</li> <li>• Civic Affairs Sub-Committee</li> <li>• Community &amp; Children’s Services Committee (E)</li> <li>• General Purposes Committee of Aldermen</li> </ul>  |

|         |  |
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|         | <ul style="list-style-type: none"> <li>• Local Plans Sub (P&amp;T) Committee</li> <li>• Magistracy and Livery Sub-Committee</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Open Spaces and City Gardens</li> <li>• Pensions Committee</li> <li>• Planning &amp; Transportation Committee</li> <li>• Policy and Resources Committee</li> <li>• Streets and Walkways (P&amp;T) Committee</li> <li>• West Ham Park Committee</li> </ul>   |
| Wootton | <ul style="list-style-type: none"> <li>• Capital Buildings Committee</li> <li>• Ceremonial Protocols Working Party of the Policy and Resources Committee</li> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Freedom Applications Sub-Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Magistracy and Livery Sub-Committee</li> <li>• Markets Board</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Pensions Committee</li> <li>• Planning and Transportation Committee</li> <li>• Policy and Resources Committee</li> </ul> |
| Parmley | <ul style="list-style-type: none"> <li>• Committee of Aldermanic Almoners, Common Council Governors and Donation Governors of Christ's Hospital</li> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• General Purposes Committee of Aldermen</li> <li>• Gresham (City Side) Committee</li> </ul>  |

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|        | <ul style="list-style-type: none"> <li>• Mayoralty and Shrievalty Allowances – Joint Deputation of Representatives of the Court of Aldermen, the Policy &amp; Resources Committee and the Finance Committee</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• The Committee of Aldermen to Administer the Sir William Coxen Trust Fund</li> </ul>  |
| Bowman | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Corporate Services Committee</li> <li>• Equality, Diversity &amp; Inclusion Sub-Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Livery Committee</li> <li>• Magistracy and Livery Sub-Committee</li> <li>• Mayoralty Visits Advisory Committee</li> <li>• Nominations Committee of the Court of Aldermen</li> </ul>   |
| Estlin | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Bridewell Royal Hospital (OB)</li> <li>• Digital Services Committee</li> <li>• Education Board</li> <li>• Finance Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Livery Committee</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Nominations Sub (Education Board) Committee</li> <li>• St Paul’s Cathedral Chorister Trust (OB)</li> <li>• The Committee of Aldermen to Administer the Sir William Coxen Trust Fund</li> <li>• Trust for London (OB)</li> </ul> |

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| Russell  | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Barbican Centre Board</li> <li>• Civic Affairs Sub-Committee</li> <li>• Communications &amp; Corporate Affairs (P&amp;R) Committee</li> <li>• Competitiveness Advisory Board</li> <li>• Education Strategy Working Party</li> <li>• General Purposes Committee of Aldermen</li> <li>• Mayoralty and Shrievalty Allowances – Joint Deputation of Representatives of the Court of Aldermen, the Policy &amp; Resources Committee and the Finance Committee</li> <li>• Mayoralty Visits Advisory Committee</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Policy and Resources Committee</li> <li>• Resource Allocation Sub (Policy and Resources) Committee</li> <li>• Senior Remuneration Sub-Committee</li> </ul> |
| Keaveny  | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Board of Governors of the City of London School</li> <li>• General Purposes Committee of Aldermen</li> <li>• Gresham (City Side) Committee</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• The Emanuel Hospital Management Sub (General Purposes Committee of Aldermen) Committee</li> <li>• The Samuel Wilson Loan Trust (OB)</li> <li>• Sir John Soane’s Museum (OB) [2<sup>nd</sup> year of second five year term]</li> </ul>   |
| Mainelli | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Civic Affairs Sub-Committee</li> </ul>  |

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|        | <ul style="list-style-type: none"> <li>• Communications &amp; Corporate Affairs (P&amp;R) Committee</li> <li>• Culture, Heritage &amp; Libraries Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Lord Mayor's Show Ltd</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Policy and Resources Committee</li> <li>• Resource Allocation Sub (Policy and Resources) Committee</li> <li>• The Emanuel Hospital Management Sub (General Purposes Committee of Aldermen) Committee</li> </ul>  |
| Gowman | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Bridge House Estates Board</li> <li>• Capital Buildings Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Grants Committee of the Bridge House Estates Board</li> <li>• Lord Mayor's Show Ltd</li> <li>• Homelessness and Rough Sleeping Sub (Community and Children's Services) Committee</li> <li>• Magistracy and Livery Sub-Committee (Chair)</li> <li>• Markets Committee</li> <li>• Member Learning &amp; Development Steering Group</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Property Investment Board</li> <li>• The Samuel Wilson Loan Trust (OB)</li> </ul> |
| Hailes | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Capital Buildings Board</li> <li>• Ceremonial Protocols Working Party of the Policy and Resources Committee</li> </ul>   |

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|        | <ul style="list-style-type: none"> <li>• City of London Police Authority Board</li> <li>• Digital Services Committee</li> <li>• Economic and Cyber Crime Committee of the City of London Police Authority Board</li> <li>• Fraud and Cyber Crime Reporting and Analysis Service Procurement Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Lord Mayor's Show Ltd</li> <li>• Magistracy and Livery Sub-Committee</li> <li>• Member Learning &amp; Development Steering Group</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Operational Property and Projects Sub Committee</li> <li>• Policy and Resources Committee</li> <li>• Resource, Risk &amp; Estates (Police) Committee</li> <li>• Strategic Planning &amp; Performance (Police) Committee</li> </ul> |
| Howard | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Audit and Risk Committee of the City of London Academies Trust</li> <li>• Board of Governors of the City Junior School</li> <li>• Education Board</li> <li>• Financial Investment Board</li> <li>• Finance and Estates Committee of the Board of Governors of the City of London School for Girls</li> <li>• General Purposes Committee of Aldermen</li> <li>• Nominations Committee of the Court of Aldermen</li> </ul>   |
| King   | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Community and Children's Services Committee</li> <li>• General Purposes Committee of Aldermen</li> </ul>   |

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|       | <ul style="list-style-type: none"> <li>• Lord Mayor’s Show Ltd</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Planning &amp; Transportation Committee</li> <li>• Planning Applications Sub-Committee</li> <li>• The Emanuel Hospital Management Sub (General Purposes Committee of Aldermen) Committee</li> <li>• The Samuel Wilson Loan Trust (OB)</li> </ul>   |
| Jones | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Benefices Sub Committee</li> <li>• Civic Affairs Sub-Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Hampstead Heath, Highgate Wood and Queen's Park Committee</li> <li>• Magistracy and Livery Sub-Committee</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Open Spaces &amp; City Gardens</li> <li>• St Paul’s Cathedral Chorister Trust (OB)</li> <li>• The Emanuel Hospital Management Sub (General Purposes Committee of Aldermen) Committee</li> </ul> |
| Goyal | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Audit and Risk Management Committee</li> <li>• Communications &amp; Corporate Affairs (P&amp;R) Committee</li> <li>• Epping Forest &amp; Commons Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Hampstead Heath, Highgate Wood and Queen's Park Committee</li> <li>• Magistracy and Livery Sub-Committee</li> <li>• Nominations Sub (Audit and Risk Management) Committee</li> </ul>  |

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|               | <ul style="list-style-type: none"> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Port Health &amp; Environmental Services Committee</li> <li>• The Emanuel Hospital Management Sub (General Purposes Committee of Aldermen) Committee</li> <li>• The Samuel Wilson Loan Trust (OB)</li> </ul>   |
| Edhem         | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Bridge House Estates Board</li> <li>• Digital Services Committee of the CoL Police Authority Board</li> <li>• Economic and Cyber Crime Committee of the Policy Authority Board</li> <li>• Finance Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Professional Standards and Integrity Committee of the City of London Police Authority Board</li> <li>• Resource, Risk &amp; Estates (Police) Committee</li> </ul> |
| Hughes-Penney | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Finance Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Impact Investing Institute (OB)</li> <li>• Morden College (OB)</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Reserve Forces and Cadets Association (E)</li> <li>• The Samuel Wilson Loan Trust (OB)</li> </ul>   |
| Langley       | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> </ul>  |



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|          | <ul style="list-style-type: none"> <li>• Corporate Services Committee</li> <li>• Competitiveness Advisory Board</li> <li>• Finance Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Nominations Committee of the Court of Aldermen</li> </ul>  |
| Masojada | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Audit &amp; Risk Management Committee</li> <li>• Community and Children's Services Committee</li> <li>• Economic and Cyber Crime Committee of the City of London Police Authority Board</li> <li>• General Purposes Committee of Aldermen</li> <li>• Homelessness and Rough Sleeping Sub-Committee</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Planning and Transportation Committee</li> <li>• Planning Applications Sub-Committee</li> <li>• The Committee of Aldermen to Administer the Sir William Coxen Trust Fund</li> </ul> |
| Barr     | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Audit &amp; Risk Management Committee</li> <li>• City of London Police Pensions Board</li> <li>• General Purposes Committee of Aldermen</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Port Health &amp; Environmental Services Committee</li> <li>•</li> </ul>   |
| Makin    | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Barbican Estate Residents Consultation Committee</li> </ul>   |

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|  | <ul style="list-style-type: none"><li>• Board of Governors of the City of London Freeman's School</li><li>• Community and Children's Services Committee</li><li>• General Purposes Committee of Aldermen</li><li>• Nominations Committee of the Court of Aldermen</li><li>• The Committee of Aldermen to Administer the Sir William Coxen Trust Fund</li></ul> |
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| Levene | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Academic &amp; Education Committee of the Board of Governors of the City of London School</li> <li>• Board of Governors of the City Junior School</li> <li>• Board of Governors of the City of London Freeman's School</li> <li>• Board of Governors of the City of London School</li> <li>• Board of Governors of the City of London School for Girls</li> <li>• Bursary Committee of the Board of Governors of the City of London School</li> <li>• Finance &amp; Estates Committee of the Board of Governors of the City of London School</li> <li>• Finance Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Governance Committee of the Board of Governors of the City of London School</li> <li>• Nominations Committee of the Court of Aldermen</li> </ul> |
| Newman | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• Culture, Heritage &amp; Libraries Committee</li> <li>• General Purposes Committee of Aldermen</li> <li>• Nominations Committee of the Court of Aldermen</li> </ul>  |
| Zaman  | <ul style="list-style-type: none"> <li>• Court of Aldermen</li> <li>• Court of Common Council</li> <li>• General Purposes Committee of Aldermen</li> <li>• Member Learning &amp; Development Steering Group</li> <li>• Nominations Committee of the Court of Aldermen</li> <li>• Port Health &amp; Environmental Services Committee</li> </ul>   |

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| <p>Pearson</p> | <ul style="list-style-type: none"><li>• Court of Aldermen</li><li>• Court of Common Council</li><li>• General Purposes Committee of Aldermen</li><li>• Local Plans Sub (Planning and Transportation) Committee</li><li>• Nominations Committee of the Court of Aldermen</li><li>• Planning and Transportation Committee</li><li>• Planning Applications Sub-Committee</li><li>• Projects Sub (Policy and Resources) Committee</li><li>• Streets and Walkways Sub (Planning and Transportation) Committee</li></ul> |
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