



## Finance and Risk Committee of the Barbican Centre Board

**Date:** TUESDAY, 27 JUNE 2023

**Time:** 1.45 pm

**Venue:** CO-LAB SPACE, BARBICAN CENTRE

**Members:**

Tijs Broeke (Chair)	Robert Glick (Barbican Centre Trust representative)
Tom Sleigh (Deputy Chairman)	Tobi Ruth Adebekun (External Member)
Deputy Randall Anderson	Alpa Raja
Alderman Sir William Russell	Mark Page (External Member)

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<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

**Ian Thomas CBE**  
**Town Clerk and Chief Executive**

# AGENDA

## Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To approve the public minutes and non-public summary of the last meeting held on 10 May 2023.

**For Decision**  
(Pages 5 - 8)

4. **CONCERT HALL 2016 REFURBISHMENT WORKS**

Report of the CEO, Barbican Centre.

**For Decision**  
(Pages 9 - 18)

5. **BARBICAN CYCLICAL WORKS PROGRAMME AND CAPITAL PROJECTS - UPDATE REPORT**

Report of the CEO, Barbican Centre.

**For Information**  
(Pages 19 - 28)

6. **INTERNAL AUDIT UPDATE**

Report of the Chamberlain.

**For Information**  
(Pages 29 - 42)

7. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

8. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

9. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.

**For Decision**

## **Part 2 - Non-Public Agenda**

10. **NON-PUBLIC MINUTES**

To approve the non-public minutes of the last meeting held on 10 May 2023.

**For Decision**  
(Pages 43 - 44)

11. **BARBICAN BUSINESS REVIEW: MAY 2023 (PERIOD 2)**

Joint Report of the CEO, Barbican Centre and the Chamberlain.

**For Information**  
(Pages 45 - 58)

12. **VISUAL ARTS FINANCES DEEP DIVE**

Joint Report of the CEO, Barbican Centre and the Chamberlain.

**For Information**  
(Pages 59 - 64)

13. **RISK UPDATE**

Report of the CEO, Barbican Centre.

**For Information**  
(Pages 65 - 94)

14. **CONTROVERSIAL ARTS PROGRAMMING & BUSINESS EVENTS RISK REGISTER**

Report of the CEO, Barbican Centre.

**For Information**  
(Pages 95 - 116)

15. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

16. **ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

