



Finance and Risk Committee of the Barbican Centre Board

Date: MONDAY, 8 JANUARY 2024

Time: 1.45 pm

Venue: CO-LAB SPACE, BARBICAN CENTRE

Members: Tijds Broeke (Chair) Robert Glick (External Member)
Tom Sleigh (Deputy Chairman) Tobi Ruth Adebekun (External Member)
Deputy Randall Anderson Deputy Alpa Raja
Alderman Sir William Russell Mark Page (External Member)

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Accessing the virtual public meeting

Members of the public can observe all virtual public meetings of the City of London Corporation by following the below link:

<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

Ian Thomas CBE
Town Clerk and Chief Executive

AGENDA

Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To approve the public minutes and non-public summary of the last meeting held on 1 November 2023.

For Decision
(Pages 5 - 8)

4. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

5. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

6. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, in Schedule 12A, of the Local Government Act.

For Decision

Part 2 - Non-Public Agenda

7. **NON-PUBLIC MINUTES**

To approve the non-public minutes of the last meeting held on 1 November 2023.

For Decision
(Pages 9 - 14)

8. **INTERNAL AUDIT UPDATE**

Joint report of the Chamberlain and Head of Internal Audit.

For Information
(Pages 15 - 26)

9. **BAD DEBTS ANNUAL UPDATE**
Joint report of the Chamberlain and CEO, Barbican Centre.
For Information
(Pages 27 - 30)
10. **MARKETING FINANCES DEEP DIVE**
Joint report of the Chamberlain and CEO, Barbican Centre.
For Information
(Pages 31 - 36)
11. **RISK UPDATE**
Report of CEO, Barbican Centre.
For Information
(Pages 37 - 58)
12. **ANNUAL PLAN FOR CAPITAL WORKS PROGRAMME (CWP) AND MAINTENANCE**
Report of CEO, Barbican Centre.
For Discussion
(Pages 59 - 62)
13. **BARBICAN CAPITAL WORKS PROGRAMME (CWP) AND CAPITAL PROJECTS - UPDATE REPORT**
Report of CEO, Barbican Centre.
For Discussion
(Pages 63 - 72)
14. **BARBICAN BUSINESS REVIEW: NOVEMBER 2023 (PERIOD 8)**
Joint report of the Chamberlain and CEO, Barbican Centre.
For Information
(Pages 73 - 88)
15. **ARTS PROGRAMMING & BUSINESS EVENTS RISK REGISTER**
Report of CEO, Barbican Centre.
For Information
(Pages 89 - 104)
16. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

17. **ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**