



Barbican Centre Board

Date: WEDNESDAY, 22 OCTOBER 2025

Time: 11.00 am

Venue: FROBISHER ROOMS, LEVEL 4, BARBICAN CENTRE, SILK STREET, LONDON, EC2Y 8DS

Members:

Alderman Sir William Russell (Chair)	Robert Glick, Interim Barbican Centre
Tobi Ruth Adebekun (Deputy Chair)	Trust representative (Ex-Officio
Tijs Broeke (Deputy Chair)	Member)
Munsur Ali	Deputy Jaspreet Hodgson
Michael Asante (External Member)	Alderman Sir Nicholas Lyons
Stephen Bediako (External Member)	Mark Page (External Member)
Aaron Anthony Jose Hasan D'Souza	Anett Rideg
Zulum Elumogo (External Member)	Jens Riegelsberger (External
	Member)
	Jane Roscoe (External Member)
	Irem Yerdelen

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Accessing the virtual public meeting

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<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

Ian Thomas CBE
Town Clerk and Chief Executive

AGENDA

A number of items on the agenda will have already been considered by the Board's Sub Committees and it is therefore proposed that they be noted without discussion. These have been included in the separate information pack along with other items marked 'For Information' and appendices to reports. Any Member is able to request that an item be subject to discussion; Members are asked to inform the Town Clerk or Chair of this request prior to the meeting.

Part 1 - Public Report

1. APOLOGIES

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

3. BOARD MINUTES

To approve the public minutes and non-public summary of the Barbican Centre Board meeting held on 17th July 2025.

For Decision
(Pages 7 - 10)

4. SUB-COMMITTEES

a) Finance and Risk Committee

To receive a verbal update on the public section of the Finance and Risk Committee of the Barbican Centre Board meeting held on 30th September 2025.

b) People, Culture & Inclusion Committee

To receive a verbal update on the public section of the People, Culture & Inclusion Committee of the Barbican Centre Board held on 23rd September 2025.

5. PUBLIC CEO REPORT

Report of the Interim CEO, Barbican Centre.

For Information
(Pages 11 - 22)

6. **ANNUAL REVIEW OF TERMS OF REFERENCE**

Joint report of the Town Clerk and Interim CEO, Barbican Centre.

For Decision
(Pages 23 - 28)

7. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

8. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

9. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

For Decision

Part 2 - Non Public Reports

10. **NON-PUBLIC BOARD MINUTES**

To agree the non-public Minutes of the Barbican Centre Board meeting held on 17th July 2025.

For Decision
(Pages 29 - 32)

11. **SUB-COMMITTEES**

a) Finance and Risk Committee

To receive a verbal update of the non-public section of the Finance and Risk Committee of the Barbican Centre Board held on 30th September 2025.

b) People, Culture & Inclusion Committee

To receive a verbal update on the non-public section of the meeting of the People, Culture & Inclusion Committee of the Barbican Centre Board held on 23rd September 2025.

12. **NON PUBLIC CEO REPORT**

Report of the Interim CEO, Barbican Centre.

For Decision
(Pages 33 - 66)

13. **MUSIC DEPARTMENT UPDATE**
Report of the Interim CEO, Barbican Centre.
For Information
(Pages 67 - 78)
14. **LONDON SYMPHONY ORCHESTRA - ANNUAL REVIEW FOR 2024/25**
Report of the Managing Director of the London Symphony Orchestra.
For Information
(Pages 79 - 86)
15. **BARBICAN IMMERSIVE UPDATE AND FUTURE PLANS**
Report of the Interim CEO, Barbican Centre.
For Decision
(Pages 87 - 112)
16. **BARBICAN RENEWAL QUARTERLY REPORT**
Report of the Interim CEO, Barbican Centre.
For Decision
(Pages 113 - 124)
17. **BARBICAN RENEWAL PROGRAMME - CHANGE CONTROL (SCOPE INCLUSION)**
Report of the Interim CEO, Barbican Centre.
For Decision
(Pages 125 - 132)
18. **COMMERCIAL DEEP DIVE**
Report of the Interim CEO, Barbican Centre.
For Information
(Pages 133 - 210)
19. ***PROGRAMMING & EVENTS RISK REGISTER**
Report of the Interim CEO, Barbican Centre.
For Information
20. **NON PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**

21. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

Part 3 - Confidential Reports

22. **CONFIDENTIAL MINUTES**

To agree the confidential minutes of the meeting held on 17th July 2025.

For Decision