



General Purposes Committee of Aldermen

Date: TUESDAY, 9 DECEMBER 2025

Time: 10.00 am

Venue: COMMITTEE ROOM - 2ND FLOOR WEST WING, GUILDHALL

Members:

Alderman Sir William Russell (Chair)	Alderman Prem Goyal CBE
Alderman Vincent Keaveny CBE (Deputy Chairman)	Alderman Professor Emma Edhem
The Rt Hon. The Lady Mayor, Alderswoman	Alderman & Sheriff Robert Hughes- Penney
Dame Susan Langley, DBE	Alderman Bronek Masojada
Alderman Sir Andrew Parmley	Alderman Alexander Barr
Alderman Sir Charles Bowman	Alderman Christopher Makin
Alderman Sir Peter Estlin	Alderman Tim Levene
Alderman Sir Nicholas Lyons	Alderswoman Jennette Newman
Alderman Professor Michael Mainelli	Alderman Kawsar Zaman
Alderman Alastair King	Alderswoman Martha Grekos
Alderman Timothy Hailes JP	Alderman Simon Pryke
Alderman Alison Gowman CBE	Alderswoman Elizabeth Anne King, BEM JP
Alderman Robert Howard	
Alderman Gregory Jones KC	

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<https://www.youtube.com/@CityofLondonCorporation/streams>

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Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

Ian Thomas CBE
Town Clerk and Chief Executive

AGENDA

Part 1 - Public

1. APOLOGIES

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

3. MINUTES

To approve the public minutes of the last meeting of the General Purposes Committee of Aldermen held on 14 October.

For Decision
(Pages 7 - 12)

4. APPOINTMENTS:

- a) To approve the appointment of an Alderman to the St Paul's Cathedral Chorister Trust for a four-year term expiring in December 2029, following the resignation of Alderman Gregory Jones KC from this position;
- b) To approve the appointment of Alderman Sir Nicholas Lyons as Vice President and Governor of Bridewell Royal Hospital, effective 31 December 2025;
- c) To recommend to the Board of Directors of the Lord Mayor's Show the appointment of Alderman & Sheriff Robert Hughes-Penney, Alderman Tim Levene and Alderman Prem Goyal as Directors.

For Decision

5. LIVERY CLOTH - AWARD OF ANNUAL GRANT

To award the annual Livery Cloth grant (£1,700).

For Decision
(Pages 13 - 16)

6. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

7. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

8. **EXCLUSION OF THE PUBLIC**

MOTION - That, in accordance with the Court of Aldermen's Disclosure Arrangement (Standing Order 25), the public shall be excluded from the meeting for the following items of business on the grounds that the Chairman and Deputy Chairman of the General Purposes Committee of Aldermen have determined, having had due regard to the Disclosure Arrangement, that disclosure should not be permitted.

For Decision

Part 2 - Non-Public

9. **NON-PUBLIC MINUTES**

To approve the non-public minutes of the last meeting of the General Purposes Committee of Aldermen held on 14 October 2025.

For Decision
(Pages 17 - 24)

10. **FINAL 2025/26 BUDGET AND ORIGINAL BUDGET ESTIMATES 2026/27**

Joint report of the Chamberlain, the Deputy Town Clerk and the Remembrancer.

For Decision
(Pages 25 - 34)

11. **SAMUEL WILSON LOAN CHARITY (CH. NO. 206964) - TRANSFER OF TRUSTEESHIP TO CITY CORPORATION AND ALDERMANIC CHARITY MANAGEMENT & ADMINISTRATION**

Report of the Managing Director (Acting), City Bridge Foundation.

For Decision
(Pages 35 - 42)

12. **FINANCE UPDATE ON THE MANAGEMENT FOR THE EMANUEL HOSPITAL (CHARITY REGISTRATION NUMBER 206952)**

Report of the City Bridge Foundation Finance Director.

For Decision
(Pages 43 - 68)

13. **1 QUEEN VICTORIA STREET (MAGISTRATES' COURT) - DISPOSAL**

Report of the City Surveyor and Executive Director of Property.

For Information
(Pages 69 - 140)

14. **DECISIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY POWERS**
Report of the Town Clerk.
For Information
(Pages 141 - 164)
15. **STRATEGY GROUP 3 UPDATE**
For Information
16. **KEY COMMITTEE ISSUES**
For Discussion
17. **MINUTES OF THE MAGISTRACY & LIVERY SUB-COMMITTEE**
To receive the minutes of the last meeting of the Magistracy & Livery Sub-Committee held on 15 September 2025.
For Information
(Pages 165 - 170)
18. **MINUTES OF THE COMMITTEE OF ALDERMEN TO ADMINISTER THE SIR WILLIAM COXEN TRUST FUND**
To receive the minutes of the last meeting of the Committee of Aldermen to administer the Sir William Coxen Trust Fund held on 22 October 2025.
For Information
(Pages 171 - 176)
19. **MINUTES OF THE EMANUEL HOSPITAL MANAGEMENT SUB-COMMITTEE**
To receive the minutes of the last meeting of the Emanuel Hospital Management Sub-Committee held on 24 October 2025.
For Information
(Pages 177 - 180)
20. **ALDERMAN GREGORY JONES - REFLECTIONS ON SHRIEVAL YEAR**
For Information
21. **LM WEEKEND REFLECTIONS**
For Discussion

22. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
23. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

GENERAL PURPOSES COMMITTEE OF ALDERMEN

Tuesday, 14 October 2025

Minutes of the meeting of the General Purposes Committee of Aldermen held at Committee Room - 2nd Floor West Wing, Guildhall on Tuesday, 14 October 2025 at 10.00 am

Present

Members:

Alderman Sir Charles Bowman (Deputy Chairman, in the Chair)
Alderman Sir Andrew Parmley
Alderman Sir Peter Estlin
Alderman Vincent Keaveny CBE
Alderman Alison Gowman CBE
Alderman Timothy Hailes JP
Alderman Robert Howard
Alderman Gregory Jones KC
Alderman Prem Goyal CBE
Alderman Professor Emma Edhem
Alderman & Sheriff Robert Hughes-Penney
Alderman Bronek Masojada
Alderman Alexander Barr
Alderman Tim Levene
Alderwoman Martha Grekos
Alderman Simon Pryke
Alderwoman Elizabeth Anne King, BEM JP

Officers:

Ian Thomas, CBE	- Town Clerk and Chief Executive
Greg Moore	- Deputy Town Clerk
Polly Dunn	- Assistant Town Clerk
Gemma Stokley	- Town Clerk's Department
Rhiannon Leary	- Executive Officer to the Court of Aldermen
Caroline Al-Beyerty	- The Chamberlain
Victoria Nelson	- Chamberlain's Department
Michael Cogher	- Comptroller and City Solicitor
Paul Wright	- Remembrancer
James Edwards	- Remembrancer's Department
Caroline Jack	- Executive Director, Private Secretary to the Lord Mayor
Damian Nussbaum	- Executive Director of Innovation & Growth
Daniel O'Byrne	- Innovation Director
Tim Rolph	- The Swordbearer and Programme Manager

1. **APOLOGIES**

Apologies for absence were received from Alderman Sir William Russell (Chairman), Alderman Sir Nicholas Lyons, Alderman Professor Michael Mainelli, Alderwoman Dame Susan Langley, DBE, Alderman Christopher Makin, Alderwoman Jennette Newman and Alderman Kawsar Zaman.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

3. **ELECTION OF DEPUTY CHAIR**

Following the resignation of Alderman Sir Charles Bowman as Deputy Chairman as announced at the last meeting and, in accordance with Standing Orders No.14 and 16, the Committee elected a Deputy Chairman for the remainder of the 2025/26mc civic year.

RESOLVED: – That, as the only Alderman in nomination, Alderman Vincent Keaveny, CBE be elected as Deputy Chairman of the General Purposes Committee of Aldermen for the remainder of the 2025/26 civic year.

Alderman Sir Charles Bowman reported that, in the absence of the Chairman, he would continue in this capacity for the remainder of the public agenda before handing over to the new Deputy Chairman to preside over the non-public and confidential items of business.

4. **MINUTES**

The Committee considered the minutes of the last meeting of the General Purposes Committee of Aldermen held on 16 September 2025.

RESOLVED: - That the minutes of the last meeting of the General Purposes Committee of Aldermen held on 16 September 2025 be approved as an accurate record of the meeting.

Chairman's Congratulatory Remarks

The Committee were informed that Alderman Vincent Keaveny had recently received a special award for 'outstanding contribution to social mobility' at the UK Social Mobility Awards held just a fortnight ago and, later this week, would be in Ireland to receive one of this year's Tip O'Neill Awards for the Irish diaspora. The Chairman reported that the awards are named in honour of the Irish-American politician who served as Speaker of the US House of Representatives from 1977 to 1987 and honour members of the Irish diaspora who have made a significant contribution to their community. Huge congratulations on both very well-deserved accolades Vincent!

The Chairman went on to offer congratulations to Alderman Emma Edhem on her appointment as a Judge and Advisor to the Board of the Global Space Awards.

5. **APPOINTMENTS:**

RESOLVED: - That the Committee:

- (1) approve the appointment of Alderman Christopher Makin to The Committee of Aldermen to administer the Sir William Coxen Trust Fund for a second three-year term expiring in September 2028; and
- (2) note the request for an Alderman to stand for the vacancy as Governor of the City of London Freeman's School Board which will arise in February 2026 in the room of Alderman Christopher Makin.

6. **SUPPORT FOR UK-BASED FINANCIAL AND PROFESSIONAL SERVICE - INNOVATION AND GROWTH QUARTERLY REPORT**

The Committee received a report of the Executive Director for Innovation and Growth presenting the impact of the City of London Corporation's work in support of UK-based Financial and Professional Services between July 2025 and September 2025 and providing Members with visibility of the outcomes of workstreams in the last quarter in the Innovation and Growth Department, working in close collaboration with Corporate Affairs, Media, the Remembrancer's Office, the Office of the Policy Chairman and Mansion House.

The Executive Director spoke to highlight some of the key points within the report. He highlighted that the work that his department had been focusing on had emerged from the Vision for Economic Growth document and that this Summer's Mansion House speech had drawn out a number of the areas that had been announced and delivered in partnership with government over the past few years. Such areas of work included the Investment Hub, further work around the Mansion House Accord, the Employers Pension Pledge, FinTech scale up and a Skills Compact with a particular focus on AI.

Speaking further on the Investment Hub, it was highlighted that this would be a public/private partnership, looking to ensure not only resource from government but also the presence of regulators and legal firms/consultancies in order to target the correct kind of investment and ensure a seamless, professional and globally competitive process for those seeking to invest here. This would be formally launched imminently and office space within the Guildhall had now been made for the staff supporting this service.

The Chair suggested that there would be benefit in inviting the new Investment Hub leadership team to attend a future meeting of this Committee following its launch.

An Alderman queried progress around recruitment for a Managing Director for the US Office. The Executive Director reported that a Member-led recruitment process was already underway and it was hoped that a final appointment would be made in the coming months.

Another Alderman spoke on the Mansion House Compact and the Mansion House Accord and queried what further engagement around these was planned

for the new Lady Mayor and others. The Executive Director reported that they were monitoring from a baseline alongside the ABI to review progress and that the second update on the Compact was due to be published in a few weeks' time. Close work was also being undertaken alongside Government, particularly on pension funds. A whole programme of work with the British Business Bank was also planned around bringing together institutional investors with various opportunities. It was reported that the incoming Lady Mayor was keen to push this further and faster.

The Deputy Chairman spoke on Sustainable Finance and asked the Director to comment further on this. The Director commented that the level of ambition and flow of capital in this space was very high. He spoke on the Transition Finance Council, a service which I&G provided the secretariat for and reported that they had been working at pace to put in place a series of building blocks to provide an indication of what the framework in this space should look like. This important policy work would ensure that the UK and the City could benefit from this from the outset.

In response to a question, Officers stated that they were soon set to review the Competitiveness Strategy

The Chairman spoke on the importance of the strategic communications around this work. The Director agreed on this point and underlined that more work was being done in this respect.

RESOLVED: - That Members note the update on key pieces of work that have taken place between July 2025 and September 2025, and their outputs

7. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

There were no questions.

8. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT

There were no additional, urgent items of business for consideration.

9. EXCLUSION OF THE PUBLIC

RESOLVED - That, in accordance with the Court of Aldermen's Disclosure Arrangement (Standing Order 25), the public shall be excluded from the meeting for the following items of business on the grounds that the Chairman and Deputy Chairman of the General Purposes Committee of Aldermen have determined, having had due regard to the Disclosure Arrangement, that disclosure should not be permitted.

10. NON-PUBLIC MINUTES

The Committee considered and approved the non-public minutes of the last meeting of the General Purposes Committee of Aldermen held on 16 September 2025.

11. **BUDGET REVIEW UPDATE 2025-26**

The Committee considered and approved a report of the Chamberlain updating Members on the work carried out in 2025-26 to review and reset the budgets relevant to the Mayoralty, Shrievalty and Mansion House.

12. **THE MAYORAL AND SHRIEVAL FLEET**

The Committee considered a joint report of the Town Clerk and Private Secretary to the Lord Mayor & Executive Director Mansion House relative to the future of the fleet of vehicles used in support of the Mayoralty and Shrievalty.

13. **LIVERY LIASION SCHEME**

At the request of the Magistracy & Livery Sub-Committee, the Committee took the opportunity to discuss the operation of and current allocations under the existing Livery Liaison Scheme.

14. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions in non-public session.

15. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE COMMITTEE AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

Items concerning the new Mayoral logo and Lord Mayor's Show Merchandise were discussed.

16. **APPOINTMENT OF A SENIOR PRIVATE SECRETARY & CITY MARSHAL**

The Committee considered and approved a confidential report of the Executive Director and Private Secretary to the Lord Mayor summarising the process for recruiting and appointing a new Senior Private Secretary & City Marshal at Mansion House and proposing a preferred candidate to be presented to the General Purposes Committee for formal approval.

The meeting ended at 11.52 am

Chairman

Contact Officer: Gemma Stokley
gemma.stokley@cityoflondon.gov.uk

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HELPING HOMELESS AND VULNERABLE PEOPLE SINCE 1860

Thank you very much to the City of London Court of Aldermen for your very kind partnership through the Livery Cloth Grant in support of Providence Row's work over the last year.



Thanks partly to your support, 411 people are no longer living on the streets of East London and now have a safe space to call home.

Introduction to Providence Row

Founded in 1860, and now in our 165th year, we help some of the most vulnerable, disadvantaged and excluded (financially/ socially) people in society to get off, and stay off, the streets. Our Mission is to support more people:

- Who are most at-risk and least likely to access services elsewhere.
- From times of crisis through to when help is no longer needed.

How the City of London Court of Aldermen have helped

Over the last year, you played an important part in enabling 1,286 people to move along on their journey to get off, and stay off, the streets of East London. Thanks to your partnership, so many complex and entrenched homeless people were able to access the Crisis and Progression Services they desperately needed to improve their lives and seek a better future.

You enabled people to access the following programmes, with most of those accessing support needing at least two, and often more, services due to their complex needs:



630 accessed our Health Services including dental treatment, eye tests, liver scans and GP appointments.



130 received support from our Hospital Discharge Team so they didn't return to the streets following treatment.



500 accessed substance use support and treatment.



53 completed one or more of our accredited training opportunities with **11** people securing jobs.



11,527 nutritious meals were served to **780** people, helping them maintain their strength and energy levels.



229 received support from our Outreach Psychotherapy team to deal with their past, present and recurring trauma.



411 entered or sustained their accommodation.

Thanks to you, people like Yasmin (below) and Paul (on the following page) received the help they urgently needed:



Yasmin made great progress during her psychotherapy sessions.

We helped her move into a hostel and then into her own accommodation. She stopped using drugs and now has her child back in her care. Yasmin also worked hard to process complex trauma and the pain of her child's initial placement in the care system.

Paul slept rough for a year before he came to us for food and a shower.

He accessed our Health Hub to deal with some long-term issues and was desperate to find work. He developed his digital and money management skills through our training courses and soon secured a hospitality job at Heathrow Airport. We paid for his travel to work for the first few weeks and things were going well although he still lives in a tent near our day centre. Paul comes back to say hello occasionally and still uses our showers now and then.



Please note, the photos do not necessarily correspond to the people mentioned in the case studies above.

What's the ongoing need

Homelessness across London continues to rise and there are around 184,000 people who are homeless or vulnerably housed in the Capital (Shelter, 2024), up 8% on 2023.

The CHAIN database of rough-sleepers showed 2,104 people slept on London's streets between April and June 2025; 4% higher than the same period in 2024, and 35% of whom had a combination of alcohol, drug and/or mental health needs.



- Homeless people are 60x more likely to access emergency health services than the general population and significantly less likely to be registered with a local Doctor (Journal of Public Health, 2022).
- The average age of death of homeless women was 42 and for men it was 46, compared to 83 and 77 years respectively in the general population (British Medical Journal, 2024).
- 1,611 homeless people died in 2024, the highest number on record, and 9% higher than the previous year (Museum of Homelessness, 2025).

This is our 165th year in operation and, thanks partly to your ongoing partnership with us, we have been able to work on increasing our impact and partnerships in East London through some of the following:

- North East London NHS Foundation Trust are helping grow our Health Services beyond Tower Hamlets through a new outreach role to engage clients in the City and Newham. This role will also focus on targeting homeless hostels and other health partners to help others access our on-site services while training the staff of our referral partners on how best to support homeless people.
- Newham and Redbridge Local Authorities where we will provide Outreach Psychotherapy, taking this service beyond Tower Hamlets, Hackney and the City. This will enable more entrenched homeless people to deal with their past, present and recurring trauma, helping them move on from their homelessness.
- The City of London where we now have a brand new Advice & Support Team caseworker to help City rough-sleepers access any benefits and accommodation they may be entitled to and access any of the other in-house, and partner, services they require at Providence Row or elsewhere.

Despite some of the growth areas mentioned on the previous page, we still need the help of our most important partners like the City of London Court of Aldermen

I hope you found this report interesting and informative. If the Court of Aldermen felt it might be possible to continue working in partnership with Providence Row in support of our clients then we would be delighted to hear from you.

Some ways you might like to consider continuing to support our work over the next year include:

£2,000 will go towards helping our **Resource Centre & Welcome Area project to assist around 700 new homeless people** with accessing our support to have showers, receive breakfast, undergo assessments and be sign-posted for other vital help.

£4,000 will enable **four clients to access our Employability & Progression programme** so they can develop skills in IT, money management, CV writing, interview techniques and job searching, as a few examples, helping them access other training courses, secure volunteer and work placement opportunities, and, helping them gain employment so they can have more independent futures.

£5,000 will go towards **supporting around 1,200 clients to get off, and stay off, the streets** via access to our wide range of Crisis and Progression services, as well as our community of support, so they can get their lives back on track and work towards achieving their potential.

Thank you very much, once again, to the Court of Aldermen for the incredibly generous partnership with us through the Livery Cloth Grant in support of our work over the last year and for taking the time to read this report.

If you have any questions about this report, our services in general and/or how we may continue working together in support of people experiencing homelessness in East London and the City over the next year then please don't hesitate to get in contact with Tom Hill (Head of Philanthropy) via thill@providencerow.org.uk or 07968 148 990.

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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