



Finance and Risk Committee of the Barbican Centre Board

Date: TUESDAY, 30 SEPTEMBER 2025

Time: 1.45 pm

Venue: CO-LAB SPACE, LEVEL 2, BARBICAN CENTRE, SILK STREET, EC2Y 8DS (VISITORS WISHING TO ACCESS THE PUBLIC MEETING PLEASE REPORT TO THE SILK STREET ENTRANCE)

Members:

Tijs Broeke (Chair)	Alderman Sir Nicholas Lyons
Mark Page (Deputy Chairman)	Anett Rideg
Aaron D'Souza	Alderman Sir William Russell
Robert Glick, Barbican Trust (External Member)	

Enquiries: Kate Doidge
kate.doidge@cityoflondon.gov.uk

Accessing the virtual public meeting

Members of the public can observe all virtual public meetings of the City of London Corporation by following the below link:

<https://www.youtube.com/@CityofLondonCorporation/streams>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one civic year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

Whilst we endeavour to livestream all of our public meetings, this is not always possible due to technical difficulties. In these instances, if possible, a recording will be uploaded following the end of the meeting.

Ian Thomas CBE
Town Clerk and Chief Executive

AGENDA

Part 1 - Public Agenda

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. **MINUTES**

To approve the public minutes and non-public summary of the last meeting held on 23 June 2025.

For Decision
(Pages 5 - 8)

4. **INTERNAL AUDIT UPDATE**

Report of the Head of Internal Audit.

Note: Appendices 1 – 3 are Non-Public and can be found under Agenda Item 9.

For Information
(Pages 9 - 12)

5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

6. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

7. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, in Schedule 12A, of the Local Government Act.

For Decision

Part 2 - Non-Public Agenda

8. **NON-PUBLIC MINUTES**

To approve the non-public minutes of the last meeting held on 23 June 2025.

For Decision
(Pages 13 - 18)

9. **NON-PUBLIC APPENDICES**

Non-Public Appendices to be read in conjunction with Agenda Item 4.

For Information
(Pages 19 - 24)

10. **BARBICAN BUSINESS REVIEW**

Joint report of the Chamberlain and Interim CEO, Barbican Centre.

Note: Report to Follow

For Information
(To Follow)

11. **MUSIC DEEP DIVE**

Joint report of the Chamberlain and Interim CEO, Barbican Centre.

Note: Report to Follow.

For Information
(To Follow)

12. **SALARIES DEEP DIVE**

Joint report of the Chamberlain and Interim CEO, Barbican Centre.

For Information
(Pages 25 - 32)

13. **HEALTH AND SAFETY 3-YEAR PLAN**

Report of the Interim CEO, Barbican Centre.

For Discussion
(Pages 33 - 48)

14. **PROGRAMMING AND EVENTS RISK REGISTER**

Report of the Interim CEO, Barbican Centre.

For Information
(Pages 49 - 54)

15. **RISK UPDATE**

Report of the Interim CEO, Barbican Centre.

For Information
(Pages 55 - 76)

16. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
17. **ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**