

CITY OF LONDON

Summary Budget 2019/20

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Summary Budget By Chief Officer

CHIEF OFFICER SUMMARY

CHIEF OFFICER SUMMARY	2018/19	2019/20 Original Budget		
	Latest	Local	Central	Total
	Approved Budget £'000	Risk £'000	Risk and Recharges £'000	£'000
Chamberlain	37,052	23,665	23,068	46,733
City Surveyor	(92,819)	49,018	(138,244)	(89,226)
Commissioner of Police	65,685	69,120	3,609	72,729
Comptroller and City Solicitor	0	3,547	(3,547)	0
Director of the Built Environment	26,110	16,627	8,587	25,214
Director of Community and Children's Services *	23,139	10,689	11,822	22,511
Director of Markets and Consumer Protection	3,185	3,643	(1,257)	2,386
Director of Open Spaces	16,215	10,726	5,614	16,340
Executive Director, Mansion House and Old Bailey	9,784	3,688	5,921	9,609
Head, City of London School	1,659	1,023	725	1,748
Headmaster, City of London Freeman's School	1,780	(2)	1,816	1,814
Headmistress, City of London School for Girls	708	231	527	758
Managing Director, Barbican Centre	27,120	16,271	8,672	24,943
Principal, Guildhall School of Music and Drama	11,139	6,207	4,566	10,773
Remembrancer	6,736	863	6,428	7,291
Town Clerk	59,952	22,558	33,573	56,131
Total Fund Analysis	197,445	237,874	(28,120)	209,754

() = Income

* Includes the HRA

CHAMBERLAIN

SERVICE OVERVIEW

SUPPORTING THE FINANCE COMMITTEE

The Chamberlain supports the Finance Committee to undertake a critical role in the administration and management of the City's finances through:-

- (a) ensuring effective arrangements are made for the proper administration of the City Corporation's financial affairs;
- (b) considering the annual budget of the several committees, to ascertain that they are within the resources allocated, are applied to the policies for which those resources were allocated and represent value for money in the achievement of those policies;
- (c) determining annually with the Resource Allocation Sub-Committee, the appropriate performance return benchmarks for the City's and Bridge House Estates;
- (d) obtaining value for money in all aspects of the City of London Corporation's activities;
- (e) monitoring performance against individual Departmental Business Plans and bringing about improvements in performance;
- (f) overseeing the City of London Corporation's approved list of contractors and consultants;
- (g) dealing with requests for grants for charitable purposes from funds under the Committee's control, including the City of London Corporation Combined Relief of Poverty Charity (registered charity no. 1073660) and the City Educational Trust (registered charity no. 290840), allowances, expenses, insurance, business travel, treasure trove and Trophy Tax;
- (h) making recommendations to the Court of Common Council in respect of: the Audited Accounts, the Annual Budget and to recommend the Non-Domestic Rate and Council Tax to be levied and to present the capital programme and make recommendations as to its financing; and the appointment of the Chamberlain;
- (i) strategies and initiatives in relation to energy;
- (j) developing and implementing IS strategies to support the business needs of the City of London Corporation;
- (k) overseeing the effective and sustainable management of the City of London Corporation's operational assets to help deliver strategic priorities and service needs.

The Finance Committee also oversees a number of services/activities that are managed by the Chamberlain as outlined below.

CITY FUND

Cost of Collection

The Cost of Collection reflects the expenditure incurred in the administration and collection of the Non-Domestic Rates and the Council Tax. As of the 4 October 2014 this became a fully in-house service after the contract with Liberata (UK) Ltd expired.

Corporate and Democratic Core

In order to comply with the Chartered Institute of Public Finance's Service Reporting Code of Practice, certain costs are defined as "Corporate and Democratic Core" and do not form an overhead upon other services. These include the costs of support provided to Members by both central and service departments, external audit, treasury management and the resulting investment income, and an apportionment of Guildhall Complex premises costs.

Levies, Grants and Subscriptions

The Middle and Inner Temples are local precepting authorities on the City and issue precepts to provide some services in their areas. These local precepts are borne solely by council taxpayers in the Temples but they receive a compensating adjustment for those services that are provided elsewhere in the City by the City of London Corporation so that council tax in the Temples is the same as in the rest of the City.

The City of London Corporation is required to pay levies to the Inner London Probation Service, Lea Valley Partnership, the Environment Agency and the London Pension Fund Authority.

Government grant is received on the loan charges relating to the capital expended by the City on the courts at No. 1 Queen Victoria Street.

Contingencies and Corporate Expenses

The major budget line is for Contingencies. These are either general in nature for unforeseen items or for specific purposes where the level of expenditure, if any, is contingent upon the particular circumstances. The use of most of these contingencies is at the discretion of the Finance Committee, with requests being considered on a case by case basis.

Also included are support service costs associated with providing the City Fund activities overseen by the Finance Committee (which are separate to Corporate and Democratic Core costs) - apart from the Cost of Collection which is attributed separately.

Corporate Financing

Under the current system of capital accounting for local authorities, the City applies a capital charge to reflect its use of capital assets. This is generally comprised of a charge for depreciation based on the value of the asset. However, in order to avoid this accounting charge to services generating a real cost to the City Fund, the charge is offset by a contra entry within the Corporate Financing account.

The type of expenditure which can be classified as capital is dictated by statute. Consequently, certain schemes (related mainly to major repair and maintenance works to existing assets) may not be classified as capital, and must therefore be charged to revenue. These schemes have been designated 'Supplementary Revenue Projects', and this account includes the budget for approved projects and a provision for the indicative costs of projects awaiting evaluation. When the actual costs have been incurred they will be reflected in the accounts of the relevant service with the associated budget also being transferred

This account also bears the cost of any part of the City Fund's capital expenditure financed from revenue for the year, partially offset by a transfer from earmarked reserves, predominately the On-Street Parking Reserve, which is used to fund a range of transport related activities.

CITY'S CASH

Corporate and Democratic Core

In order to maintain broad consistency with the City Fund, certain costs have been defined as "Corporate and Democratic Core" and do not form an overhead upon other services. These include the costs of support provided to Members by both central and service departments, City's Cash external auditor's fees, treasury management and the income from investments and interest on cash balances, and an apportionment of Guildhall Complex premises costs.

Contingencies and Corporate Expenses

These estimates include a provision for grants, the City's Cash contingencies and a voluntary contribution towards the premises related costs of the Magistrates Court at 1 Queen Victoria Street.

Support service costs associated with providing most of the City's Cash activities overseen by the Finance Committee (which are separate to Corporate and Democratic Core costs) are included within this division of service.

Chamberlain's Court

The main duties of the Chamberlain's Court include assisting the Chamberlain to admit persons to the Freedom of the City; to help in the formation of new Livery Companies; and to maintain the Mansion House Plate Inventory.

Gresham - City Moiety

This includes the City's share of the income from the Royal Exchange, 89/91 Gresham Street and Gresham House annuity. It also shows the City's share of the expenses of running the Gresham Estate.

Gresham - Discretionary Expenditure

This principally consists of the grant to Gresham College, the non-mandatory elements of the Lecturer's fees, and administrative costs.

Corporate Financing

Includes depreciation charges in relation to a number of corporate assets such as the City's cash share of systems and the Guildhall Complex.

Whilst the statutory definition of capital expenditure under the Local Government Act 2003 applies only to City Fund activities, a consistent approach has been adopted across all services and certain City's Cash schemes have been designated 'Supplementary Revenue Projects'. Consequently, a budget for approved supplementary revenue projects and a provision for the indicative costs of projects awaiting evaluation are included. When the actual costs have been incurred they will be reflected in the accounts of the relevant service with the associated budget also being transferred.

This division of service also includes any profits on the sale of assets.

BRIDGE HOUSE ESTATES

Corporate and Democratic Core

Items budgeted for under this division of service comprise the following:

- fees for investment management, external audit and the cost of designing and printing the annual report
- income from managed investments and interest on cash balances
- corporate and democratic core costs, charged by central departments in respect of the Bridge House Estate Fund, and an apportionment of Guildhall Complex premises costs
- corporate and democratic core costs apportioned from other Bridge House Estates Committees
- support services costs for the Bridge House Estates activities overseen by the Finance Committee
- Bridge House Estates contingencies.

GUILDHALL ADMINISTRATION

Within Guildhall Administration the Chamberlain's Department provides a wide range of financial and IT services.

The department is organised into the Financial Services Division, Information Technology Division, City Procurement, Internal Audit and Business Support.

The work of the department (except for Cost of Collection and the Chamberlain's Court which are summarised in the notes above) are explained below.

Financial Services Division

The range of services provided by the Financial Services Division:-

- revenue and capital budget preparation and financing
- budget monitoring and financial advice
- accounting and final accounts
- business partnering
- financial investment and cash management
- financial planning and technical analysis
- VAT/tax planning
- banking
- capital project appraisal
- financial appraisal of organisations
- Oracle System Team
- revenue collection
- support to corporate governance
- payroll and pension

Insurance

Part of the Financial Services Division but included in a separate cost centre, the Insurance Section is responsible for undertaking risk assessments and securing the required insurance cover.

City Procurement

City Procurement is a key component in the transformation of how the City procures and pays for the goods and services it needs. City Procurement is responsible for the full requisition to pay cycle, and covers the functions of Category Management, Policy and Compliance, Accounts Payable, Sourcing, Procurement Operations and key Supplier Performance monitoring.

Information Technology Division

Following the partnership with Agilisys which began in August 2013 the role of the Information Systems Division of the Chamberlain's Department has changed from a provider to a commissioner of services. The role of the IT Division is now:-

- to manage the delivery of services provided by our suppliers;
- adding value through understanding our customers and the City of London, ensuring requirements are delivered;
- exploring new technology and innovation to maintain a leading edge in technology on behalf of the City of London; and
- working with key stakeholders to drive and enable transformational change within the Corporation.

CHAMBERLAIN

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
1,919	Cost of Collection	1,836	(120)	1,716
93	Chamberlain's Court	236	(145)	91
7,312	General	7,467	0	7,467
3,004	City Procurement	3,296	(84)	3,212
680	Business Support	312	0	312
796	Internal Audit	787	0	787
10,772	Information Systems	10,274	(195)	10,079
1	Chaplain - General Purposes Committee of Alderman	1	0	1
24,577	Total Local Risk	24,209	(544)	23,665
	Fund Analysis			
1,919	City Fund	1,836	(120)	1,716
94	City's Cash	237	(145)	92
2,013		2,073	(265)	1,808
22,564	Guildhall Admin	22,136	(279)	21,857
24,577	Total Fund Analysis	24,209	(544)	23,665

	Central Risk and Recharges			
39,998	Corporate Financing	40,146	(2,129)	38,017
10,541	External Audit, Investment Management Fees Etc.	10,544	0	10,544
(13,578)	Investment / Interest	0	(14,271)	(14,271)
(1,482)	Cost of Collection Allowance	247	(1,729)	(1,482)
1,226	Levies, Grants and Subscriptions	1,304	(609)	695
9,102	Contingencies	23,062	0	23,062
(325)	City Moiety	317	(641)	(324)
471	Discretionary	461	0	461
13,292	General	16,953	(2,379)	14,574
(182)	Business Support	0	(242)	(242)
100	City Procurement	40	0	40
154	Information Systems	0	0	0
2,185	Transfer to Reserves	2,185	0	2,185
61,502	Total Central Risk	95,259	(22,000)	73,259
	Recharges			
18,953	Recharges from other services	16,851	0	16,851
(67,980)	Recharges to other services	0	(67,042)	(67,042)
12,475	Total Central Risk and Recharges	112,110	(89,042)	23,068
	Fund Analysis			
(13,541)	City Fund	29,358	(37,732)	(8,374)
44,460	City's Cash	53,213	(5,484)	47,729
4,120	Bridge House Estates	10,370	(4,800)	5,570
35,039		92,941	(48,016)	44,925
(22,564)	Guildhall Admin	19,169	(41,026)	(21,857)
12,475	Total Fund Analysis	112,110	(89,042)	23,068

37,052	Grand Total	136,319	(89,586)	46,733
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CHAMBERLAIN

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk £'000	Central Risk & Recharges £'000	Total £'000
Expenditure	Employees	16,673	311	16,984
	Premises Related Expenses	0	19,604	19,604
	Transport	10	48	58
	Supplies and Services	8,040	13,219	21,259
	Savings to be Applied	(515)	0	(515)
	Third Party Expenses	1	502	503
	Transfer Payments	0	247	247
	Capital Expenditure	0	36,071	36,071
	Transfer to Reserves	0	2,185	2,185
	Contingencies	0	23,072	23,072
	Recharges	0	16,851	16,851
	Total Expenditure	24,209	112,110	136,319
Income	Government Grants	0	(2,337)	(2,337)
	Other Grants and Reimbursements	0	(322)	(322)
	Customer and Client Receipts	(544)	(5,070)	(5,614)
	Investments	0	(14,271)	(14,271)
	Recharges	0	(67,042)	(67,042)
	Total Income	(544)	(89,042)	(89,586)
	Net Expenditure / (Income)	23,665	23,068	46,733

CITY SURVEYOR

SERVICE OVERVIEW

City Fund Estate - History and legal powers

The City Fund Estate (investment properties) is an extensive portfolio of commercial properties, mainly offices, located in the City of London or in its immediate borders. The properties are mainly held for planning and development purposes and form part of the City's local authority assets. They also provide the City with a rental income of around £44m pa (2018/19 estimate) which helps fund the services that the City provides as a Local Authority. This is largely an office portfolio however the fund does include Leadenhall Market which is directly managed and One New Change, which is subject to a geared ground lease.

The City Fund Estate came into being following the purchase of land and buildings for comprehensive redevelopment after World War II, under the provisions of the Town and Country Planning Acts, and to a lesser extent under the provisions of the Highways Acts.

The City Fund Estate has acquired some very strong property characteristics through time, related to its geographical concentration within the City of London, its sectoral concentration on offices, and its historical assembly meaning that the majority of the properties were originally developed during the late 1950's and 1960's under the terms of standard restrictive fixed income ground leases. These buildings have largely been subject to redevelopment in recent development cycles or are now approaching the end of their economic life.

There are 94 properties in the City Fund Estate and a breakdown of the Fund's capital value and income is set out below:

Geared ground leases	56% (capital value)	52% (income)
FRI leases	19% (capital value)	27% (income)
Multi let Properties	19% (capital value)	20% (income)
Fixed ground leases	1% (capital value)	<1% (income)
Development sites	5 % (capital value)	<1% (income)

In addition, to these assets the City Fund holds 11 assets in the Tabernacle Street Site (part of the Strategic Property Estate) which has been assembled to protect sites for future commercial development to provide office space for City businesses.

The City Fund Estate's strategic objectives are:

- As an overriding principle to ensure that the Fund continues to be used as a tool for implementing the City Corporation's Vision as set out in the Corporate Plan.

To maintain and maximise rental income from the Fund and to endeavour to secure rental income growth at least in line with inflation.

- To outperform the City Offices Benchmark for Income Return on an annual basis.
- To outperform the City Offices Benchmark in terms of Total Return on a rolling five-year basis.
- To seek an acceptable balance in portfolio risk terms between properties fulfilling strategic and investment criteria.
- To comply with the Asset Realisation demands of the Capital Programme by having properties ready for disposal as required.

As an overriding theme the properties are managed to enable the City as landowner to help ensure the availability of land and buildings in the City and its immediate environs for City businesses.

Service Objectives

The City Fund property portfolio has grown out of the City's historic role to secure comprehensive redevelopment in the City and actively contributes towards the City's Corporate Plan of contributing to a flourishing society, shape outstanding environments, support a thriving economy.

Example of this include the potential for the Fleet Street Estate being used to provide the New Combined Courts Facility/City Police Headquarters and the potential to use the Museum of London site for a new Centre for Music.

Performance

The capital value of the Estate as at March 2018 was some £1.123bn.

In the year to March 2018, the Fund outperformed its MSCI Benchmark in terms of income return as well as capital and total return as set out below:

	City Fund %	Benchmark %
Income return	3.6	3.6
Capital return	7.1	6.1
Total return	10.9	9.9

The total return for the Fund annualised over the last 5 years is 14.3% compared to the MSCI Benchmark of 13.9%

The MSCI monitored portfolio comprises the following: -

Properties with geared income -	52
Properties let on full repairing and insuring leases -	14
Multi-let properties	11
Properties with fixed income -	14
Developments -	3
Sub Total	94

The current 2018/19 annual income for the City Fund Estate is forecast to be around £44m.

City's Estate - History and legal powers

City's Estate is an extensive portfolio, most held freehold, of offices, shops, industrial warehouses and other commercial properties. The current annual rental income projection including strategic properties for 2018/19 is about £54.8m and this forecast suggests that total rent will rise to an estimated £67.1m by 2022/23.

The properties are principally located in the City, the West End, Bloomsbury and Islington and have been acquired over many centuries as a result of acquisitions, gifts and bequests. However, the most important holding is in respect of the City Lands – the wastelands, commons, filled water courses and a girdle of ground 16ft. wide within the City walls which was confirmed in the City's ownership under a charter of Henry VI in 1444.

Much of the land outside the City's boundaries was originally acquired as relatively large parcels of undeveloped land before the growth of London but all of these have now been developed.

Originally, developments were by way of ground lease but with the passage of time the portfolio has become more diverse with some taken back into direct management and some have been developed.

The Estate includes an extensive portfolio of freeholds on the Conduit Mead Estate (New Bond Street, part of Oxford Street, South Molton Street etc.) much of it subject to leases for 2000 years.

City's Estate now includes holdings on the Strategic Property Estate in the neighbouring City fringe boroughs, acquired both for protecting large sites for City businesses and to promote flexible accommodation for small and medium enterprises.

Service Objectives

The overriding objective is the maximisation of income and total performance (capital and revenue combined) as externally measured.

The portfolio is wholly located in Central London and naturally lacks the diversity found in modern property investment portfolios acquired purely for performance.

It is, however, the most diverse of the City Corporation's three main property portfolios in terms of usage and sub-locations and contains a reasonably large retail element by virtue of its West End and Bloomsbury holdings and some industrial properties in Islington.

Vacancy rates across the directly managed buildings are currently below the 5% target this year and are currently running at about 3.6%.

The general policy for the portfolio continues to have an emphasis upon the retention and development of the existing portfolio rather than the acquisition of new investments, however some monies have been made available for re-investment, such as for the acquisition of 2-4 Eastcheap. Suitable opportunities to release capital funds for higher return reinvestment in properties in or around the existing holdings have been explored and now implemented, through selling poor performing low value management intensive properties, such as Hamilton House, 193 Fleet Street and 56 Cornhill. The retention where appropriate of the Estate's secure base of ground lease income is also an important objective. It should be noted that 20/21 Aldermanbury has been purchased for Corporate and Investment purposes.

Services Provided

The MSCI monitored portfolio comprises the following: -

Properties let on full repairing and insuring leases –	37
Directly managed properties let at rack rents –	41
Modern ground rents with regular reviews –	48
Older ground rents without review –	11
Development -	3
Sub Total	140
 Non MSCI properties	 15
Strategic Properties (excl Shoreditch licences)	5
 Total	 160

Since 1993, the portfolio has been managed for performance as measured externally by MSCI. In the year to March 2018 the portfolio achieved a total return of 7.8%, compared to the Benchmark of 9.9% and the MSCI Universe of 9.3%

Over a five-year annualised period, the Estate return was a substantial 17.9% compared to the Benchmark of 13.9% and the MSCI Universe return of 8.3%.

The performance of all City's Estate investment properties is measured except for the General and Annexe markets at Smithfield, commercial offices within Smithfield Market, premises forming the structure of Holborn Viaduct, and properties forming the Gresham Estate, which is jointly owned with the Mercers.

Where possible, old ground leases with fixed rents have been restructured to a modern geared rent basis, thereby significantly increasing rental income, often generating a capital payment and substantially enhancing total performance. These are often linked to redevelopment by the head-lessee. For example, the old ground lease in St Mary Axe was restructured (late 2015) in this way and the developer's freehold ownership passed to the City. As a result, a 300,000 sq ft building, known as the Can of Ham, is due to be completed by the end of December 2018, with about a third of the property pre-let.

The Estate continues to pursue direct development opportunities where appropriate, from the refurbishment of individual floors to full building refurbishments, funded from the City's Estate Designated Sales Pool. The redevelopment of 123/124 New Bond Street, W1 behind the existing façade, has commenced and resolution to grant Planning Permission has been achieved to extend and refurbish 98/124 Brewery Road, N7 for mainly light industrial purposes. Other long-term office developments in the Houndsditch area are being considered.

Bridge House Estates – History and legal powers

Over the centuries a large number of properties have been granted to the City by "charitable and well-disposed persons" and the income from these properties was used to maintain a bridge across the River Thames. The estates became known as the Bridge House Estates. Today the properties are concentrated largely in the City, particularly around London Wall and Finsbury Circus, and in the London Borough of Southwark. A small commercial estate is still held in Lewisham, which offers potential for a long-term residential development site. Within the City and Southwark, the majority of properties are offices either under direct management or ground leases. There is one mixed use office and retail property located in the West End.

Many properties were originally developed on ground leases and a significant part of the portfolio is still held on that basis, albeit many have been restructured. However, over the years, properties have been taken back into direct management such as Candlewick House and 30-38 New Bridge Street. A number of redevelopment/refurbishment schemes have been identified that depending on the size of the building, could be undertaken either by the City or a third-party developer at some future date.

Bridge House Estates has the same objectives as the other funds - to maximise rental income and to outperform the MSCI Benchmark for total return on an annualised five year basis. The total value of the fund at 31 March 2018 was £762.45m, an increase of 9.5% from 31 March 2017. Annual gross rental income is presently estimated to be c £23m in 2018/19 (excluding backdated rent from historic lease events) which will be a drop from c £24.7 m in 2017/18. This is principally due to the disposal of 1-5 London Wall Buildings which has exchanged and will complete on the 10th December 2018. There is an anticipated uplift to c £23.5m in 2019/20 then c £24m in 2020/21 when rent free periods on new developments expire, for example 21 Lime Street. The total return for the year ending March 2018 was 11.2% compared to the MSCI Benchmark of 9.9%. The fund has delivered annualised returns of 15.4% over a five-year period compared to the MSCI Benchmark of 13.9%. When compared with the MSCI Universe the fund sits in the 4th, 6th and 1st percentile for total return over 3, 5 and 10 years respectively.

Over the past 5 years, the fund has invested in its current portfolio by way of the forward funding of an office and retail development at 21 Lime Street, a substantial refurbishment of 181 Queen Victoria Street, and in a restaurant/retail scheme at Tower Bridge. All of these projects have now completed with 21 Lime Street and 181 Queen Victoria Street now fully let and all but one of the Bridgemasters units under offer.

Property investments are identified for sale when the benefit to the portfolio could be maximised with the proceeds being credited to a pool for future re-investment in property. As noted above, the sale of a 150-year ground lease for £97.125m at 1-5 London Wall Buildings (comprising c 220,000 sq ft) has exchanged. The proceeds will be reinvested within the existing estate, specifically a 10-year refurbishment programme including Candlewick House on Canon Street, Tower Chambers on Moorgate, 30-34 New Bridge Street, 23 Finsbury Circus and 64/65 London Wall (all between 20,000 – 40,000 sq ft).

Colechurch House continues to be managed with agreement now reached with LB Southwark and TFL on the terms of a joint sale. By combining the adjacent highway land with the City's existing building, this will provide a site with potential for a 250,000 sq ft development (subject to planning). It is the intention to jointly market a development agreement and ground lease in late 2018/early 2019 with proceeds being used for re-investment.

While the rental income across the portfolio will reduce in the short term as capital is reinvested, the fund will benefit from improved income in the medium to long term from a modernised office portfolio. The fund will also benefit from 100% of the capital growth by undertaking refurbishment projects in-house. Depending on the level of available funds in the designated sales pool, the fund will also consider acquisitions that offer potential to add value through active asset management.

Services Provided

The MSCI monitored portfolio comprises the following: -

Properties let on full repairing and insuring leases –	16
Directly managed properties let at rack rents –	13
Modern ground rents with regular reviews –	24
Older ground rents without review –	7
Developments -	2
Sub Total	62
 Non MSCI properties	 10
Total	72

City Surveyor's Department

The City Surveyor's Department is primarily concerned with maximising the returns from the City's investment property portfolios and achieving efficiencies in the asset management of the City's operational properties and has a major role delivering construction projects to both investment and operational portfolios. A further role is providing advice and services to the wider business and property communities in the Square Mile. It has a major strategic impact on the work and services of the Corporation.

The Investment Property Group acts as fund manager for all investment estate properties which amount to circa £3.946bn by value, in some 342 properties and 1.51 million sq. metres. The Group is responsible for the asset management of the estate. It sets strategies to maximise rental income and deliver long term performance. The House Fund has outperformed its benchmark and Universe (percentile rank in brackets) over a 3 (5th), 5 (5th), 10 (1st) and 20 (3rd) year period. For instance, over a 5-year period, the "House Fund" delivered a total return of 16.1%, versus the All London Properties Benchmark of 13.9% and the MSCI UK Universe of 11.1%.

The City Property Advisory Team (CPAT) is a specialist unit of advisors serving the City's businesses and the property industry. The team is a facilitator between City of London departments, the property industry, and the end users. It provides information on all properties and development opportunities available in the City as well as advice and support in overcoming problems in relocating to and delivering property development projects in the City of London. The team is responsible for promoting the City as a place to invest and do business, through its management of the City Centre and event programmes such as MIPIM (Le marché international des professionnels de l'immobilier). The team is also responsible for promoting the development of broader City Corporation partnerships with business such as the Cheapside Business Alliance.

The Corporate Property Group provides portfolio oversight to the Corporate centre and manages the asset management functions in relation to the City's operational property portfolio, which extends to 93 properties/sites containing 630 built assets and measuring over 600,870 sq metres gross internal area of building stock, excluding housing and land holdings. It provides a range of professional surveying and property services to all City departments and manages third parties in occupation, but also advises the Corporate centre in terms of property reviews, opportunities and efficiency levels.

The Group also manages the Guildhall complex and Walbrook Wharf, and the Corporation's Plans and Research team who manage the land and property ownership records and provide historical research and property plans services.

The Property Projects Group manages and delivers capital construction projects on behalf of the Investment Property Group and Corporate Property Group as well as all the other Corporation departments. This complex range of services, projects and physical environments is hugely diverse and of high value – currently 70 plus live schemes with a combined value of c.£300m.

The Operations Group is responsible for the facilities and contract management of corporate building services across the Corporate service departments, Guildhall/Wabrook Wharf and the 'directly managed' Investment property portfolio. This includes the contract performance management of the building repairs and maintenance, security, cleaning, catering, pest control and various smaller centralised facilities service contracts. The Operations Group has a specialised Property Service Desk that co-ordinate all incoming facilities related call-logs, a Cyclical Projects Team that deliver circa 900 revenue projects per annum and a Technical Advisory Service who carry out technical compliance checks and support the Facilities and Asset Managers. The group also has a wider corporate function relating to property Health and Safety matters. In addition, it provides the energy management function for the Corporation.

The Business Performance & Improvement Team drives continuous improvement by providing business planning, performance monitoring, risk management, emergency and business continuity planning and communications. The team also provides project management expertise and data management support to property management professionals.

CITY SURVEYOR

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
2,420	City Fund Estate	5,677	(3,989)	1,688
557	City Property Advisory Team	682	(125)	557
0	Cheapside Business Improvement District	426	(426)	0
0	Rechargeable Works	300	(300)	0
3,223	City's Estate	8,245	(4,953)	3,292
9,608	Surveyor's Department	10,268	(525)	9,743
2,254	Bridge House Estates	3,798	(1,798)	2,000
23	Mayor's and City of London Court	124	(101)	23
985	Walbrook Wharf	1,122	(150)	972
92	Mayoralty and Shrievalty	93	0	93
8	Lower Thames Street - Roman Bath	8	0	8
7,334	Guildhall Administration	7,685	(580)	7,105
17,315	Repairs and Maintenance Client Account	23,537	0	23,537
43,819	Total Local Risk	61,965	(12,947)	49,018
	Fund Analysis			
11,420	City Fund	21,883	(5,091)	16,792
21,509	City's Cash	26,363	(5,478)	20,885
2,450	Bridge House Estates	3,998	(1,798)	2,200
35,379		52,244	(12,367)	39,877
8,440	Guildhall Administration	9,721	(580)	9,141
43,819	Total Fund Analysis	61,965	(12,947)	49,018

	Central Risk			
(55,662)	City Fund Estate	124	(55,722)	(55,598)
(58,734)	City's Estate	70	(61,935)	(61,865)
(63)	Surveyor's Department	115	(365)	(250)
(24,607)	Bridge House Estates	1,854	(24,861)	(23,007)
789	Walbrook Wharf	789	0	789
6	Mayoralty and Shrievalty	6	0	6
4,112	Guildhall Administration	4,194	0	4,194
(134,159)	Total Central Risk	7,152	(142,883)	(135,731)
	Recharges			
34,015	Recharges from other services	34,910	0	34,910
(36,494)	Recharges to other services	0	(37,423)	(37,423)
(136,638)	Total Central Risk and Recharges	42,062	(180,306)	(138,244)
	Fund Analysis			
(45,684)	City Fund	13,253	(58,742)	(45,489)
(61,745)	City's Cash	9,852	(74,435)	(64,583)
(20,769)	Bridge House Estates	5,830	(24,861)	(19,031)
(128,198)		28,935	(158,038)	(129,103)
(8,440)	Guildhall Administration	13,127	(22,268)	(9,141)
(136,638)	Total Fund Analysis	42,062	(180,306)	(138,244)
(92,819)	Grand Total	104,027	(193,253)	(89,226)

CITY SURVEYOR

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk £'000	Central Risk & Recharges £'000	Total £'000
Expenditure	Employees	15,873	0	15,873
	Premises Related Expenses	41,298	4,972	46,270
	Transport	62	0	62
	Supplies and Services	6,204	320	6,524
	Capital Expenditure	0	99	99
	Transfer to Reserves	(417)	1,761	1,344
	Unidentified Savings	(1,055)	0	(1,055)
	Recharges	0	34,910	34,910
	Total Expenditure	61,965	42,062	104,027
Income	Other Grants and Reimbursements	(720)	0	(720)
	Customer and Client Receipts	(12,212)	(142,518)	(154,730)
	Capital Projects	0	(365)	(365)
	Recharges	0	(37,423)	(37,423)
	Total Income	(12,947)	(180,306)	(193,253)
	Net Expenditure / (Income)	49,018	(138,244)	(89,226)

COMMISSIONER OF POLICE

SERVICE OVERVIEW

About us

The City of London remains the world's leading international financial and business centre and is home to numerous multinational companies and small and medium sized enterprises. It is a City where ancient traditions are observed yet sit comfortably alongside modern business practices. Our community is diverse, comprising residents from every social group and background, businesses that range from large international concerns to small and medium sized enterprises, workers and visitors. Around 9,401 residents¹ call the City of London home although every day that number swells to 483,000² as people arrive in the City to work. The City has an established and expanding vibrant night time economy, with more people than ever visiting bars, clubs and restaurants after work and at weekends. A major tourist destination and cultural hub, it is an exciting place to live, work and visit.

Service Objectives

The City of London Police is proud to deliver an exceptional policing service and our values which encompass the national police Code of Ethics which underpin everything we do.

Our mission

As the police force for the nation's financial heart our core mission is to protect the City of London and the UK from economic crime and maintain the City of London as one of the safest places in the country. We will achieve this through:

- A front line that is responsive to the needs of the City of London and keeps people safe
- Professional investigators who put victims first and seek positive outcomes for them
- Being a centre of excellence that protects the UK against economic crime and pursues offenders
- Delivering an intelligence function which tracks offending patterns and identifies policing priorities
- Business support functions which exploit new ways of working, digital investments and modernising the workforce to secure savings

Policing priorities

The continuing security and safety of the City of London is key to its success, whether as a base for a company, a place to live or somewhere to spend leisure time. The City of London Police is committed to tackling criminality and fighting crime at all levels. Although we fulfil a national role tackling fraud and other serious criminality, our local role is no less important to us. It is often the case that residents' and workers' priorities will be different from those that impact on large corporations but their concerns are given no less appropriate regard. This distinction between our national and local roles is reflected in the range of our priorities.

Our priorities, which form the core of our Policing Plan, are set with our Police Committee on behalf of the Police Authority. We assess all the risks and threats that impact on the City of London, considering the level of harm they present, together with the likelihood of them occurring. From this we develop a risk register and a number of strategic assessments, which together provide an evidence base for the priorities adopted for the City of London. They also demonstrate how we are addressing identified threats and risks.

¹ Office for National Statistics

² Economic Development Unit, City of London Corporation

The current priorities are Counter Terrorism, Cyber Crime, Fraud, Vulnerable People, Violent and Acquisitive Crime, Roads Policing and Public Order, and they address our national, regional and local obligations.

The policing priorities and Strategic Policing Requirements are currently met within our 5 directorates; the Economic Crime Directorate is dedicated to preventing and investigating fraud and the City of London Police is the Lead Force for economic crime investigation. The Intelligence and Information Directorate is the single coordinating hub responsible for all intelligence and information management and the Strategic Threat and Risk Assessment process. The Uniformed Policing Directorate covers all aspects of uniformed policing, including response and provides specialist skills such as Firearms and Public Order in support of other Directorates within the Force, our partner forces in London, the MPS and BTP and other forces nationally via requests for mutual aid. The Crime Investigation Directorate encompasses a number of departments that provide the force with the ability to respond to all tiers of criminality - 24/7, and the Business Support Directorate provides a range of strategic services to the Force, supporting departments and enabling directorates to function effectively.

COMMISSIONER OF POLICE

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
60,930	City of London Police	130,506	(61,386)	69,120
60,930	Total Local Risk	130,506	(61,386)	69,120
	Fund Analysis			
60,930	City Fund	130,506	(61,386)	69,120
60,930	Total Fund Analysis	130,506	(61,386)	69,120

1,300	Central Risk			
	City of London Police	0	0	0
1,300	Total Central Risk	0	0	0
	Recharges			
3,697	Recharges from other services	3,851		3,851
(242)	Recharges to other services		(242)	(242)
4,755	Total Central Risk and Recharges	3,851	(242)	3,609
	Fund Analysis			
4,755	City Fund	3,851	(242)	3,609
4,755	Total Fund Analysis	3,851	(242)	3,609

65,685	Grand Total	134,357	(61,628)	72,729
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	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk	Total
		£'000	& Recharges £'000	£'000
Expenditure	Employees	98,884	0	98,884
	Premises Related Expenses	3,592	0	3,592
	Transport	1,368	0	1,368
	Supplies and Services	11,016	0	11,016
	Third Party Expenses	20,412	0	20,412
	Unidentified Savings	(4,600)	0	(4,600)
	Recharges	0	3,573	3,573
	Total Expenditure	130,671	3,573	134,244
Income	Government Grants	(46,579)		(46,579)
	Other Grants and Reimbursements	(11,754)		(11,754)
	Customer and Client Receipts	(3,053)		(3,053)
	Recharges	0	(130)	(130)
	Total Income	(61,386)	(130)	(61,516)
	Net Expenditure	69,286	3,443	72,729

COMPTROLLER AND CITY SOLICITOR

SERVICE OVERVIEW

The Comptroller and City Solicitor is responsible for providing all legal services required by the City. This includes providing legal advice to Committees, Departments of the City, to the Commissioner of Police for the City, and to other organisations for whom the Comptroller & City Solicitor is required to act as legal adviser (e.g. the Museum of London).

The office deals with important high-profile matters such as several major City property developments schemes, service delivery initiatives, issues relating to the City's Markets and Open Spaces, advice on elections, constitutional, public and corporate law, planning and highways, and matters affecting the public realm and well-being of those who live and work in the City.

The Comptroller also advises London Councils and the three Academy Trust companies and is a member of the City's Summit Group. He is also lead officer for the Sickness Absence Review Group and Project Board Chairman for the Corporate AM and FM Review and Alternative Ways of Working Projects and Senior Information Risk Owner (SIRO) for the Corporation. As the nominated Data Protection Officer for the City the Comptroller holds management responsibility for Data Protection.

The legal department is divided into four divisions:

Contracts and Litigation Division

This division deals with all aspects of contract preparation including, data sharing, funding (e.g. Police National Lead Force) international theatre and art exhibitions, intellectual property including disputes, licensing and publishing; complex procurement including the new collaborative procurement and framework agreements; civil litigation including debt collection, squatters housing repossessions and homelessness, insolvencies and winding up actions; employment law, discrimination and TUPE; local authority prosecutions and licensing, Judicial Reviews, inquests, Proceeds of Crime Act recovery and child care actions.

Property Division

This division deals with all aspects of property work, including high profile commercial developments, the grant and taking of leases, sales and purchases, property management matters, housing issues, residential conveyancing, open spaces, and other legal matters concerning property. Their work particularly helps the City to maximise capital receipts and income from property assets a key strategic objective.

Public & Corporate Law Division

The Public & Corporate Law Division deals with planning, traffic and highways law; open spaces matters; charity and trusts associated with the City; advising on corporate law and providing company secretarial support in respect of companies associated with the City or external clients; privacy and information law; public law and constitutional issues for both the City and London Councils; ecclesiastical law, electoral law, education matters (both as local authority and as academy sponsor in respect of the three Academy Trust companies); advice on economic development issues and joint working arrangements with other local authorities and bodies.

Office Services Division

This division provides comprehensive support to the Comptroller and City Solicitor service on HR related matters, budget management and finance, commercial rent collection, IT development, procurement, information management, risk management, quality assurance and secretarial services. The FoI and DP Compliance team joined C&CS in 2017, under the direction of the Comptroller provides guidance, advice and monitoring on data protection issues and are coordinating General Data Protection Regulation compliance across the City.

COMPTROLLER AND CITY SOLICITOR

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
3,706	Comptroller and City Solicitor	4,409	(862)	3,547
3,706	Total Local Risk	4,409	(862)	3,547
	Fund Analysis			
3,706	Guildhall Admin	4,409	(862)	3,547
3,706	Total Fund Analysis	4,409	(862)	3,547

	Central Risk			
(200)	Comptroller and City Solicitor	0	(200)	(200)
(200)	Total Central Risk	0	(200)	(200)
	Recharges			
575	Recharges from other services	575	0	575
(4,081)	Recharges to other services	0	(3,922)	(3,922)
(3,706)	Total Central Risk and Recharges	575	(4,122)	(3,547)
	Fund Analysis			
(3,706)	Guildhall Admin	575	(4,122)	(3,547)
(3,706)	Total Fund Analysis	575	(4,122)	(3,547)

0	Grand Total	4,984	(4,984)	0
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	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	4,590	0	4,590
	Transport	1	0	1
	Supplies and Services	178	0	178
	Savings to be Applied	(360)	0	(360)
	Recharges	0	575	575
	Total Expenditure	4,409	575	4,984
Income	Customer and Client Receipts	(862)	(200)	(1,062)
	Recharges	0	(3,922)	(3,922)
	Total Income	(862)	(4,122)	(4,984)
	Net Expenditure	3,547	(3,547)	0

DIRECTOR OF THE BUILT ENVIRONMENT

SERVICE OVERVIEW

City Fund

Planning and Transportation Committee

Town Planning

The Development Division is responsible for considering development proposals, enforcement and the conservation and enhancement of the City's heritage assets. It encourages accommodation for high quality offices to help maintain the City's role as the world's leading international financial and business centre and supports the provision of housing, retailing, leisure, tourism and other uses to address the evolving needs of the future City. The division undertakes the corporate aspects of administering, negotiating and monitoring Section 106 planning obligations and Community Infrastructure Levy.

Policy and Performance

The Policy and Performance Division produces the spatial planning strategy and policies for the City of London taking account of the needs of the future City. It liaises with other parties to influence the national and London-wide planning policy context. The Division also plays a key role in collecting, analysing and providing planning information throughout the City Corporation to inform policy formulation and decision making. It maintains the Local Land Charges Register, maintains corporate referencing systems including the Land & Property Gazetteer, and carries out the City Corporation's street naming & numbering duties. The Division also includes the Corporate Geographical Information System Team that is promoting greater corporate sharing of spatial data.

District Surveyor

The District Surveyor's section exercises the Corporation's statutory powers relating to Building Regulations and Dangerous Structures. It also provides advice during the conception and design stages of work, to ensure the Building Acts are satisfied and the Corporation's commitment to the protection and conservation of Listed Buildings is maintained.

The District surveyors have expanded to include the Civil Engineering team who manage all the Highway Structures within the City, but also provide advice protecting the City's interest from Major Infrastructure projects. The team are also responsible for the City's Reservoirs and advise colleagues on a range of structures in our Open Spaces. The teams will also be looking at better ways of working together over the next couple of years.

Transportation and Public Realm

The Transportation and Public Realm covers a wide remit. Transport related responsibilities include advising the Corporation on strategic transport issues affecting the City, monitoring the use of the transport infrastructure and promoting safer streets through the identification and delivery of traffic management schemes combined with an education programme directed to both road users and pedestrians.

The responsibilities for the Public Realm are also broad and include Waste Management, Street Cleansing and the provision of public conveniences. These duties are supported by a team of Street Environment Officers, responsible for monitoring the streets and taking enforcement action where necessary and these services are overseen by the Port Health and Environmental Services Committee. Public Realm responsibilities also extend to working with the City's various communities (especially the business community) to develop and deliver, on an annual basis, a multimillion pound programme of Environmental Enhancement Schemes which seek to improve accessibility and enhance the environmental quality of the City's streets and open spaces.

The delivery of the extensive programme of Street Enhancement schemes and Road Safety projects is delivered through the Division's Highways Management Group. This team works to finalise the detailed technical design of schemes and manage delivery through the City's contractors. This same team is responsible for coordinating all street works in the City balancing these requirements with their management of planned events (such as preparation for the Lord Mayor's Show), and the issuing of Hoardings and Scaffolding licences as well as authorising temporary road closures. This team is also responsible for the repair, maintenance and reconstruction of streets, signage, street furniture and provision of street lighting.

Finally the division is responsible for managing all the City Corporation's car parks and the enforcement of on street parking controls as well as the related Parking Ticket Office and the processing of appeals against issued penalty charge notices.

Port Health and Environmental Services Committee

The Cleansing Service provides a full and effective street cleaning service to the City of London; ensures that all domestic waste is efficiently collected, segregated and controlled until it reaches the point of final disposal; ensures recycling is encouraged and promoted; manages and enforces the proper on-street collection of refuse; and ensures that a commercial waste collection service is available. The service provides, through its contractor, a servicing and maintenance facility for the City owned vehicles.

It is also responsible for managing and developing the public convenience strategy for the City, and providing and running those conveniences.

Bridge House Estates Services

Planning and Transportation Committee

The Thames Bridges

The core business of Bridge House Estates (the Trust) has been for many centuries the bridges. The Trust's origins can be traced back to 1097 when William Rufus, second son of William the Norman, raised a special tax to help repair London Bridge. By the end of the twelfth century, the shops and houses adorning the new stone London Bridge were beginning to generate cross-river trade, increased taxes, rents and bequests. A significant fund began to accumulate and it was administered from a building called Bridge House.

The Trust in some cases has built, and now maintains, five of the bridges that cross the Thames into the City of London – London Bridge, Blackfriars Bridge, Southwark Bridge, Tower Bridge and The Millennium Bridge. The maintenance and eventual replacement of these bridges remains the prime objective of the Trust.

The five bridges across the River Thames form a vital part of London's transport infrastructure and are gateways into the City. To ensure they play their part effectively they require sustained and expert maintenance.

The condition of the structures is monitored biennially by undertaking a programme of general inspections with a detailed principal inspection being carried out in the sixth year. Any defects or deterioration in the structural fabric is identified during these inspections and a programme of preventive and reactive maintenance determined. These are now better integrated within the Department now the Civil Engineering team have been incorporated to the District Surveyors.

A Repairs, Maintenance and Major Works Fund is operated to provide sufficient resources to meet the enhanced maintenance costs of the five bridges over a period of at least 50 years.

DIRECTOR OF THE BUILT ENVIRONMENT

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
600	Public Conveniences	996	(432)	564
119	Waste Collection	1,133	(977)	156
3,907	Street Cleansing	4,425	(466)	3,959
693	Waste Disposal	1,430	(701)	729
547	Cleansing Services General Management	396	(290)	106
178	Transport Organisation	220	(109)	111
1,180	Built Environment Directorate	1,053	(6)	1,047
2,563	Town Planning	3,444	(814)	2,630
687	Transportation Planning	3,278	(2,500)	778
0	Planning Obligations	147	(147)	0
424	Road Safety	442	(10)	432
0	Street Scene	70	0	70
286	Building Control	1,610	(1,335)	275
490	Structural Mtce/inspections	642	(141)	501
3,100	Highways	4,611	(1,503)	3,108
0	Rechargeable Works	1,200	(1,200)	0
(1,170)	Traffic Management	1,055	(2,311)	(1,256)
(480)	Off Street Parking	2,596	(3,006)	(410)
3,046	On Street Parking	3,356	0	3,356
255	Drains & Sewers	587	(348)	239
0	Contingency	(162)	0	(162)
132	City Open Spaces	132	0	132
257	Bridges	262	0	262
16,814	Total Local Risk	32,923	(16,296)	16,627
	Fund Analysis			
16,557	City Fund	32,661	(16,296)	16,365
257	Bridge House Estates	262	0	262
16,814	Total Fund Analysis	32,923	(16,296)	16,627

DIRECTOR OF THE BUILT ENVIRONMENT

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Central Risk			
162	Waste Collection	37	0	37
1,207	Bridges	1,242	0	1,242
(658)	Town Planning	0	(660)	(660)
15	Building Control	0	0	0
(60)	Structural Maintenance	0	(60)	(60)
(2,281)	Highways	0	(2,319)	(2,319)
28	Off Street Parking	30	(296)	(266)
(3,376)	On Street Parking	12,377	(16,066)	(3,689)
15	Contingency	15	0	15
(4,948)	Total Central Risk	13,701	(19,401)	(5,700)
	Recharges			
17,673	Recharges from other services	17,120	0	17,120
(3,429)	Recharges to other services	0	(2,833)	(2,833)
9,296	Total Central Risk and Recharges	30,821	(22,234)	8,587
	Fund Analysis			
7,007	City Fund	28,469	(22,230)	6,239
2,289	Bridge House Estates	2,352	(4)	2,348
9,296	Total Fund Analysis	30,821	(22,234)	8,587
26,110	Grand Total	63,744	(38,530)	25,214

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk	Total
		£'000	£'000	£'000
Expenditure	Employees	15,521	141	15,662
	Premises Related Expenses	5,856	1,188	7,044
	Transport	170	0	170
	Supplies and Services	1,650	673	2,323
	Third Party Expenses	9,726	173	9,899
	Transfer to Reserves	0	11,467	11,467
	Capital Charges	0	44	44
	Contingencies	0	15	15
	Recharges	0	17,120	17,120
	Total Expenditure	32,923	30,821	63,744
Income	Other Grants and Reimbursements	(211)	0	(211)
	Customer and Client Receipts	(11,973)	(16,825)	(28,798)
	Transfer from Reserve	(290)	(2,516)	(2,806)
	Capital Projects	(3,822)	(60)	(3,882)
	Recharges	0	(2,833)	(2,833)
	Total Income	(16,296)	(22,234)	(38,530)
	Net Expenditure	16,627	8,587	25,214

DIRECTOR OF COMMUNITY AND CHILDREN'S SERVICES

SERVICE OVERVIEW

The Director of Community and Children's Services comprises three main service areas which are supported by a central strategy & performance team. In addition the Education Board sits under Community & Children's Services although the Director does not have direct control over this area:

1. Supervision & Management (which includes Strategy & Performance)
2. People's Services (which include Adult Services, Children and Families Early Help and Social Care, Homelessness and Rough Sleeping, Education and Early Years)
3. Commissioning & Partnerships (which includes commissioned services and sports & recreation)
4. Housing Services (including the Housing Revenue Account and the Barbican Estate Office)
5. Education Board
6. Barbican & Community Libraries

SERVICE OBJECTIVES

The Department's strategic priorities are:

Safe – People of all ages live in safe communities, our homes are safe and well maintained and our estates are protected from harm

Potential – People of all ages can achieve their ambitions through education, training and lifelong - learning

Independence, involvement and choice – People of all ages can live independently, play a role in their communities and exercise choice over their services

Health and wellbeing – People of all ages enjoy good health and wellbeing

Community – People of all ages feel part of, engaged with and able to shape their community.

SERVICES PROVIDED

SUPERVISION & MANAGEMENT

Supervision and Management Holding Account

This includes the Director of Community and children's Services, Policy and Performance, and Central Support Services which provide support to front line services. The cost of these services are fully recharged to other services using various methods of attribution including time spent, staff numbers, numbers of computer terminals and systems usage.

Service Strategy

This comprises a proportion of the Service Directors' and other staff time contributing strategic input and liaison with outside bodies. With regard to Housing Services, service strategy is an assessment of the costs still likely to be incurred by the City even if it no longer directly managed and maintained a housing stock and HRA. This includes reviews of housing needs both in terms of the demand for accommodation and the quality of the housing stock, housing strategy documents, and provision of housing advice and homelessness support consideration of Government initiatives). For People's Services, service strategy relates to such items as the Community Strategy and the Children and Young Peoples Plan.

PEOPLE'S SERVICES

Services to Adults (inc. Learning Disabilities, Mental Health, Physical Disabilities)

The adult social care team provides care and services to all those aged over 18 who live in the City, who are in need of services because of their vulnerability, physical or learning disability, carer status, homelessness, dependence on drugs or alcohol, or mental illness. Services are provided following an assessment, which is undertaken with the person concerned. This forms the basis of the resulting Person-Centred Care Plan, which gives details of the services that will be provided. These may include an Individual Budget or Direct Payment, a programme of home care visits, day activities, counselling, assistance with finances and home management, permanent or temporary residential care, mental health services and making contact with relevant outside agencies or providers.

Services to Older People

As with other adult social care services, the emphasis for older people is on supporting them for as long as possible in their own homes. For a small number, care in a residential or nursing home is the best option.

Children & Family Services

The Children's social care service is responsible for ensuring resident children and young people accessing services in the City are safeguarded. The main strategic objective for Children and Families services is to ensure children and families are free from harm and are able to live in a safe environment that supports emotional, physical and learning development. A key strand of the work is to provide preventive intervention at an early stage to support City families and to avoid family breakdown and disruption. Whilst, it is rare for children in the City to be subject to formal child protection procedures or be looked after but for a very small number, placements with foster carers are necessary.

Early Years and Childcare

This area includes the Cass Child and Family Centre, Family and Young People's Information Service, provision and maintenance of extended services at the Sir John Cass Site, support to private, voluntary and independent providers of nursery services for children who are under 5 and promoting access to affordable childcare for City parents.

Sir John Cass Foundation Primary School Delegated Budget

This is the proportion of funding received by the City of London through the Dedicated School's Grant given directly to the Governors of the Sir John Cass Foundation Primary School. It is then the responsibility of the School Governors to spend the budget share on the purposes of their School.

Other Schools Related Activities

This includes the Local Authority's duties to support and coordinate school admissions for local parents, the assessment and support of pupils with Special Educational Needs and home to school transport which are mainly funded through government grants with additional contribution from the City Fund.

Homelessness

The Community and Children's Services Department provides advice for homeless and potentially homeless people. The Department assesses applicants for assistance against statutory criteria and arranges temporary accommodation where necessary and oversees the commissioning of the Outreach Contract with our rough sleepers provider.

Asylum Seekers

The City has a statutory responsibility for housing and supporting unaccompanied asylum seeking minors arriving in the City as their first point of contact in the UK. The majority of children looked after by the City are unaccompanied asylum seekers.

COMMISSIONING & PARTNERSHIPS

Commissioning

About ninety organisations annually receive payments, all commissions via contract, to provide for services to residents, workers and homeless people in the City. These include services for information and advice (Toynbee Hall); volunteering (CSV); Telecare (Millbrook's); Community equipment; organisations working with rough sleepers (Broadway, St Mungo's Project, Providence Row, and others); playgroups (Barbican); agencies providing day care for older people; advice and counselling services; victim support; and support for people who have HIV or AIDS and others. Most of the services are a statutory requirement and support and assist in the delivery of community care and education for adults, children and young people, and promote the welfare of the vulnerable and dependent elderly, the very young and people who are ill or disabled. Other major items within this section are expenditure relating to concessionary travel arrangements through Taxicards and freedom passes, and expenditure on various government initiatives associated with government grant income.

Public Health

The City's public health function is responsible for local aspects of health protection; health improvement; and improving health services. This is achieved through intelligence gathering and analysis, including the statutory Joint Strategic Needs Assessment; and formulating strategy, including the statutory Joint Health and Wellbeing Strategy, to address local health needs.

Public health services are provided to our populations through commissioning, e.g. Healthy behaviours which includes smoking cessation and substance misuse and NHS health checks; as well as working in partnership with other organisations, such as the NHS clinical commissioning groups, and the London Borough of Hackney. Public health also conducts and commissions research to evaluate effectiveness, and to tackle gaps in intelligence.

The public health team supports the City's Health and Wellbeing Board, which is a statutory committee within the City, and has strong links with the public health team in Hackney, including a shared Director of Public Health and shared Public Health Consultants, who provide clinical and professional governance to the team.

Adult Skills and Community Learning

This covers the direct provision of all adult learning services by the City of London and a partnership contract with Hackney Community College for the provision of tutors. The service works with its internal and external partners to annually deliver more than 110 vocational courses to more than 4000 City and City Fringe learners'. In addition to this, more than 100 young adults have engaged onto the apprenticeship programme and more than 90% have successfully completed their apprenticeship training with 82% securing permanent employment. There are currently 50 employers who are engaged with the programme, supporting our apprentices through training, qualification and active work experience.

Recreation Facilities and Sports Development

This comprises the Golden Lane Sport and Fitness Centre and a wide range of sporting opportunities for all sections of the community now provided under contract by Fusion Lifestyle. Activities such as swimming, tennis, badminton, Pilates, zumba and weight training courses are all provided at Golden Lane Sport and Fitness. The Sports Development team provides a varied programme of activities that provides opportunities for participation in active recreation for both residents and workers. Programmes such as City of Sport and Young at Heart are designed to make people more active and improve their health and wellbeing by helping them to reduce blood pressure and lose weight. The Sports Development team are also involved in the organisation of various sporting events such as the world famous London Marathon and the London Youth Games.

Youth Service

City Gateway are commissioned to provide three contract strands to young people aged 10 – 19 (to 25 with special needs) resident in the City.

- Targeted youth provision incorporating 121 support when required; themed workshops, for example in partnership with our Substance Misuse Team; and a weekly Girls Group.
- Universal provision incorporating weekly open access youth clubs at the Artizan Centre and GreenBox, and holiday activities.
- Youth Participation incorporating rolling out the new Youth Participation Strategy, engaging young people to establish a new youth 'forum' and to take part in elections for the Young Mayor.

Prospects Limited are commissioned to provide Information, Advice and Guidance on 14 – 19 options to City residents (including Looked after Children and Care Leavers) with the aim of supporting young people to meet the RPA requirements and to be EET (in Education, Employment or Training).

15Billion provide our Information Advice and Guidance and Youth Activities database (IYSS) and thereby provide the City's data links that meet DfE requirements.

HOUSING SERVICES

Other Housing Services

The Community and Children's Services Department provides advice for homeless and potentially homeless people. The Department assesses applicants for assistance against statutory criteria and arranges temporary accommodation where necessary. The costs of the temporary accommodation are included within the 'Other Homeless Persons' division of service. This is a statutory service. In addition the department co-ordinates and directs the work of agencies dealing with rough sleeping in the City. The costs for this are met primarily through Government grant. This area also includes Spitalfields Residential (there are 32 properties that were not built under Housing Act powers and have not been appropriated to the HRA), Enabling Activities and general housing advice. In 2006, the City of London agreed an Affordable Housing Strategy. The City has agreed that 30% of future Planning Gain agreements will be allocated towards providing additional off site affordable housing. The Department of Community & Children's Services is exploring ways to facilitate the provision of

additional affordable housing and has a programme of development opportunities on existing estates which is currently being prioritised.

Benefits Administration

The administration of all benefits is undertaken by the Community and Children's Services Department. This incorporates rent allowances, council tax benefit, and rent rebate "payments" in respect of HRA dwellings, together with the associated Government subsidy. The service also administers council tax and housing benefit for those in private sector tenancies who are eligible.

Supported Housing

The Supported Housing service includes funding for four sheltered housing schemes, one in the City and the three sheltered schemes the City provides in Southwark, Lewisham and Islington. The funding covers the cost of services which are provided specifically to support elderly and vulnerable residents and are over and above the normal landlord services. In addition, a floating Tenancy Support Team helps vulnerable tenants to sustain their tenancies, both within the City and on our housing estates in other boroughs, and community development work is undertaken on all estates to encourage and sustain safe, friendly communities.

HOUSING REVENUE ACCOUNT

The Housing Revenue Account (HRA) is ring-fenced (i.e. financially self-contained). The HRA primarily relates to landlord functions and the main items of expenditure are:

- Repairs, maintenance and improvements.
- Estate based services such as caretaking, cleaning, grounds maintenance and lighting.
- Supervision and management.
- Resident engagement and communications
- Capital charges.

Income is received from three main sources:

- Rents from dwellings, shops and parking facilities.
- Service charges from tenants
- Service charges from homeowners.

Annual HRA surpluses are credited to, or deficits debited to, the cumulative HRA reserve.

As at 1 April 2018 the HRA had within it 2,857 properties of which 917 had been sold under Right to Buy. Just over a quarter of the stock is within the City (Golden Lane and Middlesex Street Estates) with the remaining 73% being in six London Boroughs, namely Tower Hamlets, Hackney, Lambeth, Lewisham, Islington and Southwark. Approximately 56% of the properties are situated in the last two Boroughs. Almost all of the housing stock consists of flats and the vast majority of these are for general family use. There are three sheltered housing schemes for the elderly, one of which is currently being decanted, in order to redevelop the site. These schemes, which are situated in Islington, Lewisham and Southwark, each have a scheme manager to provide on-site support during working hours.

With nearly a third of the stock having been sold, the demand for rented accommodation continues to increase and the Housing Register has 700 households waiting for rented accommodation. The length of time spent on the register before being allocated accommodation depends on where the household wishes to live, its composition and their housing need. For the most popular estates, for example Golden Lane, a family can be waiting several years before being offered accommodation. With only about 80 true vacancies occurring in the housing stock each year, other means have to be found for meeting this demand. The City of London Corporation has agreed an affordable

housing strategy which aims to secure an appropriate level of affordable housing through planning gain agreements and nomination rights via the East London sub regional partnering arrangements.

BARBICAN ESTATE

As of November 2018, the Barbican Estate comprised 2,070 dwellings, 1,273 car parking spaces, 141 motor cycle spaces, 1,478 baggage stores, 100 cycle stores, a commercial portfolio comprising 117,000 square feet at the Trade Centre plus twelve other commercial properties. There are also 14 freehold residential properties for which services are provided. Over 96% of the dwellings have been sold on long leases.

The Estate Office is responsible for the management of the flats, commercial units, car parks and baggage stores. Management includes:

- Customer Care, Supervision and Management including the calculation of service charges and the initial stages of arrears recovery as well as the management of the commercial portfolio
- Estate Services including cleaning, window cleaning, car parking, security and Concierge services
- Property Maintenance
- Major Works
- Grounds maintenance of the public and private gardens

Income is received from three main sources:

- Car parking and storage facilities
- Commercial properties
- Service charges from tenants
- Service charges from leaseholders

THE EDUCATION BOARD

This is responsible for reviewing the strategy and making recommendations to Committees and the Court as appropriate on the delivery of the City Corporations vision and strategic objectives in this area. The Board has responsibility for distributing funds allocated to it for educational purposes. In addition it is responsible for the City academy schools and the City Corporations role as a school sponsor.

BARBICAN & COMMUNITY LIBRARIES

The collections and services for which the Culture Heritage & Libraries Committee is responsible are currently organised in five management groupings, one of which is under the responsibility of the Director of Community and Children's Services:

- **Barbican & Community Libraries** - responsible for the Barbican and Shoe Lane lending libraries, Artizan Street Library and Community Centre and the Portsoken Health & Community Centre. They also manage the Information Services Section providing the Libraries Management System, the People's Network system of free computers for use by the public and bibliographical services to all the City's libraries and the London Metropolitan Archives.

The Lending Libraries - Barbican, Shoe Lane and Artizan Street Library & Community Centre offer collections of books, e-books, eAudio books large print materials, spoken word recordings, DVDs and compact discs for loan, eMagazines to download and Music and video streaming services. Reservation and inter-library loan services are operated and quick reference and information

facilities, including free access to the internet and an increasing range of online reference resources, are also provided. The Portsoken Health & Community Centre is also managed by the team at Artizan Street and services are being developed to increase footfall and volunteer involvement.

By far the largest, the Barbican Library provides, as well as an excellent general library, an extensive Music Library - including a large reference collection, orchestral and vocal scores, Naxos, a music and video streaming service plus study areas, listening booths and two practice pianos - and a Children's Library offering a full programme of activities and events for local families, Under 5s groups and school classes. A successful programme of art and craft exhibitions, literary events, special exhibitions in the Music Library, and events is also provided.

The three lending libraries operate a home delivery service (for City residents unable to visit their local library through infirmity or disability) while Artizan Street maintains close links with the Sir John Cass Foundation Primary School, the Cass Child and Family Centre, and through managing the Portsoken Health & Community Centre, the Mansell Street Estate. All three libraries work in partnership with other Community and Children's Services sections to deliver a range of events and services including adult education classes, health and wellbeing events and services and are commissioned to carry out a range of Children's Centre Services

The Information Services Section (ISS) formerly known as Bibliographical Services, supports the work of all the libraries and the Attendant/Driver team based at Barbican Library provides a van service for all of the City's libraries, the Portsoken Health and Community Centre, Tower Bridge, Monument, the City Information Centre and Visitor Services

DIRECTOR OF COMMUNITY AND CHILDREN'S SERVICES

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
	Barbican Residential			
995	Supervision & Management Holding Account	1,013	0	1,013
(423)	Service Charge Account	7,545	(8,102)	(557)
(1,051)	Landlords Services	1,223	(1,965)	(742)
(59)	Car Parking	1,320	(1,539)	(219)
(262)	Stores	7	(284)	(277)
(1,128)	Trade Centre	50	(1,187)	(1,137)
(5)	Other Non-Housing	0	(5)	(5)
	Commissioning & Partnerships Services			
701	Commissioning	801	(130)	671
(34)	Recreation Facilities and Sports Development	168	(202)	(34)
270	Adult & Community Learning	1,478	(1,219)	259
203	Youth Service	203	0	203
(6)	Public Health	1,854	(1,873)	(19)
	People's Services			
2,378	Services to Adults	2,882	(490)	2,392
1,538	Services to Older People	1,818	(165)	1,653
283	Occupational Therapy - Holding Account	306	0	306
1,118	Services to Children & Families	1,061	0	1,061
785	Early Years & Childcare	904	(130)	774
263	Other Schools Related Activities	362	0	362
1,022	Homelessness	1,318	(294)	1,024
	Housing Services			
115	Benefits Administration	295	(212)	83
645	Supporting People	719	(118)	601
(17)	Other Housing Services	106	(112)	(6)
4	Service Strategy - Housing Services	5	0	5
1,536	Supervision and Management - Holding Account	1,473	(9)	1,464
	Culture Heritage and Libraries			
378	Artizan Street Community Centre and Library	462	(132)	330
1,790	Barbican and Community Libraries	1,915	(178)	1,737
234	Information Services Section	214	0	214
613	Education Board	912	0	912
(1,365)	HRA	13,814	(15,193)	(1,379)
10,521	Total Local Risk	44,228	(33,539)	10,689
	Fund Analysis			
11,273	City Fund	29,502	(18,346)	11,156
613	City's Cash	912	0	912
(1,365)	HRA	13,814	(15,193)	(1,379)
10,521	Total Fund Analysis	44,228	(33,539)	10,689

DIRECTOR OF COMMUNITY AND CHILDREN'S SERVICES

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Central Risk			
	Barbican Residential			
(810)	Service Charge Account	0	(810)	(810)
(196)	Landlords Services	0	(196)	(196)
(19)	Trade Centre	0	(19)	(19)
(10)	Other Non-Housing	0	(10)	(10)
	Commissioning & Partnerships Services			
25	Commissioning	52	(175)	(123)
	Family & Young People's Services			
20	Services to Children	0	0	0
0	Servies to Adults	500	(500)	0
420	Early Years & Childcare	568	(120)	448
532	Asylum Seekers	796	(264)	532
(29)	Delegated Budget	2,273	(2,303)	(30)
(374)	Other Schools Related Activities	543	(1,019)	(476)
	Housing Services			
67	Benefits Administration	6,172	(6,105)	67
128	Gresham Almshouses	59	0	59
152	Supervision and Management - Holding Account	0	0	0
(250)	HRA	0	(250)	(250)
	Culture Heritage and Libraries			
343	Barbican and Community Libraries	293	0	293
1,792	Eduction Board	1,730	0	1,730
1,791	Total Central Risk	12,986	(11,771)	1,215
	Recharges			
17,786	Recharges from other services	17,360	0	17,360
(6,959)	Recharges to other services	0	(6,753)	(6,753)
12,618	Total Central Risk and Recharges	30,346	(18,524)	11,822
	Fund Analysis			
9,317	City Fund	26,251	(17,613)	8,638
1,936	City's Cash	1,805	0	1,805
1,365	HRA	2,290	(911)	1,379
12,618	Total Fund Analysis	30,346	(18,524)	11,822
23,139	Grand Total	74,574	(52,063)	22,511

DIRECTOR OF COMMUNITY AND CHILDREN'S SERVICES

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk £'000	Central Risk & Recharges £'000	Total £'000
Expenditure	Employees	18,476	474	18,950
	Premises Related Expenses	11,748	347	12,095
	Transport Related Expenses	43	72	115
	Supplies & Services	5,895	1,969	7,864
	Third Party Payments	5,525	3,943	9,468
	Transfer Payments	264	6,181	6,445
	Transfer to Reserves	2,277	0	2,277
	Recharges	0	17,360	17,360
	Total Expenditure	44,228	30,346	74,574
Income	Government Grants	(3,055)	(9,696)	(12,751)
	Other Grants, Reimbursements and Contributions	(674)	(184)	(858)
	Customer and Client Receipts	(29,514)	(35)	(29,549)
	Investment Income	(100)	0	(100)
	Transfer from Reserves	(196)	(571)	(767)
	Capital Projects	0	(250)	(250)
	Recharges	0	(7,788)	(7,788)
	Total Income	(33,539)	(18,524)	(52,063)
	Net Expenditure	10,689	11,822	22,511

DIRECTOR OF MARKETS AND CONSUMER PROTECTION

SERVICE OVERVIEW

MARKETS

The City is the largest single operator of Wholesale Markets in the country. It owns and manages Billingsgate Market (fish) in Docklands, Smithfield Market (meat) in the City, and New Spitalfields Market (fruit, vegetables and flowers) in Leyton. Smithfield and Billingsgate Markets are funded from City's Cash and Spitalfields Market is funded from the City Fund. Following a Strategic Review of Markets, the Court of Common Council approved in principle the proposal to move the three wholesale markets from their current locations to a single new site and the initiation of a new service transformation programme to establish an appropriate governance structure, begin detailed feasibility studies and carry out the planning required to implement this programme. The Markets Consolidation Programme is now working towards the implementation of this decision to ensure that the City's Wholesale Food Markets remain fit for purpose and are able to continue to trade and support their tenants successfully in the long term.

As the landlord, the City undertakes:

- To provide, administer, manage and maintain efficient Markets for the benefit of suppliers, buyers, and wholesale merchants, with the market tenants being responsible for compliance with legislation within their own demised premises.
- To provide and to let trading premises to tenants in the relevant food commodities.
- To provide appropriate ancillary facilities and services.
- To establish and maintain links with the food trades at large, monitor legislation, trends and changes and take appropriate action to ensure the City's premises comply with legislation, meet industry standards, and satisfy customer demands.
- To maximise usage and income from the use of the sites, whilst ensuring that the needs of the Market (trading, tenants and customers) are taken into account.
- To ensure adequate financial provision is made to meet maintenance costs, funded by tenant contributions to the Service Charge accounts.
- To consult with stakeholders on matters affecting the operation and management of the Markets to ensure their needs are accommodated in service delivery and future plans.

BILLINGSGATE MARKET

Billingsgate is the UK's premier inland fish market. Until its move to Docklands in January 1982, a Market had been held on the site at Billingsgate in the City of London since Saxon times or earlier. The Market rights of the City are based on a Charter granted by Edward III, which prohibited the setting up of rival markets within 6½ miles of the City, and the City's role as the Market Authority was confirmed by various Acts of Parliament which lay down its responsibilities, rights and powers. The Market has been 'Approved' by the London Borough of Tower Hamlets under the EU Food Hygiene Regulations.

There are some 60 companies, including fish merchants and ancillary businesses, operating at the market, employing about 550 staff. The market's turnover is about 22,000 tonnes per year, valued at approximately £250M, with an increasing amount of retail trade, especially on Saturdays.

The Superintendent has a staff of 42, most of who are funded by the tenants' service charges. The budgets are set out in three divisions of service as follows:

- **Service Charge Account.** This account includes the costs of operating the Market which are attributable to the tenants. The tenants contribute to this expenditure in weighted due proportion to areas occupied. Costs relating to vacant premises are met by the City.
- **Non-Service Charge Account.** This account, funded by the City, reflects the costs of administering the Market, the provision (and resale) of water, electricity and central heating to tenants, the collection of rental income and an apportionment of the cost of the Directorate.
- **Repainting and Special Works Account.** This Fund equalises the cost to tenants of cyclical repainting, repairs and improvements to the market together with financing the purchase of vehicles and equipment. The accumulated Fund attracts annual interest.

SMITHFIELD MARKET

Smithfield Market is a wholesale meat and provisions market with a historic reputation as the heart of the meat industry, principally serving Greater London and the South East. The Market is owned and managed by the City. The first Charter was granted by King Charles I and the present Market was established by the Metropolitan Meat & Poultry Act of 1860. The Grade II listed buildings were completed in the late 19th Century and fully refurbished in the 1990s, at a cost of some £70M, to comply with EU Food Hygiene Regulations.

The Market gained 'Approval' by the Food Standards Agency (FSA) under new EU Food Hygiene Regulations in December 2008 and is continuously independently inspected by FSA contractors.

There are 42 companies trading in the meat market with an annual throughput of around 150,000 tonnes, valued at approximately £950M. As well as meat traders, which occupy some 140,000 sq ft, there is 110,000 sq ft of lettable office space accommodated above the market, incorporated into the refurbished building. The management of this office space is undertaken by the City Surveyor. There is an underground car park, with 525 spaces.

The Superintendent has a staff of 44, providing administration, maintenance, and security. The tenants employ approximately 1000 people, and each day the Market is frequented by the suppliers of product and many hundreds of customers.

NEW SPITALFIELDS MARKET

New Spitalfields Market operates under a Royal Charter granted to John Balch in 1682. The City obtained the freehold of the Market premises in 1902, and began to operate the Market after acquiring the Market Rights in 1920. The Market transferred to its new site in Leyton in May 1991 under the provision of the City of London (Spitalfields Market) Act 1990.

The Market occupies over 13 hectares (approximately 32 acres). There is a Market trading hall of 28,700 m² housing 115 trading units, which have all the modern facilities required including cold storage, warm rooms, ripening rooms and racking for palletised produce. There are also four separate buildings providing 3,720 m² of modern self-contained units for catering supply companies. These companies supply restaurants, hotels, schools and industrial catering to the southern half of the country. In addition there is over 900 m² of office space provided for fruit importers, trade organisations etc. Extensive parking facilities provide space for over 1700 vehicles ensuring an efficient and effective service for the Market's customers and there are, on average, some 2,500 suppliers and customers' vehicles entering and leaving the Market each day.

New Spitalfields Market has the largest number of horticultural wholesalers with the highest turnover of any Market in the United Kingdom, and an annual throughput of approximately 750,000 tonnes, valued at approximately £750M. Some 60% of the tenants are from 'ethnic minorities' and the market has a well-deserved reputation for its range of exotic fruit and vegetables.

The Superintendent has a staff of 32 wholly funded by the tenants' service charges, and who provide administration, maintenance, and security. The waste removal and cleaning of the common parts is carried out by a private contractor.

The Estimates for the Market are set out in three divisions of service:

- **Service Charge Account.** This account includes those costs of administering and maintaining the Market which are attributable to tenants, including the provision (and resale) of water, electricity and central heating. The tenants contribute to this expenditure in weighted due proportion to areas occupied. Costs relating to vacant premises are met by the City. The level of vacancies is expected to remain constant at less than 1% of total premises/letting areas.
- **City Account** This account reflects those costs of running the Market which are not rechargeable to tenants via the service charge and includes capital charges, the collection of rental income and an apportionment of the cost of the Directorate.
- **Tenants Repainting and Repairs Fund** This fund equalises the cost of maintaining the Market on behalf of the tenants who are responsible for the major proportion of all repairs and maintenance. Contributions to the Fund are made by tenants as part of their service charge payments. The accumulated Fund attracts annual interest.

PORT HEALTH AND ENVIRONMENTAL SERVICES

The Port Health & Public Protection Division advises, educates, influences, regulates and protects all communities for which the Department has responsibility in the fields of Environmental Health, Port Health, Trading Standards and Animal Health, at all times seeking value for money in the activities it undertakes so that the highest possible standards are achieved cost effectively.

The Division undertakes:

- To provide a comprehensive and effective environmental health service for the City of London, ensuring that, through monitoring, regulation and enforcement, City residents and businesses can enjoy an environment and services which are, so far as possible, safe and without risks to their health or welfare.
- To enhance the economic welfare of the community within the City by maintaining standards of fair and honest trading.
- To manage and control its part of the Middlesex Street market and prevent illegal street trading in the City to achieve optimum benefits to the community by improving their safety and visual impact.
- To control specific trade activities through licensing and inspection to ensure that the health, safety and economic welfare of those using such trades are not jeopardised by unfair, illegal or unsafe trading methods.
- To enforce public, environmental and animal health related legislation as the London Port Health Authority, for the benefit of the Port community and users, and the nation as a whole.
- To provide animal health and veterinary services of a policing and enforcement nature including the Heathrow Animal Reception Centre.

Public Protection

The Division is responsible for a range of services including:-

- Food Safety and Standards and Infectious Disease Controls
- Pollution Control
- Air Quality
- Health and Safety at Work

The Trading Standards Service is responsible for enforcing and advising businesses and consumers regarding legislation relating to trading practices within The City of London, including weights and measures, pricing, product safety, consumer credit and fair trading. The service is increasingly involved in investigating, and attempting to prevent, 'scams' involving the fraudulent offering of such things as Carbon Credits, rare earth metals and gems, and it works closely with the City of London Police.

Port Health and Animal Health

The City of London Corporation is the London Port Health Authority and is responsible for a district extending for 151 kilometres along the River Thames from Teddington to the outer Estuary and includes the ports of London Gateway, Tilbury, Thamesport, Sheerness and London City Airport. The Port Health Authority, which has been in existence since 1872, is the largest in the UK.

The Port Health Authority serves businesses and protects the nation through the delivery of the following services controlling: Food and Feed Imports; Food Standards; Food Safety and Water Quality; Infectious Disease Control; Civil Contingencies; Environmental Protection and Shellfish Monitoring.

Animal Health are responsible for running the Animal Reception Centre at Heathrow, providing animal health services not only to the City but London-wide, and monitoring the arrival of animals at Heathrow.

LICENSING

Licensing Service

The Licensing Service is part of the Port Health and Public Protection Division. It is responsible for ensuring that all city businesses hold the appropriate licences and registrations and comply with the rules and conditions appertaining to those licences. It conducts the City's statutory responsibilities for issuing licences and enforcement for:

- Sales of alcohol in 750 premises.
- 'Regulated entertainment', e.g. dancing, recorded and live music.
- Tables and chairs on the public highway.
- Massage and other special treatments, e.g. acupuncture, electrolysis.
- Gambling, e.g. bookmakers and slot machines.
- Charity collections and other forms of small lotteries.
- Street trading in Middlesex Street and illegal street trading.

It creates and maintains the City's Licensing Policy and enforcement 'Traffic Light Scheme' which ensures the responsible management of licensed premises.

DIRECTOR OF MARKETS AND CONSUMER PROTECTION

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
71	Coroner	65	0	65
2,087	City Environmental Health	2,155	(147)	2,008
(876)	Animal Health Services	2,223	(3,432)	(1,209)
354	Trading Standards	373	(15)	358
946	Port & Launches	3,734	(2,800)	934
21	Spitalfields Service Charge Account	5,963	(5,942)	21
66	Spitalfields Corporate Account	73	(46)	27
0	Spitalfields Repainting and Repairs Fund	83	(83)	0
(14)	Licensing	734	(736)	(2)
797	Smithfield Service Charge	3,063	(2,253)	810
308	Smithfield Corporate Account	1,726	(1,597)	129
(122)	Smithfield Other Services	672	(794)	(122)
0	Billingsgate Service Charge Account	2,565	(2,565)	0
164	Billingsgate Corporate Account	281	(144)	137
0	Billingsgate Repainting and Special Works Account	151	(151)	0
478	Markets Directorate	487	0	487
4,280	Total Local Risk	24,348	(20,705)	3,643
	Fund Analysis			
2,655	City Fund	15,403	(13,201)	2,202
1,625	City's Cash	8,945	(7,504)	1,441
4,280	Total Fund Analysis	24,348	(20,705)	3,643

	Central Risk			
8	Coroner	8	0	8
(395)	Spitalfields Service Charge Account	0	(402)	(402)
(2,028)	Spitalfields Corporate Account	0	(2,102)	(2,102)
(22)	Spitalfields Repainting and Repairs Fund	0	(22)	(22)
4	Smithfield Service Charge	4	0	4
(1,520)	Smithfield Corporate Account	184	(1,704)	(1,520)
(83)	Smithfield Other Services	5	(88)	(83)
(336)	Billingsgate Service Charge Account	0	(347)	(347)
(1,441)	Billingsgate Corporate Account	295	(1,740)	(1,445)
(9)	Billingsgate Repainting and Special Works Account	0	(9)	(9)
(5,807)	Total Central Risk	501	(6,414)	(5,913)
	Recharges			
5,527	Recharges from other services	5,479	0	5,479
(815)	Recharges to other services	0	(823)	(823)
(1,095)	Total Central Risk and Recharges	5,980	(7,237)	(1,257)
	Fund Analysis			
1,236	City Fund	3,705	(2,627)	1,078
(2,331)	City's Cash	2,275	(4,610)	(2,335)
(1,095)	Total Fund Analysis	5,980	(7,237)	(1,257)
3,185	Grand Total	30,328	(27,942)	2,386

DIRECTOR OF MARKETS AND CONSUMER PROTECTION

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk £'000	Central Risk & Recharges £'000	Total £'000
Expenditure	Employees	13,432	8	13,440
	Premises Related Expenses	5,703	171	5,874
	Transport	267	0	267
	Supplies and Services	1,992	106	2,098
	Third Party Expenses	2,899	0	2,899
	Capital Charges	0	216	216
	Recharges	0	5,479	5,479
	Total Expenditure	24,348	5,980	30,328
Income	Other Grants, Reimbursements and Contributions	(600)	0	(600)
	Customer and Client Receipts	(20,021)	(6,383)	(26,404)
	Investment Income	(2)	0	(2)
	Transfer from Reserves	(82)	(31)	(113)
	Recharges	0	(823)	(823)
	Total Income	(20,705)	(7,237)	(27,942)
	Net Expenditure	3,643	(1,257)	2,386

DIRECTOR OF OPEN SPACES SERVICE OVERVIEW

The Open Spaces Department's vision is to:

'enrich people's lives by enhancing and providing access to ecologically diverse open spaces and outstanding heritage assets across London and beyond'.

Its three top line objectives are:

- A. Open spaces and historic sites are thriving and accessible.
- B. Spaces enrich people's lives.
- C. Business practices are responsible and sustainable.

WHAT WE MANAGE

The Department provides a 'local authority function' through the 'City Gardens' network of 200 gardens, churchyards, parks, plazas and highway planting across the square mile and its Cemetery & Crematorium in East London which is one of the largest municipal cemeteries in Europe covering 200 acres.

The Department manages approx. 11,000 acres of historic and natural open space within London and beyond, attracting over 23 million visits each year. These open spaces are Protected by Acts of Parliament dating back to the 1850's. They include: Epping Forest, Hampstead Heath, Highgate Wood, Queen's Park, West Ham Park, Ashted Common, Burnham Beeches, Stoke Common, West Wickham Common & Spring Park, Coulsdon & Other Commons; all of which are properties held in trust as charities. Many of these open spaces are Sites of Special Scientific Interest (SSSI's) and National Nature Reserves.

The Department also manages London's iconic Tower Bridge; Keats House the home of the Romantic poet John Keats, now a museum and literary centre; as well as the Monument, built between 1671-77 to commemorate the 1666 Great Fire of London. There were approx. 1million visits in 2017/18 to Keats House, Monument and Tower Bridge.

Most of the sites have their own management plans which are the key operational documents for each site and from which annual work programmes are generated. The Department produces an annual Business plan which details the activities which are underway or forthcoming across all the divisions. The Business plan should be referenced for more detailed understanding of work that will be progressed by the Department in 2019/20.

HOW THE DEPARTMENT IS GOVERNED

The Department reports to six Committees:

- 1. Open Spaces and City Gardens
- 2. Epping Forest and Commons
- 3. Hampstead Heath, Highgate Wood and Queen's Park
- 4. West Ham Park
- 5. Port Health and Environmental Services
- 6. Culture, Heritage and Libraries

The Open Spaces and City Gardens Committee is the overarching policy and strategic body in relation to the activities of the Open Spaces element of the Department. The Cemetery and Crematorium reports through the Port Health and Environmental Services Committee and Tower Bridge, Monument and Keats House reports to the Culture, Heritage and Libraries Committee.

HOW THE DEPARTMENT IS FUNDED

The Department's services are funded from three sources:

City's Fund - City Gardens within the boundaries of the City of London the Crematorium and Cemetery, Woodredon and Warlies.

City's Cash - the eight charitable trusts which make up the other Open Spaces plus Keats House,
The Monument, Bunhill Fields
Bridge House Estates - Tower Bridge

HOW WE HELP DELIVER THE CORPORATE PLAN 2018 – 2023

The City's Open Spaces are located across 15 District Councils and London Borough's and help the Corporation achieve its vision to *support a diverse and sustainable London*. The Department helps to achieve all three Corporate Plan aims:

- Contribute to a flourishing society
- Support a thriving economy
- Shape outstanding environments.

In particular the Department helps achieve nine of the twelve Corporate Plan outcomes:

1. People are safe and feel safe
2. People enjoy good health and wellbeing
3. People have equal opportunities to enrich their lives and reach their full potential
4. Communities are cohesive and have the facilities they need
5. Businesses are trusted and socially and environmentally responsible
8. We have access to the skills and talent we need
10. We inspire enterprise, excellence, creativity and collaboration
11. We have clean air, land and water and a thriving and sustainable natural environment
12. Our spaces are secure, resilient and well maintained

HOW WE ARE STRUCTURED

Operationally the Department is divided into seven divisions:

- Parks & Gardens (City Gardens and West Ham Park)
- Epping Forest
- The Commons (Burnham Beeches, Stoke Common, Ashted Common, West Wickham Common, Spring Park, Farthings Down, Kenley Common and Riddlesdown)
- North London Open Space (Hampstead Heath, Highgate Wood, Queen's Park and Keats House)
- Cemetery & Crematorium
- Tower Bridge and Monument
- Directorate

There are 483 FTE employees within the Department and over 20 apprentices. Roles are varied and include ecologists, arborists, grounds maintenance officers, lifeguards, technical officers, bereavement officers, project officers and customer care ambassadors. Employee costs represent the greatest area of expenditure and accounts for approx. 70% of total local risk budget.

The Department works closely with a wide range of volunteer groups and individuals who provide 'added value' activity helping to undertake over 65,000 hours per annum of specific project work to help maintain the open spaces and provide customer services at our visitor attractions.

ACCREDITATIONS

The Open Spaces Department has been awarded a number of accreditations which are benchmarks of quality and performance.

- Tower Bridge achieved a rating of *Excellent* (91%) in the annual assessment by Visit England as part of their Visitor Attraction Quality Assurance Scheme and one of only 15 Gold Accolades in 2017. Tower Bridge was also named winner of 'Best Shop (over £500K)' at the prestigious Museums & Heritage Awards in May 2018.
- Green Flag accreditations are held by 15 of the Departments open spaces – many sites holding such an award for several decades. 13 sites also hold Green Flag Heritage awards. Both these Green Flag accreditations are the benchmark standard for the management of recreational outdoor spaces across the United Kingdom and around the world.

- The Department also enters the annual London in Bloom event and regularly wins various category awards with City Gardens representing London in Britain in Bloom in 2018, winning gold.

PARKS AND GARDENS

This Division comprises of City Gardens and Bunhill Fields which reports to the Open Spaces and City Gardens Committee and West Ham Park which reports to the West Ham Park Committee.

City Gardens - approx. 200 green spaces in the City, providing a network of gardens, churchyards, parks, plazas and highway planting offering areas of rest for residents, workers and visitors as well as an important habitat for wildlife within the urban landscape.

The City Gardens team works with the Friends of City Gardens to deliver a variety of activities and events across the City. They also work collaboratively with the Department of the Built Environment's Public Realm section, to develop and delivers projects to improve the City landscape and increase the amount of publicly accessible open space. Most recently Seething Lane and Aldgate Square in the Square Mile opened to the public in the summer 2018 creating great new spaces for visitors, workers and residents.

Bunhill Fields - a former burial ground of four acres it is situated in the southern part of the London Borough of Islington. Managed as a public open space by the City since 1867, it is the last survivor of London's once numerous small burial grounds as distinct from churchyards. The site was added to the Register of Parks & Gardens of Special Historic Interest as Grade 1 listed and there are over 70 memorials receiving an individual listing from English Heritage.

Over 850,000 people visit the burial ground each year; some to research family history but the vast majority just to enjoy the space. Repairs and maintenance work to the graves is carried out by the City Surveyor's Department, whilst the grounds maintenance and overall management of the site is carried out by the City Gardens team.

- *Key areas of work for the team at City Gardens in 2019/20 include: progress Finsbury Circus reinstatement, use technology to improve efficiency and deliver intelligent management information, manage the implications of the Ultra-Low Emissions Zone legislative changes.*

West Ham Park - has been owned and managed by the City of London Corporation since 1874, following its transfer to the City from the Gurney family. At 77 acres, it is the largest park in the London Borough of Newham. The Park receives over one million visits each year. The park is listed as a Grade II site on the English Heritage Register of Parks and Gardens of Specific Historic Interest

The park provides sports facilities for tennis, cricket, football and an outdoor gym. It offers a large playground and paddling pool and contains the National Collections of *Trachelospermum* (Star Jasmine) and *Liquidambar* (Sweet Gum). It provides areas for quiet relaxation within its Ornamental, rose and rock gardens. The importance of the Park as a habitat for wildlife is reflected in the management of wildflower meadows, long grass areas and two wildlife gardens, including a wildlife pond and dipping platform. All these wildlife areas are used as a valuable learning resource by local schools and community groups.

- *Key areas of work for the team at West Ham Park in 2019/20 include: progressing the reprovision of the playground, progressing an alternative use of the former nursery site and produce an interim management plan for the park (2020-2025).*

EPPING FOREST

Epping Forest is governed by the Epping Forest and Commons Committee.

The City of London's ownership and management of Epping Forest arose with the Epping Forest Act 1878 and subsequent legislation covering its ownership and management. Most recently the City of London (Open Spaces) Act received Royal Assent in March 2018. The 2018 Act reflects modern needs for property and land management, providing a clear basis for a full range of appropriate management activities to ensure continued financial sustainability and to strengthen enforcement powers.

The Forest covers around 2,400 hectares and stretches from Manor Park in the South to beyond the north of Epping. Some 1,800 acres of neighbouring 'buffer land' are also managed to protect the Forest from the pressure of urban development.

Epping Forest is made up of many distinct areas of woodland, grassland and other habitats. It has more veteran and ancient trees than any other site in the UK and contains over 85% of Britain's remaining veteran beech pollards. Two thirds of the Forest have been designated a Site of Special Scientific Interest (SSSI) and a Special Area of Conservation (SAC). There are around 500 rare and endangered insect species in the Forest.

The traditional management technique of cattle grazing to restore historical semi-natural wood pasture in some areas of the Forest has been reintroduced to ensure that the veteran trees and their associated flora and fauna survive for future generations to enjoy. One of Britain's rarer cattle breeds known for their docile nature and ability to thrive on rough grazing; the Longhorn, graze the Forest, their location managed by the use of invisible fencing.

Epping Forest has more than 109 lakes and ponds. They vary in size and age but all provide important habitats for numerous species of flora and fauna, as well as enjoyment for visitors to the forest. Most of these lakes are man-made, though a few were the result of bombs in the Second World War and the remainder were created as part of designed landscapes, including the Ornamental Water, Knighton Wood Lake and Highams Park.

There are four visitor centres: The View and Queen Elizabeth's Hunting Lodge in Chingford, The Temple at Wanstead Park and Epping Forest Visitor Centre at High Beach. The Queen Elizabeth's Hunting Lodge was built for Henry VIII in 1543 as a Tudor grandstand for viewing the deer chase and is available to hire for weddings and civil ceremonies.

Epping Forest provides opportunities and facilities for a range of formal sport and informal recreation activities. It is an ideal destination for angling, cycling, horse riding, walking and running. Wanstead Flats is a renowned venue for football and public golf is provided at Chingford Golf Course which is over 130 years old and hosts three golf clubs. Other activities include model aircraft flying, boating, cricket and orienteering

- *Key areas of work for the team at Epping Forest in 2019/20 include: finalising the management plan, embedding new policies and powers arising from the City of London (Open Spaces) Act 2018, progressing the ParkLife initiative, enabling lodges to be released for letting and progressing the work with neighbouring local authorities on Local Plan Mitigation Strategies.*

THE COMMONS

The Commons division is comprised of nine open spaces extending as an arc from Burnham Beeches in Buckinghamshire to the west of London and culminating finally at West Wickham

Common to the South East of London. The Commons is governed by the Epping Forest and Commons Committee.

Burnham Beeches – 220 hectares. This is recognised as an ancient wood pasture and is a Site of Special Scientific Interest (SSSIs), a National Nature Reserve (NNR) and European Special Area of Conservation (SAC). Recognised internationally for its collection of beech pollards, wood pasture and heathland which in turn supports a dynamic population of various mosses, lichens, insects and other invertebrates. The Beeches attracts around 585,000 visitors a year who may often come across the British White cattle and Berkshire pigs which have been reintroduced to graze the site to help restore and conserve the different habitats

Stoke Common – 80 hectares. This is a SSSI site and the largest area of open heathland in South Buckinghamshire which supports an abundant and diverse population of heathland plants, reptiles and amphibians. The heathland's open vegetation and acidic soils play an important role in providing habitats for some very rare plants, animals and insects that are quite different from those of grassland and woodlands. A ten year Stoke Common management plan has just been agreed by Members.

Ashted Common – 202 hectares. This ancient wooded common with over 1,200 ancient oak pollards, scrub grassland, meadow, ponds and brook is located in north-east Surrey. It is a SSSI due to its rich community of breeding birds. It is also a National Nature Reserve due to the decaying wood of ancient trees and the rare invertebrates that live in it. The site includes two ancient Scheduled Monuments - a Roman villa and a triangular earthwork.

Coulsdon Common – 51 hectares. Located in the London Borough of Croydon it's an area of wooded common and valuable chalk grassland which supports a thriving flora and butterfly population.

Farthing Downs and New Hill – 95 hectares. This is a SSSI site and has the most extensive area of semi-rural natural downland in Greater London. A long history of human activity has been recorded on the site with archaeological finds and features dating from the Neolithic, Iron Age and Roman periods. Due to the national importance of its archaeological features, parts of Farthing Downs are designated as Scheduled Monuments.

Kenley Common – 56 hectares. Kenley Common surrounds Kenley Airfield which is owned by the Ministry of Defence and used by the Royal Air Force for glider training. Kenley Airfield is the UK's most complete surviving Battle of Britain airfield and the Common holds seven World War II fighter pens which are designated as a Scheduled Monument and a site of national historical significance. It also boasts a diversity of habitats that include pockets of ancient woodland, hedgerows and scrub as well as unusual variety of grassland types within a small area. To protect and preserve the heritage of the site and engage with the local community the Kenley Revival Project was launched in cooperation with the Heritage Lottery Foundation, Historic England and the Kenley Airfield Friends Group.

Riddlesdown – 43 hectares. Another SSSI site because of its largest single expanse of long established calcareous scrub and its rich herb land. There is also evidence of thousands of years of human activity with earthworks, track ways and a Roman road.

Spring Park – 20 hectares. Located in the London Borough of Bromley has been designated as a Site of Importance for Nature Conservation for its ancient woodland.

West Wickham Common – 10 hectares. This is the smallest of the seven City Commons but it contains some unique heritage features. It has been designated as a Site of Importance for Nature Conservation for its mosaic of ancient woodland, including oak pollards, acid grassland and surprising heathland in the centre.

- *Key areas of work for the teams across the Commons in 2019/20 include: a review of catering provision, introduction of new car parking technology, progressing the development of a new Burnham Beeches management plan and working with Heathrow to develop a biodiversity net gain project.*

NORTH LONDON OPEN SPACES

This Division comprises Hampstead Heath, Highgate Wood, Queen's Park and Keats House. The Open Spaces are governed by the Hampstead Heath, Highgate Wood and Queen's Park Committee, whilst Keats House reports to the Culture, Heritage and Libraries Committee.

Hampstead Heath - is the collective name for Parliament Hill and Golders Hill, a total of 791 acres. The Heath falls within two London Boroughs, Camden and Barnet and was transferred to the City of London Corporation from the former GLA on 31st March 1989.

Hampstead Heath is one of London's most popular open spaces with an estimated 7.2million visits each year. Hampstead Heath's mosaic of habitats provides a resource for wildlife just six kilometres from the centre of London. The heath contains 800 identified veteran trees, expanding woodland and scrub, grassland, hedgerows, ponds and wetlands, along with remnant areas of the original heathland.

Surrounded by densely populated boroughs, Hampstead Heath plays a crucial role in providing sporting opportunities and promoting good health. Visitors can participate in over 20 activities, including walking, tennis, athletics, bowls, croquet, football, rugby, running and swimming in the outdoor pool and three swimming ponds. There are eight children's play areas and a play centre. A programme of events take place on the Heath including regular fun fairs, a circus, major cross country and athletics races, band performances in the bandstand and the Affordable Art Fair.

The Hampstead Heath Management Strategy was agreed by Members in January 2019. The Heath Vision sets out shared community aspirations for the Heath which are: we protect and conserve the Heath, the Heath enriches lives, the Heath is inclusive and welcoming and together we care for the Heath.

Golders Hill Park - Golders Hill Park's landscaped grounds contain beautiful plant displays including the peaceful Mediterranean and water gardens, a popular café and a bandstand. There is also a variety of leisure facilities including tennis courts, croquet lawn, all-weather table tennis tables, zoo and butterfly house and a children's play area.

Highgate Wood - 28 hectares of ancient woodland providing a haven for wildlife and numerous easily accessible and scenic woodland trails. The Sports Ground provides football and cricket pitches as a children's playground and cafe. In November 2018 Members agreed a Woodland Management Plan for Highgate wood. This will guide the conservation of the oak and hornbeam population over the next 10 years and beyond.

Queen's Park – a 12 hectare park located in the London Borough of Brent. Designed and laid out by Alexander McKenzie and opened by the Lord Mayor of London in 1887, the park still displays McKenzie's figure-of-eight design. Facilities include tennis courts, a pitch and putt course, an ornamental garden, a children's playground with paddling pool, a small zoo and a café. The Park has a number of sculptures created by artists who live locally, and a woodland walk with 'natural displays'. The grade 2 listed bandstand is registered to hold weddings and civil ceremonies.

- *Key areas of work for the teams across North London Open Spaces in 2019/20 include: progressing Queens Park and Highgate Wood Conservation Management plans, a Hampstead Heath Ponds and Wetlands Strategy, toilet and sandpit improvements at Queens Park, developing a masterplan for optimising facilities at Parliament Hill, reviewing the approach to 'waste' and waste collection, delivering a refreshed adventure playground*

and embedding the Hampstead Heath Strategic Plan. Tree health will continue to be a focus, with Oak Processionary Moth continuing to be monitored, managed and contained and the site being a pilot study area for the Forestry Commission.

Keats House - John Keats lodged at Keats House from 1818 to 1820 and wrote some of his best-loved poems there (including Ode to a Nightingale). Situated near Hampstead Heath, Keats House is Grade 1 listed by English Heritage. The house and its gardens are open to the public and includes a small museum and hosts a programme of public events.

- *Key areas of work for the team at Keats House in 2019/20 include: improving access and lighting, developing a Keats House Forward Plan and delivering a programme of Keats200 celebration events.*

CEMETERY AND CREMATORIUM

The Cemetery and Crematorium is governed by the Port Health and Environmental Services Committee.

The City of London Cemetery and Crematorium is set in 200 acres of beautiful grounds in the heart of East London. Opened in 1856, it is one of the largest municipal cemeteries in Europe. The Cemetery and Crematorium provides an exceptional range and continuity of burial provision and amongst the famous people buried at the site are Sir Robert Hooke, two of the Jack the Ripper victims and Bobby Moore.

The Cemetery and Crematorium's landscape is Grade 1 listed and includes over seven miles of roadways, 32 acres of formal gardens, catacombs, a crematorium and five ceremonial chapels. The site is rich with architecture, ecology, geology, horticulture and history and remains a working cemetery, carrying out almost 2,500 cremations and over 800 burials each year. Planning for future provision, the Cemetery recently completed the development of a 3,000 grave burial area and with this as well as the re-use of graves, creates a sustainable cemetery model.

- *Key areas of work for the team at the Cemetery and Crematorium in 2019/20 include: progressing the replacement of four aging cremators with a new abating cremator, implementing the recommendations of the Conservation management plan, developing the grave reuse and reclamation programme and increasing the use of waste heat recycling to operational areas of the modern crematorium.*

TOWER BRIDGE AND MONUMENT

Tower Bridge and the Monument is governed by the Culture Heritage and Libraries Committee.

Tower Bridge - was built over 120 years ago to ease road traffic while maintaining river access up and down the Thames. It is arguably one of the most famous and iconic structures in London and the world.

The City of London Corporation has a statutory duty to raise Tower Bridge to provide access to / egress from the Upper Pool of London for registered vessels with a mast or superstructure of 30 feet or more. This service is provided free of charge, subject to 24 hours' notice 365 days of the year, day or night. The Bridge is raised around 850 times each year.

Nearly 800,000 visitors a year venture inside Tower Bridge and discover the history of the bridge and why it came into existence through fascinating exhibition content. Visitors can experience the glass floor and spectacular panoramic views from the high-level Walkways as well as the Victorian Engine Rooms, which house the steam engines that once powered the raising of Tower Bridge's 1200 bascules. The high-level Walkways, Victorian Engine Rooms and North Tower Lounge are available for private hire including weddings and civic ceremonies. The retail shop is extremely popular with Tower Bridge visitors and London tourists and there is an extensive 'learning offer' for schools families and the local community.

The Monument - was designed by Sir Christopher Wren and Dr Robert Hooke to commemorate the Great Fire of London in 1666 and celebrates the City which rose from the ashes. Completed in 1677 it stands 202 feet high. This Grade 1 listed, fluted doric column attracts over 180,000 visitors each year to climb the 311 spiral steps to enjoy great views over the City.

The Monument was built with a second purpose: to also be the site for scientific experiments. Hidden beneath The Monument is a tiny laboratory from where the column was once used as a giant zenith telescope, for gravity and pendulum experiments. This plan was soon abandoned as the area surrounding The Monument was too busy.

- *Key areas of work for 2019/20 for the team at Tower Bridge and the Monument include: exploring the potential for a secure exit facility at the Bridge's South Tower, launching and assessing the fully accessible education facility at Tower Bridge, progressing a standalone Visitor Centre for The Monument and celebrating Tower Bridge's 125th anniversary, including an overhaul of the entire visitor experience in the Walkways.*

THE DIRECTORATE

The Directorate is at the core of the Department. Based at the Guildhall yard the team is responsible for setting strategic direction for the department, producing the annual business plan and overseeing performance. The team act as a conduit between the corporate centre and the outlying sites and represents the Department in cross-departmental and corporate initiatives. They promote the City's Open Spaces, Cemetery and visitor attractions, building links and influencing across London, the region and nationally. The team also provide strategic marketing and communications advice and actively seek to promote and share best practice in areas as diverse as social media, procurement and project management. They co-ordinate freedom of information requests across the Department and lead on GDPR. The Directorate also leads a co-ordinated, consistent and outcome focussed Learning programme across our green spaces.

DIRECTOR OF OPEN SPACES

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
482	Open Spaces Directorate	704	0	704
106	Learning Programme	109	(10)	99
2,664	Epping Forest	3,518	(883)	2,635
(65)	Chingford Golf Course	265	(338)	(73)
130	Wanstead Flats	225	(95)	130
17	Woodredon and Warlies	107	(90)	17
499	Burnham Beeches	675	(196)	479
22	Stoke Common	68	(46)	22
1,083	City Commons	1,156	(126)	1,030
4,483	Hampstead Heath	5,846	(1,465)	4,381
41	Hampstead Heath STEM and Policy Education	0	0	0
502	Queens Park	620	(121)	499
369	Highgate Wood	440	(73)	367
725	West Ham Park	949	(204)	745
117	Bunhill Fields	116	0	116
(203)	Monument	440	(669)	(229)
216	Keats House	305	(106)	199
(1,646)	Cemetery and Crematorium	3,406	(5,089)	(1,683)
1,125	City Open Spaces	1,607	(537)	1,070
(1,379)	Tower Bridge Tourism	4,692	(6,217)	(1,525)
1,732	Tower Bridge Operational	1,743	0	1,743
11,020	Total Local Risk	26,991	(16,265)	10,726
	Fund Analysis			
(521)	City Fund	5,013	(5,626)	(613)
11,188	City's Cash	15,543	(4,422)	11,121
353	BHE	6,435	(6,217)	218
11,020	Total Fund Analysis	26,991	(16,265)	10,726

DIRECTOR OF OPEN SPACES

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Central Risk			
30	Open Spaces Directorate	51	0	51
461	Epping forest	535	(18)	517
28	Wanstead Flats	28	0	28
33	Burnham Beeches	76	0	76
16	City Commons	45	0	45
(943)	Hampstead Heath	218	(1,158)	(940)
16	Queens Park	16	0	16
(5)	Highgate Wood	0	(5)	(5)
69	West Ham Park	15	(41)	(26)
29	City Open Spaces	0	0	0
(611)	Keats House	3	(300)	(297)
107	Tower Bridge Tourism	134	0	134
(770)	Total Central Risk	1,121	(1,522)	(401)
	Recharges			
7,595	Recharges from other services	7,301	0	7,301
(1,630)	Recharges to other services	0	(1,286)	(1,286)
5,195	Total Central Risk and Recharges	8,422	(2,808)	5,614
	Fund Analysis			
2,079	City Fund	2,094	(14)	2,080
1,760	City's Cash	4,837	(2,750)	2,087
1,356	BHE	1,491	(44)	1,447
5,195	Total Fund Analysis	8,422	(2,808)	5,614
16,215	Grand Total	35,413	(19,073)	16,340

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk	Total
		£'000	& Recharges £'000	£'000
Expenditure	Employees	20,280	252	20,532
	Premises Related Expenses	2,814	3	2,817
	Transport	506	0	506
	Supplies and Services	3,175	5	3,180
	Third Party Expenses	75	0	75
	Contingencies	241	0	241
	Unidentified Savings	(100)	0	(100)
	Capital Charges	0	861	861
	Recharges	0	7,301	7,301
	Total Expenditure	26,991	8,422	35,413
Income	Government Grants	(382)	0	(382)
	Other Grants and Reimbursements	(5,270)	(300)	(5,570)
	Customer and Client Receipts	(10,548)	(40)	(10,588)
	Investments	0	(1,182)	(1,182)
	Capital Projects	(65)	0	(65)
	Recharges	0	(1,286)	(1,286)
	Total Income	(16,265)	(2,808)	(19,073)
	Net Expenditure	10,726	5,614	16,340

EXECUTIVE DIRECTOR, MANSION HOUSE AND OLD BAILEY

SERVICE OVERVIEW

MANSION HOUSE and MAYORAL

The Lord Mayor is head of the City of London, and Mansion House is the official residence of the Lord Mayor and the focal point of all Mayoral activities including official receptions, banquets, meetings and general hospitality.

The Lord Mayor's duties include:-

- To represent and promote the City of London as an effective local authority.
- To represent and promote the City as the foremost international financial and business service centre in the world, and on occasion, to represent and promote the United Kingdom more generally, particularly when travelling overseas.
- To participate in and to promote the activities of the Livery Companies, Ward Clubs and other associated groups in the City.
- To consult widely within the City community on business needs.
- To promote the cause of his Appeal for Charity and of other charitable causes.
- To undertake the historic constitutional, ceremonial and traditional duties of the office of Lord Mayor.

In order to deliver his programme the Lord Mayor:-

- Is required to attend and host meetings and functions and give many speeches.
- Is called on to receive and entertain visiting Heads of State on behalf of the Government.
- Often meets visiting Ministers, senior government and civic officials and leading international business people.
- At the behest of Government, travels widely overseas for some ten weeks each year. The Lord Mayor also travels extensively in the United Kingdom.
- Provides a focus for significant City of London activity. He plays a prominent and long-established role in ceremonial events within the City and nationally.
- The Samuel collection of 84 paintings by 17th century Dutch and Flemish masters was bequeathed to the City of London by Lord Samuel of Wychcross in 1987, and is valued at £100m.

MANSION HOUSE PREMISES

The Mansion House is a Grade 1 listed building incorporating working offices, function rooms, Mayoral accommodation and staff accommodation. The various works programmes to maintain the fabric of the building, both internal and external, are managed by the City Surveyor.

CENTRAL CRIMINAL COURT

City's Cash - This consists of the salaries, pensions and national insurance contributions for the posts of City Recorder and Common Sergeant.

City Fund - The City provides the premises of the Central Criminal Court for the Court Service of the Lord Chancellor's Department and accommodates not only the eighteen courts, but also offices for the List Office for the SE of England, the City of London Police, HM Prison Services, Serco Prisoner Handling Services, Crown Prosecution Service, Probation Service, Treasury Council and the Crown Court Witness Service.

Eighteen Courts are made ready for use on Monday to Friday and also may be required to sit on public holidays and weekends.

The City is responsible for the care of the building and the provision of its facilities which includes the maintenance of the fabric of the Central Criminal Court, its furnishings, fittings and all of the mechanical and electrical equipment, the daily cleaning of the building and the provision of security services, and contract catering for the Jurors restaurant, Barristers mess, and 2nd floor public restaurant.

The employee costs and running costs are largely reimbursed by Her Majesty's Courts & Tribunal Service (HMCTS), on a 95% - 5% split between the HMCTS and City of London.

SHERIFFS

The most ancient office in the City is that of Sheriff. It dates from the Anglo-Saxon period and is first officially noted when the City's right to elect two Sheriffs was confirmed by King John in 1199. It is thought the confirmation applied to a Charter of 1132, but this is not proven. Since 1475 the Sheriffs have been elected by the Liverymen in Common Hall on Midsummer Day.

The Sheriffs provide guests and hospitality to the sitting Judges at the Old Bailey.

SHRIEVAL SUPPORT

This City's Cash budget contains the salaries and office expenses of the shrieval support team at the Central Criminal Court which covers admin and diary management, footmen, chauffeurs and vehicle running costs.

The office deals with key elements of Shrieval hospitality, managing guest lists and arrangements for the Judges, Themed, and Warwick Square (Consorts) lunches which are also provided by the Central Criminal Court catering contract.

Other work concerns ceremonial aspects of the Shrieval office, and on behalf of the Recorder, the summoning of Jurors for the Southwark Court Leet in November each year.

EXECUTIVE DIRECTOR, MANSION HOUSE AND OLD BAILEY

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
574	Central Criminal Court - CF	4,208	(3,771)	437
2,202	Mansion House	2,642	(494)	2,148
233	Mansion House - Premises	358	(130)	228
492	Mayoral	495	0	495
110	Sheriffs	110	0	110
355	Shrieval Support	270	0	270
3,966	Total Local Risk	8,083	(4,395)	3,688
	Fund Analysis			
574	City Fund	4,208	(3,771)	437
3,392	City's Cash	3,875	(624)	3,251
3,966	Total Fund Analysis	8,083	(4,395)	3,688

	Central Risk			
281	Central Criminal Court - CF	1,828	(1,547)	281
83	Mansion House	79	0	79
108	Mansion House - Premises	58	0	58
366	Central Criminal Court - CC	366	0	366
434	Mayoral	311	0	311
278	Sheriffs	165	0	165
1,550	Total Central Risk	2,807	(1,547)	1,260
	Recharges			
4,268	Recharges from other services	4,661	0	4,661
5,818	Total Central Risk and Recharges	7,468	(1,547)	5,921
	Fund Analysis			
3,798	City Fund	5,744	(1,547)	4,197
2,020	City's Cash	1,724	0	1,724
5,818	Total Fund Analysis	7,468	(1,547)	5,921
9,784	Grand Total	15,551	(5,942)	9,609

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk	Total
		£'000	& Recharges £'000	£'000
Expenditure	Employees	6,296	633	6,929
	Premises Related Expenses	966	1,628	2,594
	Transport	71	0	71
	Supplies and Services	750	534	1,284
	Recharges	0	4,661	4,661
	Total Expenditure	8,083	7,468	15,551
Income	Customer and Client Receipts	(512)	0	(512)
	Other Grants, Reimbursements and Contributions	(3,883)	(1,547)	(5,430)
	Total Income	(4,395)	(1,547)	(5,942)
	Net Expenditure	3,688	5,921	9,609

HEAD, CITY OF LONDON SCHOOL

SERVICE OVERVIEW

The City of London School was established by Act of Parliament in 1834 although it can trace its history back to the 15th century. The 1834 Act included a provision for the paying of an annual sum in perpetuity of £900 in respect of the City's obligations under the John Carpenter Bequest. The School is a modern, purpose built building adjacent to the Millennium Bridge and in the shadow of St. Paul's Cathedral.

The School aims to provide a first-class education in the widest sense to pupils from a diverse range of cultural, ethnic, religious and economic backgrounds. The School's goal is to enable each boy to leave the School well equipped to go on to University and a fulfilling career. Close co-operation with parents is encouraged so that together they and the School can provide support to the boys to attain high levels of achievement in all aspects of their lives. The School offers a broad, balanced curriculum aimed at promoting the intellectual, practical, and creative development of pupils. Although renowned for their academic achievements, the School's pupils also regularly win inter-School sports tournaments, take part in notable musical and dramatic productions and have a long tradition of serving the community through charity fundraising and community service.

Boys are admitted at 10+, 11+, 13+ and 16 and normally remain until 18 years of age after having taken Advanced Level and Pro-U examinations. Entry applications invariably exceed places available in all age groups. There are now 919 boys in the School (2017: 929), including 270 in the 6th Form (2017: 281). Around 99% of boys go on to Higher Education, the majority to University.

The School has links with the Temple Church and Chapel Royal Choral Foundation and many of their choristers join the School at 10+ and receive financial support from the Choral Foundations. The City also provides annual funding equivalent to 48 full fee scholarships or bursaries. Scholarship awards have been reduced to a nominal, one-off prize during the last year, and funding has been diverted entirely to means tested bursaries, based on academic ability and family means, awarded as a proportion of full fees. In addition the City makes available a sum equivalent to 2.5% of school fee income each year to match external funds received in order to provide sponsored awards to talented boys whose parents would not otherwise be able to contemplate educating their sons at the School. Full-fee Sponsored Awards are also provided by the generosity of a number of other supporters. There were 20 boys who joined the School on full-fee sponsored awards in September 2018 bringing the total number of full fee scholarships and bursaries awarded since the launch of the scholarship and bursary campaign in November 2000 to 263.

There are a number of other awards funded by a wide selection of Livery Companies and other benefactors. The terms of these vary from 1 to 8 years and the value varies from £500 per year to full fees. Academic ability and financial need are the principal criteria for the majority of awards in this category.

The City reimburses the costs of central support services and provides limited additional support to the School. The School is required to keep its revenue expenditure within its income which is received largely from fees. The School tuition fees for 2018/19 are £17,901 per annum (2017/18: £16,731).

HEAD, CITY OF LONDON SCHOOL

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
947	City of London School	19,774	(18,751)	1,023
0	Boys School Repairs Fund	1,434	(1,434)	0
947	Total Local Risk	21,208	(20,185)	1,023
	Fund Analysis			
947	City's Cash	21,208	(20,185)	1,023
947	Total Fund Analysis	21,208	(20,185)	1,023

	Recharges			
725	Recharges from other services	738	0	738
(13)	Recharges to other services	0	(13)	(13)
712	Total Recharges	738	(13)	725
	Fund Analysis			
712	City's Cash	738	(13)	725
712	Total Fund Analysis	738	(13)	725
1,659	Grand Total	21,946	(20,198)	1,748

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	12,305	0	12,305
	Premises Related Expenses	3,892	0	3,892
	Transport	203	0	203
	Supplies and Services	3,460	0	3,460
	Transfer Payments	1,348	0	1,348
	Recharges	0	738	738
	Total Expenditure	21,208	738	21,946
Income	Other Grants, Reimbursements and Contributions	(1,231)	0	(1,231)
	Customer and Client Receipts	(18,741)	0	(18,741)
	Investment Income	(13)	0	(13)
	Transfer from Reserves	(200)	0	(200)
	Recharges	0	(13)	(13)
	Total Income	(20,185)	(13)	(20,198)
	Net Expenditure	1,023	725	1,748

HEADMASTER, CITY OF LONDON FREEMEN'S SCHOOL

SERVICE OVERVIEW

The City, by statute of 1850, undertook to provide for "the religious and virtuous education" of the orphans of Freeman of the City of London at the School in Brixton. When the School moved to Ashted in 1926, the Governors decided to omit the word "orphan" from the School's name and to admit fee paying pupils, both boarding and day.

In accordance with the aims of the founder, its traditions and current educational trends, the School wants children to learn, lead and to make a difference. We will do this by:

- nurturing a community of learners – adults and children – who are ambitious about what they might achieve in and out of the classroom;
- providing relevant opportunities for pupils to expand their horizons intellectually and socially; athletically and creatively; emotionally and spiritually;
- establishing an environment at Freeman's where everyone involved in the community is respected, trusted and supported;
- encouraging responsibility and capability; honesty and reliability; pride and passion;
- promoting determination and innovation; flexibility and adaptability; kindness and consideration;
- fostering in our pupils the confidence, curiosity, independence and wisdom to succeed in the next stages of their lives.

Pupils are admitted to the School at the age of 7 and are provided with continuous education up to the age of 18. Those who enter after taking their Common Entrance examination (about 20% of the pupils in the Senior School) do so at the age of 13+. The school roll at September 2018 was 910 (2017: 915), comprising of 239 Junior pupils, 159 pupils in years 7 & 8, and 512 Senior pupils. Of these pupils 59 are boarders (2017/18: 57).

Pupils are supported by a number of means-tested scholarships and academic bursaries. The City provides annual funding equivalent to 34 full-fee equivalent (FFE) scholarships: 6 FFE for the Juniors, 2 FFE in years 7 & 8 and 26 FFE for the Senior School. The City also makes available a sum equivalent to 2.5% of School fee income each year to match external funds raised for new scholarships/bursaries. Bursaries can also be awarded to pupils, usually in the Senior School, whose families find themselves in need of financial assistance.

The City of London Freeman's School Bursary Fund has awarded 4 bursaries for the 2018/19 financial year to date £31,733 (2017/18: £11,343). In addition to the City's support, there are scholarships and other bursary awards funded by a wide selection of Livery companies and other benefactors. Ability and financial need respectively are the principal selection criteria for the majority of scholarships and bursary awards in this category. Foundationers (children of deceased Freeman) are provided with free or subsidised education. There are no Foundation Scholars at the school this academic year (2017/18 - no Foundation Scholars).

HEADMASTER, CITY OF LONDON FREEMEN'S SCHOOL

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
(22)	City of London Freeman's school	17,837	(17,839)	(2)
0	Freemen's School Repairs Fund	1,555	(1,555)	0
(22)	Total Local Risk	19,392	(19,394)	(2)
	Fund Analysis			
(22)	City's Cash	19,392	(19,394)	(2)
(22)	Total Fund Analysis	19,392	(19,394)	(2)

	Recharges			
1,816	Recharges from other services	1,830	0	1,830
(14)	Recharges to other services	0	(14)	(14)
1,802	Total Recharges	1,830	(14)	1,816
	Fund Analysis			
1,802	City's Cash	1,830	(14)	1,816
1,802	Total Fund Analysis	1,830	(14)	1,816
1,780	Grand Total	21,222	(19,408)	1,814

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	10,332	0	10,332
	Premises Related Expenses	3,847	0	3,847
	Transport	204	0	204
	Supplies and Services	4,111	0	4,111
	Transfer Payments	859	0	859
	Transfer to Reserve	39	0	39
	Recharges	0	1,830	1,830
	Total Expenditure	19,392	1,830	21,222
Income	Other Grants, Reimbursements and Contributions	(988)	0	(988)
	Customer and Client Receipts	(17,791)	0	(17,791)
	Investment Income	(54)	0	(54)
	Transfer from Reserve	(561)	0	(561)
	Recharges	0	(14)	(14)
	Total Income	(19,394)	(14)	(19,408)
	Net Expenditure	(2)	1,816	1,814

THE HEADMISTRESS, CITY OF LONDON SCHOOL FOR GIRLS

SERVICE OVERVIEW

The City of London School for Girls is a non-denominational, independent day school, for girls aged 7 – 18, based in the centre of London. The School was founded by William Ward under a Scheme dated 1st March 1892, bequeathing a legacy to the Mayor, Commonalty and Citizens of the City of London to establish a High School for Girls, to be known as the City of London School for Girls. The School which opened in 1894 was originally housed in Carmelite Street and was extended in 1939 and 1957. It was relocated within the Barbican complex in 1969.

The school's aims are to encourage the girls to achieve their best in all areas of school life, by:

Fostering a love of learning

To encourage intellectual enjoyment, risk taking and curiosity, creativity, independence of thought and effective learning habits within a supportive, innovative and ambitious learning community which instils in the girls a lifelong love of learning and debate and prepares them for a fast-changing world.

Capitalising on London to offer a broad co-curriculum and forward-thinking careers education

To offer a wide range of extracurricular opportunities maximising our location at the heart of the City of London, allowing the pupils to develop their sporting, artistic and cultural abilities as well as their life and entrepreneurial skills and to explore a wide range of careers opportunities.

Respect and care for all

To provide an environment where all members of the school community can flourish and develop into happy, balanced and resilient individuals with positive attitudes to self, health, spiritual and moral issues, respect for others and the environment a strong social conscience.

Embracing the world

To embrace the cultural and social mix in the school and the world around us, to pursue the goal of sustainability, and to serve our local and wider community by further developing educational partnerships with a range of local, national and international partners.

Girls are admitted upon the results of a competitive examination, at 7+, 11+ and 16+ and normally remain until 18 years of age, having taken Advanced Level examinations. Entry applications to the School invariably exceed places available in all age groups. The school roll at September 2018 was 755. This was comprised of 660 pupils in the Main School (including 159 in the Sixth Form) and 95 in the Preparatory Department. The School offers 21 different courses for GCSE, 23 at A Level and AS Level.

Pupils are prepared for University Entrance and other specialised training courses. All of the Sixth Form go on to Higher Education, but about 9% take a gap year.

Pupils are supported by a number of means-tested academic bursaries and by a small number of nominal scholarships which may be awarded in recognition of academic, artistic or musical ability at 11+ and 16+. Each year the City of London Corporation provides funding equivalent to 32.66 full-fee places for new entrants. In addition, the City Corporation makes available a sum equivalent to 2.5% of school fee income each year to match fund external funds received for new means-tested bursaries.

There are a number of bursaries and other awards funded by a wide selection of Livery companies and other benefactors. The tenure of these varies from 2 to 7 years and the value of the awards from full-fees to £250 per annum. Financial need is the principal selection criteria for the majority of awards in this category.

The School also contributes 3% of its fee income to means-tested awards.

HEADMISTRESS, CITY OF LONDON SCHOOL FOR GIRLS

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
192	City of London School for Girls	15,081	(14,850)	231
0	Girls School Repairs Fund	867	(867)	0
192	Total Local Risk	15,948	(15,717)	231
	Fund Analysis			
192	City's Cash	15,948	(15,717)	231
192	Total Fund Analysis	15,948	(15,717)	231

	Recharges			
528	Recharges from other services	539	0	539
(12)	Recharges to other services	0	(12)	(12)
516	Total Recharges	539	(12)	527
	Fund Analysis			
516	City's Cash	539	(12)	527
516	Total Fund Analysis	539	(12)	527
708	Grand Total	16,487	(15,729)	758

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	9,431	0	9,431
	Premises Related Expenses	2,317	0	2,317
	Transport	30	0	30
	Supplies and Services	2,941	0	2,941
	Transfer Payments	981	0	981
	Transfer to Reserve	248	0	248
	Recharges	0	539	539
	Total Expenditure	15,948	539	16,487
Income	Other Grants, Reimbursements and Contributions	(865)	0	(865)
	Customer and Client Receipts	(14,844)	0	(14,844)
	Investment Income	(8)	0	(8)
	Recharges	0	(12)	(12)
	Total Income	(15,717)	(12)	(15,729)
	Net Expenditure	231	527	758

MANAGING DIRECTOR, BARBICAN CENTRE

SERVICE OVERVIEW

The Barbican is the largest multi venue, integrated arts centre in Europe housing a 2,000 seat concert hall, two theatres, three cinemas, two art galleries and large foyers for other performances and displays. Unlike other arts institutions, the Barbican also boasts modern conference, exhibition and banqueting facilities which offer our clients a unique opportunity to host major events in such a distinctive environment in the heart of London.

Our Vision

Arts Without Boundaries

Our Mission

World Class Arts and Learning

We exist to...

- inspire more people to discover and love the arts
- create an ambitious international programme
- invest in the artists of today and tomorrow

In pursuit of this, we have agreed on **five strategic goals**, to be achieved between now and 2020.

1. Audience Experience

To create an environment that enables and inspires visitors, exceeding their expectations in everything we do.

2. Connecting Arts and Learning

To empower artists, participants and audiences to be ambitious and achieve their best.

3. Mixed Income Generation

To create sustainable growth through innovation across arts, learning and commercial activities.

4. Culture Mile

To be a lead partner in establishing the City of London's Culture Mile at the heart of the world's creative capital.

5. Audience Development

To build deeper relationships with our audiences and communities reflecting the diversity of London as a national and international creative centre.

We are making progress with delivery of our goals with a series of projects. These are grouped under 6 change objectives:

- **Transforming Public Space**

Transforming our public spaces to create a sense of destination and welcome within Culture Mile.

- **Understanding and Diversifying ourselves and our Audiences**

Understanding and diversifying ourselves and our audiences, to serve and reflect the capital city.

- **Develop a Creative Commercial Operation**

Grow commercial revenue in ways which reflect our values and enable our vision.

- **Creating Collaborative Programmes**

Producing an outstanding programme which drives and develops creative partnerships.

- **Pioneer Learning and Engagement in the Arts**

Grow an innovative programme of activity which supports young people, artists, arts workers and communities.

- **Developing Organisational Capabilities**

Improving the tools required for effective organisational operation.

MANAGING DIRECTOR, BARBICAN CENTRE

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
18,437	Barbican Centre	41,502	(25,231)	16,271
18,437	Total Local Risk	41,502	(25,231)	16,271
	Fund Analysis			
18,437	City Fund	41,502	(25,231)	16,271
18,437	Total Fund Analysis	41,502	(25,231)	16,271

	Central Risk			
3,057	Barbican Centre	3,490	(530)	2,960
3,057	Total Central Risk	3,490	(530)	2,960
	Recharges			
6,024	Recharges from other services	6,110	0	6,110
(398)	Recharges to other services	0	(398)	(398)
8,683	Total Central Risk and Recharges	9,600	(928)	8,672
	Fund Analysis			
8,683	City Fund	9,600	(928)	8,672
8,683	Total Fund Analysis	9,600	(928)	8,672
27,120	Grand Total	51,102	(26,159)	24,943

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk & Recharges	Total
		£'000	£'000	£'000
Expenditure	Employees	18,846	0	18,846
	Premises Related Expenses	3,949	1,455	5,404
	Transport	210	0	210
	Supplies and Services	19,665	1,975	21,640
	Capital Charges	254	0	254
	Contingencyies	0	60	60
	Savings to be Applied	(1,422)	0	(1,422)
	Recharges	0	6,110	6,110
	Total Expenditure	41,502	9,600	51,102
Income	Government Grants	(936)	0	(936)
	Other Grants and Reimbursements	(1,495)	(500)	(1,995)
	Customer and Client Receipts	(22,800)	(30)	(22,830)
	Recharges	0	(398)	(398)
	Total Income	(25,231)	(928)	(26,159)
	Net Expenditure	16,271	8,672	24,943

PRINCIPAL, GUILDHALL SCHOOL OF MUSIC & DRAMA

SERVICE OVERVIEW

The Guildhall School of Music & Drama is one of the world's leading conservatoires and drama schools, offering musicians, actors, stage managers and theatre technicians an inspiring environment in which to develop as artists and professionals.

Our vision

Craft, creativity and learning at the forefront of cultural change

Our mission

To empower artists to realise their full potential; To develop distinctive artists in society who enrich the lives of others and make a positive impact in the world.

We value

- The unique artistic voice and the transformative power of the artist within society
- A creative practice sustained by exploration, innovation and entrepreneurship
- A learning and teaching environment enriched by a diverse creative community
- Partnership and the collaborative spirit in the creation and performance of work
- Opportunities for all to engage with the arts and the pursuit of life-long creative learning
- Our leadership role within an international arts and creative industries sector

Our Objectives

1. We will **deliver distinctive degree** programmes which enable our artists to be world-class; virtuosi in their field; adaptable, purposeful and responsible artists in society.
2. We will **strengthen our unique bonds with the Barbican Centre and the City of London**, and establish a creative destination in the City's Culture Mile.
3. We will **refocus our outstanding and wide-reaching Guildhall Young Artists programme** which helps young people find their creative voice.
4. We will **lead positive cultural change which impacts on society, our industry and the wider world** through professional development, research & knowledge exchange and public engagement.
5. We will **ensure an evolving and sustainable institution** through the acquisition and retention of world leading staff, future-focussed learning and teaching spaces and resources and fit-for-purpose services, underpinned by a strong financial model.

We will also prioritise the development of two major cross-cutting initiatives:

- A. **A digital strategy:** We will contribute to the future of the arts and creative industries through **new technology and digital learning and engagement**.
- B. **An international strategy:** We will lead and partner on activity which builds **an internationally engaged, diverse and globally relevant community**.

PRINCIPAL, GUILDHALL SCHOOL OF MUSIC & DRAMA

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
6,363	School	31,021	(24,814)	6,207
6,363	Total Local Risk	31,021	(24,814)	6,207
	Fund Analysis			
6,363	City's Cash	31,021	(24,814)	6,207
6,363	Total Fund Analysis	31,021	(24,814)	6,207

	Central Risk			
3,415	School	3,171	0	3,171
3,415	Total Central Risk	3,171	0	3,171
	Recharges			
1,411	Recharges from other services	1,445	0	1,445
(50)	Recharges to other services	0	(50)	(50)
4,776	Total Central Risk and Recharges	4,616	(50)	4,566
	Fund Analysis			
4,776	City's Cash	4,616	(50)	4,566
4,776	Total Fund Analysis	4,616	(50)	4,566
11,139	Grand Total	35,637	(24,864)	10,773

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk	Total
		£'000	& Recharges £'000	£'000
Expenditure	Employees	20,266	0	20,266
	Premises Related Expenses	3,100	531	3,631
	Transport	219	0	219
	Supplies and Services	6,930	0	6,930
	Third Party Payments	101	0	101
	Transfer Payments	405	0	405
	Capital Charges	0	2,640	2,640
	Recharges	0	1,445	1,445
	Total Expenditure	31,021	4,616	35,637
Income	Government Grants	(5,965)	0	(5,965)
	Other Grants and Reimbursements	(541)	0	(541)
	Customer and Client Receipts	(18,230)	0	(18,230)
	Transfer from Reserve	(78)	0	(78)
	Recharges	0	(50)	(50)
	Total Income	(24,814)	(50)	(24,864)
	Net Expenditure	6,207	4,566	10,773

THE REMEMBRANCER

SERVICE OVERVIEW

Parliamentary

The Remembrancer is charged with safeguarding the constitutional position of the City of London Corporation and supporting its contribution to society, the economy and the environment. The Remembrancer is one of the City's four Law Officers. He is the City's Parliamentary Agent and the Parliamentary Agent for the Honourable the Irish Society, and the City's Chief of Protocol.

The Office acts as a channel of communication between Parliament and the City. In the contemporary context, this means day to day examination of Parliamentary business including examination of and briefing on proposed legislation and amendments to it, regular liaison with the Select Committees of both Houses and contact with officials in Government departments dealing with Parliamentary Bills. The work also includes briefings for debates in which the City Corporation or City stakeholders have an interest. The Office monitors the activities of the GLA and its associated bodies and their effect on the City.

Ceremonial, Protocol and Corporate Events

This includes the hospitality budget which enables the Remembrancer's Office to organise hospitality on behalf of the Lord Mayor and the City, or at the request of The Queen, Her Majesty's Government and organisations and individuals with connections with the City. Hospitality includes Royal occasions, state banquets, and hospitality for visiting Heads of State and Government, distinguished organisations and individuals. The budget also includes the cost of the Remembrancer's staff who manage these functions.

Functions are held in the Guildhall, Mansion House and other City venues such as Livery Halls, according to the nature of the event. The Remembrancer's Office also has responsibility for the Lord Mayor's Banquet and elements of the Lord Mayor's Day at Guildhall and the Royal Courts of Justice.

Guildhall Administration

This contains the expenditure and income relating to the letting of Guildhall function areas for private events such as receptions, dinners and conferences.

As the Guildhall is a Grade 1 Listed Building, such use is subject to strict conditions. Permission to hire the Great Hall is granted following Member approval. The Guildhall complex hosts approximately 500 private events per annum. Charges are reviewed annually.

There are different charges for commercial users, charities and Livery companies, Ward Clubs and organisations with very close City connections.

Corporate Services

This includes the cost of catering in respect of Committee Hospitality. The purpose is to enable Committees to explain their work and promote engagement with City stakeholders. These estimates also include expenditure relating to fees for parliamentary work.

SHOW and BANQUET

The Remembrancer is responsible for organising the Lord Mayor's Banquet on behalf of the Lord Mayor and Sheriffs' Committee, and this is held in Guildhall traditionally on the Monday following the Lord Mayor's Show.

REMEMBRANCER

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
1,211	Ceremonial	1,196	0	1,196
16	Show and Banquet	16	0	16
(314)	Guildhall Administration	1,420	(1,769)	(349)
913	Total Local Risk	2,632	(1,769)	863
	Fund Analysis			
1,227	City's Cash	1,212	0	1,212
(314)	Guildhall Admin	1,420	(1,769)	(349)
913	Total Fund Analysis	2,632	(1,769)	863

	Central Risk			
1,301	Ceremonial	1,600	0	1,600
391	Corporate Services	390	0	390
134	Show and Banquet	134	0	134
(204)	Guildhall Administration	0	(204)	(204)
1,622	Total Central Risk	2,124	(204)	1,920
	Recharges			
4,900	Recharges from other services	5,230	0	5,230
(699)	Recharges to other services	0	(722)	(722)
5,823	Total Central Risk and Recharges	7,354	(926)	6,428
	Fund Analysis			
5,509	City's Cash	6,801	(722)	6,079
314	Guildhall Admin	553	(204)	349
5,823	Total Fund Analysis	7,354	(926)	6,428
6,736	Grand Total	9,986	(2,695)	7,291

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk	Central Risk	Total
		£'000	& Recharges £'000	£'000
Expenditure	Employees	2,195	70	2,265
	Transport	44	9	53
	Supplies and Services	393	1,153	1,546
	Unidentified Savings	0	0	0
	Capital Charges	0	892	892
	Recharges	0	5,230	5,230
	Total Expenditure	2,632	7,354	9,986
Income	Customer and Client Receipts	(1,769)	(204)	(1,973)
	Recharges	0	(722)	(722)
	Total Income	(1,769)	(926)	(2,695)
	Net Expenditure	863	6,428	7,291

TOWN CLERK

SERVICE OVERVIEW

The Town Clerk provides a wide range of services and activities reporting to a number of spending committees:

Resilience and Community Safety

The Resilience and Community Safety team has a number of functions, all focused on keeping the City a safe and pleasant environment in which to work, live and visit. The team provides services internally and for the wider City community, in three main areas: Emergency and Contingency Planning; Community Safety, and Security.

Communications

The Communications team consists of separate units which are:

- Media
- Internal Communications and Publishing
- Corporate Affairs
- Film Team

These teams work to achieve the communications and media objectives of the City which are to support and promote the City's strategic aims and policy priorities; to increase the understanding and awareness of the City's work; and to enhance the favourable perceptions of the City. The team aim to create and deliver, clear and confident media messages.

Economic Development Office (EDO)

EDO's principal objective is to strengthen the City's competitiveness as the world's leading financial and professional services centre for the long-term, so that the City continues to drive prosperity across London and the UK through its offices in Guildhall, Brussels, China and India. Staff in Central London Forward and Heart of the City are not included in the Policy & Resources Service Overview as, although accommodation is provided for them within Economic Development, they have external funding sources and separate business plans.

Grants, Contingencies and Miscellaneous

- City's Cash - this covers certain central risk grants payable from City's Cash to outside organisations including Central London Forward and funding towards TheCityUK, the Policy Initiatives Fund and the Committee's City's Cash contingency.
- City Fund - this mainly relates to central risk grants payable from the City Fund to outside organisations and grants under the control of EDO which cannot be paid under economic development powers.

Town Clerk's Office

The Town Clerk's Office lies at the centre of the City Corporation's strategic management processes, helping to shape the development of corporate policy and strategy. It provides corporate leadership and co-ordination at officer level. The Town Clerk's Office is also responsible for promoting high standards of corporate governance and providing support to Members and Committees. The section consists of Committee and Member Services, Corporate Strategy and Performance, Corporate HR and the Contact Centre.

The Town Clerk is responsible for providing clerking and related services to the Court of Common Council, the Court of Aldermen, and all the committees, sub-committees and working parties which have been created by Members. The Town Clerk is also responsible for Democratic Services via the Elections Team.

The core activity of the committee staff is to prepare and collate agendas, produce reports for the Town Clerk, ensure that meetings are conducted smoothly, produce minutes and monitor the implementation of decisions.

Corporate HR Division

The Corporate HR Unit of the Town Clerk's Department provides services to other departments in the following areas: HR Policy Development, Pay & Reward, Employee Relations, Equalities, Learning & Development, Health & Safety, Occupational Health, Trent (computerised HR/Payroll system) and Performance Monitoring.

Finance

City Fund – Corporate and Democratic Core - In order to comply with the Chartered Institute of Public Finance's Service Reporting Accounting Code of Practice, certain costs are defined as "Corporate and Democratic Core" and do not form an overhead on other services. These include the costs of electoral processes.

City's Cash - Corporate Services – This includes:

- the cost of catering in respect of Committee lunches;
- the Sheriff's election allowances;
- the cost of Shrieval mementos; and
- a proportion of ward and election expenses.

The City Bridge Trust

A cy près scheme agreed by the Charity Commission in 1995 enabled Bridge House Estates to distribute the Estate's surplus income for charitable purposes across Greater London. The amount available for grants from the surplus income is determined by the Policy and Resources Committee, in line with the latest 5-year funding policy.

The City Bridge Trust Committee operates its grant programmes according to priorities agreed by The Committee, under delegated authority from the Court of Common Council.

THE CITY BUSINESS LIBRARY & GUILDHALL LIBRARY

The City Business Library is one of the leading resources in its field. It exists to satisfy the day-to-day information and research needs of business users and entrepreneurs through its outstanding access to current UK and overseas directories and trade directories, company information and domestic market research. It provides good coverage of business topics such as management, law, banking, insurance, statistics and investment. Also available are indexing and press monitoring services, statistical handbooks and series, government publications, town guides, street plans, British and overseas travel timetables plus a wide range of newspapers and periodicals, an increasing number of which are only in electronic format. A comprehensive business events programme is also run throughout the year.

The Guildhall Library can trace its history back to 1423-25, when it was established mainly for the use of priests; this first Library was dispersed in the sixteenth century and it was re-founded as a public resource in 1824-28. It serves as a general reference library but its reputation and importance rest not least on its outstanding collections relating to the history of London, which

(like the archive collections) have been designated as being of national and international significance by the Museums, Libraries and Archives Council.

The Library acquires material on all aspects of life in London, past and present, plus a wide range of relevant material in the fields of British history, topography, biography, genealogy, heraldry, economic and commercial history, and English law. In addition, it holds extensive collections on Business history, English law, Marine history [including Lloyd's of London's historic marine collection], Parliamentary papers, wine & food, clocks & watchmaking [including the libraries of the Clockmakers' Company and the Antiquarian Horological Society], as well as the libraries of the Gardeners' and Fletchers' Companies, Gresham College, and the Charles Lamb Society.

LONDON METROPOLITAN ARCHIVES

London Metropolitan Archives (LMA) is London's archive service, collecting, preserving, celebrating and sharing the stories of London and Londoners and its many communities through collaboration, innovation and learning. It is responsible for 100 kilometres of the capital's documentary heritage (making it the second largest archive of any kind in the UK) dating from 1067 to the present day, from parchment rolls to digital files. Its vision is to ensure as many people as possible now and in the future have access to the archives in its care on site and digitally, safeguarding knowledge, improving understanding, inspiring participation, and supporting good public governance. It aims to provide a world class service aspiring to the highest standards that is open and engaging, innovative, inclusive, secure and sustainable. As one of the leading archive services in the UK it also has a responsibility to provide leadership within the London, national and international archive sectors.

The collections fall into four main groups:

- The collections relating to the Square Mile, but not generated by the City of London Corporation: Guildhall Library had long been the official repository for historical records relating to the City (except for those of the City Corporation itself), with holdings dating from the 11th century to the present day. These include the records of most of the City's parishes, wards and Livery Companies as well as those of many individuals, families, estates, businesses, schools, societies and other institutions, including the Diocese of London, the Stock Exchange and St Paul's Cathedral.
- The City of London's own corporate archives (previously held at the City of London Record Office) – the official archives of the City of London Corporation, often extending beyond the City, and dating from 1067.
- The collections relating to Greater London, including material taken across from the Greater London Record Office – these have become the main archive repository for London-wide institutions, both official and private, with collections dating from 1130 and comprising the archives of the large charities of London, of ecclesiastical bodies and of local government agencies.
- The Prints and Maps collections relating to both the Square Mile and the Greater London area.

GUILDHALL ART GALLERY AND LONDON'S ROMAN AMPHITHEATRE

The Guildhall Art Gallery is home to the City's Permanent Collection of Works of Art, a collection comprising 4,000 plus works that began life as a set of portraits of the Fire Judges painted for the City of London Corporation shortly after the Great Fire of 1666. The collection

grew over time with the acquisition of commissioned portraits, donations and bequests. The approved collecting policy now concentrates upon maintaining a continuing historical collection of works relating to the City of London Corporation itself and to the history and topography of London and the City in particular. The Gallery programmes temporary exhibitions (usually one major exhibition per year) for which visitors are usually charged entry (entry to the Gallery's permanent collections is free). The Gallery also has curatorial responsibility for City Corporation works of art in other buildings/venues – principally the Harold Samuel Collection of Dutch and Flemish paintings bequeathed to the City Corporation for permanent display in Mansion House plus other works located in Guildhall, Mansion House and the Central Criminal Court. A gallery refurbishment of the upper floors and a rehang took place at the end of 2014, opening to the public on 15 January 2015.

Beneath the Gallery are the remains of London's Roman Amphitheatre, which is also free to the public to view. The remains were discovered during the redevelopment of the Gallery in 1985 and offer a fascinating insight into the bloody and barbaric theatre of Roman London.

The Gallery also runs a successful education programme for both the Gallery and Amphitheatre.

CITY OF LONDON POLICE MUSEUM AND BILLINGSGATE ROMAN HOUSE AND BATHS

Run by the team at Guildhall Art Gallery, the remains of the Billingsgate Roman House and Baths was discovered in 1848. It is situated in Lower Thames Street and accessible by public, fee-charged tours led by the City of London Guides on Saturdays from April to November (private tours are available by arrangement). The City of London Police Museum is also managed by the Gallery and is located in the space previously occupied by the Clockmakers' Museum (next to Guildhall Library). Free to enter and open five to six days a week. The Museum tells the story of crime and policing in the City of London. The collection on display is owned and managed by the City of London Police.

CITY INFORMATION CENTRE

The City Corporation launched the City Information Centre in 1951 as part of the Festival of Britain; it was rebuilt in 2007 to a design by Make Architects and is regarded as an architectural icon, regularly featuring in London Open House and other similar celebrations.

The Centre is central London's only official tourist information centre. It welcomes around 380,000 visitors each year, helping them make the most of their stay in the capital by offering directions, advice and top tips about what to see and do in London and beyond through its team of multilingual advisors.

The Centre also provides a wide range of City, London and national tourism products for sale, has a small retail business and derives additional income from rental agreements with a foreign exchange provider and a leaflet distributor. It is open seven days a week and the information service is free of charge.

The Centre is highly regarded within London, nationally and internationally and, as a model of best practice, is asked for advice from cities around the world on the subject of tourism and information provision. In addition, it provides training for a number of City and London based information providers and is calculated to deliver economic impact in excess of £3.5m per year for the national tourism industry.

CITY OUTDOOR ARTS PROGRAMME

Following its closure in 2016, funding for the City of London Festival was repurposed to establish a new outdoor arts programme that delivers two major events each year in spring and autumn. The first major outing for this programme – entitled *Londinium* – took place from July to October 2017 and focussed on the City's Roman offer. The second – Women: Work and Power – celebrated women's rights and achievements and ran from May to November 2018.

The programme is delivered by the City's Cultural and Visitor Development Team which is also charged with supporting other cultural activities, most notably events in Guildhall Yard. The team is led by the Head of Cultural Programming and Partnerships.

The objectives against which programming will continue to be delivered are; to commission excellent and innovative work; to attract new audiences; to animate the City's spaces and to work in partnership with a range of City stakeholders.

CULTURAL AND VISITOR DEVELOPMENT TEAM

The Cultural and Visitor Development Team manages the creation, delivery and evaluation of the City Corporation's Cultural and Visitor Strategies. In addition, it markets the City as a destination both at home and abroad and - manages the City's tourism and cultural networks as well as all major industry partnerships.

For City Corporation assets specifically, the team provides the marketing function for the Guildhall Art Gallery and for Guildhall Galleries more widely.

The team is also responsible for the *Inspiring London Through Culture* theme of the City's Central Grants Programme and for the City Arts Initiative which assesses applications for the siting of art on the City's streets and in its public spaces.

TOWN CLERK

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Services Managed (Local Risk)			
	Policy and Resources			
780	Community Safety and Resilience	1,718	(1,010)	708
2,023	Communications	2,101	(84)	2,017
5,021	Economic Development	4,792	(83)	4,709
10	Grants	65	0	65
	Finance			
38	Ward Expenses (Corporate Services)	38	0	38
	General Puposos Committee of Aldermen			
23	GP Administration	13	0	13
	City Bridge Trust			
2,232	Bridge House Grants Administration	2,524	(198)	2,326
	Culture, Heritage and Libraries			
1,127	Guildhall Library and City Business Library	1,238	(97)	1,141
543	Guildhall Art Gallery	804	(43)	761
204	Central Management of CHL	181	0	181
1,970	London Metropolitan Archives	2,622	(739)	1,883
1,100	City Records Services	1,136	(41)	1,095
682	Visitor Services and City Information Centre	855	(182)	673
	Establishment			
	Town Clerk's Office			
3,644	Policy and Democratic Services	3,685	0	3,685
2,551	Corporate HR	2,888	(333)	2,555
797	Corporate Services	968	(260)	708
22,745	Total Local Risk	25,628	(3,070)	22,558
	Fund Analysis			
13,405	City Fund	15,457	(2,279)	13,178
116	City's Cash	106	0	106
2,232	Bridge House Estates	2,524	(198)	2,326
15,753		18,087	(2,477)	15,610
6,992	Guildhall Admin	7,541	(593)	6,948
22,745	Total Fund Analysis	25,628	(3,070)	22,558

TOWN CLERK

2018/19 Latest Approved Budget £'000		2019/20 Original Budget		
		Expenditure	Income	Total
		£'000	£'000	£'000
	Central Risk			
	Policy and Resources			
73	Community Safety and Resilience	110	0	110
158	Grants - City Fund	158	0	158
165	Economic Development	45	0	45
9,144	Grants and Contingencies - City's Cash	6,571	(436)	6,135
	Finance			
178	Corporate and Democratic Core	187	(9)	178
1,487	Grants	1,297	0	1,297
422	Ward Expenses (Corporate Services)	422	0	422
	General Puposess Committee of Aldermen			
24	GP Administration	24	0	24
	City Bridge Trust			
21,120	Bridge House Grants Administration	21,369	(530)	20,839
	Culture, Heritage and Libraries			
5,292	Central Management of CHL	5,292	0	5,292
499	London Metropolitan Archives	616	(94)	522
246	City Records Services	253	0	253
379	City of London Festival	379	0	379
25	Heritage Gallery	25	0	25
	Establishment			
	Town Clerk's Office			
596	Policy and Democratic Services	290	0	290
190	Corporate Services	193	0	193
39,998	Total Central Risk	37,231	(1,069)	36,162
	Recharges			
13,572	Recharges from other services	12,955	0	12,955
(16,363)	Recharges to other services	0	(15,544)	(15,544)
37,207	Total Central Risk and Recharges	50,186	(16,613)	33,573
	Fund Analysis			
9,980	City Fund	15,211	(5,345)	9,866
12,993	City's Cash	10,145	(436)	9,709
21,226	Bridge House Estates	21,640	(694)	20,946
44,199		46,996	(6,475)	40,521
(6,992)	Guildhall Admin	3,190	(10,138)	(6,948)
37,207	Total Fund Analysis	50,186	(16,613)	33,573
59,952	Grand Total	75,814	(19,683)	56,131

TOWN CLERK

	Analysis By Type of Expenditure / Income	2019/20 Original Budget		
		Local Risk £'000	Central Risk & Recharges £'000	Total £'000
Expenditure	Employees	20,908	3,195	24,103
	Premises Related Expenses	357	889	1,246
	Transport	227	71	298
	Supplies and Services	4,501	26,561	31,062
	Third Party Payments	52	5,368	5,420
	Capital Charges	0	25	25
	Contingencies	0	1,122	1,122
	Savings to be Applied	(417)	0	(417)
	Recharges	0	12,955	12,955
	Total Expenditure	25,628	50,186	75,814
Income	Reimbursements and Contributions	(1,587)	(400)	(1,987)
	Customer and Client Receipts	(1,483)	(633)	(2,116)
	Recharges	0	(15,544)	(15,544)
	Total Income	(3,070)	(16,613)	(19,683)
	Net Expenditure	22,558	33,573	56,131

City Fund Summary Budget

CITY FUND SUMMARY BY COMMITTEE

<i>Actual</i>	CITY FUND SUMMARY	<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2017-18</i>		<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>		<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
		<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
25,205	Barbican Centre	27,134	29,234	26,526
2,860	Barbican Residential	2,559	3,124	2,945
12,765	Community and Children's Services - City Fund	13,341	13,886	13,440
0	Community and Children's Services - HRA	0	0	0
25,796	Culture Heritage and Libraries	20,385	20,728	20,555
(15,966)	Finance	13,240	(3,929)	6,709
103	Licensing	100	117	125
(1,069)	Markets	(1,183)	(840)	(987)
1,764	Open Spaces	1,660	1,770	1,654
16,051	Planning and Transportation	16,001	14,871	14,917
75,980	Police	65,685	65,685	72,729
6,380	Policy and Resources	4,083	6,334	6,042
13,905	Port Health and Environmental Services	14,538	14,884	14,371
(42,654)	Property Investment Board	(40,199)	(41,585)	(41,886)
121,120	Total City Fund	137,344	124,279	137,140

BARBICAN CENTRE COMMITTEE - CITY FUND

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	BARBICAN CENTRE COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
19,933	Employees		18,846	18,846	18,846
4,872	Premises Related Expenses		3,949	3,949	3,949
206	Transport Related Expenses		210	210	210
21,223	Supplies and Services		19,665	19,665	19,665
0	Capital Charges		254	254	254
0	Savings to be Applied		(1,739)	744	(1,422)
46,234	TOTAL Expenditure		41,185	43,668	41,502
	Income				
(668)	Government Grants		(936)	(936)	(936)
(1,491)	Other Grants, Reimbursements and Contributions		(1,495)	(1,495)	(1,495)
(28,105)	Customer, Client Receipts		(22,800)	(22,800)	(22,800)
0	Capital Projects		0	0	0
(30,264)	TOTAL Income		(25,231)	(25,231)	(25,231)
15,970	LOCAL RISK (excl. City Surveyor Local Risk)		15,954	18,437	16,271
240	City Surveyor Local Risk		2,784	2,114	1,583
16,210	TOTAL LOCAL RISK	A	18,738	20,551	17,854
	CENTRAL RISK				
0	Employees		0	97	0
2,244	Premises Related Expenses		1,516	1,455	1,455
1,967	Supplies and Services		1,975	1,975	1,975
0	Contingencies		60	60	60
4,211	Total Expenditure		3,551	3,587	3,490
(500)	Other Grants, Reimbursements and Contributions		(500)	(500)	(500)
(40)	Customer, Client Receipts		(30)	(30)	(30)
(540)	Total Income		(530)	(530)	(530)
3,671	TOTAL CENTRAL RISK	B	3,021	3,057	2,960
	RECHARGES				
5,740	Central Recharges		5,773	6,024	6,110
(367)	Recharges Within Fund		(339)	(339)	(339)
(49)	Recharges Across Funds		(59)	(59)	(59)
5,324	TOTAL RECHARGES	C	5,375	5,626	5,712
25,205	TOTAL NET EXPENDITURE	A+B+C	27,134	29,234	26,526

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
25,205	Barbican Centre		27,134	29,234	26,526
25,205	TOTAL		27,134	29,234	26,526

BARBICAN RESIDENTIAL COMMITTEE - CITY FUND

<i>Actual</i>	BARBICAN RESIDENTIAL COMMITTEE SUMMARY		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2017-18 £'000</i>	<i>Analysis of Service Expenditure</i>		<i>2018-19 £'000</i>	<i>2018-19 £'000</i>	<i>2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
4,058	Employees		4,252	4,335	4,507
5,685	Premises Related Expenses		6,030	6,080	6,416
1	Transport Related Expenses		1	1	1
212	Supplies and Services		216	214	234
9,956	TOTAL Expenditure		10,499	10,630	11,158
	Income				
(34)	Other Grants, Reimbursements and Contributions		(15)	(15)	(15)
(12,143)	Customer, Client Receipts		(12,547)	(12,548)	(13,067)
(18)	Transfer from Reserve		0	0	0
(12,195)	TOTAL Income		(12,562)	(12,563)	(13,082)
(2,239)	TOTAL LOCAL RISK	A	(2,063)	(1,933)	(1,924)
	CENTRAL RISK				
530	Premises Related Expenses		0	0	0
530	Total Expenditure		0	0	0
(460)	Other Grants, Reimbursements and Contributions		0	0	0
(1,121)	Customer, Client Receipts		(1,035)	(1,035)	(1,035)
(1,581)	Total Income		(1,035)	(1,035)	(1,035)
(1,051)	TOTAL CENTRAL RISK	B	(1,035)	(1,035)	(1,035)
	RECHARGES				
5,572	Central Recharges		5,362	5,476	5,306
578	Recharges Within Fund		295	616	598
6,150	TOTAL RECHARGES	C	5,657	6,092	5,904
2,860	TOTAL NET EXPENDITURE	A+B+C	2,559	3,124	2,945

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2017-18 £'000</i>			<i>2018-19 £'000</i>	<i>2018-19 £'000</i>	<i>2019-20 £'000</i>
0	Supervision and Mangement - General		0	0	0
0	Service Charge Account		0	0	0
2,771	Landlords Services		2,952	3,223	3,223
630	Car Parking		377	397	238
5	Stores		(247)	91	75
(574)	Trade Centre		(544)	(592)	(597)
28	Other Non - Housing		21	5	6
2,860	TOTAL		2,559	3,124	2,945

COMMUNITY AND CHILDREN'S SERVICES COMMITTEE - CITY FUND

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	COMMUNITY & CHILDREN'S SERVICES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
5,876	Employees		5,708	6,406	5,979
267	Premises Related Expenses		278	272	277
15	Transport Related Expenses		24	25	24
4,055	Supplies and Services		3,729	4,533	3,921
5,164	Third Party Payments		5,230	5,584	5,525
230	Transfer Payments		131	244	247
0	Transfer to Reserve		0	0	0
0	Unidentified savings		0	0	(220)
15,607	TOTAL Expenditure		15,100	17,064	15,753
	Income				
(3,545)	Government Grants		(2,788)	(4,052)	(3,055)
(742)	Other Grants, Reimbursements and Contributions		(645)	(990)	(635)
(1,046)	Customer, Client Receipts		(1,048)	(1,088)	(1,068)
(42)	Transfer from Reserves		(130)	(130)	(196)
(5,375)	TOTAL Income		(4,611)	(6,260)	(4,954)
10,232	LOCAL RISK (excl. City Surveyor Local Risk)		10,489	10,804	10,799
22	City Surveyor Local Risk		122	26	27
10,254	TOTAL LOCAL RISK	A	10,611	10,830	10,826
	CENTRAL RISK				
337	Employee Expenses		373	561	444
87	Premises Related Expenses		0	0	35
80	Transport Related Expenses		72	72	72
299	Supplies and Services		214	537	238
3,584	Third Party Payments		3,434	3,864	3,943
4,857	Transfer Payments		6,172	6,172	6,172
419	Capital Charges		0	0	0
0	Unidentified Savings		0	0	0
9,663	Total Expenditure		10,265	11,206	10,904
(8,088)	Government Grants		(9,077)	(9,635)	(9,696)
(174)	Other Grants, Reimbursements and Contributions		(184)	(184)	(184)
0	Customer, Client Receipts		0	0	(35)
(971)	Transfer from Reserves		(574)	(574)	(571)
(9,233)	Total Income		(9,835)	(10,393)	(10,486)
430	TOTAL CENTRAL RISK	B	430	813	418
	RECHARGES				
2,742	Central Recharges		3,012	2,874	2,824
(661)	Recharges Within Fund		(712)	(631)	(628)
2,081	TOTAL RECHARGES	C	2,300	2,243	2,196
12,765	TOTAL NET EXPENDITURE	A+B+C	13,341	13,886	13,440

COMMUNITY AND CHILDREN'S SERVICES COMMITTEE - CITY FUND

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2017-18</i>			<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
<i>£'000</i>			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
0	Supervision And Management - Holding Account		0	0	0
	Commissioning & Partnerships Services				
945	Commissioning		909	1,094	879
149	Recreation Facilities And Sports Development		104	167	159
562	Adult And Community Learning		588	616	586
210	Youth Service		234	236	236
0	Public Health		0	22	9
	People's Services				
2,873	Services To Adults		2,991	2,966	2,956
1,975	Services To Older People		2,082	2,115	2,221
0	Substance Misuse Team		0	0	0
0	Occupational Therapy - Holding Account		0	0	0
1,477	Services to Children & Families		1,468	1,530	1,414
83	Service Strategy - Adult Services		85	138	141
1,521	Early Years & Childcare		1,597	1,668	1,649
0	Sir John Cass School Delegated Budget		0	0	0
160	Other Schools Related Activities		83	20	9
507	Asylum Seekers Service		544	554	553
885	Homelessness		1,202	1,199	1,193
156	Strategic Management - Family & Young People		170	215	195
	Housing Services				
104	Other Housing Services		58	68	77
187	Benefits Administration		251	293	253
862	Supporting People		904	889	826
109	Service Strategy - Housing Services		71	96	84
12,765	TOTAL		13,341	13,886	13,440

COMMUNITY AND CHILDREN'S SERVICES COMMITTEE - CITY FUND - HRA

<i>Actual</i>	HRA SUMMARY		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
2017-18 £'000	<i>Analysis of Service Expenditure</i>				
	LOCAL RISK				
	Expenditure				
4,640	Employees		5,039	5,599	5,671
6,039	Premises Related Expenses		5,365	5,505	4,875
20	Transport Related Expenses		14	10	12
1,655	Supplies and Services		703	1,005	962
2	Third party payments		0	0	0
119	Transfer Payments		107	120	17
1,330	Transfer to Reserve		2,778	1,284	2,277
13,805	TOTAL Expenditure		14,006	13,523	13,814
	Income				
(2)	Other Grants, Contributions and Reimbursements		0	0	0
(15,601)	Customer, Client Receipts		(15,605)	(14,788)	(15,093)
(70)	Investment Income		(100)	(100)	(100)
0	Transfer from Reserve		0	0	0
(15,673)	TOTAL Income		(15,705)	(14,888)	(15,193)
(1,868)	TOTAL LOCAL RISK	A	(1,699)	(1,365)	(1,379)
	CENTRAL RISK				
206	Capital Projects		(250)	(250)	(250)
206	Total Income		(250)	(250)	(250)
206	TOTAL CENTRAL RISK	B	(250)	(250)	(250)
	RECHARGES				
1,627	Central Recharges		1,571	1,641	1,658
37	Recharges Within Fund		381	(10)	(13)
(2)	Recharges Across Funds		(3)	(16)	(16)
1,662	TOTAL RECHARGES	C	1,949	1,615	1,629
0	TOTAL NET EXPENDITURE	A+B+C	0	0	0

<i>Actual</i>	SERVICE MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
2017-18 £'000					
0	HRA		0	0	0
0	TOTAL		0	0	0

CULTURE, HERITAGE AND LIBRARIES COMMITTEE - CITY FUND

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	CULTURE, HERITAGE AND LIBRARIES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original Budget</i> <i>2019-20</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
7,476	Employees		7,038	7,350	7,644
284	Premises Related Expenses		309	367	316
37	Transport Related Expenses		23	64	23
1,655	Supplies and Services		1,292	1,499	1,452
265	Transfer to Reserve		0	0	0
9,717	TOTAL Expenditure		8,662	9,280	9,435
	Income				
(502)	Other Grants, Reimbursements and Contributions		(250)	(378)	(545)
(1,371)	Customer, Client Receipts		(862)	(866)	(867)
(147)	Transfer from Reserves		0	0	0
(2,020)	TOTAL Income		(1,112)	(1,244)	(1,412)
7,697	LOCAL RISK (excl. City Surveyor Local Risk)		7,550	8,036	8,023
388	City Surveyor Local Risk		350	305	355
8,085	TOTAL LOCAL RISK	A	7,900	8,341	8,378
	CENTRAL RISK				
138	Employee Expenses		98	117	141
1,002	Premises Related Expenses		1,050	1,116	1,137
0	Transport Related Expenses		1	0	1
329	Supplies and Services		286	328	262
5,292	Third Party Payments		5,292	5,292	5,292
5,734	Capital Charges		0	0	0
12,495	Total Expenditure		6,727	6,853	6,833
0	Government Grants		0	0	0
(337)	Customer, Client Receipts		(102)	(94)	(94)
0	Recharges to Capital Projects		0	0	0
(337)	Total Income		(102)	(94)	(94)
12,158	TOTAL CENTRAL RISK	B	6,625	6,759	6,739
	RECHARGES				
5,899	Central Recharges		6,262	6,023	5,833
110	Recharges Within Fund		54	61	61
(456)	Recharges Across Funds		(456)	(456)	(456)
5,553	TOTAL RECHARGES	C	5,860	5,628	5,438
25,796	TOTAL NET EXPENDITURE	A+B+C	20,385	20,728	20,555

CULTURE, HERITAGE AND LIBRARIES COMMITTEE - CITY FUND

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
2017-18 £'000					
1,182	Guildhall Library		1,046	784	813
310	Information Services Section		299	234	214
17	Guildhall Library Police Museum		17	22	22
613	City Business Library		662	661	646
327	Artizan Street Community Centre & Library		400	484	436
2,792	Barbican and Community Libraries		2,803	2,908	2,799
2,390	Guildhall Art Gallery		2,534	2,602	2,899
12,725	Central Management of CHL		7,215	7,320	7,212
3,160	London Metropolitan Archives		3,114	3,326	3,126
1,060	City Records Services		1,064	1,101	1,102
1,112	Visitor Services and City Information Centre		1,183	1,238	1,263
108	Lower Thames Street (Roman Bath House)		48	48	23
25,796	TOTAL		20,385	20,728	20,555

FINANCE COMMITTEE - CITY FUND

<i>Actual</i>	FINANCE COMMITTEE SUMMARY		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>	<i>Analysis of Service Expenditure</i>				
	LOCAL RISK				
	Expenditure				
4,682	Employees		4,956	5,071	4,900
1,424	Premises Related Expenses		1,309	1,315	1,384
1	Transport Related Expenses		1	1	1
1,040	Supplies and Services		1,013	1,042	1,005
7,147	TOTAL Expenditure		7,279	7,429	7,290
	Income				
(12)	Government Grants		0	0	0
(3,774)	Other Grants, Reimbursements and Contributions		(3,685)	(3,699)	(3,854)
(152)	Customer, Client Receipts		(229)	(229)	(288)
(3,938)	TOTAL Income		(3,914)	(3,928)	(4,142)
3,209	LOCAL RISK (excl. City Surveyor Local Risk)		3,365	3,501	3,148
1,033	City Surveyor Local Risk		2,852	3,193	8,850
4,242	TOTAL LOCAL RISK	A	6,217	6,694	11,998
	CENTRAL RISK				
818	Employee Expenses		310	310	310
3,645	Premises Related Expenses		9,931	8,876	10,348
421	Supplies and Services		428	424	424
522	Third Party Payments		502	502	502
190	Transfer Payments		247	247	247
9,310	Capital Charges		23,461	3,091	0
0	Transfer to Reserve		0	0	0
0	Contingencies		11,381	4,711	12,039
14,906	Total Expenditure		46,260	18,161	23,870
(3,689)	Government Grants		(3,422)	(2,808)	(2,337)
(3,370)	Other Grants, Reimbursements and Contributions		(6,920)	(1,548)	(1,548)
(736)	Customer, Client Receipts		(9)	(9)	(9)
(4,108)	Investment Income		(5,533)	(7,278)	(7,971)
(1,060)	Transfer from Reserves		(4,000)	0	0
(18,716)	Total Income		(19,884)	(11,643)	(11,865)
(3,810)	TOTAL CENTRAL RISK	B	26,376	6,518	12,005
	RECHARGES				
(14,353)	Central Recharges		(16,273)	(15,292)	(14,627)
(1,665)	Recharges Within Fund		(1,902)	(1,253)	(1,685)
(380)	Recharges Across Funds		(1,178)	(596)	(982)
(16,398)	TOTAL RECHARGES	C	(19,353)	(17,141)	(17,294)
(15,966)	TOTAL NET INCOME	A+B+C	13,240	(3,929)	6,709

FINANCE COMMITTEE - CITY FUND

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>					
423	Cost of Collection		1,137	1,003	805
55	Corporate and Democratic Core		(2,033)	(3,421)	(4,108)
725	Levies, Grants & Subscriptions		704	733	645
703	Contingencies and Corporate Expenses		12,604	7,909	19,957
(24,253)	Corporate Financing		(4,439)	(15,628)	(16,447)
367	Corporate and Democratic Core - Town Clerk		251	255	261
5,886	Central Criminal Court		4,955	5,128	5,452
128	Mayors and City of London Court - City Surveyor		61	92	144
0	Walbrook Wharf		0	0	0
(15,966)	TOTAL		13,240	(3,929)	6,709

LICENSING COMMITTEE - CITY FUND

<i>Actual</i>	LICENSING COMMITTEE SUMMARY		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>	<i>Analysis of Service Expenditure</i>				
	LOCAL RISK				
	Expenditure				
490	Employees		500	558	582
46	Premises Related Expenses		45	48	48
13	Supplies and Services		38	78	20
77	Third Party Payments		54	54	54
0	Contingencies		33	2	30
626	TOTAL Expenditure		670	740	734
	Income				
(703)	Customer, Client Receipts		(745)	(754)	(736)
(703)	TOTAL Income		(745)	(754)	(736)
(77)	TOTAL LOCAL RISK	A	(75)	(14)	(2)
	RECHARGES				
131	Central Recharges		129	134	129
30	Recharges Within Fund		27	27	27
19	Recharges Across Funds		19	(30)	(29)
180	TOTAL RECHARGES	B	175	131	127
103	TOTAL NET EXPENDITURE	A+B	100	117	125

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>					
103	Licensing		100	117	125
103	TOTAL		100	117	125

MARKETS AND CONSUMER PROTECTION COMMITTEE - CITY FUND

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	MARKETS AND CONSUMER PROTECTION COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
1,423	Employees		1,610	1,667	1,682
1,104	Premises Related Expenses		1,401	1,107	1,473
3	Transport Related Expenses		4	2	2
132	Supplies and Services		166	158	146
2,196	Third Party Payments		2,100	2,734	2,816
65	Transfer to Reserve		0	0	0
4,923	TOTAL Expenditure		5,281	5,668	6,119
	Income				
(100)	Other Grants, Reimbursements and Contributions		0	0	0
(4,757)	Customer, Client Receipts		(4,937)	(5,555)	(5,988)
(4)	Investment Income		(1)	(1)	(1)
(29)	Transfer from Reserves		(296)	(25)	(82)
(4,890)	TOTAL Income		(5,234)	(5,581)	(6,071)
33	LOCAL RISK (excl. City Surveyor Local Risk)		47	87	48
88	City Surveyor Local Risk		91	103	103
121	TOTAL LOCAL RISK	A	138	190	151
	CENTRAL RISK				
15	Supplies and Services		0	74	0
15	TOTAL Expenditure		0	74	0
(2,442)	Customer, Client Receipts		(2,425)	(2,497)	(2,504)
(8)	Transfer from Reserves		(22)	(22)	(22)
(2,450)	Total Income		(2,447)	(2,519)	(2,526)
(2,435)	TOTAL CENTRAL RISK	B	(2,447)	(2,445)	(2,526)
	RECHARGES				
1,153	Central Recharges		1,068	1,364	1,336
(28)	Recharges Within Fund		(28)	(28)	(28)
120	Recharges Across Funds		86	79	80
1,245	TOTAL RECHARGES	C	1,126	1,415	1,388
(1,069)	TOTAL NET INCOME	A+B+C	(1,183)	(840)	(987)

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	Spitalfields Market				
12	Service Charge Account		21	21	21
(1,081)	Corporate Account		(1,204)	(861)	(1,008)
0	Repainting and Repairs Fund		0	0	0
(1,069)	TOTAL		(1,183)	(840)	(987)

OPEN SPACES AND CITY GARDENS COMMITTEE - CITY FUND

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	OPEN SPACES AND CITY GARDENS COMMITTEE SUMMARY (CITY GARDENS) <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
1,167	Employees		1,210	1,305	1,286
199	Premises Related Expenses		210	225	228
36	Transport Related Expenses		43	44	44
294	Supplies and Services		151	153	136
20	Third Party Payments		27	57	45
0	Transfer to Reserve		0	0	0
1,716	TOTAL Expenditure		1,641	1,784	1,739
	Income				
(161)	Other Grants, Reimbursements and Contributions		(115)	(134)	(148)
(278)	Customer, Client Receipts		(300)	(330)	(324)
(1)	Transfer from Reserves		0	0	0
(17)	Recharges to Capital Projects		0	(63)	(65)
(457)	TOTAL Income		(415)	(527)	(537)
1,259	LOCAL RISK (excl. City Surveyor Local Risk)		1,226	1,257	1,202
119	City Surveyor Local Risk		105	96	52
1,378	TOTAL LOCAL RISK	A	1,331	1,353	1,254
	CENTRAL RISK				
81	Premises Related Expenses		0	0	0
0	Supplies and Services		0	29	0
81	TOTAL Expenditure		0	29	0
(81)	Other Grants, Reimbursements and Contributions		0	0	0
(81)	TOTAL Income		0	0	0
0	TOTAL CENTRAL RISK	B	0	29	0
	RECHARGES				
367	Central Recharges		314	367	365
(15)	Recharges Within Fund		(14)	(14)	(14)
34	Recharges Across Funds		29	35	49
386	TOTAL RECHARGES	C	329	388	400
1,764	TOTAL NET EXPENDITURE	A+B+C	1,660	1,770	1,654

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
1,640	City Open Spaces - Director of Open Spaces		1,528	1,638	1,522
124	City Open Spaces - Director of the Built Environment		132	132	132
1,764	TOTAL		1,660	1,770	1,654

PLANNING AND TRANSPORTATION COMMITTEE - CITY FUND

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	PLANNING AND TRANSPORTATION COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
11,488	Employees		12,139	11,953	12,398
5,566	Premises Related Expenses		5,099	5,669	5,325
20	Transport Related Expenses		24	74	24
2,150	Supplies and Services		1,044	1,652	1,039
3,745	Third Party Payments		3,824	3,906	4,090
198	Transfer to Reserve		0	0	0
0	Contingencies		0	0	0
23,167	TOTAL Expenditure		22,130	23,254	22,876
	Income				
(2,414)	Other Grants, Reimbursements and Contributions		(220)	(1,252)	(205)
(8,329)	Customer, Client Receipts		(8,782)	(9,000)	(9,288)
(209)	Transfer from Reserves		0	0	0
(2,538)	Capital Projects		(4,091)	(3,801)	(3,822)
(13,490)	TOTAL Income		(13,093)	(14,053)	(13,315)
9,677	LOCAL RISK (excl. City Surveyor Local Risk)		9,037	9,201	9,561
955	City Surveyor Local Risk		2,060	695	1,570
10,632	TOTAL LOCAL RISK	A	11,097	9,896	11,131
	CENTRAL RISK				
174	Employee Expenses		120	146	120
2,554	Premises Related Expenses		30	0	30
3	Public Transport		0	0	0
3,182	Supplies and Services		490	538	617
106	Third Party Payment		271	204	173
567	Capital Charges		100	170	0
14,523	Transfer to Reserve		12,376	12,384	11,467
0	Contingencies		15	15	15
21,109	Total Expenditure		13,402	13,457	12,422
0	Government Grants		(100)	(4)	0
(1,861)	Other Grants, Reimbursements and Contributions		0	(170)	0
(21,805)	Customer, Client Receipts		(17,238)	(17,384)	(16,825)
(2,926)	Transfer from Reserves		(2,888)	(2,156)	(2,516)
(38)	Capital Projects		(60)	(60)	(60)
(26,630)	Total Income		(20,286)	(19,774)	(19,401)
(5,521)	TOTAL CENTRAL RISK	B	(6,884)	(6,317)	(6,979)
	RECHARGES				
10,208	Central Recharges		11,118	10,411	10,006
876	Recharges Within Fund		759	1,036	916
(144)	Recharges Across Funds		(89)	(155)	(157)
10,940	TOTAL RECHARGES	C	11,788	11,292	10,765
16,051	TOTAL NET EXPENDITURE	A+B+C	16,001	14,871	14,917

PLANNING AND TRANSPORTATION COMMITTEE - CITY FUND

<i>Actual</i>	SERVICES MANAGED		<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2017-18</i>			<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>			<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	City Fund				
3,035	Town Planning		2,964	2,956	2,899
2,137	Transportation Planning		1,683	1,855	1,888
0	Planning Obligations		0	0	0
535	Road Safety		532	536	543
477	Street Scene		0	0	70
933	Building Control		768	783	730
139	Structural Maintenance and Inspection		232	131	129
9,193	Highways		10,332	8,977	9,306
0	Rechargeable Works		0	0	0
(738)	Traffic Management		(799)	(794)	(890)
0	Off-Street Parking		0	0	0
0	On-Street Parking		0	0	0
0	Contingency		(92)	15	(147)
340	Drains & Sewers		381	412	389
16,051	TOTAL		16,001	14,871	14,917

POLICE COMMITTEE - CITY FUND

<i>Actual</i>	POLICE COMMITTEE SUMMARY		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>	<i>Analysis of Service Expenditure</i>				
	LOCAL RISK				
	Expenditure				
91,311	Employees		91,236	91,236	98,884
2,628	Premises Related Expenses		3,100	3,100	3,592
1,885	Transport Related Expenses		1,304	1,304	1,368
15,753	Supplies and Services		11,537	11,537	11,016
10,585	Third Party Payments		8,938	8,938	20,412
3,518	Transfer to Reserve		0	0	0
0	Contingencies		320	320	0
0	Unidentified Savings		(3,272)	(3,194)	(4,766)
125,680	TOTAL Expenditure		113,163	113,241	130,506
	Income				
(45,588)	Government Grants		(34,576)	(34,576)	(46,579)
(10,705)	Other Grants, Reimbursements and Contributions		(11,569)	(11,569)	(11,754)
(3,217)	Customer, Client Receipts		(2,666)	(2,666)	(3,053)
(1,068)	Transfer from Reserves		(3,500)	(3,500)	0
(493)	Capital Projects		0	0	0
(61,071)	TOTAL Income		(52,311)	(52,311)	(61,386)
64,609	TOTAL LOCAL RISK	A	60,852	60,930	69,120
	CENTRAL RISK				
6,614	Premises Related Expenses		0	0	0
56	Supplies and Services		0	0	0
1,239	Capital Charges		1,300	1,300	0
7,909	Total Expenditure		1,300	1,300	0
(34)	Government Grants		0	0	0
96	Other Grants, Reimbursements and Contributions		0	0	0
(1)	Customer, Client Receipts		0	0	0
0	Transfer from Reserves		0	0	0
61	TOTAL Income		0	0	0
7,970	TOTAL CENTRAL RISK	B	1,300	1,300	0
	RECHARGES				
3,526	Central Recharges		3,612	3,562	3,715
18	Recharges Within Fund		18	18	18
(143)	Recharges Across Funds		(97)	(125)	(124)
3,401	TOTAL RECHARGES	C	3,533	3,455	3,609
75,980	TOTAL NET EXPENDITURE	A+B+C	65,685	65,685	72,729

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>					
75,980	City of London Police		65,685	65,685	72,729
75,980	TOTAL		65,685	65,685	72,729

POLICY AND RESOURCES COMMITTEE - CITY FUND

<i>Actual</i>	POLICY AND RESOURCES COMMITTEE SUMMARY		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>	<i>Analysis of Service Expenditure</i>				
	LOCAL RISK				
	Expenditure				
5,089	Employees		4,816	5,684	5,884
206	Premises Related Expenses		168	220	229
253	Transport Related Expenses		162	198	182
2,471	Supplies and Services		2,106	2,755	2,386
18	Third Party Payments		0	25	46
0	Unidentified Savings		(94)	0	(106)
8,037	TOTAL Expenditure		7,158	8,882	8,621
	Income				
(85)	Government Grants		(90)	(990)	(990)
(13)	Other Grants, Reimbursements and Contributions		(40)	(53)	(73)
(199)	Customer, Client Receipts		(60)	(60)	(114)
(297)	TOTAL Income		(190)	(1,103)	(1,177)
7,740	TOTAL LOCAL RISK	A	6,968	7,779	7,444
	CENTRAL RISK				
795	Employee Expenses		0	350	386
1,269	Premises Related Expenses		0	0	0
464	Supplies and Services		158	1,800	1,457
0	Contingencies		50	50	50
2,528	Total Expenditure		208	2,200	1,893
(323)	Other Grants, Reimbursements and Contributions		0	0	0
(323)	Total Income		0	0	0
2,205	TOTAL CENTRAL RISK	B	208	2,200	1,893
	RECHARGES				
1,279	Central Recharges		1,324	1,309	1,282
(4,844)	Recharges Across Funds		(4,417)	(4,954)	(4,577)
(3,565)	TOTAL RECHARGES	C	(3,093)	(3,645)	(3,295)
6,380	TOTAL NET EXPENDITURE	A+B+C	4,083	6,334	6,042

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>					
1,209	Community Safety and Resilience		888	984	944
1,047	Communications		1,067	1,084	1,134
1,789	Economic Development		1,665	1,939	1,856
1,744	Grants, Contingencies and Miscellaneous		463	523	528
591	Cultural Mile		0	1,804	1,580
6,380	TOTAL		4,083	6,334	6,042

PORT HEALTH AND ENVIRONMENTAL SERVICES COMMITTEE - CITY FUND

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	PORT HEALTH AND ENVIRONMENTAL SERVICES COMMITTEE <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original Budget</i> <i>2019-20</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
11,728	Employees		12,116	12,702	12,493
790	Premises Related Expenses		928	913	972
459	Transport Related Expenses		428	536	503
2,642	Supplies and Services		2,188	2,587	1,976
5,339	Third Party Payments		5,640	5,650	5,665
649	Transfer to Reserves		0	0	0
0	Contingencies		1	0	0
21,607	TOTAL Expenditure		21,301	22,388	21,609
	Income				
(10)	Government Grants		0	0	0
(845)	Other Grants, Reimbursements and Contributions		(566)	(588)	(161)
(13,908)	Customer, Client Receipts		(13,331)	(13,640)	(14,013)
(9)	Transfer from Reserves		(224)	0	(290)
0	Capital Projects		0	0	0
(14,772)	TOTAL Income		(14,121)	(14,228)	(14,464)
6,835	LOCAL RISK (excl. City Surveyor Local Risk)		7,180	8,160	7,145
952	City Surveyor Local Risk		1,084	895	1,004
7,787	TOTAL LOCAL RISK	A	8,264	9,055	8,149
	CENTRAL RISK				
0	Employee Expenses		8	54	29
(2)	Premises Related Expenses		0	65	15
48	Supplies and Services		0	66	6
46	Total Expenditure		8	185	50
0	Recharges to Capital Projects		0	0	0
0	Total Income		0	0	0
46	TOTAL CENTRAL RISK	B	8	185	50
	RECHARGES				
4,616	Central Recharges		4,458	4,745	4,671
1,083	Recharges Within Fund		1,457	513	1,083
373	Recharges Across Funds		351	386	418
6,072	TOTAL RECHARGES	C	6,266	5,644	6,172
13,905	TOTAL NET EXPENDITURE	A+B+C	14,538	14,884	14,371

PORT HEALTH AND ENVIRONMENTAL SERVICES COMMITTEE - CITY FUND

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>					
974	Public Conveniences		982	1,032	893
766	Waste Collection		863	1,079	914
5,952	Street Cleansing		6,131	5,879	6,157
1,378	Waste Disposal		1,448	1,336	1,381
0	Transport Organisation - Holding Account		0	0	(191)
0	Cleansing Services General Management-Holding A/c		0	0	0
0	Built Environment Directorate - Holding Account		0	0	0
196	Coroner		134	126	116
2,500	City Environmental Health		2,549	2,730	2,620
(96)	Animal Health Services		(212)	49	(468)
457	Trading Standards		438	458	456
1,778	Port and Launches		1,569	1,726	1,675
0	Cemetery and Crematorium		636	469	818
13,905	TOTAL		14,538	14,884	14,371

PROPERTY INVESTMENT BOARD - CITY FUND

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	PROPERTY INVESTMENT BOARD COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
597	Employees		678	651	600
3,796	Premises Related Expenses		4,503	4,324	4,472
1	Transport Related Expenses		1	1	1
2,381	Supplies and Services		2,492	2,999	2,429
0	Transfer to Reserves		0	0	0
0	Unidentified Savings		(808)	0	(417)
6,775	TOTAL Expenditure		6,866	7,975	7,085
	Income				
(531)	Other Grants, Reimbursements and Contributions		(606)	(700)	(611)
(3,179)	Customer, Client Receipts		(3,730)	(4,248)	(4,214)
(32)	Transfer from Reserves		0	(50)	(15)
(3,742)	TOTAL Income		(4,336)	(4,998)	(4,840)
3,033	TOTAL LOCAL RISK	A	2,530	2,977	2,245
	CENTRAL RISK				
373	Premises Related Expenses		55	364	124
(123)	Supplies and Services		0	96	0
250	Total Expenditure		55	460	124
(55,971)	Customer, Client Receipts		(52,722)	(55,976)	(55,612)
(719)	Investment Income		(110)	(110)	(110)
(56,690)	Total Income		(52,832)	(56,086)	(55,722)
(56,440)	TOTAL CENTRAL RISK	B	(52,777)	(55,626)	(55,598)
	RECHARGES				
8,308	Central Recharges		8,166	8,896	9,287
4	Recharges Within Fund		4	4	4
2,441	Recharges Across Funds		1,878	2,164	2,176
10,753	TOTAL RECHARGES	C	10,048	11,064	11,467
(42,654)	TOTAL NET INCOME	A+B+C	(40,199)	(41,585)	(41,886)

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
(43,589)	City Fund Estate		(41,111)	(42,544)	(42,798)
935	City Property Advisory Team		912	959	912
0	Cheapside Business Improvement District		0	0	0
0	Rechargeable Works		0	0	0
(42,654)	TOTAL		(40,199)	(41,585)	(41,886)

EXPLANATORY NOTES FOR CAPITAL & SUPPLEMENTARY REVENUE PROJECT BUDGET SCHEDULES

IMPLEMENTING DEPARTMENT

The codes shown below identify the officers responsible for the implementation of the capital project at the time the Budget was prepared.

BBC =	Managing Director of the Barbican Centre	LMA =	Town Clerk, London Metropolitan Archives
CHA =	Chamberlain	MKT =	Director of Markets & Consumer Protection
CLG =	Headmistress, City of London Girls' School	OSD =	Director of Open Spaces
CLS =	Headmaster City of London School	POL =	Commissioner of the City of London Police
CSH =	Director of Community & Children's Services	SVY =	City Surveyor
ENV =	Director of the Built Environment	TCK =	Town Clerk
GSM =	Principal Guildhall School		

LATEST APPROVAL

The figures in this column are the most recent expenditure approvals.

LATEST ESTIMATED COST

This column shows the latest forecast expenditure for each project and is the sum of the prior years' spend and forecast expenditure columns to its right hand..

FORECAST EXPENDITURE

The expenditure figures are generally at estimated outturn prices.

CAPITAL BUDGET

City Fund

Forecast Expenditure

Committee	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Barbican Centre	4,691	4,477	3,997	468	12	0	0	0	0
Barbican Residential	5,805	5,495	4,544	901	50	0	0	0	0
Culture Heritage & Libraries	717	702	693	9	0	0	0	0	0
Community Services - Housing Revenue Account	51,800	50,383	30,496	11,720	7,330	615	222	0	0
Community Services - Non-Housing Revenue Account	731	731	607	124	0	0	0	0	0
Finance	30,710	30,710	21,452	3,241	17	3,000	3,000	0	0
Investment	44,146	41,916	12,381	29,435	100	0	0	0	0
Open Spaces & City Gardens	423	429	88	13	328	0	0	0	0
Planning & Transportation	66,465	67,242	34,025	22,134	6,091	2,680	980	1,110	222
Police	31,975	31,877	17,781	12,131	1,965	0	0	0	0
Policy & Resources	45,326	45,172	18,315	11,288	14,213	1,356	0	0	0
Markets	276	276	0	276	0	0	0	0	0
TOTAL for City Fund	283,065	279,410	144,379	91,740	30,106	7,651	4,202	1,110	222

CAPITAL BUDGET

City Fund

Barbican Centre

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Barbican Centre										
Barbican Centre Security - Bomb Blast Mitigation	SVY	398	398	0	398	0	0	0	0	0
Barbican Centre Security HVM	SVY	168	162	115	48	0	0	0	0	0
Barbican Theatre Flying System	SVY	3,733	3,518	3,494	12	12	0	0	0	0
Concert Hall 2016	BBC	392	399	389	11	0	0	0	0	0
Total for Barbican Centre		4,691	4,477	3,997	468	12	0	0	0	0
Total for Barbican Centre										
Total for Barbican Centre		4,691	4,477	3,997	468	12	0	0	0	0

CAPITAL BUDGET
City Fund
Barbican Residential

Forecast Expenditure

Core Project										
	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>General</u>										
	Barbican Turret John Wesley	99	107	50	57	0	0	0	0	0
	Beech Garden Barbican Podium Waterproof	4,971	4,652	4,449	203	0	0	0	0	0
	The Contractor Office Andrewes House	294	295	45	250	0	0	0	0	0
Total for General		5,364	5,054	4,544	510	0	0	0	0	0
<u>Stores</u>										
	Residential Baggage Stores	441	441	0	391	50	0	0	0	0
Total for Stores		441	441	0	391	50	0	0	0	0
<u>Total for Barbican Residential</u>										
		5,805	5,495	4,544	901	50	0	0	0	0

CAPITAL BUDGET
City Fund
Culture Heritage & Libraries

		Forecast Expenditure									
Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000	
<u>London Metropolitan Archives</u>											
	London Metropolitan Archives Roof Replacement	SVY	717	702	693	9	0	0	0	0	0
Total for London Metropolitan Archives			717	702	693	9	0	0	0	0	0
Total for Culture Heritage & Libraries			717	702	693	9	0	0	0	0	0

CAPITAL BUDGET

City Fund

Community Services - Housing Revenue Account

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure								
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 Later Years £000				
Avondale Square Estate													
Avondale Square George Ellison & Eric Wilkins New Flats	CSH	4,989	4,958	351	108	4,499	0	0	0				
Avondale Square Community Centre	SVY	7,340	7,145	6,990	155	0	0	0	0				
Avondale Square Decent Homes	CSH	4,367	4,366	3,611	671	84	0	0	0				
Harman Close Decent Homes	CSH	990	990	0	491	499	0	0	0				
Total for Avondale Square Estate					17,686	17,459	10,952	1,425	5,082	0	0	0	
Dron House													
Dron House Decent Homes	CSH	185	177	2	175	0	0	0	0	0	0		
Dron House Windows Replacement	CSH	72	70	0	23	23	12	12	0	0	0		
Total for Dron House					257	247	2	198	23	12	12	0	0
Golden Lane Estate													
Golden Lane Community Centre	CSH	1,243	1,237	834	386	17	0	0	0	0	0		
Golden Lane Decent Homes	CSH	625	595	2	593	0	0	0	0	0	0		
Golden Lane Door Entry Systems	CSH	139	139	127	12	0	0	0	0	0	0		
Golden Lane Windows Replacement	CSH	450	448	0	112	112	112	112	0	0	0		
Great Arthur House New Flats	CSH	30	30	8	22	0	0	0	0	0	0		
Great Arthur House Window Cladding	SVY	9,653	10,408	8,649	1,759	0	0	0	0	0	0		
Golden Lane Heating & Hot Water	CSH	440	428	198	218	12	0	0	0	0	0		
Golden Lane Lift Refurbishment	CSH	1,425	1,414	1,036	378	0	0	0	0	0	0		
Total for Golden Lane Estate					14,005	14,699	10,854	3,480	141	112	112	0	0

CAPITAL BUDGET

City Fund

Community Services - Housing Revenue Account

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure				
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 Later Years £000
<u>Holloway Estate</u>									
Holloway Estate Decent Homes	CSH	313	313	310	3	0	0	0	0
Holloway Estate Door Entry Systems	CSH	99	96	90	6	0	0	0	0
Holloway Estate Electrical Rewiring	CSH	640	640	210	430	0	0	0	0
Holloway Estate Windows Replacement	CSH	133	132	0	43	43	23	23	0
Total for Holloway Estate		1,185	1,181	610	482	43	23	23	0
<u>Housing General HRA</u>									
Boilers. 13/14-14/15	CSH	278	278	120	158	0	0	0	0
Horace Jones House	SVY	4,827	4,482	4,480	2	0	0	0	0
Decent Homes Call Backs 2017-2020	CSH	575	553	88	267	181	17	0	0
Decent Homes Callbacks	CSH	500	500	473	27	0	0	0	0
Decent Homes Various Estates	CSH	197	57	22	30	5	0	0	0
Richard Cloudesley Site Housing	SVY	3,964	3,020	1,353	607	684	376	0	0
Total for Housing General HRA		10,341	8,890	6,536	1,091	870	393	0	0
<u>Isleden House</u>									
Isleden House Additional Housing	CSH	60	60	38	0	22	0	0	0
Total for Isleden House		60	60	38	0	22	0	0	0
<u>Middlesex Street Estate</u>									
Lift Refurbishment Middlesex St Estate	CSH	16	16	1	14	1	0	0	0
Middlesex St Conversion of Shops	CSH	1,539	1,489	42	806	641	0	0	0
Middlesex St Estate Electrical Works	CSH	376	376	0	195	180	0	0	0
Middlesex Street Estate - Replacement of	CSH	22	22	0	16	6	0	0	0

CAPITAL BUDGET

City Fund

Community Services - Housing Revenue Account

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure				
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 Later Years £000
Heating & Hot Water	CSH	378	378	1	286	91	0	0	0
Petticoat Tower Replacement of Windows and Balcony Doors	CSH	36	36	0	36	0	0	0	0
Petticoat Tower Stairwell Panels	CSH	36	36	0	36	0	0	0	0
Total for Middlesex Street Estate		2,367	2,316	44	1,353	919	0	0	0
<u>Southwark Estates</u>									
Door Entry Pakeman House 10/11	CSH	214	54	23	31	0	0	0	0
Door Entry Summer Buildings 10/11	CSH	158	60	8	52	0	0	0	0
Refurbishment of Lifts at Southwark Estate	CSH	290	290	253	37	0	0	0	0
Southwark Decent Homes	CSH	1,269	1,207	2	1,205	0	0	0	0
Southwark Estate Windows Replacement	CSH	250	248	0	81	81	43	43	0
Total for Southwark Estates		2,181	1,859	286	1,406	81	43	43	0
<u>Sydenham Hill Estate</u>									
Sydenham Hill - Provision of Social Housing	SVY	1,535	1,535	100	1,346	89	0	0	0
Sydenham Hill Decent Homes	CSH	173	167	2	165	0	0	0	0
Sydenham Hill Windows Replacement	CSH	35	34	0	11	11	6	6	0
Total for Sydenham Hill Estate		1,743	1,736	102	1,522	100	6	6	0
<u>William Blake Estate</u>									
William Blake Lift Refurbishment	CSH	231	229	196	33	0	0	0	0
William Blake CCTV	CSH	20	20	11	9	0	0	0	0
William Blake Decent Homes	CSH	408	408	401	7	0	0	0	0
William Blake Windows Replacement	CSH	82	82	0	27	27	14	14	0
Total for William Blake Estate		741	739	608	76	27	14	14	0

CAPITAL BUDGET

City Fund

Community Services - Housing Revenue Account

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Windsor House										
Windsor House Decent Homes	CSH	501	482	20	462	0	0	0	0	
Windsor House Windows Replacement	CSH	67	67	0	22	22	12	12	0	
Total for Windsor House		568	550	20	484	22	12	12	0	
York Way Estate										
York Way Decent Homes	CSH	608	589	390	199	0	0	0	0	
York Way Estate Door Entry Systems	CSH	58	58	54	4	0	0	0	0	
Total for York Way Estate		666	647	444	203	0	0	0	0	
Total for Community Services - Housing Revenue Account										
		51,800	50,383	30,496	11,720	7,330	615	222	0	

CAPITAL BUDGET

City Fund

Community Services - Non-Housing Revenue Account

Forecast Expenditure

Core Project	Implementing Department	Latest				Forecast Expenditure			
		Approved Budget £000	Estimated Cost £000	Prior Years Spend £000		2019/20 £000	2020/21 £000	2021/22 £000	2022/23 Later Years £000
Adult Services									
Electronic Social Care System	CSH	169	169	124		45	0	0	0
Total for Adult Services		169	169	124		45	0	0	0
Education General									
Relocation of Adult Skills & Education	SVY	288	288	284		4	0	0	0
Total for Education General		288	288	284		4	0	0	0
Golden Lane Estate									
Golden Lane Estate Playground	ENV	274	274	199		75	0	0	0
Total for Golden Lane Estate		274	274	199		75	0	0	0
Total for Community Services - Non-Housing Revenue Account		731	731	607		124	0	0	0

CAPITAL BUDGET

City Fund
Finance

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Corporate Other										
	City Fund Provision	6,000	6,000	0	0	0	3,000	3,000	0	0
	City Fund-Central Contingency	500	500	0	500	0	0	0	0	0
	Corporate Capital Projects (excl GIP)	24,210	24,210	21,452	2,741	17	0	0	0	0
Total for Corporate Other		30,710	30,710	21,452	3,241	17	3,000	3,000	0	0
Total for Finance		30,710	30,710	21,452	3,241	17	3,000	3,000	0	0

CAPITAL BUDGET

City Fund
Investment

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Crossrail</u>										
100 Cheapside (Crossrail)	SVY	13,745	11,643	11,618	25	0	0	0	0	0
Fleet House 8-12 New Bridge St	SVY	1,114	966	763	103	100	0	0	0	0
Total for Crossrail		14,859	12,609	12,381	128	100	0	0	0	0
<u>Fleet Street Estate</u>										
Fleet St Estate Contingency	SVY	602	602	0	602	0	0	0	0	0
Total for Fleet Street Estate		602	602	0	602	0	0	0	0	0
<u>Fleet Street Site</u>										
69-71 Fleet Street - Freehold Purchase	SVY	28,306	28,326	0	28,326	0	0	0	0	0
Total for Fleet Street Site		28,306	28,326	0	28,326	0	0	0	0	0
<u>Strategic Property Estate</u>										
New Liverpool House, 15-17 Eldon St Refurbishment	SVY	379	379	0	379	0	0	0	0	0
Total for Strategic Property Estate		379	379	0	379	0	0	0	0	0
Total for Investment		44,146	41,916	12,381	29,435	100	0	0	0	0

CAPITAL BUDGET
City Fund
Open Spaces & City Gardens

		Forecast Expenditure									
Core Project	Implementing Department	Latest	Latest	Prior Years		2019/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
		Approved Budget £000	Estimated Cost £000	Spend £000							
City Open Spaces											
St Mary At Hill Churchyard	ENV	423	429	88	13	328	0	0	0	0	0
Total for City Open Spaces		423	429	88	13	328	0	0	0	0	0
Total for Open Spaces & City Gardens		423	429	88	13	328	0	0	0	0	0

CAPITAL BUDGET

City Fund

Planning & Transportation

Forecast Expenditure

Core Project

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Environmental Enhancement										
100 Bishopsgate	ENV	623	667	8	556	103	0	0	0	0
100 Minorities Phase 2	ENV	53	68	0	68	0	0	0	0	0
11-19 Monument Street Enhancement S106	ENV	271	298	185	113	0	0	0	0	0
11-19 Monument Street Enhancement S278	ENV	374	395	313	82	0	0	0	0	0
2-6 Cannon Street Public Realm Improvements	ENV	418	374	44	260	70	0	0	0	0
201 Bishopsgate Ph 3	ENV	79	59	22	37	0	0	0	0	0
22 Bishopsgate Phase 2 S278	ENV	98	195	0	150	45	0	0	0	0
30-32 Lombard Street S278	ENV	183	196	0	196	0	0	0	0	0
60-70 St Mary Axe Enhancement	ENV	814	887	21	817	49	0	0	0	0
71 Queen Victoria Street - S278	ENV	259	248	221	27	0	0	0	0	0
72 Fore Street	ENV	78	66	64	2	0	0	0	0	0
8-10 Moorgate S106	ENV	259	260	229	31	0	0	0	0	0
Angel Court Environmental Enhancement	ENV	262	274	174	100	0	0	0	0	0
Barts Close Public Realm S106	ENV	2,173	3,420	471	2,200	433	316	0	0	0
Barts Close Public Realm S278	ENV	523	535	115	402	18	0	0	0	0
Beech Street Transport & Public Realm Improvements	ENV	1,325	1,745	51	204	417	453	620	0	0
Crown Place S278	ENV	26	23	5	18	0	0	0	0	0
Fenchurch Place - S278	ENV	537	486	402	14	70	0	0	0	0
Fishmongers' Ramp Access	ENV	349	303	271	32	0	0	0	0	0
Gutter Lane Area Improvements S278	ENV	60	58	42	16	0	0	0	0	0
Lime Street & Cullum Street Area	ENV	591	597	238	359	0	0	0	0	0
Mark Lane Phase 1	ENV	78	78	53	15	10	0	0	0	0
Middlesex Street Area Project	ENV	976	843	838	5	0	0	0	0	0

CAPITAL BUDGET

City Fund

Planning & Transportation

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure				
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 Later Years £000
Middlesex Street Estate Phase - B	ENV	802	812	283	529	0	0	0	0
Mitre Square S106	ENV	657	508	498	10	0	0	0	0
Monument & Lower Thames St Junction	ENV	146	155	70	85	0	0	0	0
Moor Lane Environmental Enhancements	ENV	1,355	1,378	211	0	0	0	57	1,110
RWE Millennium Bridge Area	ENV	1,039	985	942	43	0	0	0	0
RWE Steelyard Passage Phase 2	ENV	213	177	173	4	0	0	0	0
St Pauls Area Enhancements	ENV	1,700	1,630	1,594	36	0	0	0	0
Sugar Quay S278	ENV	187	202	0	202	0	0	0	0
West Smithfield Area Strategy Pedestrian Accessibility Improvements	ENV	113	122	0	122	0	0	0	0
Total for Environmental Enhancement		16,623	18,044	7,538	6,735	1,215	769	677	1,110
Highways									
Barbican Podium Waterproofing Works Ph2	CSH	173	174	14	160	0	0	0	0
HVM Security Programme	ENV	1,181	1,235	114	638	340	143	0	0
Highways Management System	ENV	345	345	204	52	45	44	0	0
Street Lighting Strategy	ENV	4,252	4,251	767	3,386	58	40	0	0
Total for Highways		5,951	6,005	1,099	4,236	443	227	0	0
Transport									
1 New Street Square S106	ENV	229	228	165	63	0	0	0	0
1 New Street Square S278	ENV	292	292	267	25	0	0	0	0
10 Fenchurch Avenue S278	ENV	494	516	170	176	0	0	0	170
150 Bishopsgate S278 Highway Works	ENV	138	679	96	24	281	278	0	0
20 Farringdon Street S278	ENV	135	135	0	135	0	0	0	0
52-54 Lime Street	ENV	664	246	2	192	0	0	0	52

CAPITAL BUDGET

City Fund

Planning & Transportation

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Alderman's House S278	ENV	233	228	219	9	0	0	0	0	0
Aldgate - Highway Changes and Public Square	ENV	14,793	14,603	13,071	1,430	102	0	0	0	0
Aldgate - Highway Changes and Public Square	SVY	4,621	4,634	4,554	80	0	0	0	0	0
Bloomberg Development Highway Works S256	ENV	674	600	267	283	50	0	0	0	0
Bloomberg Place CIL	ENV	425	444	182	242	20	0	0	0	0
Bloomberg Place S106	ENV	675	469	345	67	57	0	0	0	0
Bloomberg Place S278	ENV	2,356	2,367	1,577	785	5	0	0	0	0
Crossrail Farringdon East Urban Integration	ENV	2,508	2,508	0	1,662	40	806	0	0	0
Crossrail Liverpool Street Urban Integration	ENV	2,296	2,434	0	1,381	400	350	303	0	0
Crossrail Moorgate Urban Integration	ENV	2,094	2,270	0	754	1,276	240	0	0	0
Fleet Building & Plumtree Court S106	ENV	2,117	2,135	447	658	1,030	0	0	0	0
London Development S278 - Ph2	ENV	4,676	4,010	1,734	1,271	995	10	0	0	0
London Wall Place S278	ENV	2,869	2,785	1,662	946	177	0	0	0	0
New Ludgate S278	ENV	535	485	437	48	0	0	0	0	0
St Alphage Gardens S106	ENV	1,069	1,125	193	932	0	0	0	0	0
Total for Transport.		43,891	43,193	25,388	11,163	4,433	1,683	303	0	222
Total for Planning & Transportation		66,465	67,242	34,025	22,134	6,091	2,680	980	1,110	222

CAPITAL BUDGET

City Fund
Police

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Information Systems										
ESMCP - Emergency Services Network Readiness (ESN-R)	POL	522	841	501	340	0	0	0	0	0
ESMCP Programme Management	POL	1,201	1,202	449	753	0	0	0	0	0
HR Time Management & e-Expenses	POL	425	422	136	155	131	0	0	0	0
ICT Support to CCCI	POL	1,279	1,281	1,279	2	0	0	0	0	0
IP Telephone Infrastructure Upgrade	CHA	294	288	290	-2	0	0	0	0	0
Local Area Network (LAN) Refresh - Police	CHA	1,372	1,372	569	803	0	0	0	0	0
Police Telephony Upgrade	CHA	65	65	0	65	0	0	0	0	0
Ring of Steel Compliance	POL	209	195	66	129	0	0	0	0	0
Total for Information Systems		5,367	5,666	3,290	2,245	131	0	0	0	0
Police Accommodation Strategy										
PAS - Digitisation of Documents	POL	59	58	12	46	0	0	0	0	0
PAS - GYE Furniture	POL	400	396	396	0	0	0	0	0	0
PAS - GYE I.T. Costs	CHA	599	481	481	0	0	0	0	0	0
PAS - Guildhall Yard East	SVY	3,965	3,973	3,971	2	0	0	0	0	0
PAS - Interim Force Control Room ANPR	POL	243	185	0	185	0	0	0	0	0
PAS - Local Area Network Recharge	CHA	1,308	1,308	569	739	0	0	0	0	0
PAS - Programme Manager	SVY	631	630	468	130	32	0	0	0	0
PAS - SIGO	POL	91	35	35	0	0	0	0	0	0
PAS Bishopsgate & New Street Construction	SVY	15,626	15,619	7,736	6,619	1,264	0	0	0	0

CAPITAL BUDGET

City Fund

Police

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
PAS Enabling Works	SVY	203	203	0	203	0	0	0	0	0
PAS I.T. Decant	POL	1,290	1,288	483	465	340	0	0	0	0
PAS Joint Contact & Control Room Decant	POL	65	65	0	65	0	0	0	0	0
PAS Phase 3J 21 New Street Furniture	POL	336	285	3	231	51	0	0	0	0
PAS-Interim Control Room I.T.	POL	380	375	0	375	0	0	0	0	0
PAS-Interim Force Control Room	POL	1,207	1,115	337	778	0	0	0	0	0
PAS-Phase 3a Bishopsgate Furniture	POL	205	195	0	48	147	0	0	0	0
Total for Police Accommodation Strategy					9,886	1,834	0	0	0	0
Total for Police					12,131	1,965	0	0	0	0

CAPITAL BUDGET
City Fund
Policy & Resources

Core Project		Implementing Department	Latest		Prior Years Spend £000	Forecast Expenditure					
			Approved Budget £000	Latest Estimated Cost £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Central Criminal Court</u>											
	Central Criminal Court - Fire Alarm Replacement & PAS	SVY	76	76	0	76	0	0	0	0	0
	Central Criminal Court Security - Bomb Blast Mitigation	SVY	225	225	0	225	0	0	0	0	0
	Central Criminal Court Security - Hostile vehicle Mitigation	SVY	26	26	0	26	0	0	0	0	0
	Central Criminal Ct Plant Replacement	SVY	18,413	18,260	12,516	3,482	2,262	0	0	0	0
Total for Central Criminal Court			18,740	18,587	12,516	3,809	2,262	0	0	0	0
<u>Museum of London Relocation</u>											
	Museum of London Relocation	SVY	26,500	26,500	5,734	7,459	11,951	1,356	0	0	0
Total for Museum of London Relocation			26,500	26,500	5,734	7,459	11,951	1,356	0	0	0
<u>Operational Buildings</u>											
	Access Control at GYE Reception Entrance	SVY	86	86	65	21	0	0	0	0	0
Total for Operational Buildings			86	86	65	21	0	0	0	0	0
Total for Policy & Resources			45,326	45,172	18,315	11,288	14,213	1,356	0	0	0

CAPITAL BUDGET

City Fund

Markets

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Spitalfields Market</u>										
Entry Barrier Spitalfields (NSM)	MKT	276	276	0	276	0	0	0	0	0
Total for Spitalfields Market		276	276	0	276	0	0	0	0	0
Total for Markets		276	276	0	276	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Forecast Expenditure

Committee	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Barbican Centre	1,389	1,401	1,094	270	37	0	0	0	0
Barbican Residential	4,011	3,986	2,020	1,479	474	13	0	0	0
Culture Heritage & Libraries	59	59	9	34	16	0	0	0	0
Community Services - Housing Revenue Account	7,534	6,744	1,794	3,721	1,215	14	0	0	0
Community Services - Non-Housing Revenue Account	219	180	45	120	15	0	0	0	0
Finance	1,015	1,010	710	229	71	0	0	0	0
Investment	1,214	711	274	437	0	0	0	0	0
Open Spaces & City Gardens	455	415	167	228	20	0	0	0	0
Planning & Transportation	10,484	11,171	5,543	3,692	1,459	455	22	0	0
Police	33,701	32,038	14,224	6,739	4,801	3,527	2,745	2	0
Policy & Resources	3,280	3,283	2,053	1,223	7	0	0	0	0
Port Health & Environmental Services	63	63	0	63	0	0	0	0	0
TOTAL for City Fund	63,424	61,061	27,933	18,235	8,115	4,009	2,767	2	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Barbican Centre

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Barbican Centre										
Art Gallery Cyclical & Fire Precautions	BBC	32	33	0	14	19	0	0	0	0
Barbican Centre - Curve Gallery Phase 2	BBC	2	2	0	2	0	0	0	0	0
Barbican Centre - Fire Safety Emergency Lighting Systems	BBC	50	49	0	45	4	0	0	0	0
Barbican Centre - Fire Stopping & Compartmentation	BBC	48	49	0	45	4	0	0	0	0
Barbican Centre Fire Door Rectification	BBC	55	55	0	45	10	0	0	0	0
Barbican Concert Hall Seating	BBC	544	537	533	4	0	0	0	0	0
Car Park & Other Signage Phase 3	BBC	132	143	101	42	0	0	0	0	0
Concert Hall 2016	BBC	409	414	385	29	0	0	0	0	0
Sand & Seal Woodblock	BBC	117	119	75	44	0	0	0	0	0
Total for Barbican Centre		1,389	1,401	1,094	270	37	0	0	0	0
Total for Barbican Centre										
		1,389	1,401	1,094	2710	37	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

**City Fund
Barbican Residential**

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Service Charges</u>										
	Barbican Estate Communal Repairs/Redecorations	CSH	2,294	2,238	1,368	575	295	0	0	0
Total for Service Charges			2,294	2,238	1,368	575	295	0	0	0
<u>General</u>										
	Concrete Testing at the Barbican Estate	CSH	1,295	1,295	297	833	165	0	0	0
	Frobisher Crescent Balcony Works	CSH	366	366	326	40	0	0	0	0
	The Contractor Office Andrewes House	CSH	15	16	8	8	0	0	0	0
	Water System Testing at the Barbican Estate	CSH	12	42	5	12	12	13	0	0
Total for General			1,688	1,719	636	893	177	13	0	0
<u>Stores</u>										
	Residential Baggage Stores	CSH	29	29	16	11	2	0	0	0
Total for Stores			29	29	16	11	2	0	0	0
<u>Total for Barbican Residential</u>										
			4,011	3,986	2,020	1,479	474	13	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Culture Heritage & Libraries

Core Project	Implementing Department	Forecast Expenditure								
		Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Guildhall Art Gallery</u>										
Guildhall Art Gallery - Cloakroom & Lavatories Refurbishment	SVY	16	16	0	0	16	0	0	0	0
Total for Guildhall Art Gallery		16	16	0	0	16	0	0	0	0
<u>London Metropolitan Archives</u>										
Future Accommodation Planning	LMA	43	43	9	34	0	0	0	0	0
Total for London Metropolitan Archives		43	43	9	34	0	0	0	0	0
Total for Culture Heritage & Libraries		59	59	9	34	16	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Community Services - Housing Revenue Account

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Avondale Square Estate</u>										
Avondale Square Estate - Provision of Social Housing	CSH	70	70	0	0	70	0	0	0	0
Avondale Square External & Common Parts Redecoration	CSH	668	668	0	578	90	0	0	0	0
Total for Avondale Square Estate		738	738	0	578	160	0	0	0	0
<u>Golden Lane Estate</u>										
Concrete Repairs to Cullum Welch	CSH	646	646	81	23	542	0	0	0	0
Concrete Testing at Golden Lane	CSH	1,056	997	289	698	10	0	0	0	0
Fire Safety Doors - Great Arthur House	CSH	39	39	0	7	32	0	0	0	0
Golden Lane Area Lighting & Accessibility	ENV	18	18	5	13	0	0	0	0	0
Golden Lane Crescent/Cullum House Heating & Hot Water	CSH	29	30	14	9	7	0	0	0	0
Golden Lane External & Common Parts Redecoration	CSH	417	417	0	417	0	0	0	0	0
Golden Lane Community Hall & Estate Office	CSH	32	32	25	7	0	0	0	0	0
Total for Golden Lane Estate		2,237	2,179	414	1,174	591	0	0	0	0
<u>Housing General HRA</u>										
Adaptations, Redecoration & Condensation	CSH	911	912	408	282	222	0	0	0	0
CCTV Installation Estates, & Blocks	CSH	23	24	19	1	4	0	0	0	0
Delivery of 600 Units on Housing Estates	CSH	240	240	188	14	38	0	0	0	0
Gullies & Drainage Clearing	CSH	26	25	13	12	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Community Services - Housing Revenue Account

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Islington Arts Factory	CSH	240	240	225	15	0	0	0	0	0
Replace Windows on Estates	CSH	175	175	48	127	0	0	0	0	0
Richard Cloudesley Housing	SVY	491	346	342	0	4	0	0	0	0
Sheltered Units Refurbishment Options	CSH	20	20	0	20	0	0	0	0	0
Tenants & Landlord Electrical Services	CSH	1,073	465	0	441	24	0	0	0	0
Water System Testing at HRA Estates	CSH	8	27	6	3	18	0	0	0	0
William Blake/Dron House Door Entry	CSH	25	25	1	24	0	0	0	0	0
York Way & Middlesex St Heating/Hot Water	CSH	35	35	29	0	6	0	0	0	0
Total for Housing General HRA		3,266	2,534	1,279	939	316	0	0	0	0
<u>Middlesex Street Estate</u>										
Concrete Testing Middlesex St	CSH	160	160	35	124	1	0	0	0	0
Fire Safety Doors - Petticoat Tower	CSH	14	14	0	13	1	0	0	0	0
Middlesex St Conversion of 9 Shops	CSH	28	28	27	1	0	0	0	0	0
Middlesex St Ph4 The Retail Parade Strategy	SVY	25	25	16	9	0	0	0	0	0
Middlesex Street External & Common Parts Redecoration	CSH	222	222	0	222	0	0	0	0	0
Petticoat Tower Stairwell Panels	CSH	12	12	7	5	0	0	0	0	0
Total for Middlesex Street Estate		461	461	85	374	2	0	0	0	0
<u>Southwark Estates</u>										
Sumner Buildings Proposals	CSH	172	172	0	34	124	14	0	0	0
Total for Southwark Estates		172	172	0	34	124	14	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Community Services - Housing Revenue Account

Core Project	Implementing Department	Forecast Expenditure								
		Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Sydenham Hill Estate</u>										
Sydenham Hill - Provision of Social Housing	CSH	15	15	15	0	0	0	0	0	0
Total for Sydenham Hill Estate										
<u>William Blake Estate</u>										
Blake House William Blake Estate Renew Roof Coverings	CSH	10	10	0	0	10	0	0	0	0
Total for William Blake Estate										
<u>Windsor House</u>										
Windsor House Communal & Estate Wide Repairs	CSH	17	17	1	8	8	0	0	0	0
Windsor House Feasibility Study	CSH	22	22	0	17	5	0	0	0	0
Total for Windsor House										
<u>York Way Estate</u>										
York Way External & Common Parts Redecoration	CSH	596	596	0	596	0	0	0	0	0
Total for York Way Estate										
Total for Community Services - Housing Revenue Account										

SUPPLEMENTARY REVENUE BUDGET

City Fund

Community Services - Non-Housing Revenue Account

Core Project		Forecast Expenditure									
		Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Adult Services</u>											
	City Mental Health Centre	SVY	28	28	0	13	15	0	0	0	0
	Health & Social Care IT Enabler	CSH	172	126	41	85	0	0	0	0	0
	Workplace Health Centre Middlesex Street	CSH	15	15	1	14	0	0	0	0	0
Total for Adult Services			215	169	42	112	15	0	0	0	0
<u>Education General</u>											
	Relocation of Adult Skills & Education	SVY	4	11	3	8	0	0	0	0	0
Total for Education General			4	11	3	8	0	0	0	0	0
<u>Total for Community Services - Non-Housing Revenue Account</u>											
			219	180	45	120	15	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Finance

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Central Criminal Court</u>										
	SVY	888	875	689	173	13	0	0	0	0
Central Criminal Courts - Courts Refurbishment										
Total for Central Criminal Court		888	875	689	173	13	0	0	0	0
<u>Operational Buildings</u>										
	SVY	111	119	21	56	42	0	0	0	0
65 & 65a Basinghall St - Future Opportunities										
Total for Operational Buildings		111	119	21	56	42	0	0	0	0
<u>Walbrook Wharf</u>										
	SVY	16	16	0	0	16	0	0	0	0
Walbrook Wharf Roof Replacement										
Total for Walbrook Wharf		16	16	0	0	16	0	0	0	0
<u>Total for Finance</u>										
		1,015	1,010	710	229	71	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Investment

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>City Fund Estate</u>										
Hamilton Buildings Disposal Costs	SVY	66	52	0	52	0	0	0	0	0
Total for City Fund Estate		66	52	0	52	0	0	0	0	0
<u>Fleet Street Site</u>										
Eden House Spital Square - Disposal	SVY	30	20	0	20	0	0	0	0	0
Fleet Street Estate Development	SVY	829	531	203	328	0	0	0	0	0
Total for Fleet Street Site		859	551	203	348	0	0	0	0	0
<u>Strategic Property Estate</u>										
4/14 Tabernacle St Refurbishment	SVY	289	108	71	37	0	0	0	0	0
Total for Strategic Property Estate		289	108	71	37	0	0	0	0	0
Total for Investment		1,214	711	274	437	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

**City Fund
Open Spaces & City Gardens**

Core Project	Implementing Department	Latest		Prior Years Spend £000	Forecast Expenditure				
		Approved Budget £000	Estimated Cost £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
<u>City Open Spaces</u>									
Development of Churchyard Programme	ENV	85	84	75	9	0	0	0	0
Finsbury Circus Garden Reinstatement	SVY	240	225	6	219	0	0	0	0
St Botolph Ball Court Improvements	OSD	130	106	86	0	20	0	0	0
Total for City Open Spaces		455	415	167	228	20	0	0	0
Total for Open Spaces & City Gardens		455	415	167	228	20	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Planning & Transportation

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Culture Mile Public Realm										
Cultural Hub Public Realm Projects	ENV	1,286	1,296	703	543	50	0	0	0	0
Museum of London Public Realm	ENV	90	91	1	60	30	0	0	0	0
Total for Culture Mile Public Realm		1,376	1,387	704	603	80	0	0	0	0
Environmental Enhancement										
100 Minorities Area Enhancements S278	ENV	35	34	32	2	0	0	0	0	0
11-19 Monument Street Enhancements S278	ENV	178	178	82	96	0	0	0	0	0
22 Bishopsgate Public Realm S106	ENV	100	100	91	9	0	0	0	0	0
30-32 Lombard Street S278	ENV	11	11	0	11	0	0	0	0	0
35 Vine Street S278	ENV	50	50	0	28	0	0	22	0	0
60 London Wall S278	ENV	25	40	0	35	5	0	0	0	0
Drinking Fountains Additional Water Refill Points	ENV	0	15	0	10	5	0	0	0	0
Eastern City Cluster - Public Art Works	ENV	242	242	12	158	72	0	0	0	0
Eastern City Cluster Security	ENV	50	25	23	2	0	0	0	0	0
Eastern City Cluster Strategy	ENV	418	417	199	218	0	0	0	0	0
Frederick's Place S278	ENV	30	30	0	30	0	0	0	0	0
Greening of Cheapside Area	ENV	105	59	37	22	0	0	0	0	0
Mark Lane Phase 2	ENV	69	69	37	32	0	0	0	0	0
Middlesex Street Area Project	ENV	118	118	48	70	0	0	0	0	0
Moorgate Area Enhancement Strategy	ENV	80	80	61	19	0	0	0	0	0
RWE:Globe View Walkway	ENV	110	109	102	7	0	0	0	0	0
St Bartholomews Hospital S106	ENV	30	30	21	1	8	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Planning & Transportation

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
St Paul's Area Strategy - Cultural Hub	ENV	120	120	20	11	89	0	0	0	0
	ENV	14	14	12	2	0	0	0	0	0
West Smithfield Area Strategy Pedestrian Accessibility Improvements										
Total for Environmental Enhancement		1,785	1,741	777	763	179	0	22	0	0
Highways										
HVM Security Programme		148	148	82	66	0	0	0	0	0
Total for Highways		148	148	82	66	0	0	0	0	0
Off Street Parking										
London Wall Car Park Joints & Waterproofing		12	12	0	9	3	0	0	0	0
Minories Car Park Building		464	445	45	400	0	0	0	0	0
Total for Off Street Parking		476	457	45	409	3	0	0	0	0
Road Bridges										
Dominant House Footbridge Future Options		54	48	24	24	0	0	0	0	0
Thames Court Footbridge		421	403	20	383	0	0	0	0	0
Total for Road Bridges		475	451	45	407	0	0	0	0	0
Structures										
Holborn Viaduct & Snow Hill Pipe Subways		280	272	2	262	8	0	0	0	0
Total for Structures		280	272	2	262	8	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Planning & Transportation

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Traffic Management										
Temple Area Traffic Review	ENV	160	159	31	128	0	0	0	0	0
Total for Traffic Management		160	159	31	128	0	0	0	0	0
Transport										
20 Farringdon Street S278	ENV	13	13	0	13	0	0	0	0	0
52-54 Lime Street	ENV	147	210	92	118	0	0	0	0	0
Aldgate - Highway Changes and Public Square	ENV	1,108	966	693	273	0	0	0	0	0
Bank Junction Improvements	ENV	1,169	1,741	779	78	504	380	0	0	0
Bank Junction Interim Safety Scheme	ENV	1,424	1,694	1,208	212	274	0	0	0	0
City Way Finding Signage	ENV	284	246	125	121	0	0	0	0	0
City-Wide Pedestrian Modelling	ENV	377	377	367	10	0	0	0	0	0
Crossrail Farringdon East Urban Integration	ENV	57	88	0	88	0	0	0	0	0
Crossrail Moorgate Urban Integration	ENV	308	307	194	0	113	0	0	0	0
Mansion House Station Public Realm Improvements	ENV	42	61	11	50	0	0	0	0	0
Museum of London Gyratory	ENV	680	680	251	90	264	75	0	0	0
Puddle Dock Improvements	ENV	175	173	138	1	34	0	0	0	0
Total for Transport		5,784	6,556	3,858	1,054	1,189	455	0	0	0
Total for Planning & Transportation		10,484	11,171	5,543	3,692	1,459	455	22	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Police

Forecast Expenditure

Core Project

Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Information Systems									
Digital Interview Recording Solution	12	12	0	12	0	0	0	0	0
ESMCP - Direct Network Service Provider (DNSP)	98	98	0	98	0	0	0	0	0
ICT Support to CCCI	2,081	2,081	1,888	193	0	0	0	0	0
Police Telephony Upgrade	29	29	0	29	0	0	0	0	0
Ring of Steel Compliance	2,237	2,182	997	924	261	0	0	0	0
Secure City Programme Management	453	437	226	211	0	0	0	0	0
Wide Area Network (WAN) Refresh - Police Recharge	1,445	1,445	590	855	0	0	0	0	0

Total for Information Systems

6,355	6,284	3,701	2,322	261	0	0	0	0	0
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Police Accommodation Strategy

PAS - 21 New Street Decant	146	145	108	37	0	0	0	0	0
PAS - 21 New Street New Lease	17,036	16,193	3,162	3,183	3,610	3,494	2,744	0	0
PAS - Construction Support	290	208	198	10	0	0	0	0	0
PAS - Decant Car Parking	96	0	0	0	0	0	0	0	0
PAS - GYE Enabler Relocation	141	64	57	7	0	0	0	0	0
PAS - HI Tech Crime Unit	36	36	36	0	0	0	0	0	0
PAS - IS Project Management	28	28	28	0	0	0	0	0	0
PAS - PH6D Snow Hill Decommissioning & Clearance	20	20	0	0	20	0	0	0	0
PAS - Ph2 Wood Street Building Clearance	20	20	0	0	20	0	0	0	0
PAS - Police Support	2,570	2,570	1,722	620	228	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Police

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
PAS - Project Commune	POL	181	0	0	0	0	0	0	0	0
PAS - SIGO	POL	30	12	2	2	2	2	2	2	0
PAS - Walbrook Wharf	SVY	35	20	20	0	0	0	0	0	0
PAS - Wood Street	SVY	1,221	1,209	1,074	135	0	0	0	0	0
PAS - Wood Street Police Station Disposal	SVY	128	128	0	41	87	0	0	0	0
PAS 21 New Street Dilaps	SVY	9	4	4	0	0	0	0	0	0
PAS Bishopsgate & New Street Construction	SVY	350	350	335	15	0	0	0	0	0
PAS Bishopsgate Refurb Decant	SVY	118	118	118	0	0	0	0	0	0
PAS Enabling Works	SVY	510	492	341	138	13	0	0	0	0
PAS Finsbury House Decant	CHA	-223	-223	-223	0	0	0	0	0	0
PAS Finsbury House Decant	SVY	2,904	2,761	2,761	0	0	0	0	0	0
PAS Forensic Services Relocation of Fingerprint LAB	POL	332	332	0	0	332	0	0	0	0
PAS I.T. Decant	POL	367	361	301	30	30	0	0	0	0
PAS I.T. Decommissioning	POL	79	78	16	24	38	0	0	0	0
PAS Joint Contact & Control Room	POL	229	228	228	0	0	0	0	0	0
PAS Phase 3 Decant Logistics	POL	579	514	163	160	160	31	0	0	0
PAS Phase 3E London Wall Car Park	SVY	74	72	72	0	0	0	0	0	0
PAS Phase 3G Mounted Unit	POL	15	15	0	15	0	0	0	0	0
PAS-Interim Control Room I.T.	POL	25	0	0	0	0	0	0	0	0
Total for Police Accommodation Strategy		27,346	25,754	10,523	4,417	4,540	3,527	2,745	2	0
Total for Police		33,701	32,038	14,224	6,739	4,801	3,527	2,745	2	0

SUPPLEMENTARY REVENUE BUDGET

City Fund
Policy & Resources

Forecast Expenditure

Core Project	Implementing Department	Latest	Latest	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
		Approved Budget £000	Estimated Cost £000							
Central Criminal Court										
Central Criminal Court - 1907 Jury Rooms Repairs	SVY	199	199	0	199	0	0	0	0	0
Central Criminal Court - Fire Doors	SVY	65	65	0	65	0	0	0	0	0
Central Criminal Courts - Courts Refurbishment	SVY	518	526	508	11	7	0	0	0	0
Total for Central Criminal Court		782	790	508	275	7	0	0	0	0
Centre for Music										
Centre for Music - Business Case (CF)	BBC	2,498	2,493	1,545	948	0	0	0	0	0
Total for Centre for Music		2,498	2,493	1,545	948	0	0	0	0	0
Total for Policy & Resources										
		3,280	3,283	2,053	1,223	7	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City Fund

Port Health & Environmental Services

Forecast Expenditure

Core Project	Implementing Department	Latest	Latest	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
		Approved Budget £000	Estimated Cost £000							
<u>Air Quality</u>										
	MKT	59	59	0	59	0	0	0	0	0
Moor Lane Ultra Low Emission Vehicle Pilot										
Total for Air Quality										
		59	59	0	59	0	0	0	0	0
<u>Walbrook Wharf</u>										
	MKT	4	4	0	4	0	0	0	0	0
PRSC Management System										
Total for Walbrook Wharf										
		4	4	0	4	0	0	0	0	0
Total for Port Health & Environmental Services										
		63	63	0	63	0	0	0	0	0

City's Cash Summary Budget

CITY'S CASH SUMMARY BY COMMITTEE

<i>Actual</i>	CITY'S CASH SUMMARY	<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2017-18</i>		<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>		<i>2017-18</i>	<i>2017-18</i>	<i>2018-19</i>
		<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
408	Culture, Heritage & Libraries	131	168	69
1,286	Education Board	2,325	2,405	2,642
16,499	Finance	58,378	49,998	52,718
3,526	General Purposes Committee of Aldermen	3,635	4,255	3,943
11,245	Guildhall School of Music and Drama	11,758	11,625	12,216
237	Markets	(912)	771	66
	Open Spaces :-			
0	Open Spaces Directorate	0	0	0
7,554	Epping Forest and Commons	9,146	8,365	7,631
7,593	Hampstead Heath, Queen's Park and Highgate Wood	8,855	7,780	7,919
283	Bunhill Fields	384	326	226
1,174	West Ham Park	1,614	1,403	1,341
14,913	Policy and Resources	14,284	17,347	14,810
(50,278)	Property Investment Board	(45,269)	(48,938)	(51,573)
	Schools :-			
1,628	City of London School #	1,594	1,659	1,748
1,653	City of London Freeman's School #	1,766	1,780	1,814
588	City of London School for Girls #	682	708	758
18,309	Total City's Cash	68,371	59,652	56,328

Shows City Support rather than net expenditure by the schools

CULTURE, HERITAGE AND LIBRARIES COMMITTEE - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	CULTURE, HERITAGE AND LIBRARIES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
509	Employees		537	547	548
125	Premises Related Expenses		140	144	152
16	Transport Related Expenses		51	46	47
111	Supplies and Services		122	143	91
28	Transfer to Reserves		0	0	0
789	TOTAL Expenditure		850	880	838
	Income				
0	Government Grants		0	0	0
(19)	Other Grants, Reimbursements and Contributions		(3)	(3)	(3)
(700)	Customer, Client Receipts		(772)	(772)	(772)
0	Transfer from Reserves		0	0	0
(719)	TOTAL Income		(775)	(775)	(775)
70	LOCAL RISK (excl. City Surveyor Local Risk)		75	105	63
99	City Surveyor Local Risk		421	443	68
169	TOTAL LOCAL RISK	A	496	548	131
	CENTRAL RISK				
361	Premises Related Expenses		3	3	3
31	Capital Charges		31	31	31
392	Total Expenditure		34	34	34
(9)	Government Grants		0	0	0
(344)	Other Grants, Reimbursement and Contribution		(583)	(614)	(300)
(353)	TOTAL Income		(583)	(614)	(300)
39	TOTAL CENTRAL RISK	B	(549)	(580)	(266)
	RECHARGES				
202	Central Recharges		186	199	196
(2)	Recharges Within Fund		(2)	1	8
200	TOTAL RECHARGES	C	184	200	204
408	TOTAL NET EXPENDITURE	A+B+C	131	168	69

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
(77)	Monument		(40)	9	(84)
460	Mayoralty and Shrievalty		146	134	128
0	Keats House		0	0	0
25	Heritage Gallery		25	25	25
408	TOTAL		131	168	69

EDUCATION BOARD - CITY'S CASH

<i>Actual</i>	EDUCATION BOARD SUMMARY		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>	<i>Analysis of Service Expenditure</i>				
	LOCAL RISK				
	Expenditure				
199	Employees		231	320	330
0	Premises Related Expenses		0	0	0
0	Transport Related Expenses		0	0	0
287	Supplies and Services		364	293	582
486	TOTAL Expenditure		595	613	912
	Income				
0	Customer, Client Receipts		0	0	0
0	TOTAL Income		0	0	0
486	TOTAL LOCAL RISK	A	595	613	912
	CENTRAL RISK				
	Expenditure				
0	Employees		0	0	0
800	Supplies and Services		1,730	1,792	1,730
800	TOTAL Expenditure		1,730	1,792	1,730
800	TOTAL CENTRAL RISK	B	1,730	1,792	1,730
1,286	TOTAL NET EXPENDITURE	A+B	2,325	2,405	2,642

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>					
1,286	Education Board		2,325	2,405	2,642
1,286	TOTAL		2,325	2,405	2,642

FINANCE COMMITTEE - CITY'S CASH

<i>Actual</i>	FINANCE COMMITTEE SUMMARY		<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2017-18</i>	<i>Analysis of Service Expenditure</i>		<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>			<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	LOCAL RISK				
	Expenditure				
548	Employees		567	518	453
341	Premises Related Expenses		359	359	358
0	Transport Related Expenses		3	3	1
85	Supplies and Services		101	107	90
974	TOTAL Expenditure		1,030	987	902
	Income				
(100)	Other Grants, Reimbursements and Contributions		(130)	(130)	(130)
(144)	Customer, Client Receipts		(138)	(138)	(145)
(244)	TOTAL Income		(268)	(268)	(275)
730	LOCAL RISK (excl. City Surveyor Local Risk)		762	719	627
1,327	City Surveyor Local Risk		(2,100)	1,670	1,519
2,057	TOTAL LOCAL RISK	A	(1,338)	2,389	2,146
	CENTRAL RISK				
889	Employee Expenses		482	481	479
1,161	Premises Related Expenses		14,883	4,847	4,511
17	Transport Related Expenses		9	9	9
4,573	Supplies and Services		8,311	9,444	7,973
0	Transfer to Reserves		0	0	0
8	Transfer Payments		9	9	9
3,911	Capital Charges		28,910	28,183	28,100
100	Contingencies		7,211	4,080	9,287
10,659	Total Expenditure		59,815	47,053	50,368
(26)	Other Grants, Reimbursements and Contributions		(26)	0	0
(442)	Customer, Client Receipts		(2,911)	(2,992)	(2,779)
(733)	Investment Income		(1,500)	(1,500)	(1,500)
0	Transfer from Reserves		0	0	0
(1,201)	Total Income		(4,437)	(4,492)	(4,279)
9,458	TOTAL CENTRAL RISK	B	55,378	42,561	46,089
	RECHARGES				
3,263	Central Recharges		3,269	3,486	3,342
706	Recharges Within Fund		681	681	698
1,015	Recharges Across Funds		388	881	443
4,984	TOTAL RECHARGES	C	4,338	5,048	4,483
16,499	TOTAL NET INCOME	A+B+C	58,378	49,998	52,718

FINANCE COMMITTEE - CITY'S CASH

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
2017-18 £'000					
2,812	Corporate Financing		40,105	29,354	28,992
3,210	Corporate and Democratic Core		5,768	6,339	5,960
4,301	Contingencies and Corporate Expenses		6,406	8,823	12,331
1,318	Grants		1,286	1,487	1,297
187	Chamberlain's Court		192	188	188
(298)	City Moiety		(305)	(325)	(324)
400	Discretionary Expenditure		421	471	465
424	Corporate Services - Town Clerk		859	460	460
297	Corporate Services - Remembrancer		309	329	327
82	Mandatory Expenditure		116	144	75
1,605	Mansion House Premises		2,235	1,687	1,945
370	Central Criminal Court		366	366	366
542	Shrieval Support		447	398	311
1,249	Smithfield General Market		173	277	325
16,499	TOTAL		58,378	49,998	52,718

GENERAL PURPOSES COMMITTEE OF ALDERMEN - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	GENERAL PURPOSES COMMITTEE OF ALDERMEN SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
2,286	Employees		2,302	2,480	2,541
90	Transport Related Expenses		80	80	80
586	Supplies and Services		653	725	656
2,962	TOTAL Expenditure		3,035	3,285	3,277
	Income				
(601)	Customer, Client Receipts		(441)	(441)	(494)
(601)	TOTAL Income		(441)	(441)	(494)
2,361	TOTAL LOCAL RISK	A	2,594	2,844	2,783
	CENTRAL RISK				
	Expenditure				
0	Employees		0	83	67
692	Supplies and Services		619	855	619
0	Capital Charges		0	0	12
0	Contingencies		15	15	15
692	TOTAL Expenditure		634	953	713
692	TOTAL CENTRAL RISK	B	634	953	713
	RECHARGES				
443	Central Recharges		382	433	422
30	Recharges Within Fund		25	25	25
473	TOTAL RECHARGES	C	407	458	447
3,526	TOTAL NET EXPENDITURE	A+B+C	3,635	4,255	3,943

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
2,365	Mansion House		2,371	2,743	2,674
655	Mayoral		803	926	806
235	Sheriffs		273	388	275
144	Show and Banquet		150	150	150
48	Administration		37	47	37
79	Chaplain		1	1	1
3,526	TOTAL		3,635	4,255	3,943

BOARD OF GOVERNORS OF THE GUILDHALL SCHOOL OF MUSIC AND DRAMA - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	BOARD OF GOVERNORS, GUILDHALL SCHOOL OF MUSIC AND DRAMA COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>	<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK			
	Expenditure			
18,051	Employees	18,403	19,678	20,266
2,508	Premises Related Expenses	2,837	2,974	3,100
213	Transport Related Expenses	153	229	219
5,852	Supplies and Services	5,896	6,545	6,930
97	Third Party Payments	106	99	101
1,667	Transfer Payments	410	520	405
2,779	Transfer to Reserves	628	0	0
0	Savings to be Applied	0	0	0
31,167	TOTAL Expenditure	28,433	30,045	31,021
	Income			
(6,192)	Government Grants	(5,768)	(5,621)	(5,965)
(439)	Other Grants, Reimbursements and Contributions	(1,065)	(267)	(541)
(18,173)	Customer, Client Receipts	(15,500)	(16,531)	(18,230)
0	Transfer from Reserve	0	(1,263)	(78)
(24,804)	TOTAL Income	(22,333)	(23,682)	(24,814)
6,363	LOCAL RISK (excl. City Surveyor Local Risk)	6,100	6,363	6,207
222	City Surveyor Local Risk	1,085	486	1,443
6,585	TOTAL LOCAL RISK	7,185	6,849	7,650
	CENTRAL RISK			
581	Premises Related Expenses	525	531	531
0	Supplies and Services	0	150	0
0	Transfer Payments	0	0	0
2,724	Capital Charges	2,694	2,734	2,640
3,305	Total Expenditure	3,219	3,415	3,171
3,305	TOTAL CENTRAL RISK	3,219	3,415	3,171
	RECHARGES			
1,361	Central Recharges	1,345	1,352	1,386
(55)	Recharges Within Fund	(50)	(50)	(50)
49	Recharges Across Funds	59	59	59
1,355	TOTAL RECHARGES	1,354	1,361	1,395
11,245	TOTAL NET EXPENDITURE	11,758	11,625	12,216

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED	<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
11,245	Guildhall School of Music and Drama	11,758	11,625	12,216
11,245	TOTAL	11,758	11,625	12,216

MARKETS AND CONSUMER PROTECTION COMMITTEE - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	MARKETS AND CONSUMER PROTECTION COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
4,018	Employees		4,234	4,243	4,275
3,208	Premises Related Expenses		3,490	3,782	3,716
76	Transport Related Expenses		73	93	54
991	Supplies and Services		856	867	875
15	Transfer to Reserve		0	0	0
0	Committee Contingency		0	0	25
8,308	TOTAL Expenditure		8,653	8,985	8,945
	Income				
(379)	Other Grants, Reimbursements and Contributions		(150)	(440)	(445)
(6,593)	Customer, Client Receipts		(7,845)	(6,919)	(7,058)
(1)	Investment Income		(1)	(1)	(1)
(39)	Transfer from Reserves		0	0	0
(7,012)	TOTAL Income		(7,996)	(7,360)	(7,504)
1,296	LOCAL RISK (excl. City Surveyor Local Risk)		657	1,625	1,441
1,283	City Surveyor Local Risk		1,564	1,477	960
2,579	TOTAL LOCAL RISK	A	2,221	3,102	2,401
	CENTRAL RISK				
164	Premises Related Expenses		347	171	171
(21)	Supplies and Services		94	101	101
274	Capital Charges		216	216	216
417	Total Expenditure		657	488	488
(3,789)	Customer, Client Receipts		(4,689)	(3,864)	(3,879)
(1)	Transfer from Reserves		(9)	(9)	(9)
(3,790)	Total Income		(4,698)	(3,873)	(3,888)
(3,373)	TOTAL CENTRAL RISK	B	(4,041)	(3,385)	(3,400)
	RECHARGES				
1,532	Central Recharges		1,351	1,516	1,531
(49)	Recharges Within Fund		(49)	(49)	(49)
(452)	Recharges Across Funds		(394)	(413)	(417)
1,031	TOTAL RECHARGES	C	908	1,054	1,065
237	TOTAL NET EXPENDITURE	A+B+C	(912)	771	66

MARKETS AND CONSUMER PROTECTION COMMITTEE - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	Smithfield Market				
1,414	Service Charge Account		0	1,601	1,629
(190)	Corporate Account		174	(14)	(710)
(131)	Other Services		(55)	61	63
1,093	Total Smithfield Market		119	1,648	982
	Billingsgate Market				
0	Service Charge Account		0	0	0
(856)	Corporate Account		(1,031)	(877)	(916)
0	Repainting and Special Works		0	0	0
(856)	Total Billingsgate Market		(1,031)	(877)	(916)
0	Markets Directorate		0	0	0
237	TOTAL		(912)	771	66

OPEN SPACES, CITY GARDENS AND WEST HAM PARK COMMITTEE - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	OPEN SPACES AND CITY GARDENS COMMITTEE SUMMARY (DIRECTORATE) <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
703	Employees		793	799	535
1	Premises Related Expenses		1	0	0
0	Transport Related Expenses		1	1	1
38	Supplies and Services		40	60	36
0	Contingencies		0	29	241
742	TOTAL Expenditure		835	889	813
	Income				
(140)	Other Grants, Reimbursements and Contributions		(333)	(261)	0
(46)	Customer, Client Receipts		(30)	(40)	(10)
(186)	TOTAL Income		(363)	(301)	(10)
556	LOCAL RISK (excl. City Surveyor Local Risk)		472	588	803
2	City Surveyor Local Risk		10	0	0
558	TOTAL LOCAL RISK	A	482	588	803
	CENTRAL RISK				
0	Employees		0	30	51
0	TOTAL CENTRAL RISK	B	0	30	51
	RECHARGES				
177	Central Recharges		145	172	174
(91)	Recharges to Finance Committee		(96)	(96)	(96)
86	TOTAL RECHARGES	C	49	76	78
644	NET EXPENDITURE	A+B+C	531	694	932
	Recharges to other Open Spaces Committees*				
(431)	Recharges Within Fund		(317)	(444)	(579)
(213)	Recharges Across Funds		(214)	(250)	(353)
(644)	Total Recharges to other Open Spaces Committees	D	(531)	(694)	(932)
0	TOTAL NET EXPENDITURE	A+B+C+D	0	0	0

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	*Recharges to other Open Spaces Committees		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
116	Epping Forest		90	125	158
13	Burnham Beeches		14	15	22
24	City Commons		26	27	39
12	Queens Park		13	14	20
8	Highgate Wood		9	10	14
72	West Ham Park		22	85	48
169	Hampstead Heath		126	147	249
2	Bunhill Fields		2	3	4
34	City Open Spaces		29	35	49
59	Cemetery		62	72	102
8	Monument		9	10	14
7	Keats House		6	8	11
87	Tower Bridge Tourism		90	104	147
33	Tower Bridge Operational		33	39	55
644	TOTAL		531	694	932

EPPING FOREST AND COMMONS COMMITTEE - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	EPPING FOREST AND COMMONS COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
4,000	Employees		4,419	4,401	4,469
897	Premises Related Expenses		887	834	915
246	Transport Related Expenses		201	188	182
841	Supplies and Services		539	586	531
31	Third Party Payments		32	31	17
27	Transfer to Reserve		0	0	0
0	Unidentified Savings		(80)	0	(100)
6,042	TOTAL Expenditure		5,998	6,040	6,014
	Income				
(451)	Government Grants		(384)	(399)	(382)
(52)	Other Grants, Reimbursements and Contributions		(49)	(26)	(30)
(1,253)	Customer, Client Receipts		(1,293)	(1,265)	(1,362)
(1)	Investment Income		0	0	0
(32)	Transfer from Reserve		0	0	0
(4)	Recharges to Capital Projects		0	0	0
(1,793)	TOTAL Income		(1,726)	(1,690)	(1,774)
4,249	LOCAL RISK (excl. City Surveyor Local Risk)		4,272	4,350	4,240
1,406	City Surveyor Local Risk		3,230	2,151	1,270
5,655	TOTAL LOCAL RISK	A	7,502	6,501	5,510
	CENTRAL RISK				
0	Employees		0	77	201
282	Premises Related Expenses		0	0	0
465	Capital Charges		464	479	483
0	Transfer to Reserves		0	0	0
747	Total Expenditure		464	556	684
(216)	Other Grants, Reimbursements and Contributions		0	0	0
0	Customer, Client Receipts		0	0	0
(3)	Investment Income		(18)	(18)	(18)
0	Transfer from Reserves		0	0	0
(219)	Total Income		(18)	(18)	(18)
528	TOTAL CENTRAL RISK	B	446	538	666
	RECHARGES				
1,356	Central Recharges		1,232	1,337	1,326
87	Recharges Within Fund		69	106	158
(72)	Recharges Across Funds		(103)	(117)	(29)
1,371	TOTAL RECHARGES	C	1,198	1,326	1,455
7,554	TOTAL NET EXPENDITURE	A+B+C	9,146	8,365	7,631

EPPING FOREST AND COMMONS COMMITTEE - CITY'S CASH

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
2017-18 £'000					
4,799	Epping Forest		5,946	5,270	5,062
38	Chingford Golf Course		(15)	(27)	(35)
264	Wanstead Flats		199	238	221
0	Woodredon and Warlies Park Estate		0	0	0
802	Burnham Beeches		917	986	857
25	Stoke Common		22	22	22
1,626	City Commons		2,077	1,876	1,504
7,554	TOTAL		9,146	8,365	7,631

HAMPSTEAD HEATH, QUEENS PARK AND HIGHGATE WOOD COMMITTEE - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	HAMPSTEAD HEATH, QUEEN'S PARK AND HIGHGATE WOOD COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
5,460	Employees		5,873	5,953	5,937
502	Premises Related Expenses		366	481	366
83	Transport Related Expenses		101	101	101
844	Supplies and Services		497	586	502
10	Transfer to Reserve		0	0	0
6,899	TOTAL Expenditure		6,837	7,121	6,906
	Income				
(22)	Other Grants, Reimbursements and Contributions		0	(2)	0
(1,536)	Customer, Client Receipts		(1,530)	(1,724)	(1,659)
0	Transfer from Reserves		0	0	0
(8)	Capital Projects		0	0	0
(1,566)	TOTAL Income		(1,530)	(1,726)	(1,659)
5,333	LOCAL RISK (excl. City Surveyor Local Risk)		5,307	5,395	5,247
1,645	City Surveyor Local Risk		3,185	1,862	2,050
6,978	TOTAL LOCAL RISK	A	8,492	7,257	7,297
	CENTRAL RISK				
0	Employee Expenses		0	0	0
49	Supplies and Services		0	0	0
231	Capital Charges		231	231	234
41	Transfer to Reserves		0	0	0
321	Total Expenditure		231	231	234
0	Other Grants, Reimbursements and Contributions		0	0	0
(1,100)	Investment Income		(1,150)	(1,163)	(1,163)
(41)	Transfer from Reserves		0	0	0
(1,141)	Total Income		(1,150)	(1,163)	(1,163)
(820)	TOTAL CENTRAL RISK	B	(919)	(932)	(929)
	RECHARGES				
1,320	Central Recharges		1,222	1,357	1,341
94	Recharges Within Fund		53	76	188
21	Recharges Across Fund		7	22	22
1,435	TOTAL RECHARGES	C	1,282	1,455	1,551
7,593	TOTAL NET EXPENDITURE	A+B+C	8,855	7,780	7,919

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
6,192	Hampstead Heath		7,337	6,503	6,558
44	Hampstead Heath - STEM and Policy Education		24	41	0
838	Queen's Park		789	676	759
519	Highgate Wood		705	560	602
0	Queen's Park - City Bridge Trust		0	0	0
0	Highgate Wood - City Bridge Trust		0	0	0
7,593	TOTAL		8,855	7,780	7,919

OPEN SPACES AND CITY GARDENS COMMITTEE - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	OPEN SPACES AND CITY GARDENS COMMITTEE SUMMARY (BUNHILL FIELDS) <i>Analysis of Service Expenditure</i>		<i>Original</i> <i>Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2019-20</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
118	Employees		112	113	115
0	Premises Related Expenses		1	1	1
2	Supplies and Services		3	3	0
120	TOTAL Expenditure		116	117	116
120	LOCAL RISK (excl. City Surveyor Local Risk)		116	117	116
96	City Surveyor Local Risk		216	149	48
216	TOTAL LOCAL RISK	A	332	266	164
	RECHARGES				
65	Central Recharges		50	57	58
2	Recharges Within Fund		2	3	4
67	TOTAL RECHARGES	B	52	60	62
283	TOTAL NET EXPENDITURE	A+B	384	326	226

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original</i> <i>Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2019-20</i> <i>£'000</i>
283	Bunhill Fields		384	326	226
283	TOTAL		384	326	226

WEST HAM PARK COMMITTEE - CITY'S CASH

<i>Actual</i>	WEST HAM PARK COMMITTEE SUMMARY		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>	<i>Analysis of Service Expenditure</i>				
	LOCAL RISK				
	Expenditure				
638	Employees		681	662	732
56	Premises Related Expenses		45	71	45
26	Transport Related Expenses		20	20	20
175	Supplies and Services		117	179	139
18	Third Party Payments		13	13	13
913	TOTAL Expenditure		876	945	949
	Income				
(38)	Other Grants, Reimbursements and Contributions		0	(15)	0
(268)	Customer, Client Receipts		(203)	(205)	(204)
(306)	TOTAL Income		(203)	(220)	(204)
607	LOCAL RISK (excl. City Surveyor Local Risk)		673	725	745
200	City Surveyor Local Risk		683	348	399
807	TOTAL LOCAL RISK	A	1,356	1,073	1,144
	CENTRAL RISK				
0	Employee Expenses		0	0	0
43	Premises Related Expenses		0	0	0
101	Supplies and Services		100	100	5
10	Capital Charges		10	10	10
154	TOTAL Expenditure		110	110	15
(41)	Customer, Client Receipts		(40)	(40)	(40)
(1)	Investment Income		(1)	(1)	(1)
0	Transfer from Reserves		0	0	0
(42)	TOTAL Income		(41)	(41)	(41)
112	TOTAL CENTRAL RISK	B	69	69	(26)
	RECHARGES				
190	Central Recharges		174	183	182
65	Recharges Within Fund		15	78	41
255	TOTAL RECHARGES	C	189	261	223
1,174	TOTAL NET EXPENDITURE	A+B+C	1,614	1,403	1,341

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>					
1,174	West Ham Park		1,614	1,403	1,341
1,174	TOTAL		1,614	1,403	1,341

POLICY AND RESOURCES COMMITTEE - CITY'S CASH

<i>Actual</i>	POLICY AND RESOURCES COMMITTEE SUMMARY		<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2017-18</i>	<i>Analysis of Service Expenditure</i>		<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>			<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	LOCAL RISK				
	Expenditure				
1,083	Employees		1,050	1,103	1,099
0	Premises Related Expenses		0	0	0
2	Transport Related Expenses		2	5	3
126	Supplies and Services		145	158	149
0	Unidentified Savings		(24)	0	0
1,211	TOTAL Expenditure		1,173	1,266	1,251
	Income				
0	Customer, Client Receipts		0	0	0
0	TOTAL Income		0	0	0
1,211	LOCAL RISK (excl. City Surveyor Local Risk)		1,173	1,266	1,251
0	City Surveyor Local Risk		0	0	0
1,211	TOTAL LOCAL RISK	A	1,173	1,266	1,251
	CENTRAL RISK				
2,207	Employee Expenses		2,174	2,363	2,372
974	Premises Related Expenses		0	0	0
55	Transport Related Expenses		74	79	70
2,853	Supplies and Services		2,422	5,652	2,316
593	Capital Charges		600	593	892
544	Transfer to Reserve		0	25	0
0	Contingencies		1,018	329	941
7,226	Total Expenditure		6,288	9,041	6,591
(769)	Other Grants, Reimbursements and Contributions		(400)	(400)	(400)
(15)	Customer Client Receipts		0	0	0
0	Transfer from Reserves		0	0	(36)
(784)	Total Income		(400)	(400)	(436)
6,442	TOTAL CENTRAL RISK	B	5,888	8,641	6,155
	RECHARGES				
4,307	Central Recharges		4,684	4,409	4,703
(394)	Recharges Within Fund		(367)	(367)	(384)
3,347	Recharges Across Funds		2,906	3,398	3,085
7,260	TOTAL RECHARGES	C	7,223	7,440	7,404
14,913	TOTAL NET EXPENDITURE	A+B+C	14,284	17,347	14,810

<i>Actual</i>	SERVICES MANAGED		<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2017-18</i>			<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>			<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
9,191	Grants, Contingencies and Miscellaneous		7,787	11,090	7,996
5,722	Remembrancer's		6,497	6,257	6,814
14,913	TOTAL		14,284	17,347	14,810

PROPERTY INVESTMENT BOARD - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	PROPERTY INVESTMENT BOARD COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original Budget</i> <i>2019-20</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
10,330	Employees		9,760	10,473	10,581
5,375	Premises Related Expenses		5,504	6,544	5,714
12	Transport Related Expenses		15	15	14
2,710	Supplies and Services		2,391	2,678	2,204
18,427	TOTAL Expenditure		17,670	19,710	18,513
	Income				
(27)	Other Grants, Reimbursements and Contributions		(208)	(1,621)	(8)
(5,130)	Customer, Client Receipts		(5,295)	(5,258)	(5,470)
0	Transfer from Reserve		0	0	0
0	Investment Income		0	0	0
(5,157)	TOTAL Income		(5,503)	(6,879)	(5,478)
13,270	TOTAL LOCAL RISK	A	12,167	12,831	13,035
	CENTRAL RISK				
266	Employee Expenses		0	0	0
4,490	Premises Related Expenses		350	970	0
531	Supplies and Services		99	406	185
5,287	Total Expenditure		449	1,376	185
(2,700)	Other Grants, Reimbursements and Contributions		0	0	0
(61,921)	Customer, Client Receipts		(55,043)	(59,808)	(61,935)
(2)	Investment Income		(3)	0	0
0	Transfer from Reserves		0	0	0
(595)	Capital Projects		(365)	(365)	(365)
(65,218)	Total Income		(55,411)	(60,173)	(62,300)
(59,931)	TOTAL CENTRAL RISK	B	(54,962)	(58,797)	(62,115)
	RECHARGES				
6,639	Central Recharges		6,633	6,793	7,185
(18)	Recharges Within Fund		(15)	(15)	(15)
(10,238)	Recharges Across Funds		(9,092)	(9,750)	(9,663)
(3,617)	TOTAL RECHARGES	C	(2,474)	(2,972)	(2,493)
(50,278)	TOTAL NET INCOME	A+B+C	(45,269)	(48,938)	(51,573)

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original Budget</i> <i>2019-20</i> <i>£'000</i>
(50,278)	City's Estate		(45,269)	(48,938)	(51,573)
0	City Surveyor's Departmental		0	0	0
(50,278)	TOTAL		(45,269)	(48,938)	(51,573)

BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
10,710	Employees		11,404	11,416	12,305
3,100	Premises Related Expenses		3,352	3,111	3,892
219	Transport Related Expenses		219	219	203
3,084	Supplies and Services		3,175	3,441	3,460
1,179	Transfer Payments		1,263	1,268	1,348
0	Transfer to Reserves		0	59	0
18,292	TOTAL Expenditure		19,413	19,514	21,208
	Income				
(991)	Other Grants, Reimbursements and Contributions		(1,001)	(1,001)	(1,231)
(16,239)	Customer, Client Receipts		(17,244)	(17,554)	(18,741)
(18)	Investment Income		(22)	(12)	(13)
(136)	Transfer from Reserves		(176)	0	(200)
(17,384)	TOTAL Income		(18,443)	(18,567)	(20,185)
908	TOTAL LOCAL RISK	A	970	947	1,023
	CENTRAL RISK				
	Expenditure				
0	Premises Related Expenses		0	0	0
0	TOTAL Expenditure		0	0	0
	Income				
0	Transfer from Reserves		0	0	0
0	TOTAL Income		0	0	0
0	TOTAL CENTRAL RISK	A	0	0	0
	RECHARGES				
689	Central Recharges		606	694	707
31	Recharges Within Fund		18	18	18
720	TOTAL RECHARGES	B	624	712	725
1,628	TOTAL NET EXPENDITURE	A+B	1,594	1,659	1,748

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
1,628	City of London School		1,594	1,659	1,748
0	Boys School Repairs Fund		0	0	0
1,628	TOTAL		1,594	1,659	1,748

BOARD OF GOVERNORS OF THE CITY OF LONDON FREEMEN'S SCHOOL - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	BOARD OF GOVERNORS OF THE CITY OF LONDON FREEMEN'S SCHOOL SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
9,245	Employees		9,435	9,689	10,332
2,375	Premises Related Expenses		2,854	4,456	3,847
193	Transport Related Expenses		213	204	204
4,108	Supplies and Services		4,458	3,156	4,111
806	Transfer Payments		832	832	859
0	Transfer to Reserves		31	31	39
16,727	TOTAL Expenditure		17,823	18,368	19,392
	Income				
(522)	Other Grants, Reimbursements and Contributions		(596)	(1,509)	(988)
(16,110)	Customer, Client Receipts		(16,758)	(16,664)	(17,791)
(27)	Investment Income		(42)	(55)	(54)
(206)	Transfer from Reserves		(411)	(162)	(561)
(16,865)	TOTAL Income		(17,807)	(18,390)	(19,394)
(138)	TOTAL LOCAL RISK	A	16	(22)	(2)
	CENTRAL RISK				
	Expenditure				
178	Premises Related Expenses		0	0	0
178	TOTAL Expenditure		0	0	0
	Income				
(178)	Transfer from Reserves		0	0	0
(178)	TOTAL Income		0	0	0
0	TOTAL CENTRAL RISK	A	0	0	0
	RECHARGES				
1,789	Central Recharges		1,736	1,788	1,802
2	Recharges Within Fund		14	14	14
1,791	TOTAL RECHARGES	B	1,750	1,802	1,816
1,653	TOTAL NET EXPENDITURE	A+B	1,766	1,780	1,814

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
1,653	City of London Freemen School		1,766	1,780	1,814
0	Freemens School Repairs Fund		0	0	0
1,653	TOTAL		1,766	1,780	1,814

BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL FOR GIRLS - CITY'S CASH

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	BOARD OF GOVERNORS OF THE CITY OF LONDON SCHOOL FOR GIRLS SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
8,719	Employees		9,028	8,966	9,431
2,814	Premises Related Expenses		2,817	2,858	2,317
21	Transport Related Expenses		30	30	30
2,349	Supplies and Services		2,850	3,081	2,941
0	Third Party Payments		0	0	0
801	Transfer Payments		925	938	981
25	Transfer to Reserves		206	256	248
14,729	TOTAL Expenditure		15,856	16,129	15,948
	Income				
(570)	Other Grants, Reimbursements and Contributions		(587)	(587)	(865)
(13,173)	Customer, Client Receipts		(14,029)	(14,327)	(14,844)
(8)	Investment Income		(16)	(8)	(8)
(925)	Transfer from Reserves		(1,015)	(1,015)	0
(14,676)	TOTAL Income		(15,647)	(15,937)	(15,717)
53	TOTAL LOCAL RISK	A	209	192	231
	CENTRAL RISK				
	Expenditure				
8	Premises Related Expenses		0	0	0
8	TOTAL Expenditure		0	0	0
	Income				
(8)	Transfer from Reserves		0	0	0
	Interest Earned				
(8)	TOTAL Income		0	0	0
0	TOTAL CENTRAL RISK	A	0	0	0
	RECHARGES				
512	Central Recharges		454	497	508
23	Recharges Within Fund		19	19	19
535	TOTAL RECHARGES	B	473	516	527
588	TOTAL NET EXPENDITURE	A+B	682	708	758

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
588	City of London School for Girls		682	708	758
0	Girls School Repairs Fund		0	0	0
588	TOTAL		682	708	758

EXPLANATORY NOTES FOR CAPITAL & SUPPLEMENTARY REVENUE PROJECT BUDGET SCHEDULES

IMPLEMENTING DEPARTMENT

The codes shown below identify the officers responsible for the implementation of the capital project at the time the Budget was prepared.

BBC =	Managing Director of the Barbican Centre	LMA =	Town Clerk, London Metropolitan Archives
CHA =	Chamberlain	MKT =	Director of Markets & Consumer Protection
CLG =	Headmistress, City of London Girls' School	OSD =	Director of Open Spaces
CLS =	Headmaster City of London School	POL =	Commissioner of the City of London Police
CSH =	Director of Community & Children's Services	SVY =	City Surveyor
ENV =	Director of the Built Environment	TCK =	Town Clerk
GSM =	Principal Guildhall School		

LATEST APPROVAL

The figures in this column are the most recent expenditure approvals.

LATEST ESTIMATED COST

This column shows the latest forecast expenditure for each project and is the sum of the prior years' spend and forecast expenditure columns to its right hand..

FORECAST EXPENDITURE

The expenditure figures are generally at estimated outturn prices.

CAPITAL BUDGET

City's Cash

Forecast Expenditure

Committee	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Board of Governors City of London School	2,636	2,491	2,261	230	0	0	0	0	0
Board of Governors CoL Freeman's School	15,044	14,347	10,873	3,364	110	0	0	0	0
Community Services - Gresham	6	6	0	4	2	0	0	0	0
Culture Heritage & Libraries	76	76	2	64	10	0	0	0	0
Epping Forest and Commons	859	819	689	130	0	0	0	0	0
Finance	5,285	4,865	-16,530	21,354	7	27	7	0	0
GP Aldermen	140	140	0	140	0	0	0	0	0
Guildhall School	298	298	169	129	0	0	0	0	0
Hampstead Heath, Queen's Park & Highgate Wood	20,790	20,624	19,747	851	26	0	0	0	0
Investment	65,913	65,355	51,192	6,691	5,276	2,106	90	0	0
Markets	1,279	1,294	1,144	150	0	0	0	0	0
Policy & Resources	136,378	136,003	710	135,293	0	0	0	0	0
TOTAL for City's Cash	248,704	246,318	70,257	168,400	5,431	2,133	97	0	0

CAPITAL BUDGET

City's Cash

Board of Governors City of London School

Forecast Expenditure

Core Project	Implementing Department	Latest		Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
		Approved Budget £000	Estimated Cost £000							
<u>CoL Boys School</u>										
	CLS Replacement of Heat Source Boilers	372	227	0	227	0	0	0	0	0
	CLS Summer Works Boys School	2,264	2,264	2,261	3	0	0	0	0	0
Total for CoL Boys School		2,636	2,491	2,261	230	0	0	0	0	0
Total for Board of Governors City of London School		2,636	2,491	2,261	230	0	0	0	0	0

CAPITAL BUDGET

City's Cash

Board of Governors CoL Freemen's School

Core Project	Implementing Department	Forecast Expenditure								
		Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>CoL Freemen's School</u>										
	SVY	255	255	1	245	10	0	0	0	0
	SVY	5,460	4,752	1,535	3,117	100	0	0	0	0
	SVY	9,329	9,339	9,337	2	0	0	0	0	0
Total for CoL Freemen's School		15,044	14,347	10,873	3,364	110	0	0	0	0
Total for Board of Governors CoL Freemen's School		15,044	14,347	10,873	3,364	110	0	0	0	0

CAPITAL BUDGET
City's Cash
Community Services - Gresham

Core Project	Implementing Department	Forecast Expenditure									
		Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000	
<u>City of London Almshouses</u>											
	Gresham Almshouses East Lodge Refurbishment Works	CSH	6	6	0	4	2	0	0	0	0
Total for City of London Almshouses			6	6	0	4	2	0	0	0	0
Total for Community Services - Gresham			6	6	0	4	2	0	0	0	0

CAPITAL BUDGET
City's Cash
Culture Heritage & Libraries

		Forecast Expenditure								
Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>The Monument</u>										
The Monument Visitor Centre	SVY	76	76	2	64	10	0	0	0	0
Total for The Monument		76	76	2	64	10	0	0	0	0
Total for Culture Heritage & Libraries		76	76	2	64	10	0	0	0	0

CAPITAL BUDGET

City's Cash

Epping Forest and Commons

Forecast Expenditure

Core Project	Implementing Department	Latest	Latest	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
		Approved Budget £000	Estimated Cost £000							
<u>Epping</u>	Great Gregories Farm Out Winter	237	237	233	4	0	0	0	0	0
		237	237	233	4	0	0	0	0	0
		Total for Epping								
<u>West Wickham & Coulsdon Common</u>	Kenley Revival	622	582	456	126	0	0	0	0	0
		622	582	456	126	0	0	0	0	0
		Total for West Wickham & Coulsdon Common								
Total for Epping Forest and Commons		859	819	689	130	0	0	0	0	0

CAPITAL BUDGET

City's Cash
Finance

Forecast Expenditure

Core Project	Implementing Department	Latest	Latest	Prior Years Spend	2018/19	2019/20	2020/21	2021/22	2022/23	Later Years
		Approved Budget	Estimated Cost							
<u>Corporate Other</u>										
City Cash-Central Contingency	CHA	404	404	0	404	0	0	0	0	0
Corporate Capital Projects CC (excl GIP)	CHA	-25,498	-25,498	-22,536	-2,943	-19	0	0	0	0
Total for Corporate Other		-25,094	-25,094	-22,536	-2,539	-19	0	0	0	0
<u>Guildhall Administration</u>										
20&21 Aldermanbury Purchase of Freehold	SVY	22,200	22,200	2,101	20,099	0	0	0	0	0
Door Access Control - Guildhall & Walbrook	SVY	432	432	0	432	0	0	0	0	0
Guildhall Security - Bomb Blast Mitigation	SVY	357	357	0	357	0	0	0	0	0
Guildhall Security Access Control West Wing	SVY	110	79	75	4	0	0	0	0	0
Guildhall Security Hostile Vehicle Mitigation	SVY	943	1,034	0	1,034	0	0	0	0	0
Total for Guildhall Administration		24,042	24,102	2,176	21,926	0	0	0	0	0
<u>I.T. Corporate</u>										
Customer Relationship Management	CHA	343	238	93	145	0	0	0	0	0
End User Device Renewal	CHA	3,001	3,004	2,863	141	0	0	0	0	0
HR & Payroll System	CHA	255	244	177	7	26	27	7	0	0
Local Area Network (LAN) Refresh - Col	CHA	2,738	2,371	697	1,674	0	0	0	0	0
Total for I.T. Corporate		6,337	5,857	3,830	1,967	26	27	7	0	0
<u>Total for Finance</u>										
		5,285	4,865	-16,530	21,354	7	27	7	0	0

CAPITAL BUDGET

City's Cash

GP Aldermen

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Mansion House										
Mansion House Security - Bomb Blast Mitigation	SVY	140	140	0	140	0	0	0	0	0
Total for Mansion House		140	140	0	140	0	0	0	0	0
Total for GP Aldermen		140	140	0	140	0	0	0	0	0

CAPITAL BUDGET

City's Cash

Guildhall School

Core Project	Implementing Department	Forecast Expenditure								
		Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Guildhall School</u>										
	I.T. Various Projects	192	192	169	23	0	0	0	0	0
	Piano Replacement	106	106	0	106	0	0	0	0	0
Total for Guildhall School		298	298	169	129	0	0	0	0	0
Total for Guildhall School		298	298	169	129	0	0	0	0	0

CAPITAL BUDGET

City's Cash

Hampstead Heath, Queen's Park & Highgate Wood

Forecast Expenditure

Core Project	Implementing Department	Latest		Prior Years		2019/20		2020/21		2021/22		2022/23		Later Years	
		Approved Budget	Estimated Cost	Spend	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<u>Hampstead Heath</u>															
Hampstead Heath Ponds	ENV	20,790	20,624	19,747	851	26	0	0	0	0	0	0	0	0	0
Total for Hampstead Heath		20,790	20,624	19,747	851	26	0	0	0	0	0	0	0	0	0
Total for Hampstead Heath, Queen's Park & Highgate Wood		20,790	20,624	19,747	851	26	0	0	0	0	0	0	0	0	0

CAPITAL BUDGET

City's Cash
Investment

Core Project		Forecast Expenditure									
		Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Designated Sales Pool CC											
		SVY	13,590	13,494	726	5,423	5,149	2,106	90	0	0
		SVY	383	384	354	30	0	0	0	0	0
		SVY	370	368	332	36	0	0	0	0	0
		SVY	3,050	3,037	3,032	5	0	0	0	0	0
		SVY	120	120	0	120	0	0	0	0	0
		SVY	179	180	178	2	0	0	0	0	0
		SVY	28,762	28,343	27,962	254	127	0	0	0	0
		SVY	4,240	4,240	3,505	735	0	0	0	0	0
Total for Designated Sales Pool CC											
			50,694	50,166	36,089	6,605	5,276	2,106	90	0	0
Strategic Property Estate											
		SVY	15,104	15,083	15,078	5	0	0	0	0	0
		SVY	115	106	25	81	0	0	0	0	0
			15,219	15,189	15,103	86	0	0	0	0	0
Total for Strategic Property Estate											
			65,913	65,355	51,192	6,691	5,276	2,106	90	0	0
Total for Investment											

CAPITAL BUDGET

City's Cash

Markets

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Smithfields Market										
Poultry Market Major Repairs	SVY	1,279	1,294	1,144	150	0	0	0	0	0
Total for Smithfields Market		1,279	1,294	1,144	150	0	0	0	0	0
Total for Markets		1,279	1,294	1,144	150	0	0	0	0	0

CAPITAL BUDGET
City's Cash
Policy & Resources

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Guildhall Ceremonial</u>										
Visitors WCs & Cloakroom Facilities	SVY	1,659	1,578	68	1,510	0	0	0	0	0
Total for Guildhall Ceremonial		1,659	1,578	68	1,510	0	0	0	0	0
<u>MCP - Site Acquisition</u>										
MCP - Site Acquisition	SVY	131,170	131,170	0	131,170	0	0	0	0	0
Total for MCP - Site Acquisition		131,170	131,170	0	131,170	0	0	0	0	0
<u>Museum of London Relocation</u>										
Smithfield Tunnel Lids	SVY	1,701	1,412	77	1,335	0	0	0	0	0
Total for Museum of London Relocation		1,701	1,412	77	1,335	0	0	0	0	0
<u>Operational Buildings</u>										
Security Enhancements Operational Buildings	SVY	1,848	1,843	565	1,278	0	0	0	0	0
Total for Operational Buildings		1,848	1,843	565	1,278	0	0	0	0	0
Total for Policy & Resources		137,378	136,003	710	135,293	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash

Forecast Expenditure

Committee	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Board of Governors City of London School	194	188	0	188	0	0	0	0	0
Board of Governors CoL Freeman's School	364	365	327	38	0	0	0	0	0
Board of Governors CoL School for Girls	3,360	3,104	2,083	954	67	0	0	0	0
Culture Heritage & Libraries	853	791	448	283	27	33	0	0	0
Epping Forest and Commons	858	802	453	259	90	0	0	0	0
Finance	4,880	4,263	3,322	290	651	0	0	0	0
GP Aldermen	18	18	0	18	0	0	0	0	0
Guildhall School	526	530	430	100	0	0	0	0	0
Hampstead Heath, Queen's Park & Highgate Wood	446	394	353	37	4	0	0	0	0
Investment	2,469	2,275	1,470	435	28	342	0	0	0
Keats House	15	15	9	6	0	0	0	0	0
Open Spaces & City Gardens	68	68	6	62	0	0	0	0	0
Policy & Resources	73,165	71,423	5,764	34,424	28,914	1,311	1,010	0	0
West Ham Park	251	251	60	141	50	0	0	0	0
TOTAL for City's Cash	87,467	84,487	14,725	37,235	29,831	1,686	1,010	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash

Board of Governors City of London School

Forecast Expenditure

Core Project	Implementing Department	Latest		Prior Years Spend £000	2018/19		2019/20		2020/21		2021/22		2022/23		Later Years	
		Approved Budget £000	Estimated Cost £000		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<u>CoL Boys' School</u>	CLS Feasibility Study	58	52	0	52		0	0	0	0	0	0	0	0	0	0
	CLS Modular Building at Grove Park	136	136	0	136		0	0	0	0	0	0	0	0	0	0
Total for CoL Boys' School		194	188	0	188		0	0	0	0	0	0	0	0	0	0
Total for Board of Governors City of London School		194	188	0	188		0	0	0	0	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash

Board of Governors CoL Freeman's School

Core Project	Implementing Department	Latest		Prior Years Spend £000	Forecast Expenditure							
		Approved Budget £000	Latest Estimated Cost £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000		
<u>CoL Freeman's School</u>												
	CLFS Master Plan 2016	192	190	179	11	0	0	0	0	0	0	0
	CLFS Master Plan Phase 2 Main House	48	52	26	26	0	0	0	0	0	0	0
	CLFS Master Plan Phase 2A Pool	124	123	122	1	0	0	0	0	0	0	0
Total for CoL Freeman's School		364	365	327	38	0	0	0	0	0	0	0
Total for Board of Governors CoL Freeman's School		364	365	327	38	0	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash

Board of Governors CoL School for Girls

Forecast Expenditure

Core Project	Implementing Department	Latest		Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
		Approved Budget £000	Estimated Cost £000							
Col. Girls' School	CLSG Refurbishment	3,360	3,104	2,083	954	67	0	0	0	0
		3,360	3,104	2,083	954	67	0	0	0	0
Total for Col Girls' School		3,360	3,104	2,083	954	67	0	0	0	0
Total for Board of Governors Col. School for Girls		3,360	3,104	2,083	954	67	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash

Culture Heritage & Libraries

Core Project		Forecast Expenditure									
		Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Historic Carriages</u>											
	Lord Mayor's Coach Repair	SVY	748	723	440	283	0	0	0	0	0
Total for Historic Carriages			748	723	440	283	0	0	0	0	0
<u>The Monument</u>											
	The Monument Additional Works	SVY	105	68	8	0	27	33	0	0	0
Total for The Monument			105	68	8	0	27	33	0	0	0
Total for Culture Heritage & Libraries			853	791	448	283	27	33	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash

Epping Forest and Commons

Core Project		Forecast Expenditure									
		Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Epping</u>											
	Baldwins & Birch Hall Park Ponds	ENV	62	62	40	10	12	0	0	0	0
	Epping Forest Wood Pasture Restoration	OSD	191	191	66	102	23	0	0	0	0
Total for Epping			253	253	106	112	35	0	0	0	0
<u>West Wickham & Coulsdon Common</u>											
	Kenley Revival	OSD	577	521	347	119	55	0	0	0	0
Total for West Wickham & Coulsdon Common			577	521	347	119	55	0	0	0	0
<u>Wanstead Flats</u>											
	Artificial Grass Pitch Provision at Wanstead Flats	OSD	28	28	0	28	0	0	0	0	0
Total for Wanstead Flats			28	28	0	28	0	0	0	0	0
Total for Epping Forest and Commons			858	802	453	259	90	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Finance

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget		Latest Estimated Cost		Prior Years Spend		2018/19		2019/20		2020/21		2021/22		2022/23		Later Years	
		£000		£000		£000		£000		£000		£000		£000		£000		£000	
<u>Corporate Security</u>																			
Security Assurance Testing	POL	465	465	455	188	0	267	0	0	0	0	0	0	0	0	0	0	0	0
Total for Corporate Security		465	455	188	0	267	0	0	0	0	0	0	0	0	0	0	0	0	0
<u>Guildhall Administration</u>																			
20&21 Aldermanbury - Future Opportunities	SVY	378	377	0	81	296	0	0	0	0	0	0	0	0	0	0	0	0	0
Guildhall Complex & Walbrook Sub-metering	SVY	1	1	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0
Guildhall Security CCTV & Intruder Alarms	SVY	4	4	0	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Guildhall Security Hostile Vehicle Mitigation	SVY	30	30	0	30	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Guildhall Switch Room	SVY	22	20	0	20	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Guildhall West Wing Mezzanine Level Improvements	SVY	20	20	0	0	20	0	0	0	0	0	0	0	0	0	0	0	0	0
Guildhall West Wing Staircase	SVY	264	251	236	15	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total for Guildhall Administration		719	703	236	150	317	0	0	0	0	0	0	0	0	0	0	0	0	0
<u>Guildhall Ceremonial</u>																			
Guildhall Event Chairs	SVY	3	3	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total for Guildhall Ceremonial		3	3	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<u>I.T. Corporate</u>																			
IT Infrastructure Improvement	CHA	55	38	40	-2	0	0	0	0	0	0	0	0	0	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Finance

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Local Area Network (LAN) Refresh - CoL	CHA	323	331	323	8	0	0	0	0	0
Wide Area Network	CHA	2,997	2,417	2,286	131	0	0	0	0	0
Total for I.T. Corporate		3,375	2,786	2,649	137	0	0	0	0	0
<u>I.T. Other</u>										
Superfast City	CHA	318	316	249	0	67	0	0	0	0
Total for I.T. Other		318	316	249	0	67	0	0	0	0
Total for Finance		4,880	4,263	3,322	290	651	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
GP Aldermen

Core Project	Implementing Department	Forecast Expenditure									
		Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000	
<u>Mansion House</u>											
	Mansion House - External Cleaning & Lighting	SVY	18	18	0	18	0	0	0	0	0
Total for Mansion House			18	18	0	18	0	0	0	0	0
Total for GP Aldermen			18	18	0	18	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Guildhall School

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	Forecast Expenditure					
					2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Guildhall School</u>										
Fees for Projects	GSM	50	22	20	2	0	0	0	0	
Redecoration Silk St/John Hosier	GSM	136	136	129	7	0	0	0	0	
Renewal of Fire Alarm System	GSM	16	18	13	5	0	0	0	0	
Scene Dock Door Sound Proofing	GSM	30	25	24	1	0	0	0	0	
Silk St Internal Redecorations & Floor	GSM	42	42	41	1	0	0	0	0	
Silk Street Building - New Entrance	GSM	43	43	0	43	0	0	0	0	
Sundial Court Lease Specialist Advice	GSM	20	20	16	4	0	0	0	0	
Sundial Court Redecoration	GSM	137	172	136	36	0	0	0	0	
Sundial Court Redecorations 2016	GSM	52	52	51	1	0	0	0	0	
Total for Guildhall School		526	530	430	100	0	0	0	0	
Total for Guildhall School		526	530	430	100	0	0	0	0	

SUPPLEMENTARY REVENUE BUDGET

City's Cash

Hampstead Heath, Queen's Park & Highgate Wood

Forecast Expenditure

Core Project	Implementing Department	Latest	Latest	Prior Years	2018/19	2019/20	2020/21	2021/22	2022/23	Later Years
		Approved Budget £000	Estimated Cost £000	Spend £000	£000	£000	£000	£000	£000	£000
<u>Hampstead Heath</u>										
East Heath Car Park Resurfacing	SVY	22	26	10	14	2	0	0	0	0
Hampstead Heath Ponds	ENV	409	348	343	5	0	0	0	0	0
Redevelopment of two Play Areas	OSD	15	20	0	18	2	0	0	0	0
Total for Hampstead Heath		446	394	353	37	4	0	0	0	0
Total for Hampstead Heath, Queen's Park & Highgate Wood		446	394	353	37	4	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Investment

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Designated Sales Pool CC										
	SVY	745	745	423	36	0	286	0	0	0
	SVY	15	15	0	15	0	0	0	0	0
	SVY	88	88	14	69	5	0	0	0	0
	SVY	101	101	0	101	0	0	0	0	0
	SVY	171	149	0	149	0	0	0	0	0
	SVY	541	542	520	22	0	0	0	0	0
Total for Designated Sales Pool CC										
		1,661	1,640	957	392	5	286	0	0	0
Flood Defence										
	SVY	76	25	15	10	0	0	0	0	0
Total for Flood Defence										
		76	25	15	10	0	0	0	0	0
Strategic Property Estate										
	SVY	732	610	498	33	23	56	0	0	0
Total for Strategic Property Estate										
		732	610	498	33	23	56	0	0	0
Total for Investment										
		2,469	2,275	1,470	435	28	342	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Keats House

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Keats House</u>	Keats House Access Improvements & WC Refurbishment	OSD	15	15	9	6	0	0	0	0
Total for Keats House			15	15	9	6	0	0	0	0
Total for Keats House			15	15	9	6	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash

Open Spaces & City Gardens

Forecast Expenditure

Core Project	Implementing Department	Latest		Prior Years Spend £000	Forecast Expenditure					
		Approved Budget £000	Estimated Cost £000		2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Bunhill Fields										
Bunhill Fields - Heritage Lottery Fund Project	OSD	68	68	6	62	0	0	0	0	0
Total for Bunhill Fields		68	68	6	62	0	0	0	0	0
Total for Open Spaces & City Gardens		68	68	6	62	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Policy & Resources

Forecast Expenditure

Core Project	Implementing Department	Latest	Latest	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
		Approved Budget £000	Estimated Cost £000							
Capital Grants										
Crossrail Art Foundation	CHA	3,500	3,500	2,134	1,366	0	0	0	0	0
Crossrail contribution	CHA	50,000	50,000	0	25,000	25,000	0	0	0	0
Total for Capital Grants										
		53,500	53,500	2,134	26,366	25,000	0	0	0	0
Corporate Other										
St Lawrence Jewry Church	SVY	417	415	83	101	160	61	10	0	0
Total for Corporate Other										
		417	415	83	101	160	61	10	0	0
I.T. Corporate										
Design of New Website	TCK	322	322	0	0	322	0	0	0	0
Total for I.T. Corporate										
		322	322	0	0	322	0	0	0	0
Markets Consolidation Programme - Feasibility Phase										
MCP - Feasibility Programme Team	SVY	608	608	0	608	0	0	0	0	0
MCP - Feasibility Site Acquisition	SVY	2,607	2,607	0	2,607	0	0	0	0	0
MCP - Requirements	SVY	255	255	0	255	0	0	0	0	0
MCP - Stakeholder Engagement	SVY	50	50	0	50	0	0	0	0	0
MCP - Value Protection Billingsgate	SVY	502	502	0	502	0	0	0	0	0
MCP - Value Protection New Spitalfields	SVY	33	33	0	33	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Policy & Resources

		Forecast Expenditure								
Core Project	Implementing Department	Latest Approved Budget	Latest Estimated Cost	Prior Years Spend	2018/19	2019/20	2020/21	2021/22	2022/23	Later Years
		£000	£000	£000	£000	£000	£000	£000	£000	£000
MCP - Value Protection Smithfield	SVY	85	85	0	85	0	0	0	0	0
Total for Markets Consolidation Programme - Feasibility Phase		4,140	4,140	0	4,140	0	0	0	0	0
<u>Markets Consolidation Programme - Remediation</u>										
MCP - Remediation	SVY	5,179	5,179	0	0	2,929	1,250	1,000	0	0
Total for Markets Consolidation Programme - Remediation		5,179	5,179	0	0	2,929	1,250	1,000	0	0
<u>Magistrates Court</u>										
Future of the City's Magistrates Court	SVY	15	15	14	2	0	0	0	0	0
Magistrates Court External Repair Work	SVY	25	15	5	10	0	0	0	0	0
Total for Magistrates Court		40	30	19	11	0	0	0	0	0
<u>Museum of London Relocation</u>										
Museum of London Relocation Programme Team	TCK	640	640	0	137	503	0	0	0	0
Museum of London Relocation to Smithfield	SVY	2,120	2,120	2,072	48	0	0	0	0	0
Smithfield Annexe Refurbishment	SVY	2,200	2,150	218	1,932	0	0	0	0	0
Smithfield General Market & Annexe - Preservation Works	SVY	4,230	2,551	887	1,664	0	0	0	0	0
Total for Museum of London Relocation		9,190	7,461	3,177	3,781	503	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
Policy & Resources

Core Project	Implementing Department	Forecast Expenditure								
		Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Operational Buildings</u>										
Security Enhancements Operational Buildings	SVY	377	377	351	25	0	0	0	0	0
Total for Operational Buildings		377	377	351	25	0	0	0	0	0
<hr/>										
Total for Policy & Resources		73,165	71,423	5,764	34,424	28,914	1,311	1,010	0	0

SUPPLEMENTARY REVENUE BUDGET

City's Cash
West Ham Park

Forecast Expenditure

Core Project	Implementing Department	Latest		Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
		Approved Budget £000	Estimated Cost £000							
<u>West Ham Park</u>	West Ham Park Nursery	196	196	50	96	50	0	0	0	0
	West Ham Park Playground	55	55	10	45	0	0	0	0	0
Total for West Ham Park		251	251	60	141	50	0	0	0	0
Total for West Ham Park		251	251	60	141	50	0	0	0	0

Bridge House Estates Summary Budget

BRIDGE HOUSE ESTATES SUMMARY BY COMMITTEE

<i>Actual</i>	BRIDGE HOUSE ESTATES SUMMARY	<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2017-18</i>		<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
<i>£'000</i>		<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
25,631	The City Bridge Trust	23,810	23,458	23,272
(1,329)	Culture, Heritage and Libraries	(785)	(506)	(592)
(759)	Finance	4,272	4,120	5,570
4,818	Planning and Transportation	4,640	4,957	5,067
(21,238)	Property Investment Board	(16,305)	(18,515)	(17,031)
7,123	Total Bridge House Estates	15,632	13,514	16,286

THE CITY BRIDGE TRUST COMMITTEE - BRIDGE HOUSE ESTATES

<i>Actual</i>	THE CITY BRIDGE TRUST COMMITTEE SUMMARY			<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2017-18</i>	<i>Analysis of Service Expenditure</i>			<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>				<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
				<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	LOCAL RISK					
	Expenditure					
1,208	Employees			1,888	1,913	2,065
4	Transport Related Expenses			6	6	9
472	Supplies and Services			455	509	450
1,684	TOTAL Expenditure			2,349	2,428	2,524
	Income					
(172)	Customer, Client Receipts			(196)	(196)	(198)
(172)	TOTAL Income			(196)	(196)	(198)
1,512	TOTAL LOCAL RISK	A		2,153	2,232	2,326
	CENTRAL RISK					
24,038	Supplies and Services			21,495	21,495	21,338
31	Capital Charges			31	25	31
24,069	Total Expenditure			21,526	21,520	21,369
(51)	Other Grants, Reimbursements and Contributions			0	0	0
0	Investment Income			0	(400)	(530)
(51)	TOTAL Income			0	(400)	(530)
24,018	TOTAL CENTRAL RISK	B		21,526	21,120	20,839
	RECHARGES					
265	Central Recharges			295	270	271
(164)	Recharges Within Fund			(164)	(164)	(164)
101	TOTAL RECHARGES	C		131	106	107
25,631	TOTAL NET EXPENDITURE	A+B+C		23,810	23,458	23,272

<i>Actual</i>	SERVICES MANAGED			<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2017-18</i>				<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>				<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
				<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
25,631	The City Bridge Trust			23,810	23,458	23,272
25,631	TOTAL			23,810	23,458	23,272

CULTURE, HERITAGE AND LIBRARIES COMMITTEE - BRIDGE HOUSE ESTATES

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	CULTURE, HERITAGE AND LIBRARIES COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original Budget</i> <i>2019-20</i> <i>£'000</i>
	LOCAL RISK				
	Expenditure				
2,445	Employees		2,488	2,718	2,739
638	Premises Related Expenses		941	841	715
11	Transport Related Expenses		7	7	7
1,192	Supplies and Services		1,054	1,214	1,231
4,286	TOTAL Expenditure		4,490	4,780	4,692
	Income				
(6,457)	Customer, Client Receipts		(6,067)	(6,159)	(6,217)
0	Transfer from Reserve		0	0	0
(6,457)	TOTAL Income		(6,067)	(6,159)	(6,217)
(2,171)	LOCAL RISK (excl. City Surveyor Local Risk)		(1,577)	(1,379)	(1,525)
194	City Surveyor Local Risk		192	196	200
(1,977)	TOTAL LOCAL RISK	A	(1,385)	(1,183)	(1,325)
	CENTRAL RISK				
4	Premises Related Expenses		0	0	0
94	Capital Charges		91	107	134
94	Total Expenditure		91	107	134
94	TOTAL CENTRAL RISK	B	91	107	134
	RECHARGES				
511	Central Recharges		463	510	496
(44)	Recharges Within Fund		(44)	(44)	(44)
87	Recharges Across Funds		90	104	147
554	TOTAL RECHARGES	C	509	570	599
(1,329)	TOTAL NET INCOME	A+B+C	(785)	(506)	(592)

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original Budget</i> <i>2019-20</i> <i>£'000</i>
(1,325)	Tower Bridge Tourism		(785)	(506)	(592)
(1,325)	TOTAL		(785)	(506)	(592)

FINANCE COMMITTEE - BRIDGE HOUSE ESTATES

<i>Actual</i>	FINANCE COMMITTEE SUMMARY		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2017-18 £'000</i>	<i>Analysis of Service Expenditure</i>		<i>2018-19 £'000</i>	<i>2018-19 £'000</i>	<i>2019-20 £'000</i>
	LOCAL RISK				
0	Repairs and Maintenance (City Surveyor)		0	0	0
0	LOCAL RISK (City Surveyor)		0	0	0
0	TOTAL LOCAL RISK	A	0	0	0
	CENTRAL RISK				
58	Employees		0	0	0
0	Premises Related Expenditure		0	0	0
1,772	Supplies and Services		5,560	5,560	5,560
67	Capital Charges		42	42	45
2,185	Transfer to Reserves		2,185	2,185	2,185
0	Contingencies		220	72	1,521
4,082	Total Expenditure		8,007	7,859	9,311
(70)	Customer, Client Receipts		0	0	0
(5,815)	Investment Income		(4,800)	(4,800)	(4,800)
(5,885)	Total Income		(4,800)	(4,800)	(4,800)
(1,803)	TOTAL CENTRAL RISK	B	3,207	3,059	4,511
	RECHARGES				
694	Central Recharges		721	720	716
212	Recharges Within Fund		212	212	212
138	Recharges Across Funds		132	129	131
1,044	TOTAL RECHARGES	C	1,065	1,061	1,059
(759)	TOTAL NET INCOME	A+B+C	4,272	4,120	5,570

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2017-18 £'000</i>			<i>2018-19 £'000</i>	<i>2018-19 £'000</i>	<i>2019-20 £'000</i>
(759)	Corporate and Democratic Core		4,272	4,120	5,570
(759)	TOTAL		4,272	4,120	5,570

PLANNING AND TRANSPORTATION COMMITTEE - BRIDGE HOUSE ESTATES

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	PLANNING AND TRANSPORTATION COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
1,351	Employees		1,396	1,419	1,442
480	Premises Related Expenses		448	459	464
5	Transport Related Expenses		4	4	4
84	Supplies and Services		87	107	95
1,920	TOTAL Expenditure		1,935	1,989	2,005
	Income				
0	Customer Client Receipts		0	0	0
0	TOTAL Income		0	0	0
1,920	TOTAL LOCAL RISK	A	1,935	1,989	2,005
	CENTRAL RISK				
1,202	Premises Related Expenses		1,121	1,121	1,143
23	Supplies and Services		55	55	55
22	Capital Charges		47	31	44
1,247	Total Expenditure		1,223	1,207	1,242
1,247	TOTAL CENTRAL RISK	B	1,223	1,207	1,242
	RECHARGES				
1,276	Central Recharges		1,172	1,317	1,358
(4)	Recharges Within Fund		(4)	(4)	(4)
379	Recharges Across Fund		314	448	466
1,651	TOTAL RECHARGES	C	1,482	1,761	1,820
4,818	TOTAL NET EXPENDITURE	A+B+C	4,640	4,957	5,067

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
2,526	Bridges		2,329	2,546	2,610
2,292	Tower Bridges Operational		2,311	2,411	2,457
4,818	TOTAL		4,640	4,957	5,067

PROPERTY INVESTMENT BOARD - BRIDGE HOUSE ESTATES

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	PROPERTY INVESTMENT BOARD COMMITTEE SUMMARY <i>Analysis of Service Expenditure</i>		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
	LOCAL RISK				
	Expenditure				
718	Employees		690	706	519
3,104	Premises Related Expenses		3,340	3,238	2,536
0	Transport Related Expenses		0	0	0
1,269	Supplies and Services		1,122	949	743
5,091	TOTAL Expenditure		5,152	4,893	3,798
	Income				
(183)	Other Grants, Reimbursements and Contributions		(205)	(214)	0
(2,535)	Customer, Client Receipts		(2,651)	(2,425)	(1,798)
0	Transfer from Reserve		0	0	0
(2,718)	TOTAL Income		(2,856)	(2,639)	(1,798)
2,373	TOTAL LOCAL RISK	A	2,296	2,254	2,000
	CENTRAL RISK				
421	Premises Related Expenses		100	0	0
124	Supplies and Services		0	0	0
(97)	Third Party Payments		0	0	0
89	Capital Charges		94	76	93
1,205	Transfer to Reserve		1,232	1,323	1,761
1,742	Total Expenditure		1,426	1,399	1,854
(29,241)	Customer, Client Receipts		(23,534)	(26,006)	(24,861)
(29,241)	Total Income		(23,534)	(26,006)	(24,861)
(27,499)	TOTAL CENTRAL RISK	B	(22,108)	(24,607)	(23,007)
	RECHARGES				
2,300	Central Recharges		2,253	2,392	2,523
1,588	Recharges Across Funds		1,254	1,446	1,453
3,888	TOTAL RECHARGES	C	3,507	3,838	3,976
(21,238)	TOTAL NET INCOME	A+B+C	(16,305)	(18,515)	(17,031)

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
(21,238)	Bridge House Estates		(16,305)	(18,515)	(17,031)
(21,238)	TOTAL		(16,305)	(18,515)	(17,031)

EXPLANATORY NOTES FOR CAPITAL & SUPPLEMENTARY REVENUE PROJECT BUDGET SCHEDULES

IMPLEMENTING DEPARTMENT

The codes shown below identify the officers responsible for the implementation of the capital project at the time the Budget was prepared.

BBC =	Managing Director of the Barbican Centre	LMA =	Town Clerk, London Metropolitan Archives
CHA =	Chamberlain	MKT =	Director of Markets & Consumer Protection
CLG =	Headmistress, City of London Girls' School	OSD =	Director of Open Spaces
CLS =	Headmaster City of London School	POL =	Commissioner of the City of London Police
CSH =	Director of Community & Children's Services	SVY =	City Surveyor
ENV =	Director of the Built Environment	TCK =	Town Clerk
GSM =	Principal Guildhall School		

LATEST APPROVAL

The figures in this column are the most recent expenditure approvals.

LATEST ESTIMATED COST

This column shows the latest forecast expenditure for each project and is the sum of the prior years' spend and forecast expenditure columns to its right hand..

FORECAST EXPENDITURE

The expenditure figures are generally at estimated outturn prices.

CAPITAL BUDGET
Bridge House Estates

Forecast Expenditure

Committee	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Finance Investment	1,788 41,890	1,788 41,857	1,084 40,730	702 769	2 358	0 0	0 0	0 0	0 0
TOTAL for Bridge House Estates	43,678	43,645	41,814	1,471	360	0	0	0	0

CAPITAL BUDGET
Bridge House Estates
Finance

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Corporate Other</u>										
	Bridge House Estates-Central Contingency	500	500	0	500	0	0	0	0	0
	Corporate Capital Projects BHE (excl GIP)	1288	1,288	1,084	202	2	0	0	0	0
Total for Corporate Other		1,788	1,788	1,084	702	2	0	0	0	0
Total for Finance		1,788	1,788	1,084	702	2	0	0	0	0

CAPITAL BUDGET
Bridge House Estates
Investment

Core Project	Implementing Department	Forecast Expenditure							
		Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 Later Years £000
<u>Designated Sales Pool - Bridge House Estate</u>									
21 Lime Street Freehold Development	SVY	38,706	38,706	38,491	215	0	0	0	0
Bridgemaster1 Horace Jones House land Acquisition & Lease	SVY	190	190	0	190	0	0	0	0
Bridgemasters Car Park	SVY	2,267	2,244	2,239	5	0	0	0	0
Candlewick House Refurbishment	SVY	727	717	0	359	358	0	0	0
Total for Designated Sales Pool - Bridge House Estate		41,890	41,857	40,730	769	358	0	0	0
Total for Investment		41,890	41,857	40,730	769	358	0	0	0

SUPPLEMENTARY REVENUE BUDGET

Bridge House Estates

Forecast Expenditure

Committee	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
Culture, Heritage and Libraries	40	43	40	3	0	0	0	0	0
Investment	955	968	366	345	200	57	0	0	0
Planning & Transportation	10,475	9,764	9,188	560	16	0	0	0	0
TOTAL for Bridge House Estates	11,470	10,775	9,594	908	216	57	0	0	0

SUPPLEMENTARY REVENUE BUDGET

Bridge House Estates
Culture, Heritage and Libraries

Core Project	Implementing Department	Forecast Expenditure								
		Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>River Bridges</u>										
Tower Bridge Replace Walkway	SVY	40	43	40	3	0	0	0	0	0
Total for River Bridges		40	43	40	3	0	0	0	0	0
Total for Culture, Heritage and Libraries		40	43	40	3	0	0	0	0	0

SUPPLEMENTARY REVENUE BUDGET

Bridge House Estates
Investment

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
<u>Designated Sales Pool - Bridge House Estate</u>										
64-65 London Wall Refurb	SVY	54	54	28	26	0	0	0	0	0
Candlewick House Refurbishment	SVY	109	127	84	43	0	0	0	0	0
Colechurch House	SVY	706	699	251	191	200	57	0	0	0
Total for Designated Sales Pool		869	880	363	260	200	57	0	0	0
<u>Flood Defence</u>										
Trig Lane Stairs & Castle Yard Flood Defence Repairs	SVY	86	88	3	85	0	0	0	0	0
Total for Flood Defence		86	88	3	85	0	0	0	0	0
Total for Investment		955	968	366	345	200	57	0	0	0

SUPPLEMENTARY REVENUE BUDGET

Bridge House Estates

Planning & Transportation

Forecast Expenditure

Core Project	Implementing Department	Latest Approved Budget £000	Latest Estimated Cost £000	Prior Years Spend £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	Later Years £000
River Bridges										
Blackfriars Bridge Parapet Refurbishment & Repainting	ENV	120	50	0	45	5	0	0	0	0
London Bridge Waterproofing & Bearing Replacement	ENV	84	84	0	84	0	0	0	0	0
Park St Bridge Waterproofing	ENV	283	283	1	282	0	0	0	0	0
Park St Bridge Waterproofing	SVY	0	37	37	0	0	0	0	0	0
Relighting of Tower Bridge for 2012	ENV	2,046	2,034	2,013	21	0	0	0	0	0
River Cameras	POL	30	30	0	30	0	0	0	0	0
Southwark Bridge South Viaduct Waterproofing	ENV	14	14	0	14	0	0	0	0	0
Tower Bridge Bascule Re-decking	ENV	7,058	6,601	6,559	42	0	0	0	0	0
Tower Bridge HV System Replacement	SVY	35	35	8	16	11	0	0	0	0
Total for River Bridges		9,670	9,168	8,618	534	16	0	0	0	0
Tower Bridge Tourism										
Tower Bridge Heating System	SVY	805	596	570	26	0	0	0	0	0
Total for Tower Bridge Tourism		805	596	570	26	0	0	0	0	0
Total for Planning & Transportation										
		10,475	9,764	9,188	560	16	0	0	0	0

Guildhall Administration Summary Budget

GUILDHALL ADMINISTRATION SUMMARY BY COMMITTEE

<i>Actual</i>	GUILDHALL ADMINISTRATION SUMMARY	<i>Original Budget</i>	<i>Latest Approved Budget</i>	<i>Original Budget</i>
<i>2017-18</i>		<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
<i>£'000</i>		<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	Gross Expenditure			
11,922	Establishment	11,699	12,682	12,639
59,279	Finance	58,379	60,182	61,340
71,201		70,078	72,864	73,979
(71,201)	Recovery of Central Support Costs	(70,078)	(72,864)	(73,979)
0	Total Guildhall Administration	0	0	0

Guildhall Administration encompasses the central support services for the City, and is fully recharged to the three main City funds, the Housing Revenue Account, Museum of London and other external bodies in accordance with the level of support provided. Consequently, after recharges, the net expenditure on Guildhall Administration is nil.

ESTABLISHMENT COMMITTEE - GUILDHALL ADMINISTRATION

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	ESTABLISHMENT COMMITTEE SUMMARY		<i>Original</i> <i>Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2019-20</i> <i>£'000</i>
	<i>Analysis of Service Expenditure</i>				
	LOCAL RISK				
	Expenditure				
10,546	Employees		10,969	11,121	11,839
6	Transport Related Expenses		5	20	20
973	Supplies and Services		781	1,019	756
28	Third Party Payments		41	24	6
0	Unidentified Savings		(527)	0	(671)
11,553	TOTAL Expenditure		11,269	12,184	11,950
	Income				
(16)	Other Grants, Reimbursements and Contributions		(24)	(14)	(6)
(1,575)	Customer, Client Receipts		(1,453)	(1,472)	(1,449)
(1,591)	TOTAL Income		(1,477)	(1,486)	(1,455)
9,962	TOTAL LOCAL RISK	A	9,792	10,698	10,495
	CENTRAL RISK				
528	Employee Expenses		21	564	214
39	Premises Related Expenses		0	0	40
248	Supplies and Services		49	187	147
43	Third Party Payments		45	45	45
0	Capital Charges		0	0	47
0	Contingencies		16	16	16
858	Total Expenditure		131	812	509
0	Other Grants, Reimbursements and Contributions		0	(26)	(26)
(137)	Customer, Client Receipts		(200)	(200)	(200)
(137)	Total Income		(200)	(226)	(226)
721	TOTAL CENTRAL RISK	B	(69)	586	283
	RECHARGES				
1,930	Central Recharges		2,151	2,075	2,047
(34)	Recharges Within Fund		(30)	(30)	(30)
(657)	Recharges Across Funds		(145)	(647)	(156)
1,239	TOTAL RECHARGES	C	1,976	1,398	1,861
(11,922)	RECOVERY OF CENTRAL SUPPORT COSTS	D	(11,699)	(12,682)	(12,639)
0	TOTAL NET EXPENDITURE	A+B+C+D	0	0	0

<i>Actual</i> <i>2017-18</i> <i>£'000</i>	SERVICES MANAGED		<i>Original</i> <i>Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Latest Approved</i> <i>Budget</i> <i>2018-19</i> <i>£'000</i>	<i>Original</i> <i>Budget</i> <i>2019-20</i> <i>£'000</i>
7,040	Town Clerk's Office		6,956	7,376	7,599
3,739	Comptroller and City Solicitor		3,624	4,081	3,922
1,143	Corporate Services		1,119	1,225	1,118
11,922			11,699	12,682	12,639
(11,922)	Recovery of Central Support Costs		(11,699)	(12,682)	(12,639)
0	TOTAL		0	0	0

FINANCE COMMITTEE - GUILDHALL ADMINISTRATION

<i>Actual</i>	FINANCE COMMITTEE SUMMARY		<i>Original</i>	<i>Latest Approved</i>	<i>Original</i>
<i>2017-18</i>	<i>Analysis of Service Expenditure</i>		<i>Budget</i>	<i>Budget</i>	<i>Budget</i>
<i>£'000</i>			<i>2018-19</i>	<i>2018-19</i>	<i>2019-20</i>
			<i>£'000</i>	<i>£'000</i>	<i>£'000</i>
	LOCAL RISK				
	Expenditure				
19,842	Employees		19,453	20,118	20,399
3,539	Premises Related Expenses		3,514	3,692	4,208
56	Transport Related Expenses		56	41	41
12,475	Supplies and Services		7,585	8,540	8,162
2	Third Party Payments		1	1	1
0	Savings to be Applied		(672)	(213)	(1,570)
35,914	TOTAL Expenditure		29,937	32,179	31,241
	Income				
(8,860)	Customer, Client Receipts		(2,481)	(2,595)	(2,628)
(8,860)	TOTAL Income		(2,481)	(2,595)	(2,628)
27,054	LOCAL RISK (excl. City Surveyor Local Risk)		27,456	29,584	28,613
1,042	City Surveyor Local Risk		2,770	1,106	2,036
28,096	TOTAL LOCAL RISK	A	30,226	30,690	30,649
	CENTRAL RISK				
167	Employees		0	4	0
20,114	Premises Related Expenses		16,839	18,216	19,543
63	Transport Related Expenses		95	48	48
1,948	Supplies and Services		1,814	1,824	1,596
122	Transfer to Reserve		0	0	0
22,414	Total Expenditure		18,748	20,092	21,187
(316)	Other Grants, Reimbursements and Contributions		(313)	(316)	(321)
(2,481)	Customer, Client Receipts		(2,704)	(2,504)	(2,504)
(40)	Investment Income		0	0	0
(36)	Recharges to Capital Projects		0	0	0
(2,873)	Total Income		(3,017)	(2,820)	(2,825)
19,541	TOTAL CENTRAL RISK	B	15,731	17,272	18,362
	RECHARGES				
3,569	Central Recharges		3,658	3,773	3,810
34	Recharges Within Fund		30	30	30
8,039	Recharges Across Funds		8,734	8,417	8,489
11,642	TOTAL RECHARGES	C	12,422	12,220	12,329
(59,279)	RECOVERY OF CENTRAL SUPPORT COSTS	D	(58,379)	(60,182)	(61,340)
0	TOTAL NET EXPENDITURE	A+B+C+D	0	0	0

FINANCE COMMITTEE - GUILDHALL ADMINISTRATION

<i>Actual</i>	SERVICES MANAGED		<i>Original Budget 2018-19 £'000</i>	<i>Latest Approved Budget 2018-19 £'000</i>	<i>Original Budget 2019-20 £'000</i>
<i>2017-18 £'000</i>					
19,055	Chamberlain's Department - General		19,727	20,641	22,081
745	Chamberlain's Department - Internal Audit		802	796	787
2,067	Chamberlain's Department - Business Support		795	1,701	1,301
3,359	Chamberlain's Department - City Procurement		3,554	3,474	3,676
13,335	Chamberlain's Department - IT Services		10,545	11,189	10,520
12,592	Guildhall Administration - City Surveyor		14,645	14,069	14,869
0	Guildhall Administration - Remembrancer		0	0	0
1,237	Public Relations - Town Clerk		1,258	1,303	1,235
6,889	City Surveyors Department		7,053	7,009	6,871
59,279			58,379	60,182	61,340
(59,279)	Recovery of Central Support Costs		(58,379)	(60,182)	(61,340)
0	TOTAL		0	0	0