Project Coversheet

[1] Ownership

Unique Project Identifier:

Core Project Name:

Sugar Quay 11951

New Ludgate 10716

52-54 Lime Street 11552

10 Fenchurch Avenue 11553

30-32 Lombard Street 11981

Programme Affiliation (if applicable):

Project Manager:

Sugar Quay: Aldo Strydom

New Ludgate, 52-54 Lime Street and 10 Fenchurch Avenue: George Wright

Lombard Street: Roland Jordaan **Next Gateway to be passed:** 6

[2] Project Brief

Project Description: All the projects in this report relate to section 278 highway agreements between the City Corporation and a developer. The projects therefore comprise highway enabling works to accommodate the new developments.

Definition of need: As detailed above

Key measures of success:

Sugar Quay

- Meet the needs of the developer by having the surrounding footways complete to a high standard prior to occupation of their building
- Meet the City's requirements for appearance and function of the highway
- Delivery of the works to a timetable that is set by the occupation date of tenant

New Ludgate

- Deliver the highway works in time for the occupation of the buildings;
- Deliver the future proofing ducts and communal chambers;
- Deliver a highway that is designed and implemented to a standard that the City is satisfied to adopt and maintain;
- Deliver the above without financial impact on the City;

52-54 Lime Street

- Work with the developer to ensure the timely delivery of improvements
- Meet the City's requirements by providing high quality paving funded by the developer
- Introduce a scheme that benefits the public by providing a more adequate and aesthetic space for pedestrians
- Help contribute to the delivery of a better walking environment in the City's insurance district

10 Fenchurch Avenue

- Work with the developer to ensure timely delivery of high-quality highway improvements
- Work with the developer to meet their desire for an enhanced public realm
- Improve facilities for pedestrians and cyclists

30-32 Lombard Street

- Design a high-quality public realm in the vicinity of the development
- Deliver a scheme that benefits all users of the public highway

[3] Progress Status

Expected timeframe for the project delivery:

Completion dates

Sugar Quay: June 2018

New Ludgate: December 2018 52-54 Lime Street: March 2019 10 Fenchurch Avenue: March 2019 30-32 Lombard Street: June 2018

Key Milestones:

Sugar Quay

The key milestone was to have the highway works complete in time for the first occupation of the new building by the end of June 2018. The majority of works were completed by this time; however, the developer was running behind schedule with the private land/highway tie-in works. The last area of the footway was completed in October 2018

New Ludgate

The bulk of the works were completed to the agreed programme. However, welfare facilities on part of the footway on Limeburner Lane prevented the laying of a section of new yorkstone paving. The final section was completed in December 2018

52-54 Lime Street

The key milestone was to construct the highway works in a timely manner to accommodate the new building. This was achieved through close working with the developer and its principal contractor, Skanska

10 Fenchurch Avenue

The key milestone was to construct the highway works in a timely manner to accommodate the new building. This was achieved through regular meeting with the developer and its principal contractor, Sir Robert McAlpine.

30-32 Lombard Street

The key milestone was for the completion of the work in time for the building's practical completion in June 2018.

Are we on track for completing the project against the expected timeframe for project delivery?

Sugar Quay: Yes New Ludgate: Yes

52-54 Lime Street: No – Small section of works on Billiter St is unable to be delivered due to adjacent building construction.

10 Fenchurch: No – Small section of works on Billiter St is unable to be delivered due to adjacent building construction.

30-32 Lombard Street: Yes

Has this project generated public or media impact and response which the City of London has needed to manage or is managing?

No

[4] Finance and Costed Risk

Headline Financial, Scope and Design Changes:

Stage/Project	<u>Sugar</u>	New	<u>52-54</u>	<u>10</u>	<u>30-32</u>
	<u>Quay</u>	<u>Ludgate</u>	<u>Lime</u> Street	Fenchurch Avenue	<u>Lombard</u> Street
G1/2	£200k-	£700k	£250k exc.	£250k-	Under
Estimated	£250k		Leadenhall	£600k	£250k
Cost			Crossing		
Gateway 3/4	N/A	N/A	Leadenhall	N/A	N/A
Estimated			Crossing		
Cost			£538k		
Gateway 5	£221K	£848,800	£864,961	£621,308	£225k
Estimated	(Within	(Increase	(Increase	(Within the	(Within the
Cost	the G2	of	of	G2 band	G2 band
	band	£148,800)	£76,961)	estimate)	estimate)
	estimate)				,
Final Outturn	£159,616	£611,690	£787,109	£421,960	£141,066
Cost					

Total anticipated on-going commitment post-delivery [£]: N/A – projects all delivered to City specifications so transfer to BAU Programme Affiliation [£]:

Top risk:

Projects	Risk Description
Sugar Quay, New	The primary risk for all projects is that the highway works are
Ludgate, 52-54	not completed to the developers' timeframe and the potential
Lime Street, 10	impact of damaging the City's reputation. All projects
Fenchurch	successfully mitigated this risk.
Avenue and 30-32	
Lombard Street	

Top issue realised

Issue Description	Issue Description	Impact and action taken	Realised Cost
Sugar Quay	The raised entry treatment, which was to be located on private land, posed a risk that may have delayed the programme due to the necessary agreements that would've had to be drawn up.		N/A
New Ludgate	The issue of the welfare facilities on the footway resulted in a delay of approximately 18 months.	N/A	N/A

52-54 Lime Street/10 Fenchurch Avenue	development at 40 Leadenhall Street and its impact on	The City and the developer assessed the issue and mitigating options and agreed to pause some work on Billiter Street until the completion of 40 Leadenhall Street.	N/A
30-32 Lombard Street	Risk 3 occurred due to the developer not handing over the works area on time	A new construction programme was followed, and works were completed to a new programme with no negative impacts for either party	N/A

[5] Member Decisions and Delegated Authority

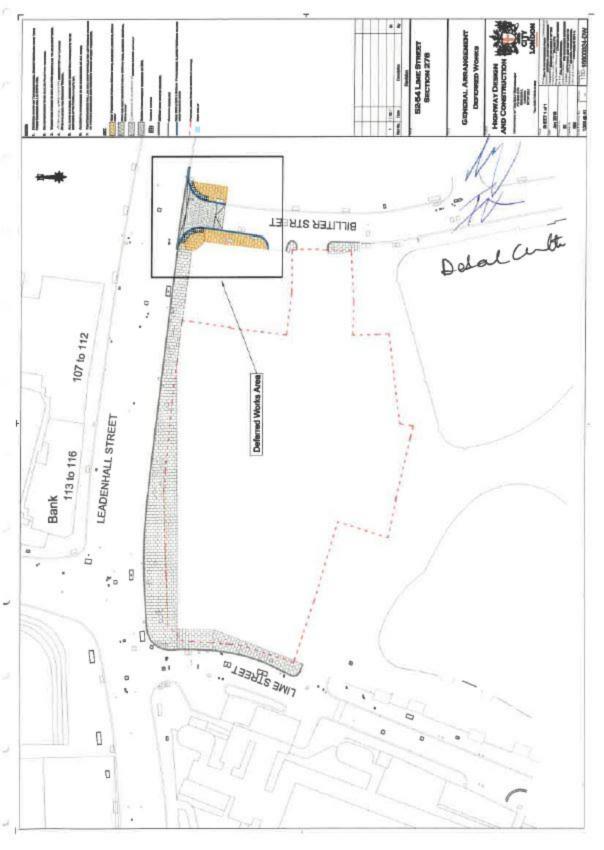
Sugar Quay: G5 Authority to start works was approved under delegated authority in April 2018

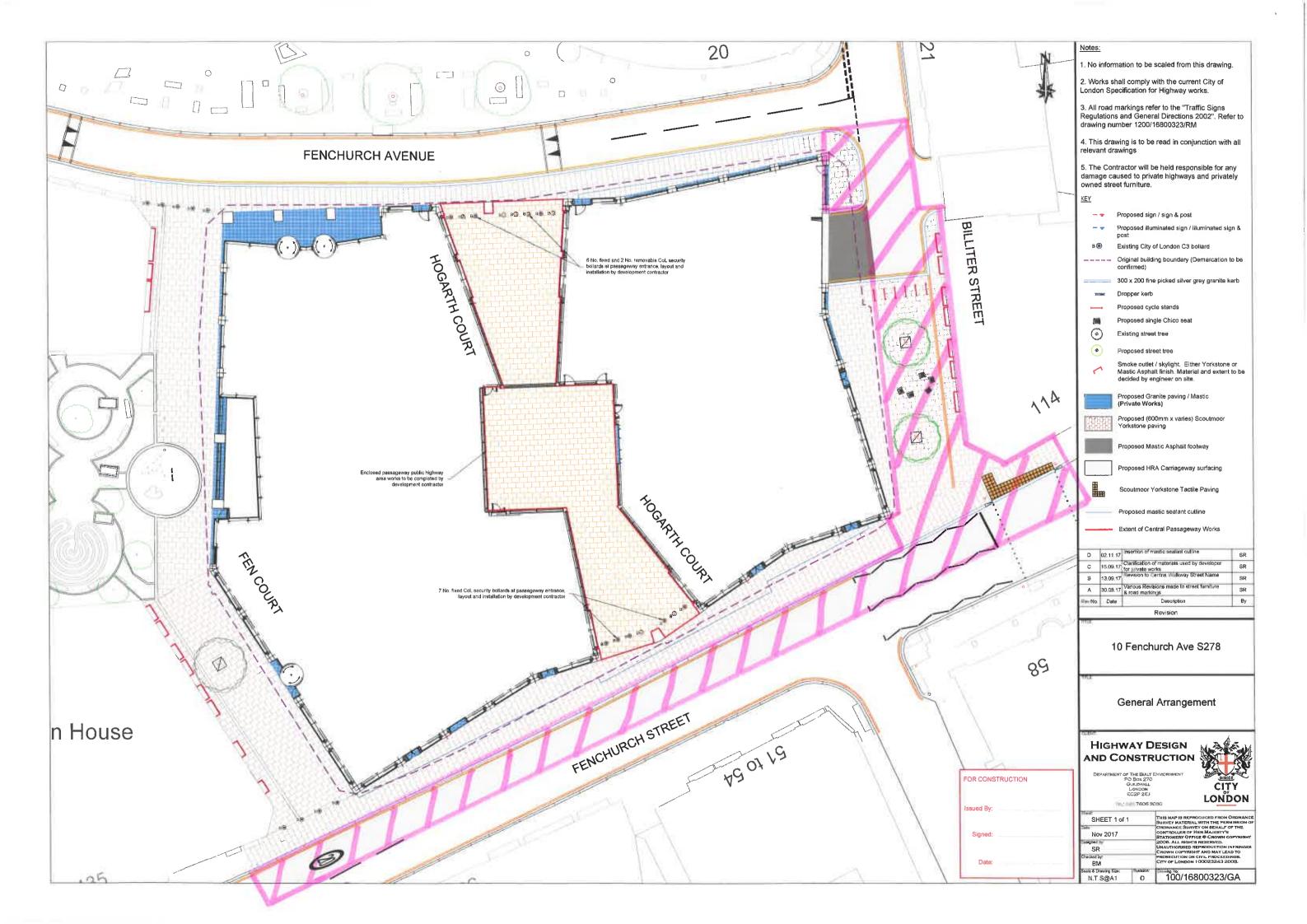
New Ludgate: G5 Authority to start works was approved under delegated authority in July 2014

52-54 Lime Street: G5 Authority to start works was approved under delegated authority in February 2018

10 Fenchurch Avenue: G5 Authority to start works was approved by Members in August 2017

30-32 Lombard Street: G5 Authority to start works was approved under delegated authority in August 2018





Outstanding Works Estimates for

52-54 Lime Street and

10 Fenchurch Avenue

52-54 Lime Street

Outstanding Works Cost Estimate	
52-54 Lime Street S278	
Description	Amount (£)
Staff Costs	4,000
Works	41,060
Total	45,060

10 Fenchurch Avenue

Outstanding Works Cost Estimate		
10 Fenchurch Avenue S278		
Description	Amount (£)	
Staff Costs	13,632	
Works	142,882	
Total	156,514	

G6 Consolidated Report Before & After Images

- Sugar Quay
- New Ludgate
- 50-52 Lime Street
- 10 Fenchurch Avenue
- 30-32 Lombard Street





