

Appendix 2: SUR City Bridges - detailed report EXCLUDING COMPLETED ACTIONS

Report Author: Faith Bowman

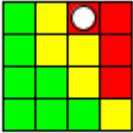
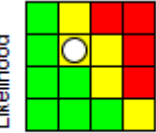

Generated on: 07 August 2019



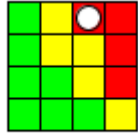
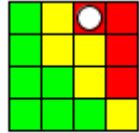

Rows are sorted by Risk Score

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
SUR CB 003 City Bridges: - Substantial vessel strikes 01-Nov-2018 Paul Wilkinson	<p>Cause: Substantial Vessel strike</p> <p>Event: Structural damage to bridge</p> <p>Impact: Instability in bridge structure leading to possible collapse. Death / injury, disruption of traffic, reputational damage, additional costs to repair / replace</p>	 Likelihood Impact	16	<p>City Bridge Trust and Bridge House Estates are undertaking a governance review through an officer Task and Finish Group. The aspect of where risk ownership sits will be considered by this group. The Group is expected to report formally in 2020.</p> <p>In the interim discussions have taken place to put in place a Service Agreement between DBE and CSD to better manage responsibilities and information flow. A draft of this agreement is currently under discussion.</p> <p>25 Jul 2019</p>	 Likelihood Impact	16	31-Mar-2020	 Constant

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
SUR CB 003a	Navigation controls	Navigation is controlled by the Port of London Authority and navigation lights fixed to bridges. Paul Monaghan is an on-going member of the River Crossings Liaison Group. This Group has recently appointed a new Chair, and meetings have recommenced. Paul Monaghan updates CSD at the quarterly meetings as to any actions, activities, or change in the risk status of this item.	Nicholas Gill; Peter Young	25-Jul-2019	31-Mar-2021

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
<p>SUR CB 006 City Bridges: - Wanton Damage / Terrorism</p> <p>01-Nov-2018 Paul Wilkinson</p>	<p>Cause: Wanton Damage / Terrorism Event: Structural damage to bridge/s Impact: Instability in bridge structure, reputational damage, disruption to traffic, additional costs to repair / replace</p>	<p>Likelihood</p>  <p>Impact</p>	<p>16</p>	<p>The inquest into the events on London Bridge recently concluded. The City of London was an interested party in this inquest and provided support relating to correspondence and information.</p> <p>The Coroner will make recommendations, and the City Corporation will seek to understand whether / which items impact upon the bridge structures.</p> <p>City Bridge Trust and Bridge House Estates are undertaking a governance review through an officer Task and Finish Group. The aspect of where risk ownership sits will be considered by this group. The Group is expected to report formally in 2020.</p> <p>In the interim discussions have taken place to put in place a Service Agreement between DBE and CSD to better manage responsibilities and information flow. A draft of this agreement is currently under discussion.</p> <p>25 Jul 2019</p>	<p>Likelihood</p>  <p>Impact</p>	<p>6</p>	<p>31-Mar-2020</p>	<p></p> <p>Constant</p>

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
SUR CB 006a	Counter Terrorism	<p>Sequence of joint workshops were hosted by TFL over July. These related to Threat Assessments for the bridges. The meetings involved TFL, the City Police, the MET Police and DBE. This investigated the risks associated with key bridges, with a different assessment made depending on the bridge.</p> <p>When TFL assess the overall risk, they applied a higher risk impact than the City currently assesses. However, this relates to the overall risk, rather than the element for which the City of London Corporation, and the City Surveyor's Department, is responsible.</p> <p>TFL and DBE will be holding a meeting relating to the threat assessments for the bridges. TFL will be taking the lead in terms of the response. Temporary mitigation by the Metropolitan Police remains in place, but this is not full Hostile Vehicle Mitigation.</p>	Nicholas Gill; Paul Monaghan; Peter Young	25-Jul-2019	31-Mar-2020
SUR CB 006b	Policing	The Bridge House Estate pay additional precept to the City of London Police to provide policing to the bridges.	Nicholas Gill; Paul Monaghan; Peter Young	25-Jul-2019	31-Mar-2020

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
<p>SUR CB 007 City Bridges: - Tunnelling for the Thames Tideway Tunnel</p> <p>01-Nov-2018 Paul Wilkinson</p>	<p>Cause: Tunnelling for the Thames Tideway Tunnel effects bridge structures</p> <p>Event: Bridge/s become inoperable or have reduced operability</p> <p>Impact: Closure, reputational damage, disruption to traffic, additional costs to repair / replace</p>	<p>Likelihood</p>  <p>Impact</p>	<p>16</p>	<p>The tunnelling is expected to conclude in early 2020, with the tunnelling slightly behind schedule currently. The tunnelling will be at Tower Bridge towards the end of this timeframe, and it is expected that this risk, should it not materialise, will diminish significantly following this time.</p> <p>City Bridge Trust and Bridge House Estates are undertaking a governance review through an officer Task and Finish Group. The aspect of where risk ownership sits will be considered by this group. The Group is expected to report formally in 2020.</p> <p>In the interim discussions have taken place to put in place a Service Agreement between DBE and CSD to better manage responsibilities and information flow. A draft of this agreement is currently under discussion.</p> <p>25 Jul 2019</p>	<p>Likelihood</p>  <p>Impact</p>	<p>16</p>	<p>31-Mar-2021</p>	<p></p> <p>Constant</p>

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
SUR CB 007d	Tideway Tunnelling	The City's Engineer, Paul Monaghan is working with the Comptroller and City Solicitor through the Development Consent Order and negotiated protection for the river crossings and, in the case of Tower Bridge, reduced face loss. He and the engineering team are working with the planning lead, Ted Rayment, to ensure that these requirements are being met. Regular weekly, monthly and quarterly meetings take place with the respective parts of TTT. For support DBE have a contract in place with an external engineering consultant appointed for the inspection of river crossings.	Nicholas Gill; Peter Young	25-Jul-2019	31-Mar-2021
SUR CB 007e	Monitoring & Works	Monitoring is on-going on the bridge sites to ensure that risks are managed. Monitoring at Tower Bridge has been in place for circa three years. Millennium Bridge has had its tensioning adjusted to account for any movement	Nicholas Gill; Paul Monaghan; Peter Young	25-Jul-2019	31-Mar-2021

