

## **BARBICAN CENTRE BOARD**

**Wednesday, 18 September 2019**

Minutes of the meeting of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 18 September 2019 at 11.00 am

### **Present**

#### **Members:**

Deputy Dr Giles Shilson (Chairman)	Emma Kane (Ex-Officio Member)
Stephen Bediako (External Member)	Vivienne Littlechild
Russ Carr (External Member)	Lucy Musgrave (External Member)
Simon Duckworth	Graham Packham (Ex-Officio Member)
Alderman David Graves	Judith Pleasance
Gerard Grech (External Member)	Alderman William Russell
Deputy Tom Hoffman (Chief Commoner)	Jenny Waldman (External Member)
Deputy Wendy Hyde	

### **In Attendance**

#### **Officers:**

Sir Nicholas Kenyon	-	Managing Director, The Barbican Centre
Sandeep Dwesar	-	Chief Operating & Financial Officer, Barbican Centre
Jonathon Poyner	-	Director of Operations & Buildings, Barbican Centre
Louise Jeffreys	-	Artistic Director, Barbican Centre
Jenny Mollica	-	Director of Creative Learning, Barbican Centre
Sean Gregory	-	Director of Learning & Engagement, Barbican Centre
Niki Cornwell	-	Head of Finance and Business Administration, Barbican Centre
Steve Eddy	-	Head of HR, Barbican Centre
Nick Adams	-	Senior Policy and Communications Manager, Barbican Centre
Leanne Murphy	-	Town Clerk's Department
Chandni Tanna	-	Communications Team, Town Clerk's Department

### **1. APOLOGIES**

Apologies for absence were received from Deputy Tom Sleight and Wendy Mead.

### **2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

There were no declarations.

### **3. MINUTES**

#### **a. Board Minutes**

The public minutes and summary of the Board meeting held on 24 July 2019 were approved as a correct record subject to one typo.

b. **Finance Committee**

The public minutes of the Finance Committee meeting held on 8 July 2019 were received.

c. **Risk Committee**

The draft public minutes of the Risk Committee meeting held on 24 July 2019 were received.

4. **OUTSTANDING ACTIONS AND WORK PLAN**

The Board noted the various outstanding actions and the updates provided thereon. The workplan for Board meetings in 2019/20 was also noted.

With regards to action 1, Members were advised that dialogue between the Barbican and City Procurement had taken place to ensure productive working for both with regular training for Officers now available. The Chief Operating & Financial Officer met with the Commercial Director and it was agreed that they would revisit would should come through the procurement process.

Concerning action 2, Members were presented with a booklet to be used as a promotional tool for sharing key Barbican messaging to stakeholders. Members suggested referencing that the Barbican was a charitable trust and highlighting work the Centre does outside of London. A Member suggested that the Barbican share a monthly update to all stakeholders similar to Dance Umbrella.

Members were advised that a second joint Away Day between the Barbican and Guildhall School would take place on Monday 2 March 2020.

5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

There were no questions.

6. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There were no urgent items.

7. **EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

**Item No.**

8-17

**Paragraph No.**

3

8. **NON-PUBLIC MINUTES**

a. **Board Minutes**

The non-public minutes of the Board meeting held on 24 July 2019 were approved as a correct record.

b. **Finance Committee**

The non-public minutes of the Finance Committee meeting held on 8 July 2019 were received.

c. **Risk Committee**

The draft non-public minutes of the Risk Committee meeting held on 24 July 2019 were received.

9. **NO-DEAL BREXIT PLANNING**

The Board received a report of the Managing Director concerning the Barbican Centre's preparations for no-deal Brexit.

10. **TECHNOLOGY PROGRAMME UPDATE**

The Board received a report of the Director of Learning & Engagement providing Members with an update on the Barbican's approach to technological development and digital ways of working, outlining progress of key projects and major digital products.

11. **PERFORMANCE REVIEW 2018-19**

The Board received a report of the Managing Director providing updates from the Barbican Directors on their respective areas concerning the performance review assessing the 2018/2019 year.

12. **RISK UPDATE**

The Board received a report of the Director of Operations and Buildings advising Members of the risk management system in place at the Barbican and updating on the significant risks that have been identified and outlining measures for mitigation of these risks.

13. **\*BUSINESS EVENTS UPDATE**

The Board received a report of the Chief Operating & Financial Officer providing an update on Barbican Business Events.

14. **\*BUSINESS REVIEW - JULY ACCOUNTS (PERIOD 4)**

The Board received a report of the Chief Operating & Financial Officer setting out the Business Review for the July 2019 (Period 4) accounts.

15. **\*BARBICAN CENTRE CWP AND ADDITIONAL CAPITAL FUNDS FOR CITY FUND PROPERTIES UPDATE**

The Board received a report of the Director of Operations and Buildings providing Members with an update on the Centre's maintenance and refurbishment projects that fall under the Cyclical Works Programme (CWP) and additional projects funded from other sources.

16. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE BOARD**

There were no questions.

**17. ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT WHILST  
THE PUBLIC IS EXCLUDED**

There were three urgent items.

**The meeting ended at 12.30 pm**

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Chairman

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