

<b>Committee:</b>	<b>Date:</b>
Open Spaces and City Gardens Committee	3 February 2020
<b>Subject:</b> Departmental and Service Committee Budget Estimates and high-level summary Business Plan 2020/21 - Open Spaces Department	<b>Public</b>
<b>Report of:</b> The Chamberlain and the Director of Open Spaces	<b>For Decision</b>
<b>Report authors:</b> Derek Cobbing – Chamberlains Department Gerry Kiefer – Open Spaces Department	

### Summary

This report presents for approval the budget estimates and draft final high-level summary Business Plan for the Open Spaces and City Gardens Committee for 2020/21, for subsequent submission to the Finance Committee. The Open Spaces and City Gardens Committee is the strategic overarching committee for all of the Open Spaces and whilst this report details the 2019/20 & 2020/21 estimates for the Directorate, City Gardens, and Bunhill Fields, summary estimates for all of the other open spaces (excluding Keat's House, Monument, Crematorium and Cemetery, and Tower Bridge which are reported to their respective committees) are also provided in Appendix 6. The budgets have been prepared within the resources allocated to the Director.

### Recommendation

Members are asked to:

- i) review and approve the Open Spaces and City Gardens Committee proposed revenue budget for 2020/21 for submission to Finance Committee,
- ii) review and approve the Open Spaces and City Gardens Committee proposed capital and supplementary revenue projects budgets for 2020/21 for submission to Finance Committee,
- iii) Note the provisional 2020/21 revenue budget for the services overseen by other committees as per Appendix 6.
- iv) authorise the Chamberlain, in consultation with Director of Open Spaces to revise these budgets to allow for any further implications arising from the Fundamental Review, Corporate Projects, other reviews and changes to the Cyclical Works Programme;
- v) agree that minor amendments for 2019/20 and 2020/21 budgets arising during budget setting be delegated to the Chamberlain,
- vi) approve the final draft high-level summary Open Spaces Department Business Plan for 2020/21.

## **Main Report**

### **Background**

1. As part of the new framework for corporate and business planning, departments were asked to produce standardised high-level, 2-side Business Plans for the first time in 2017 for the 2018/19 year. Members generally welcomed these high-level plans for being brief, concise, focused and consistent statements of the key ambitions and objectives for every department.
2. For 2020/21, the high-level summary Business Plan has been further evolved to make use of the information now available and give a better overview of how the department's work contributes to the Corporate Plan. It provides an overview of departmental activity and resources, mainly but not limited to the forthcoming 12 months, including capital and revenue projects. As a high-level summary, this document does not capture the granularity of departmental work but gives the overall picture of departmental activity, customer feedback, trends where applicable and direction of travel.
3. For the first time in 2020/21, high-level summary Business Plans are being brought forward alongside budget estimates, pending full integration of the processes for 2021/22, to inform medium-term financial planning and the development of spending priorities. This report therefore presents the budget estimates and draft final high-level summary Business Plan together as one report and appendices.

### **Proposed Revenue Budget for 2020/21**

4. This report presents in Table 1 at Appendix 1, the budget estimates for 2020/21 for the Open Spaces and City Gardens Committee analysed between:
  - Local Risk Budgets – these are budgets deemed to be largely within the Chief Officer's control.
  - Central Risk Budgets – these are budgets comprising specific items where a Chief Officer manages the underlying service, but where the eventual financial outturn can be strongly influenced by external factors outside of his/her control or are budgets of a corporate nature (e.g. interest on balances and rent incomes from investment properties).
  - Support Services and Capital Charges – these cover budgets for services provided by one activity to another. The control of these costs is exercised at the point where the expenditure or income first arises as local or central risk. Further analysis can be found in Appendix 2.
5. The provisional 2020/21 budgets, under the control of the Director of Open Spaces being presented to your Committee, have been prepared in accordance with guidelines agreed by the Policy & Resources and Finance Committees. These include continuing the implementation of the required budget reductions across both local and central risks, as well as the proper control of transfers of non-staffing

budgets to staffing budgets. For 2020/21 there has been a 2% allowance for pay and price increases, £24,000 in respect of apprentice funding, £8,000 to address energy inflation costs, £107,000 transferred-in to reflect the new Legal Trading Account arrangement, £250,000 to combat Oak Processionary Moth (Agreed by RASC), and £296,000 to support the Learning Programme (Agreed by RASC). This additional funding has been off-set by efficiency savings of 2%, a £13,000 transfer to The Commons to fund staff re-gradings, and a transfer of £15,000 to Town Clerks in relation to recruitment support costs, all of which are within Local Risk. The budget has been prepared within the resources allocated to the Director.

6. Income, increases in income, and reductions in expenditure are shown as positive balances, whereas brackets will be used to denote expenditure, increases in expenditure, or shortfalls in income. Only significant variances (generally those greater than £50,000) have been commented on and are referenced in the relevant table. Overall there is an increase of £298,000 between the 2019/20 Original Budget and the 2020/21 Original Budget. The movement is explained in the following paragraphs.
  
7. Analysis of the movement in staff related costs are shown in Table 2 below. There is an increase of £314,000 in employee expenditure between the 2019/20 original budget and the 2020/21 original budget. Factors influencing this overall increase are a provision for a pay award, incremental progression, restructuring of Grade A posts, holiday back-pay on certain casual pay elements, plus additional resources to support the apprentice programme, and the Learning programme (agreed by RASC).

Table 2 - Staffing statement	Original Budget 2019/20		Latest Approved Budget 2019/20		Original Budget 2020/21	
	Staffing Full-time equivalent	Estimated cost £000	Staffing Full-time equivalent	Estimated cost £000	Staffing Full-time equivalent	Estimated cost £000
	Directorate/Learning Programme	8.00	(586)	14.00	(901)	13.00
City Gardens/Bunhill Fields	34.47	(1,401)	33.83	(1,427)	33.66	(1,461)
<b>TOTAL EMPLOYEE COSTS</b>	<b>42.47</b>	<b>(1,987)</b>	<b>47.83</b>	<b>(2,328)</b>	<b>46.66</b>	<b>(2,301)</b>

8. The increase of £278,000 from the 2019/20 original budget to the 2020/21 original budget in the City Surveyor (see Table 3 below) is mainly within the Cyclical Works Programme. The Cyclical Works Programme is subject to a bid of resources each year with funding not ring-fenced to individual clients, amounts vary considerably for departments as it is all based on an agreed prioritisation which considers health & safety, reputation, income generation and asset performance. Therefore the 2019/20 OR to 2020/21 OR budgets will reflect the change in bids each year and the number of projects which are being delivered over the three years of the programme.

<b>TABLE 3 – CYCLICAL WORKS PROGRAMME &amp; CITY SURVEYOR LOCAL RISK</b>	<b>Original Budget 2019/20</b>	<b>Latest Approved Budget 2019/20</b>	<b>Original Budget 2020/21</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Repairs and Maintenance			
<b>Cyclical Works Programme</b>			
Bunhill Fields	(39)	(100)	(301)
City Gardens	(17)	(122)	(33)
Directorate	-	-	-
	<b>(56)</b>	<b>(222)</b>	<b>(334)</b>
<b>Planned &amp; Reactive Works (Breakdown &amp; Servicing)</b>			
Bunhill Fields	(9)	(5)	(7)
City Gardens	(35)	(53)	(37)
Directorate	-	-	-
	<b>(44)</b>	<b>(58)</b>	<b>(44)</b>
<b>Total City Surveyor</b>	<b>(100)</b>	<b>(280)</b>	<b>(378)</b>

### Potential Further Budget Developments

9. The provisional nature of the 2020/21 revenue budget recognises that further revisions may be required, including in relation to:
- Decisions on funding of the Cyclical Works Programme by the Resource Allocation Sub Committee.
  - Further budget adjustments in relation to the Fundamental Review.

### Revenue Budget 2019/20

10. The 2019/20 latest approved budget includes a resource uplift of £24,000 in respect of the apprentice programme, £3,000 to reflect contribution pay, £8,000 to address energy inflation costs, £296,000 to support the Learning Programme (agreed by RASC), £200,000 to combat Oak Processionary Moth (agreed by RASC), £107,000 transferred-in to reflect the new Legal Trading account arrangement, and an agreed carry forward of £19,000 for the contribution towards the purchase of ULEZ compliant vehicles. This has been partially off-set by a

reduction of £15,000 in relation to Town Clerks recruitment support costs, and £13,000 to fund staff re-gradings at 'The Commons'. The forecast outturn for the current year is in line with the latest approved budget of £2.150M. Movement of the Local Risk Budgets from the 2019/20 Original Budget to the 2019/20 Latest Approved Budget can be found in Appendix 4.

### Draft Capital and Supplementary Revenue Project budgets for 2020/21

11. An annual funding cycle to prioritise capital projects is being introduced for the first time this year, these bids will align with the Departmental Business Plan and Medium-Term Financial Planning Process. Details of these proposed projects which were submitted to Resource Allocation Sub-Committee on the 12th December can be found in Appendix 3 along with the decision which is subject to final approval by Finance Committee and the Court of Common Council.

12. The latest estimated costs of the Committee's current Capital & Supplementary revenue projects are summarised in the Table below.

Service Managed	Project	Exp. Pre 01/04/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	Later Years £'000	Total £'000
<b>CITY FUND</b>							
<u>Pre-implementation</u>							
City Gardens	Churchyard enhancement programme	(83)	(1)				(84)
City Gardens	Finsbury Circus public garden	(136)	(90)	(15)			(241)
<u>Authority to start work granted</u>							
City Gardens	St Botolph's Ball Court	(86)	(20)				(106)
City Gardens	St Mary At Hill Churchyard	(135)	0	(334)			(469)
<b>CITY'S CASH</b>							
<u>Pre-implementation</u>							
City Gardens	Bunhill Fields Heritage Lottery Fund	(54)	(14)				(68)
<b>TOTAL OPEN SPACES &amp; CITY GARDENS</b>		<b>(494)</b>	<b>(125)</b>	<b>(349)</b>	<b>0</b>	<b>0</b>	<b>(968)</b>

- i. Pre-implementation costs comprise feasibility and option appraisal expenditure which has been approved in accordance with the project procedure, prior to authority to start work. It should be noted that the above figures exclude the implementation costs of those schemes which have yet to receive authority to start work.
- ii. Crossrail took possession of Finsbury Circus public garden for use as a work site and will return it to the City once the site works are complete. The reinstatement of the landscape will then proceed, largely funded by compensation monies from Crossrail, subject to approval by the relevant committees.
- iii. The enhancement of facilities at St Botolph's Ball Court will complete in 2019/20.
- iv. Work at St Mary at Hill Churchyard will start on site once access arrangements have been agreed with the owners of the adjacent building.
- v. The Bunhill Fields Heritage Lottery Fund bid was unsuccessful and the project is currently on hold.
- vi. The latest Capital and Supplementary Revenue Project expenditure on approved schemes will be presented to the Court of Common Council for formal approval in March 2020.

13. The Department has submitted the following Capital bids for consideration. Those that relate to the work of this Committee are:

1. Finsbury Circus Garden Reinstatement
3. West Ham Park Playground
4. East Heath Car Park
5. Parliament Hill Athletics Track
6. ParkLife (Wanstead football)
7. Chingford Golf Course
8. Queens Park toilets (Chairman led submission)

(Status of these proposed project budgets can be found in Appendix 3.)

## Draft final high-level summary Business Plan for 2020/21

14. This report presents, at Appendix 7, the draft final high-level summary Business Plan for 2020/21 for the Open Spaces Department. Appendix 8 shows the detail behind the activity statements contained within the high-level plan.
15. This year's Business Plan continues to be based on delivering the vision for the Department: *We enrich people's lives by enhancing and providing access to ecologically diverse open spaces and outstanding heritage assets across London and beyond.* The Department's activities will deliver the three Departmental objectives and twelve outcomes.
16. The vision, objectives and outcomes were agreed by the Open Spaces and City Gardens Committee on 16 April 2019. They were developed during 2017 and 2018 by a cross divisional Board of officers who consulted widely with colleagues across all divisions. The activities that will achieve these outcomes (shown in appendix 7 and in detail in appendix 8) were developed in consultation with the Departments Senior Leadership team, business managers and divisional management teams and collates information outlined in divisional annual work programmes and management plans.
17. In 2018 the Department reviewed its activity against the Corporate Plan's twelve outcomes. It identified that the Department was delivering against ten of the twelve Corporate Plan outcomes. The largest area of delivery was within the Corporate Plan Aim 'Shape outstanding environments'. A pie chart showing our activity against the twelve outcomes is shown in the high level business plan – Appendix 7.
18. Our green flag and green heritage performance measures benchmark the Department against other parks and open spaces across the Country. Our performance within London in Bloom provides a regional benchmark.
19. The Business Plan's key activities are those which will have the greatest impact to residents, workers and visitors within the square mile e.g. progressing Finsbury Circus reinstatement and providing a Visitor Centre at The Monument (both subject to RASC capital funding approval). They will also benefit the local communities around our outer London sites e.g. West Ham Park playground replacement (which has received RASC approval for capital funding), progressing West Ham Park nursery site and biodiversity improvements around Burnham Beeches.
20. The Open Spaces Act 2018 enables the introduction of new management capabilities. We will use this opportunity to develop and extend our licencing arrangements, offer longer leases for commercial use of our buildings and implement agreed approaches for commercial wayleaves.
21. Across the Department we have identified 2% ongoing efficiency savings. For example, City Gardens will review the impact of the use of technology to improve efficiency and provide intelligent management information and share their learning. We will introduce more 'on line' forms and on-line payment methods, continue to

tender contracts and leases. At Hampstead Heath we will be implementing a new waste strategy which will encourage recycling and reduce waste disposal costs.

22. We will be assessing, developing and implementing several new income generating initiatives such as new licencing opportunities e.g. commercial dogwalkers and fitness instructors; charging for car parking on new sites and addressing payment non-compliance. Both existing and new income generating opportunities will be more efficient and customer friendly but will necessitate the provision of reliable, appropriate, cost effective, cash free payment systems.
23. The Department is a committed partner in the Climate Action Technical Group. In conjunction with Department for Built Environment and Town Clerk's Innovation and Growth division we will be working to evaluate the current level of carbon sequestration in our Open Spaces. We will also look to identify new land management opportunities which could increase future carbon sequestration potential.

### **Corporate & Strategic Implications**

24. The Department's activity delivers ten of the twelve Corporate Plan outcomes, across all three of the Corporate Plan aims, as shown by the pie chart within the draft final high-level business plan.

#### **Contribute to a flourishing society**

1. People are safe and feel safe.
2. People enjoy good health and wellbeing.
3. People have equal opportunities to enrich their lives and reach their full potential.
4. Communities are cohesive and have the facilities they need.

#### **Support a thriving economy**

5. Businesses are trusted and socially and environmentally responsible.
6. We have access to the skills and talent we need.

#### **Shape outstanding environments**

7. We are digitally and physically well-connected and responsive.
8. We inspire enterprise, excellence, creativity and collaboration.
9. We have clean air, land and water and a thriving and sustainable natural environment.
10. Our spaces are secure, resilient and well-maintained.

### **Security Implications**

25. None

#### **Public sector equality duty**

26. Should the capital projects be approved for funding it will significantly improve the service and experience provided to our local communities. Where capital funded projects are approved for progress or new policies and strategies developed, we



will undertake 'tests of relevance' and where appropriate, Equality Analysis. Our fees and charges are annually benchmarked with neighbouring facilities, but we will continue to informally assess any negative impact on protected characteristic groups.

### **Resourcing implications**

27. There are currently no resourcing implications identified by this year's Business Plan and the 2020/21 proposed budget.

### **Conclusion**

28. This report presents the budget estimates and final high-level summary Business Plan for 2020/21 for the Open Spaces Department for Members to consider and approve.

### **Appendices**

- Appendix 1 – Budget estimates 2020/21 Table 1
- Appendix 2 – Support Services and Capital Charges
- Appendix 3 – Capital Project Bids for 2020/21
- Appendix 4 – Original Local Risk 2019/20 budget to Latest Approved 2019/20 Local Risk Budget
- Appendix 5 – Original 2019/20 Local Risk Budget to Original Local Risk 2020/21 budget
- Appendix 6 – Estimates Summary of all Open Spaces
- Appendix 7 – Final draft high-level summary Business Plan 2020/21
- Appendix 8 – Detail behind the high-level business plan

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## Appendix 1

TABLE 1 CITY GARDENS, BUNHILL FIELDS AND DIRECTORATE – ALL FUNDS							
Analysis of Service Expenditure	Local or Central Risk	Actual 2018-19 £'000	Original Budget 2019-20 £'000	Latest Approved Budget 2019-20 £'000	Original Budget 2020-21 £'000	Movement 19-20OR to 20-21OR £'000	Paragraph Reference
<b>EXPENDITURE</b>							
Employees	L	(2,094)	(1,936)	(2,247)	(2,301)	(365)	7
Employees	C	(87)	(51)	(81)	-	51	7
Premises Related Expenses	L	(208)	(229)	(245)	(242)	(13)	
Premises Related Expenses	C	(177)	-	-	-	-	
City Surveyor's Local Risk inc cleaning	L	(62)	(44)	(58)	(44)	-	
Cyclical Works Programme	L	(101)	(56)	(222)	(334)	(278)	8
Transport Related Expenses	L	(42)	(45)	(52)	(45)	-	
Supplies & Services	L	(281)	(172)	(323)	(312)	(140)	a)
Supplies & Services	C	-	-	(29)	-	-	
Third Party Payments	L	(49)	(45)	(45)	(45)	-	
Provisions	L	-	(241)	(340)	(466)	(225)	b)
<b>Total Expenditure</b>		<b>(3,101)</b>	<b>(2,819)</b>	<b>(3,642)</b>	<b>(3,789)</b>	<b>(970)</b>	
<b>INCOME</b>							
Other Grants, Reimbursements and Contributions – (Section 106/Rechargeable Works/New Learning Programme – Directorate)	L	191	148	130	148	-	
Other Grants, Reimbursements and Contributions – (Section 106/278)	C	129	-	-	-	-	
Customer, Client Receipts	L	416	334	422	415	81	*
Transfer from Reserves (S106)	L	11	-	-	-	-	
Recharges to Capital Projects	L	36	65	20	65	-	
<b>Total Income</b>		<b>783</b>	<b>547</b>	<b>572</b>	<b>628</b>	<b>81</b>	
<b>TOTAL EXPENDITURE BEFORE SUPPORT SERVICES AND CAPITAL CHARGES</b>		<b>(2,318)</b>	<b>(2,272)</b>	<b>(3,070)</b>	<b>(3,161)</b>	<b>(889)</b>	
<b>SUPPORT SERVICES</b>							
Central Support and Capital Charges		(637)	(597)	(591)	(553)	44	
Recharges within Fund (Directorate Recharges)		286	476	602	615	139	c)
Recharges within Fund (Learning Recharges)		106	99	395	395	296	d)
Recharges Across Funds (Directorate Recharges)		188	304	404	416	112	c)
Recharges to Finance Committee (Corporate and Democratic Core)		115	110	110	110	-	
<b>Total Support Services</b>		<b>58</b>	<b>392</b>	<b>920</b>	<b>983</b>	<b>591</b>	
<b>TOTAL NET EXPENDITURE</b>		<b>(2,260)</b>	<b>(1,880)</b>	<b>(2,150)</b>	<b>(2,178)</b>	<b>(298)</b>	

\*This is made up of smaller (under £50,000) increases and decreases in Customer, Client Receipts.

- a) The increase in Supplies and Services is mainly due to a £107,000 transfer-in to reflect the new Legal Trading Account arrangement.
- b) The £225,000 increase in Provisions is made up of £250,000 additional resources agreed by RASC to combat Oak Processionary Moth across Open Spaces which has yet to be reallocated, and a £25,000 decrease to fund the following, regradings at The Commons (£13,000), Standpipe Charges at City Gardens (£9,000), and Departmental Fleet Management Software costs (£3,000).
- c) The increase in Directorate Recharges (both within fund and across funds) are due to increases in the Directorate budget re the new Legal Trading Framework and Oak Processionary Moth which are fully rechargeable.
- d) The increase in Learning Recharges within Fund relate to additional resources to support the Learning programme agreed by RASC which are rechargeable.

## Appendix 2

Support Services & Capital Charges from/to Open Spaces & City Gardens Committee	Actual	Original Budget	Latest Approved Budget	Original Budget	Movement	Paragraph Reference
	2018-19 £'000	2019-20 £'000	2019-20 £'000	2020-21 £'000	2019-20 OR to 2020-21 OR £'000	
<b>Support Services</b>						
<b>Central Recharges-</b>						
City Surveyor's Employee Recharge	(92)	(64)	(64)	(64)	-	
Admin Buildings	(81)	(80)	(90)	(94)	(14)	
Insurance	(17)	(16)	(16)	(17)	(1)	
I.S.Recharges - Chamberlain	(116)	(104)	(110)	(97)	7	
Capital Charges	(28)	(27)	-	-	27	
<b>Support Services-</b>						
Chamberlain (inc CLPS recharges)	(143)	(137)	(169)	(146)	(9)	
Comptroller and City Solicitor	(33)	(39)	(12)	(9)	30	
Town Clerk	(64)	(73)	(70)	(65)	8	
City Surveyor	(63)	(57)	(60)	(61)	(4)	
<b>Total Support Services &amp; Capital Charges</b>	<b>(637)</b>	<b>(597)</b>	<b>(591)</b>	<b>(553)</b>	<b>44</b>	
<b>Recharges Within Fund</b>						
Directorate Recharges	286	476	602	615	139	a)
Learning Recharges	106	99	395	395	296	b)
Corporate and Democratic Core	115	110	110	110	-	
<b>Total Recharges Within Fund</b>	<b>507</b>	<b>685</b>	<b>1,107</b>	<b>1,120</b>	<b>435</b>	
<b>Recharges Across Funds</b>						
Directorate Recharges	188	304	404	416	112	a)
<b>Total recharges Across Funds</b>	<b>188</b>	<b>304</b>	<b>404</b>	<b>416</b>	<b>112</b>	
<b>Total Support Services &amp; Capital Charges</b>	<b>58</b>	<b>392</b>	<b>920</b>	<b>983</b>	<b>591</b>	

- a) Increase in Recharges are due to the increase in the Directorate budget which is fully rechargeable.
- b) The increase in Learning Recharges relate to additional resources to support the Learning programme agreed by RASC which are rechargeable.

Appendix 3

**Capital Project bids for 2020/21 – all subject to approval by Finance Committee and Court of Common Council.**

**Project - Finsbury Circus Garden Reinstatement**

**Status - To be resubmitted (January's Resource Allocation Sub-Committee)**

**Project - West Ham Park Playground Refurbishment**

**Status – Agreed by RASC**

**Project – East Heath Car Park Resurfacing**

**Status – Agreed by RASC**

**Project – Parliament Hill Athletics Track Resurfacing**

**Status – To be resubmitted (January's Resource Allocation Sub-Committee)**

**Project - Artificial Grass Pitch Provision Wanstead Flats**

**Status - To be resubmitted (January's Resource Allocation Sub-Committee)**

**Project - Chingford Golf Course Development Project**

**Status – Agreed by RASC**

**Project - Queen's Park Public Toilet Rebuild**

**Status - To be resubmitted (January's Resource Allocation Sub-Committee)**

Appendix 4

**Movement between the 2019/20 Original Budget and the 2019/20 Latest Approved Budget**

<b>Open Spaces and City Gardens</b>	<b>£000</b>
<b>Original Net Local Risk Budget (Director of Open Spaces &amp; City Surveyor)</b>	<b>(2,033)</b>
<b>Director of Open Spaces</b>	
Apprentices – centrally funded	(24)
Increase to energy budgets following additional resources agreed at RASC	(8)
Contribution pay	(3)
Distribution of Director’s resources to fund staff re-grading at ‘The Commons’	13
Transfer to Town Clerks in relation to recruitment support costs	15
Transfer in relation to the new Legal Trading account arrangement	(107)
Resources agreed by RASC to support the Learning Programme	(296)
Resources agreed by RASC to combat Oak Processionary Moth	(200)
Agreed carry forward for the contribution towards the purchase of ULEZ compliant vehicles	(19)
Transfer to Town Clerk’s in relation to combat Climate Change	75
<b>City Surveyor</b>	
Planned & Reactive Works including Cleaning	(14)
<b>Latest Approved Net Local Risk Budget (Director of Open Spaces &amp; City Surveyor)</b>	<b>(2,601)</b>

Appendix 5

**Movement between the 2019/20 Original Budget and the 2020/21 Original Budget**

<b>Open Spaces and City Gardens</b>	<b>£000</b>
<b>Original Net Local Risk Budget (Director of Open Spaces &amp; City Surveyor)</b>	<b>(2,033)</b>
<b>Director of Open Spaces</b>	
Apprentices – centrally funded	(24)
Increase to energy budgets following additional resources agreed at RASC	(8)
Distribution of Director’s resources to fund staff re-grading at ‘The Commons’	13
Transfer to Town Clerks in relation to recruitment support costs	15
Transfer in relation to the new Legal Trading account arrangement	(107)
Resources agreed by RASC to support the Learning Programme	(296)
Resources agreed by RASC to combat Oak Processionary Moth	(250)
Inflation 2%	(51)
Efficiency savings 2%	51
<b>City Surveyor</b>	
Planned & Reactive Works including Cleaning	-
<b>Original Net Local Risk Budget (Director of Open Spaces &amp; City Surveyor)</b>	<b>(2,690)</b>

## Appendix 6

### **Estimates Summary of all Open Spaces.**

The table below gives a summary overview of all the Open Spaces estimates which have or will be reported to their respective committee (excluding Keat's House, Monument, Tower Bridge, and the Crematorium & Cemetery).

<b>Summary of all Open Spaces.</b> (Includes Local Risk, Central Risk, and Recharges/Support Services)	Original Budget (OR) 2019/20	Latest Approved Budget 2019/20	Original Budget (OR) 2020/21	Movement 2019/20 OR to 2020/21 OR
	£000	£000	£000	£000
<b>Expenditure</b>				
Open Spaces & City Gardens	(2,819)	(3,642)	(3,789)	(970)
West Ham Park	(1,363)	(1,350)	(1,230)	133
Epping Forest	(5,594)	(6,757)	(6,812)	(1,218)
The Commons	(2,374)	(2,826)	(2,555)	(181)
Hampstead Heath, Highgate Wood & Queen's Park	(9,190)	(10,051)	(9,223)	(33)
<b>Income</b>				
Open Spaces & City Gardens	547	572	628	81
West Ham Park	245	258	262	17
Epping Forest	1,424	1,403	2,004	580
The Commons	368	402	380	12
Hampstead Heath, Highgate Wood & Queen's Park	2,822	3,052	3,196	374
<b>Support Services</b>				
Open Spaces & City Gardens	392	920	983	591
West Ham Park	(223)	(305)	(288)	(65)
Epping Forest	(1,078)	(1,198)	(1,187)	(109)
The Commons	(377)	(404)	(380)	(3)
Hampstead Heath, Highgate Wood & Queen's Park	(1,551)	(1,767)	(1,694)	(143)
<b>Total Net Expenditure</b>	<b>(18,771)</b>	<b>(21,693)</b>	<b>(19,705)</b>	<b>(934)</b>