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Project Coversheet

[1] Ownership & Status

UPI: 11962

Core Project Name: Thames Court Footbridge

Programme Affiliation (if applicable): n/a

Project Manager: Mark Bailey

Definition of need: This project related to essential structural maintenance works to a cable stayed footbridge over Upper Thames Street adjacent to Thames Court, Queenhithe. The bridge was previously acquired from private ownership and was previously closed to the public on safety grounds due to a number of defects. Following structural assessment of the bridge to confirm capacity, a number of remedial measures were designed to bring the bridge back into public service

Key measures of success: (as defined at earlier gateways)

- | |
|--|
| 1) Completion of scheduled maintenance works to bring the bridge back into public service by the end of 2018 |
| 2) Improving the condition and residual value of the assets, within the allocated project budget |
| 3) Further mitigation of vibration issues with the bridge and improvement of public comfort levels |

Expected timeframe for the project delivery: (original) Late 2018

Key Milestones:

Are we on track for completing the project against the expected timeframe for project delivery?

The completion of the project was delayed to May 2019, due to unforeseen conditions arising during construction

Has this project generated public or media impact and response which the City of London has needed to manage or is managing?

No media impact, although local residents and ward members took a keen interest in the project and the re-opening of the bridge.

[2] Finance and Costed Risk

Headline Financial, Scope and Design Changes:

'Project Proposal' G1/2 report (as approved by Town Clerk under delegated authority, 12/01/2018):

- Total Estimated Cost (excluding risk): £250,000
- Resources to reach next Gateway (excluding risk): £100,000 for preliminary investigations and structural assessment only.
- Spend to date: n/a
- Costed Risk Against the Project: n/a
- Estimated Programme Dates: Recommendation on options for bridge to be brought back to committee for March 2018

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'Options Appraisal and Design' G3-4 report (as approved by PSC 18/07/2018):

- Total Estimated Cost (excluding risk): £343,000
- Resources to reach next Gateway (excluding risk): £71,000
- Spend to date: £79,000
- Costed Risk Against the Project: £224,000
- CRP Requested: £224,000
- CRP Drawn Down: nil
- Estimated Programme Dates: Re-opening of bridge late-December 2018

Scope/Design Change and Impact: The project budget was raised to £567,000 at G3-4 (inclusive of £224,000 risk allowance), to cover the revised scope of proposed design and implementation of remedial works

'Issues' Report (post G3-4) (as approved by PSC 07/11/2018):

- Total Estimated Cost (excluding risk): £343,000
- Resources to reach next Gateway (excluding risk): n/a
- Spend to date: £125,000
- Costed Risk Against the Project: £224,000
- CRP Requested: £224,000
- CRP Drawn Down: **£100,000**
- Estimated Programme Dates: Re-opening of bridge early 2019

Scope/Design Change and Impact: Members were updated on high tender costs and ongoing post-tender discussions, requiring CRP Draw Down. Delegated authority was also requested at G5 upon completion of post-tender discussions.

'Authority to start Work' G5 report (as approved by Chief Officer under delegated authority 08/11/2018):

- Total Estimated Cost (excluding risk): **£421,000**
- Resources to reach next Gateway (excluding risk): £296,000
- Spend to date: £125,000
- Costed Risk Against the Project: **£124,000**
- CRP Requested: £124,000
- CRP Drawn Down: nil
- Estimated Programme Dates: Re-opening of bridge early 2019

Scope/Design Change and Impact: Authority given to appoint contractor, following successful post-tender discussions.

'Issues' Report (post G5) ("For Information" report, seen by PSC 12/12/2018):

- Total Estimated Cost (excluding risk): *as previous*
- Resources to reach next Gateway (excluding risk): *as previous*
- Spend to date: *as previous*
- Costed Risk Against the Project: *as previous*
- CRP Requested: *as previous*
- CRP Drawn Down: *as previous*
- Estimated Programme Dates: **Estimated completion 24th February 2019**

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Scope/Design Change and Impact: For Information report, advising members of estimated completion date 24th February 2019 following final coordination of road closures with Transport for London and delayed appointment of contractor at G5

'Issues' Report (post G5) (as approved by PSC 07/11/2018 under Urgency):

- Total Estimated Cost (excluding risk): £421,000
- Resources to reach next Gateway (excluding risk):
- Spend to date: £394,000
- Costed Risk Against the Project: £124,000
- CRP Requested: £124,000
- CRP Drawn Down: **£100,000**
- Estimated Programme Dates: **Estimated completion May 2019**

Scope/Design Change and Impact: Delay and additional cost to the project, due to additional defects discovered upon exposure during construction. Drawn down from CRP requested of members under urgency

Total anticipated on-going commitment post-delivery [£]: The re-opened bridge will be included in the asset management plans for highway structures, allowing for routine inspections and cyclical maintenance. Future maintenance is estimated at £1 Million on a 20 to 25-year cycle, predominantly related to cyclical painting of steelwork and replacement of stays over a strategic TFL route.

Programme Affiliation [£]: n/a