

City of London: Projects Procedure Corporate Risks Register

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| Project Name: | Tower Bridge Service Trenches Refurbishment | PM's overall risk rating: | Low | CRP requested this gateway | £ - | Average unmitigated risk | 5.0 | Open Risks | 6 |
| Unique project identifier: | 12197 | Total estimated cost (exc risk): | £ 425,000 | Total CRP used to date | £ - | Average mitigated | 4.0 | Closed Risks | 0 |

| General risk classification | | | | | | | | | | Mitigation actions | | | | | | | Ownership & Action | | | | | | |
|-----------------------------|---------|---------------------------|---|---|--|--------------------------------------|------------|----------------------------------|-------------------------------------|------------------------------|---|---------------------|---|---------------------------------------|-----------------------------------|----------------------------|--------------------|------------|-------------|---|--|---|--|
| Risk ID | Gateway | Category | Description of the Risk | Risk Impact Description | Likelihood Classification pre-mitigation | Impact Classification pre-mitigation | Risk score | Costed impact pre-mitigation (£) | Costed Risk Provision requested Y/N | Confidence in the estimation | Mitigating actions | Mitigation cost (£) | Likelihood Classification post-mitigation | Impact Classification post-mitigation | Costed impact post-mitigation (£) | Post-Mitigation risk score | CRP used to date | Use of CRP | Date raised | Named Departmental Risk Manager/Coordinator | Risk owner (Named Officer or External Party) | Date Closed OR/Realised & moved to Issues | Comment(s) |
| R1 | 4 | (1) Compliance/Regulatory | Delays in receiving approvals from planning authorities and Historic England for change of cover type | Delay to works commencing and/or reversion to more expensive heavy covers matching existing | Possible | Serious | 6 | £150,000.00 | N | B – Fairly Confident | Early consultation with planning authorities and Historic England, prior to committing to product or contractor | £0.00 | Unlikely | Serious | £0.00 | 4 | £0.00 | | 21/10/19 | Built Environment | Mark Bailey | | Positive consultation conducted prior to G3/4. Full agreement prior to G5 |
| R2 | 5 | (1) Compliance/Regulatory | Unable to gain timely approval from TfL for temporary lane or footway closures | Delay to works commencing and/or alternative phasing or additional TM requirements stipulated | Possible | Minor | 3 | £20,000.00 | N | B – Fairly Confident | Early consultation with TfL and other local stakeholders, not least Tower Bridge Exhibition | £0.00 | Unlikely | Minor | £0.00 | 2 | £0.00 | | 21/10/19 | Built Environment | Mark Bailey | | Consultation to take place prior to G5 |
| R3 | 6 | (3) Reputation | Public dissatisfaction with works | Reputational damage of City and TB Exhibition | Possible | Minor | 3 | £0.00 | N | B – Fairly Confident | Early consultation with PR/Media Team, TfL and TB Exhibition - as for previous projects | £0.00 | Unlikely | Minor | £0.00 | 2 | £0.00 | | 21/10/19 | Built Environment | Mark Bailey | | Consultation to take place prior to G5 |
| R4 | 6 | (9) Environmental | Contaminated silt discovered in trenches | Cost and delay impact | Possible | Serious | 6 | £20,000.00 | N | B – Fairly Confident | Random sampling of silt samples prior to G5 | £3,000.00 | Possible | Serious | £20,000.00 | 6 | £0.00 | | 21/10/19 | Built Environment | Mark Bailey | | Sampling will not reduce the risk of the costs of disposal. However, it will identify the risk prior to construction in order to inform a later CRP at G5 |
| R5 | 6 | (9) Environmental | Asbestos containing materials found in redundant services | Cost and delay impact | Possible | Serious | 6 | £100,000.00 | N | C – Uncomfortable | Review of past surveys for ACM and potential random sampling | £3,000.00 | Possible | Serious | £100,000.00 | 6 | £0.00 | | 21/10/19 | Built Environment | Mark Bailey | | Sampling will not reduce the risk of the costs of remediation. However, it will identify the risk prior to construction in order to inform a later CRP at G3/4 or whether to exclude stripping of old services from the scope of works as part of this project |
| R6 | 5 | (2) Financial | Existing seating frames in poor condition and cannot be retained (as Option 3) | Cost and delay impact | Possible | Serious | 6 | £380,000.00 | N | B – Fairly Confident | Investigate prior to G5 so that Option 3 (to retain angles) can be confirmed | £6,000.00 | Unlikely | Serious | £0.00 | 4 | £0.00 | | 20/03/20 | Built Environment | Mark Bailey | | Option 3 relies on retaining existing seating frames, which are believed to be in good condition. This needs to be confirmed by investigations prior to G5 and contract |