

## Appendix 2: 2020/21 – 2022/23 Delivery Plan and Q1 2020/21 update

Major Projects Programme							
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals and Corporate Plan outcomes	DBE project priority ranking and Corporate Risk	Q1 update
<p><b>Bank Junction and surrounding streets –</b> 'All Change at Bank' Walking and public realm improvements</p>	2013/14	2022/23	OSPR S106 TfL	4,000-5,600	Primary delivery of proposals 1, 2, 7 11, 12, 20, 24 Corporate plan outcomes 1, 9	DBE Review 4 CR20	<p>£4m capital funding has been provisionally allocated for post G4 detailed design and construction. The project financial range has been scaled back to reflect this.</p> <p>Gateway 3 approval was obtained in May 2020 to proceed with 3 options into more detailed design, looking at different combinations of road closures/ further restrictions. on track for a Gateway 4 report in October 2020.</p>
<p><b>Moorgate Crossrail Integration</b> Walking improvements to junction and surrounding public realm (in conjunction with Crossrail)</p>	2019/20	2025	S278 S106 Crossrail	2,000 + further S106 to be agreed	Primary delivery of proposals 1, 2, 7, 20, 47 Corporate plan outcomes 1, 9	DBE Review 8 CR20	<p>Finsbury Circus western arm on hold due to ongoing settlement issues. Working with Crossrail Ltd. to address this. TfL to commence pedestrian modelling, with preliminary results expected September 2020.</p>

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<p><b>St Paul's gyratory removal –</b></p> <p>Traffic management measures removal of St Paul's gyratory system and Museum of London roundabout.</p>	2013/14	2025	CIL S106	27,800	<p>Primary delivery of proposals 1, 2, 24, 7, 8, 20</p> <p>Secondary 11, 12</p> <p>Corporate Plan outcomes 1, 9</p>	DBE Review 1 CR20	Further capital funding bid required – currently on hold awaiting further developments on Centre for Music corporate project Centre for Music corporate project
<p><b>Liverpool St Crossrail Integration</b></p> <p>Walking improvements to junction and surrounding public realm (in conjunction with Crossrail) and to streets connecting Liverpool Street Station</p>	2019/20	<p>Phase 1 – late 2020/21, Phase 2.1 - late 2021, Phase 2.2 - 2024/25</p>	S278 S106 Crossrail	<p>2,000 (Phase 1)</p> <p>+£1,400 S106 funding for Phase 2</p>	<p>Primary delivery of proposals 1, 2, 7, 20</p> <p>Secondary 47</p> <p>Corporate plan outcomes 1, 9</p>	DBE Review 3 CR20	<p>Project split into 3 phases:</p> <p>Phase 1 – Under construction, fully funded by Crossrail in immediate area around station; programme delayed - pending update from TfL.</p> <p>Phase 2.1 – S106 funded 'quick win' local area improvements to accommodate crossrail opening; and</p> <p>Phase 2.2 - S106 &amp; 278 funded long term potentially transformational changes to the Liverpool Street area.</p> <p>Overall programme not impacted.</p>

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<b>Legible London</b> pedestrian signing scheme	2019/20	2020/21	LIP OSPR	2,144	Primary delivery of proposals 6, 2, 1 Corporate plan outcome 9.		Project largely complete - still expected to be complete by year end 20/21, overall programme not affected.
<b>Fleet Street Area Healthy Streets Plan</b> Healthy Streets Plan traffic management study and improvement required for Fleet Street between Chancery Lane and Ludgate Circus  (scheme development only, implementation beyond Delivery Plan period – 2025-2040)	2020/21	2021/22 (2025-2040)	CoL CIL OSPR	250	Primary delivery of proposals 1, 2, 11, 12, 20 Secondary 38 Corporate plan outcomes 1, 9	CR20	Work to commence later in 2020.

Minor Schemes Programme							
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals and Corporate Plan outcomes Corporate Risk	Corporate Risk	Q1 update
<p><b>Healthy Streets minor schemes</b></p> <p>Small scale interventions at targeted locations to reduce road danger, improve accessibility, enhance the walking and cycling experience, and/or deliver bus priority, people walking.</p>	2019/20	Ongoing	TfL – LIP	920 (to 2021/22)	<p>Primary delivery of proposals 20, 1, 2, 16</p> <p>Corporate plan outcomes 1, 3, 9</p>	CR20	<p>The works at Gresham Street/Old Jewry and Basinghall St are substantially complete. Works at Gresham Street/Wood Street, Creechurch Lane/Leadenhall St and at Old Broad Street by Pinner's Passage have been delayed by COVID-19. Works now expected in 2021/22.</p> <p>Commenced consultation on bus priority measures on Ludgate Hill and London Wall. Delivery expected in 2020/21.</p> <p>Overall programme impacted by at least a 6-month delay to the annual rolling programme, although there is potential to accelerate delivery if some of the temporary works for COVID-19 are made permanent.</p>
<p><b>Puddle Dock Pedestrian route</b> safety and provision of new walking route (further scheme elements</p>	2019/20	2021/22	TfL - LIP	385	<p>Primary delivery of proposals 1, 2, 20</p> <p>Secondary 48</p>	CR20	<p>Highway works commenced in early 2020 and have been delayed due to COVID-19. Works expected to recommence in 2021/22 (subject to TfL</p>

<b>Minor Schemes Programme</b>							
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to be delivered by TfL on TLRN)					Corporate plan outcomes 1, 9		funding and delivery of their crossing over Upper Thames St).
<b>Riverside Walkway Globe View section.</b> Reinstatement and improvement of Thames path for public access	2019/20	2021/22	TfL – LIP S106 S278	450-650	Primary delivery of proposals 3, 5 Corporate plan outcome 9	CR20	Design work in progress. Overall programme impact 6 month minimum and subject to TfL funding decision in September 2020.
<b>Mansion House Station Environs</b> walking and public realm improvements, including routes to rail stations	2019/20	2021/22	TfL – LIP S106 S278	400	Primary delivery of proposals 2, 1 Corporate plan outcome 9		Design work in progress. Overall programme impact 6 month minimum and subject to TfL funding decision in September 2020.
<b>Disabled parking bay adjustments</b>	2019/20	2020/21	CoL	15	Secondary support proposal 16 Corporate plan outcome 3		Statutory consultation commenced at the end of August. Delivery anticipated by the end of 2020/21.

Strategic Transportation Programme							
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals and Corporate Plan outcomes	Corporate Risk	Q1 update
<b>Future Transport Programme</b>	2019/20	Ongoing	CoL officer time	-	Primary delivery of proposals 43, 44, 45		Programme being developed and our approach has been refined. E-scooters trial being developed with TfL and central London boroughs.
<b>City Wide 15 mph speed limit</b> Schemed development; implementation and education programme	2019/20	2021/22	TfL – LIP	200	Primary delivery of proposal 20 Secondary 1, 2 Corporate Plan outcome 1	CR20	Application to DfT in progress to submit September 2020. Overall programme not impacted subject to LIP funding continuing.
<b>Sustainable logistics centre</b> Co-location major suppliers including, waste collection, courier services, (feasibility and scheme development; implementation to follow in 2030)	2020/21	2030	CoL	TBC	Primary delivery of proposals 38, 39, 11, Secondary 2, 29 Corporate plan outcomes 5, 9		Work to commence later in 2020.
<b>City of London Streets Accessibility Standard (CoLSAS)</b> City of London Street Accessibility Standard and Audit, and plan for delivery	2019/20	2020/21	TfL – LIP	50	Primary delivery of proposals 16, 1 Secondary 2, 11 Corporate plan outcomes 1, 3, 8	CR20	Delay of approximately 6 months to completion of report due to COVID-19 impact on research. Agreed revised approach to developing standard.

Strategic Transportation Programme							
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals and Corporate Plan outcomes	Corporate Risk	Q1 update
<b>Sustainable Servicing Programme</b> policy and guidance working with TfL	2019/21	2020/21	CoL officer time	-	Primary delivery proposal 39	CR21	Work to commence later in 2020 awaiting TfL.
<b>Shared use Review</b> for walking and cycling - Policy and design guide	2019/20	2020/21	CoL officer time	-	Primary delivery of proposals 2, 20, 24, 1, Corporate plan outcome 9		Identification of sites completed. Approach and criteria being developed in conjunction with Accessibility Standard. Review expected to be completed in 2020/21. Delivery 2021/22
<b>Last mile delivery hubs</b> Two 'last mile' logistics hubs in underutilised City Corporation assets by 2022. A further three hubs by 2025	2019/20	2021/22	CoL officer time)	-	Primary delivery of proposals 38, 39, 11 Secondary 32, 2 Corporate plan outcomes 5, 9	CR21	An invitation to bid for 2000sqft at London Wall car park was released in late February with a deadline of early May. Work to progress September 2020; 6 month delay to programme
<b>Kerbside Review</b> Comprehensive review of on-street parking and loading activity	2019/20	2021/22	LIP	100	Primary delivery of proposal 14 Secondary 11 Corporate plan outcomes 5, 9		Data from the kerbside surveys and a motorcycle study looking at travel behaviour has been analysed. A 'Current Conditions and Issues report' has been completed with an Action Plan for changes and further assessment in line with adopted Transport Strategy Proposals.

Strategic Transportation Programme							
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<p><b>EV Infrastructure Action Plan</b></p> <p>Assessed demand for infrastructure completed with a number of actions during 2020/21 to assist with delivering sufficient new charging capacity; including innovative projects</p>	2019/20	2020/21	CoL	*	<p>Primary delivery proposal 30</p> <p>Corporate plan outcome 11</p>	CR21	<p>Completed recommendations reported to March 2020 committees. Actions to deliver new infrastructure to be taken forward during 2020. 6 month delay to actions identified.</p> <p>Installation of EV rapid hub at Baynard House in progress , delayed completion due to COVID-19 working restrictions and CoL ventilation works. Completion now anticipated December 2020.</p>



Cycling Programme							
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals and Corporate Plan outcomes	Corporate Risk	Q1 update
<p><b>City Cycle Network Phase 1</b> scheme implementation:</p> <p>Route 1: CS1 to Monument via Bank (subject to funding confirmation from TfL)</p> <p>Route 2: Aldgate to Blackfriars via Bank (including improvements at Mansion House junction with TfL)</p>	2019/20	2022/23	TfL	2-4,000	<p>Primary delivery of proposals 1, 24, 20</p> <p>Secondary 11, 12</p> <p>Corporate plan outcomes 1, 9</p> <p>Primary delivery of proposals 1, 24, 20</p> <p>Secondary 11, 12</p> <p>Corporate plan outcomes 1, 9</p>	CR20 & CR21	Survey of existing conditions completed. Draft proposals being reviewed alongside the temporary COVID measures. Consultation anticipated in 2021/22. Overall programme delayed by at least 12 months.
Cycle route Quietway 11 Queen Street upgrade	2019/20	2021/22	TfL	500	<p>Primary delivery of proposals 1, 24, 20</p> <p>Secondary 11, 12</p> <p>Corporate plan outcomes 1, 9</p>	CR20 & CR21	Cycle infrastructure upgrades largely completed. Overall programme impacted by at least 12 months delay and is dependent on TfL funding decision in 2021/22.

Cycling Programme							
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals and Corporate Plan outcomes	Corporate Risk	Q1 update
<b>City Cycle Network Phase 1</b> scheme development: Route 3: Duke's Place to St Paul's Gyratory Route 4: Bank to Holborn	2021/22	2024/25	TfL	TBC	Primary delivery of proposals 1, 24, 20 Secondary 11, 12 Corporate plan outcomes 1, 9	CR20 & CR21	N/A
<b>Cycle Parking</b> implementation of additional space for standard and dockless cycles	2020/21	2020/21	CoL	15 + external TBC	Primary delivery of proposal 25		Additional dockless cycle bays being identified to facilitate expansion.

<b>Public Realm Programme</b>							
<b>Project description</b>	<b>Start date</b>	<b>End date</b>	<b>Funding sources</b>	<b>Total cost £,000</b>	<b>Transport Strategy proposals and Corporate Plan outcomes</b>	<b>Corporate Risk</b>	<b>Q1 update</b>
<b>Moor Lane</b> – Meanwhile project followed by permanent public realm enhancements	2021/22	2022/23	S106 S278	70 (temporary scheme) TBC (permanent scheme)	Primary delivery of proposals 2, 5, 7		Meanwhile project involving greening design complete. Install due in 2020. Landscaping scheme to be implemented following completion of development. On programme.
<b>Mark Lane area</b> – public realm and walking improvements	2020/21	2020/21	S106	800	Primary delivery of proposals 2, 5, 7		Authority to start work on next stage of scheme going to committees in July. On programme
<b>Barts Close public realm improvements</b>	2017/18	2020/21	S106 S278	4,500	Primary delivery of proposals 2, 5, 7		Phase 3 is under construction
<b>55 Moorgate</b> – public realm and walking improvements	2020/21	2020/21	S106	300	Primary delivery of proposals 2, 5, 7		Works are due to start this summer.
<b>Creed Court</b> – public realm improvements	2020/21	2021/22	S106/S278	750	Primary delivery of proposals 2, 5, 7		Delayed due to COVID-19, awaiting updated programme from the developer.

Public Realm Programme							
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals and Corporate Plan outcomes	Corporate Risk	Q1 update
<b>22 Bishopsgate public realm improvements</b>	2020/21	2021/22	S278	1,300			Works are under construction.
<b>150 Bishopsgate public realm improvements</b>	2020/21	2021/22	S278	1,300			Awaiting updated programme from developer following COVID-19 delays.
<b>100 Minorities public realm enhancements</b>	2019/20	2021/22	TfL – LIP S106 S278	1,000-1,200	Primary delivery of proposals 2, 7 Corporate plan outcome 9		Design in progress, awaiting consultation stage. Programme delayed by 6 months.
<b>Middlesex Street (Petticoat Lane Market)</b> Public realm improvements to support a rejuvenated market and increase pedestrian priority at key locations	2020/21	2021/22	S106	900	Primary delivery of proposals 2, 6, 13,		Design work for public realm elements of project being progressed ahead of Gateway 5 report in late 2020.
<b>Public Realm SPD and Technical Manual update</b>	2020/21	2021/22	TfL/S106	TBC	Supports proposal 2		Work to start later in 2020

City Cluster Area Programme							
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals and Corporate Plan outcomes	DBE project priority ranking Corporate Risk	Q1 update
<p><b>City Cluster Area Programme</b></p> <p>A range of projects to deliver pedestrian priority, traffic reduction, public realm improvements, greenery and climate change resilience, and activation and engagement. Includes City Cluster Healthy Streets Plan and Zero Emission Zone.</p>	2019/20	2022/23	TfL – LIP & LN S106 CIL EU	6,500	<p>Primary delivery of proposals 1, 2, 7, 8, 11, 12, 13, 20, 29, 38,</p> <p>Secondary 24, 25</p> <p>Corporate plan outcomes 1, 9</p>	<p>DBE Review 6 &amp; 10</p> <p>CR20 &amp; CR21</p>	<p>The feasibility modelling for the City Cluster Healthy Streets Plan has been put on hold as temporary COVID-19 transport recovery measures have been implemented throughout the project area. The feasibility modelling will resume in September 2020 and the overall programme has a delay of 3 to 4 months. The St Mary Axe Experimental Timed Closure development work has paused due to the temporary COVID-19 transport recovery measures introduced. At this stage, the experimental timed closure scheme may be modified or superseded by a decision to make permanent the COVID-19 recovery measures. The zero emission zone project is currently on hold and will be reviewed once transport and air quality impacts of COVID-19 are better understood.</p>

Smithfield and Barbican Area Programme							
Project description	Start date	End date	Funding sources	Total cost £,000	Transport Strategy proposals and Corporate Plan outcomes	DBE project priority ranking and Corporate Risk	Q1 update
<p><b>West Smithfield Public Realm and Transportation measures</b></p> <p>Implementation of <b>public realm and transport measures</b> improvements to support Culture Mile and Museum relocation. Incorporates Smithfield section of Barbican &amp; Smithfield - Healthy Streets Plan;</p>	2019/20	2026	CoL S106 OSPR	715 with additional costs TBC	Corporate plan outcomes 1, 9	DBE Review 5  CR20 & CR21	<p>Baseline research has been completed, including public realm analysis, traffic surveys, and Healthy Streets checks and surveys.</p> <p>Possible transport phasing has been set out. Transport modelling quotes have been received; these are on hold until further information about Covid measures are understood.</p> <p>Public Realm concept design based on transport phasing has been drafted. Targeted engagement with stakeholders is ongoing. A Gateway 3 report will be presented in October 2020.</p>

<p><b>Beech Street Transport and Public Realm Improvements</b> air quality and public realm enhancements</p> <p>Incorporates Barbican and Golden Lane section of Barbican &amp; Smithfield - Healthy Streets Plan.</p>	2018/19	2023/24	CIL	1,700 with additional costs tbc	<p>Primary delivery of proposals 2 11, 7, 8</p> <p>Secondary 29</p> <p>Corporate plan outcomes 1, 11</p>	<p>DBE Review 11</p> <p>CR20 CR21</p>	<p>Zero Emission Street experimental traffic order has been in place since March 2020. Onsite. Consultation period and monitoring phase extended due to COVID-19 impacting on traffic patterns and enforcement. Overall programme impact for 1 up to 12 months. Approach to Healthy Streets Plan and public realm improvements programme currently being reviewed in preparation of potential capital bid.</p>
<p><b>Barbican &amp; Golden Lane Zero Emission Zone</b></p>	2020/2021	2021/22	TfL – LIP	150	<p>Primary delivery of proposals 29, 11</p> <p>Secondary 38</p> <p>Corporate plan outcomes 1, 11</p>	CR21	<p>On hold and will be reviewed once transport and air quality impacts of COVID-19 are better understood.</p>

<b>Events and Campaigns</b>							
<b>Project description</b>	<b>Start date</b>	<b>End date</b>	<b>Funding sources</b>	<b>Total cost £,000</b>	<b>Transport Strategy proposals and Corporate Plan outcomes</b>	<b>Corporate Risk</b>	<b>Q1 update</b>
<b>Sculpture in the City</b> annual programme Temporary public art installations in the City Cluster area	2019/20	2022/23	CoL, S106	TBC	Primary delivery of proposal 7 Corporate Plan outcomes 7, 10		Annual programme. 2020/21 postponed for earlier Spring 2021.
<b>Lunchtime Streets</b> City Cluster and Chancery Lane Further streets to be identified and funding beyond plan period	2019/20	Ongoing	TfL – LIP	180 (to 2021/22)	Primary delivery of proposals 6, 13 Secondary 1 Corporate plan outcome 1		On hold due to COVID-19 and suspension of LIP funding.
<b>Road Danger Reduction Campaigns</b> Behaviour change and community engagement, (including working with City of London Police)	2019/20	Ongoing	TfL – LIP	180 (to 2021/22)	Primary delivery of proposals 6, 13, 20, 21, 34 Corporate plan outcome 1	CR20	On hold due to COVID-19 and suspension of LIP funding.



Other projects							
Project description	Start date	End date	Funding sources	Total cost £k 3yr plan (or whole programme where known)	Transport Strategy proposals and Corporate Plan outcomes	Corporate Risk	Q1 update
<b>Street lighting upgrade main and side streets upgraded</b>	2018/19	2020/21	CoL	4,000	Primary delivery proposal 23 Corporate plan outcomes 1, 12		Ongoing delivery in line with City Lighting Strategy. The LED roll out is 75% completed but the implementation originally anticipated to be completed in May 2020, has been delayed by COVID-19 restrictions on working. Completion anticipated by end of 2020.
<b>Zero Emission Waste Collection</b> procurement of waste collection service with Zero Emission Vehicles	2019/20	Ongoing contract	CoL officer time	-	Primary delivery proposal 33	CR21	Awaiting delivery of seven 18 Tonne fully electric refuse collection waste vehicles. Delivery planned for October 2020.

OSPR – On Street Parking Reserve

CoL – City of London funds (not specified here, see individual projects)

S106 – Developer funding through planning agreements - the allocation of these has already been approved as funds are ring fenced by purpose, and in most cases by location (appvd 2019 July RASC)

S278 – Developer funding Highway scheme

CIL – Community Infrastructure Levy