

**City of London: Projects Procedure Corporate Risks Register**

Project name: Moor Lane Environmental Enhancements

Unique project identifier: PV9441

Total est cost (exc risk) £2200000

Corporate Risk Matrix score table

PM's overall risk rating	Medium
Avg risk pre-mitigation	5.6
Avg risk post-mitigation	3.2
Red risks (open)	1
Amber risks (open)	5
Green risks (open)	5

	Minor impact	Serious impact	Major impact	Extreme impact
Likely	4	8	16	32
Possible	3	6	12	24
Unlikely	2	4	8	16
Rare	1	2	4	8

Costed risks identified (All)

£0.00	0%
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Costed risk as % of total estimated cost of project

Costed risk pre-mitigation (open)

£0.00	0%
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Costed risk post-mitigation (open)

£0.00	0%
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Costed Risk Provision requested

£0.00	0%
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CRP as % of total estimated cost of project

- (1) Compliance/Regulatory
- (2) Financial
- (3) Reputation
- (4) Contractual/Partnership
- (5) H&S/Wellbeing
- (6) Safeguarding
- (7) Innovation
- (8) Technology
- (9) Environmental
- (10) Physical

Number of Open Risks	Avg Score	Costed impact	Red	Amber	Green
0	0.0	£0.00	0	0	0
3	4.3	£0.00	0	1	2
4	5.3	£0.00	0	3	1
1	16.0	£0.00	1	0	0
1	3.0	£0.00	0	0	1
0	0.0	£0.00	0	0	0
0	0.0	£0.00	0	0	0
0	0.0	£0.00	0	0	0
2	4.5	£0.00	0	1	1
0	0.0	£0.00	0	0	0

Issues (open)

0
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Open Issues

Extreme	Major	Serious	Minor
0	0	0	0
0	0	0	0

All Issues

0
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All Issues

Cost to resolve all issues (on completion)

£0.00
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Total CRP used to date

£0.00
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Project Name: <b>Moor Lane Environmental Enhancements</b>		PM's overall risk rating: <b>Medium</b>	CRP requested this gateway: <b>£ -</b>	Average unmitigated risk: <b>5.6</b>	Open Risks: <b>11</b>
Unique project identifier: <b>PV9441</b>		Total estimated cost (exc risk): <b>£ 2,200,000</b>	Total CRP used to date: <b>£ -</b>	Average mitigated risk score: <b>3.2</b>	

General risk classification														Mitigation actions										Ownership & Action			
Risk ID	Gateway	Category	Description of the Risk	Risk Impact Description	Likelihood Classification pre-mitigation	Impact Classification pre-mitigation	Risk score	Costed Impact pre-mitigation (£)	Costed Risk Provision requested Y/N	Confidence in the estimation	Mitigating actions	Mitigation cost (£)	Likelihood Classification post-mitigation	Impact Classification post-mitigation	Costed impact post-mitigation (£)	Post-Mitigation risk score	CRP used to date	Use of CRP	Date raised	Named Departmental Risk Manager/Coordinator	Risk owner (Named Officer or External Party)	Date Closed OR/Realised & moved to issues	Comment(s)				
R1	5	(3) Reputation	Project is not delivered to agreed programme due to technical issues that arise either in design or construction phase	If security measures on Moor Lane are not completed prior to the occupation of 21 Moorfields, their tenant will not be able to occupy the building.	Possible	Serious	6	£0.00	N		A programme will be developed taking the security requirements into account and the implementation will be phased to ensure compliance with the development's programme.	£0.00	Possible	Minor	£0.00	3	£0.00		13/09/2020		Katie Adnams						
R2	5	(2) Financial	Developer does not agree to full costs of the scheme	This will either impact on the project programme as negotiations would take longer or the scope of works might have to be reduced to reduce the costs.	Possible	Serious	6	£0.00	N		As the design develops, the likely cost of the scheme will be established. The scope of the project will be tailored to ensure the scheme can be financed by the Section 106 and the Section 278 (where works are required to mitigate the impact of the 21 Moorfields development).	£0.00	Unlikely	Minor	£0.00	2	£0.00		13/09/2020		Katie Adnams						
R3	5	(9) Environmental	SUDS scheme not feasible due to underground constraints	The SUDS scheme would either have to be removed from the project scope or a redesign of the SUDS would be required which could impact project programme and costs	Possible	Minor	3	£0.00	N		The 2011 design will be reviewed as part of the project scope and amended as necessary. Surveys will be undertaken to ascertain the underground constraints as far as possible, in addition to consultation with LUL. The SUDS design can be further simplified to reduce costs if required.	£0.00	Unlikely	Minor	£0.00	2	£0.00		13/09/2020		Katie Adnams						
R4	5	(2) Financial	SUDS design costs more than anticipated	The SUDS scheme would either have to be removed from the project scope or a redesign of the SUDS would be required which could impact project programme and costs	Possible	Minor	3	£0.00			A SUDS consultant will be appointed to progress to the SUDS design so a cost can be established early on in the design process. The design will be simplified to reduce costs if required.	£0.00	Unlikely	Minor	£0.00	2	£0.00		14/09/2020		Katie Adnams						
R5	5	(2) Financial	The full cost of the project is unknown	If the costs are not ascertained soon enough in the project process, the design might exceed the available project budget	Unlikely	Serious	4	£0.00			As the design develops, the likely cost of the scheme will be established. The scope and design of the project will be tailored to ensure the scheme can be financed from the available project budget. The L278 works will only commence once the costs are agreed with the developer.	£0.00	Unlikely	Minor	£0.00	2	£0.00		14/09/2020		Katie Adnams						
R6	5	(3) Reputation	Stakeholders object to the amended scheme	The City would not be delivering a scheme that is supported by the local community, and it would not therefore be responsive to their needs. A redesign would be required which could impact on the programme and budget.	Possible	Serious	6	£0.00			Consultation will be undertaken with stakeholders as part of the project process and the design will be adapted if required. Consultation was previously undertaken in 2011 and local stakeholders were supportive of the proposals. The Mearnswhile Moor Lane scheme implemented in Autumn 2020 is gathering feedback from users and will inform the permanent scheme.	£0.00	Unlikely	Minor	£0.00	2	£0.00		05/10/2020		Katie Adnams						
R7	5	(9) Environmental	The existing Moor Lane design must be significantly reduced in scope to accommodate 21 Moorfields development requirements	The scheme would not fully be delivering on the previously approved objectives of the scheme, missing an opportunity to deliver an environmentally resilient, biodiverse scheme.	Possible	Serious	6	£0.00			Both the 21 Moorfield highway requirements and Moor Lane designs for the Western footway will be reviewed together as one scheme by the relevant City officers. The technical feasibility and levels design will be progressed upon the project's reinitiation.	£0.00	Possible	Serious	£0.00	6	£0.00		14/09/2020		Katie Adnams						
R8	5	(4) Contractual/Partnership	The expiry of the contract with the City's term contractor in 2022 could cause an increase in the cost of works	If a new term contractor is selected with higher rates, the cost of the works would increase	Likely	Major	16	£0.00			A tender process will be undertaken, where a new contractor will be appointed. Notice will be given of any cost implications as soon as possible in the procurement process.	£0.00	Likely	Serious	£0.00	8	£0.00		15/09/2020		Giles Radford						



R90								£0.00					£0.00			£0.00		£0.00						
R91								£0.00					£0.00			£0.00		£0.00						
R92								£0.00					£0.00			£0.00		£0.00						
R93								£0.00					£0.00			£0.00		£0.00						
R94								£0.00					£0.00			£0.00		£0.00						
R95								£0.00					£0.00			£0.00		£0.00						
R96								£0.00					£0.00			£0.00		£0.00						
R97								£0.00					£0.00			£0.00		£0.00						
R98								£0.00					£0.00			£0.00		£0.00						
R99								£0.00					£0.00			£0.00		£0.00						
R100								£0.00					£0.00			£0.00		£0.00						