

**FINANCE AND RISK COMMITTEE OF THE BARBICAN CENTRE BOARD**  
**Monday, 8 March 2021**

Minutes of the virtual meeting of the Finance and Risk Committee of the Barbican  
Centre Board held on Monday, 8 March 2021 at 1.45 pm

**Present**

**Members:**

Deputy Tom Sleigh (Chair)  
Deputy Dr Giles Shilson (Deputy Chairman)  
Randall Anderson  
Russ Carr  
Deputy Wendy Hyde  
Jeremy Mayhew  
Emma Kane  
Alasdair Nisbet

**Officers:**

Sir Nicholas Kenyon	-	Managing Director, Barbican Centre
Jonathon Poyner	-	Director of Operations & Buildings, Barbican Centre
Sandeep Dwesar	-	Chief Operating & Financial Officer, Barbican Centre
Natasha Harris	-	Director of Development, Barbican Centre
Leonora Thomson	-	Interim Artistic Director, Barbican Centre
Sean Gregory	-	Director of Innovation & Engagement, Barbican Centre
Niki Cornwell	-	Head of Finance and Business Administration, Barbican Centre
Matt Lock	-	Head of Audit & Risk Management, Chamberlain's Department
Leanne Murphy	-	Town Clerk's Department

**1. APOLOGIES**

There were no apologies.

**2. MEMBERS DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THIS AGENDA**

There were no declarations.

**3. MINUTES**

The draft public minutes of the Finance & Risk Committee meeting held on 11 January 2021 were approved as a correct record.

**4. PROJECTS UPDATE REPORT**

The Committee received a report of the Director of Operations and Buildings providing Members with an update on the Centre's maintenance and refurbishment projects that fall under the Cyclical Works Programme (CWP) and additional projects funded from other sources.

RECEIVED.

5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

6. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

The Chair advised Members that this would be Deputy Giles Shilson's last Finance & Risk Committee meeting and thanked to him for all of his hard work during his 10 years on the Board. Members and Officers echoed the Chair's sentiments and the Deputy Chairman thanked the Committee for their kind words.

7. **EXCLUSION OF THE PUBLIC**

**RESOLVED** – That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

8. **NON-PUBLIC MINUTES**

The draft non-public minutes of the Finance & Risk Committee meeting held on 11 January 2021 were approved as a correct record.

9. **COVID-19 SITUATION UPDATE**

The Committee considered a report of the Chief Operating and Financial Officer providing Members with an update on the current situation for the Centre as a result of the Covid-19 pandemic.

10. **BARBICAN BUDGET UPDATE**

The Committee received a report of the Chief Operating & Financial Officer setting out the current financial position of the Barbican Centre, together with its approach in managing the 21/22 budget during a period of unprecedented volatility as a consequence of the pandemic. The Barbican's long-term business plan was presented to the Board on 18 November and the immediate next steps being undertaken to deliver the plan was also provided.

11. **PROJECTS UPDATE: NON-PUBLIC APPENDIX**

The Committee received the non-public Projects Update appendix to be read in conjunction with item 4.

12. **BUSINESS REVIEW - JANUARY 2021 (PERIOD 10 - 20/21)**

The Committee considered a report of the Chief Operating & Financial Officer setting out the Business Review for the January 2021 (Period 10 – 20/21) accounts.

13. **CONTROVERSIAL PROGRAMMING RISK REGISTER**

The Committee received a report of the Interim Artistic Director updating Members on the Programming Controversial Risk Register and the identified potential risks that occur as a result of specific programmed events and activities, as well as outlining the mitigation processes in place for each.

14. **RISK UPDATE**

The Committee considered a report of the Director of Operations and Buildings updating Members on the risk management system in place at the Barbican, the significant risks that have been identified and measures for mitigation of these risks.

15. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

16. **ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT WHILST THE PUBLIC ARE EXCLUDED**

There were no urgent items.

**The meeting ended at 2.52 pm**

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Chairman

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