

**STREETS AND WALKWAYS SUB (PLANNING AND TRANSPORTATION)
COMMITTEE**

Thursday, 29 April 2021

Minutes of the virtual meeting of the Streets and Walkways Sub (Planning and Transportation) Committee held on Thursday, 29 April 2021 at 11.00 am

Present

Members:

Graham Packham (Chairman)
Shravan Joshi (Deputy Chairman)
Randall Anderson
Peter Bennett
Marianne Fredericks
Sheriff Christopher Hayward
Deputy Jamie Ingham Clark
Oliver Sells QC
Christopher Hill (Ex-Officio Member)
Paul Martinelli (Ex-Officio Member)
Deputy Barbara Newman (Ex-Officio Member)

Officers:

Ian Hughes	- Department of the Built Environment
Bruce McVean	- Department of the Built Environment
Leah Coburn	- Department of the Built Environment
Olumayowa Obisesan	- Chamberlain's Department
Joseph Anstee	- Town Clerk's Department
Shani Annand-Baron	- Town Clerk's Department
John Cater	- Town Clerk's Department
Melanie Charalambous	- Department of the Built Environment
Simon Glynn	- Department of the Built Environment
Maria Herrera	- Department of the Built Environment
Nina Houghton-Worsfold	- City of London Police
Daniel Laybourn	- Department of the Built Environment
Nicola Bradbury	- Department of the Built Environment
Janet Laban	- Department of the Built Environment
Giles Radford	- Department of the Built Environment
Samantha Tharme	- Department of the Built Environment
George Wright	- Department of the Built Environment

At the beginning of the meeting, Deputy Barbara Newman, as the most senior Member of the Sub Committee, was moved into the Chair until the Election of a Chairman.

1. **APOLOGIES FOR ABSENCE**

Apologies for absence were received from Deputy Alistair Moss and William Upton.

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

Sheriff Christopher Hayward declared an interest in Item 11 – City of London Transport Strategy – Review 2022, and advised that he would withdraw from the discussion and decision on this item.

3. **ELECTION OF CHAIRMAN**

The Sub Committee proceeded to elect a Chairman in accordance with Standing Order No.29, and Graham Packham, being the only Member who expressed his willingness to serve, was duly elected as Chairman of the Sub Committee for the ensuing year.

The Chairman then gave thanks to the Sub Committee for their support and paid tribute to the outgoing Chairman for his leadership of the Sub Committee during challenging times.

The immediate past Chairman, Oliver Sells, then gave warm thanks to all Members and officers for their support during his time as Chairman and advised that he would continue to support the new Chairman and Deputy Chairman in continuing the positive work of the Sub Committee.

The Chairman then gave thanks to outgoing Member Alderman Alison Gowman for her excellent contributions to the work of the Sub Committee, particularly in respect of road safety and policing.

4. **ELECTION OF DEPUTY CHAIRMAN**

The Sub Committee proceeded to elect a Deputy Chairman in accordance with Standing Order No.30, and Shravan Joshi, being the only Member who expressed his willingness to serve, was duly elected as Deputy Chairman of the Sub Committee for the ensuing year.

The Deputy Chairman thanked Members for their support and advised that he was looking forward to working with the Chairman and the Sub Committee in continuing its positive work.

5. **MINUTES**

RESOLVED – That the public minutes and non-public summary of the meeting held on 18 February 2021 be agreed as a correct record.

6. **PEDESTRIAN PRIORITY PROGRAMME**

The Sub Committee considered a report of the Director of the Built Environment A three-year programme implementing pedestrian priority and pavement widening schemes across the Square Mile to enhance the comfort and safety of people walking. The Chairman introduced the item, commenting that this was an important project which would hopefully lead to an evidence-based approach and avoid some of the problems reported in other London boroughs.

In response to questions from Members, the Director of the Built Environment advised that further assessment on interventions and network management would be undertaken, as well as traffic modelling to explore the interaction of the proposals with other schemes. It was further advised that the public consultation on All Change at Bank would be taken into account in progressing the scheme. The Director of the Built Environment then gave the Sub Committee further detail on the Air Quality data used and advised that more recent data would be included in the Year 2 proposals. Members suggested that a timetable capturing all the planned works be produced for ease of reference and to aid monitoring.

In response to a question from a Member, the Director of the Built Environment confirmed that all temporary measures could be reviewed and designs of existing and proposed measures would be looked at in detail. A Member commented that some schemes may be adversely impacted by the return of footfall and traffic to the City and stressed that network flexibility should be maintained. The Director of the Built Environment responded that further assessment and stakeholder engagement would be undertaken and confirmed that any measures could be modified, retained or rolled back as necessary.

RESOLVED – That the Streets & Walkways Sub Committee:

1. Agree that a budget of **£199,000** is approved to reach the next Gateway for Year 1 interventions;
2. Note the total estimated cost of the programme at **£6 - £8 million** (excluding risk);
3. Note the total estimated cost of Year 1 of the programme at £2.5 - £3.2million;
4. Note the methodology set out in paragraphs 12.1 below to prioritise City streets for improvements;
5. Approve the streets to be included in Year 1 of the programme, set out in paragraph 5.7;
6. Approve the Programme reporting plan;
7. For Year 1 only, approve the submission of combined Gateway 3/4 reports as the next gateway (for the reasons set out in paragraph 5.9);
8. For Year 1 only, authorise the Director of Built Environment, in consultation with the Chairman and Deputy Chairman of Streets and Walkways and Projects Sub, to approve the Gateway 5 report (for the reasons set out in paragraph 5.9; and

9. That delegated authority is given to the Director of the Built Environment, in consultation with the Chamberlain, to make any adjustments between elements of the project budget.

7. CLIMATE ACTION STRATEGY - COOL STREETS AND GREENING PROGRAMME

The Sub Committee considered a report of the Director of the Built Environment regarding a Climate Action Strategy programme to develop climate resilient streets and open spaces in the Square Mile.

RESOLVED – That the Streets & Walkways Sub Committee:

1. Agree that a budget of £320,000 is approved for:

- Programme framework development (4-year programme)
- Climate resilience measures catalogue
- Installation of smart sensors and data protocols for monitoring
- Opportunity mapping and gap analysis for climate resilience solutions
- Identification and prioritisation of sites.

This is a capitalised resource against the proceeding capital works;

2. Note the total estimated cost of the Cool Streets and Greening project at £1.7M for Year 1. The remaining funds will be for installation of resilience measures in priority sites and will be subject to Gateway 3,4 & 5 approvals; and
3. Note that the likely cost range for the Cool Streets & Greening 4-year programme will be an estimated £1.7M per annum over 4 years – Total £6.8M.

8. CITY CLUSTER AREA - PROGRAMME UPDATE

The Sub Committee noted a report of the Director of the Built Environment providing an update on the City Cluster delivery framework, which is structured around three programmes and focused on the implementation of the City Cluster Vision.

RESOLVED – That the report be noted.

9. CITY CLUSTER AREA - WELLBEING AND CLIMATE CHANGE RESILIENCE PROGRAMME IMPLEMENTATION (2021-2024)

The Sub Committee considered a report of the Director of the Built Environment regarding the City Cluster Wellbeing and Climate Change Resilience Programme. In response to questions from Members, the Director of the Built Environment gave the Sub Committee further detail on the funding strategy, which was subject to funding being secured. Members advised that the programme be co-ordinated with the culture-related Committees and it be ensured that there would be sufficient pedestrian space available accounting for increased numbers of tables and chairs outside.

RESOLVED – That the Streets & Walkways Sub Committee:

1. Note the estimated implementation budget is a minimum of £1.447m based on current estimates for the projects outlined in this report;
2. Note that the estimated implementation budget will be further increased by external sponsorship with the exact amount to be confirmed at Gateway 5;
3. Agree that the 7 projects listed in the Options Appraisal table are approved to be taken forward to Gateway 5, at which point individual project reports will be submitted for approval, in line with the project procedure;
4. That £90,000 from the Pinnacle and Mitre Square Section 106 agreements is approved for the programme budget to continue the development of the 7 projects to Gateway 5;
5. Note that further projects listed in Appendix 1, may be developed in future years, subject to funding being confirmed; and
6. That within the overall programme budget, funds can be moved between the 7 individual projects and between staff costs, fees and works to maintain pace of delivery and maximum efficiency of the process.

10. **CITY CLUSTER AREA - ACTIVATION AND ENGAGEMENT PROGRAMME**

The Sub Committee considered a report of the Director of the Built Environment regarding the City Cluster Activation and Engagement Programme.

A Member expressed their disappointment that only one option had been presented and asked that future reporting at least provided some information as to why alternative options had been discounted. The Member also sought assurances regarding funding for the project, much of which was currently unsecured. Members also stressed the importance of close contact with local stakeholders and suggested developing a map promoting the secret gardens and pocket parks in the area and the wider City which were relatively unknown.

The Director of the Built Environment then gave the Sub Committee some further detail on the programme approach and of engagement with stakeholders so far. Whilst the project funding was complicated, there were section 106 funds which could be used for the project if needed as contingency. In response to a question from a Member about Jubilee Place, the Director of the Built Environment advised that officers had discussed the wall and railings with the Open Spaces Department. Whilst there had been issues with anti-social behaviour, a barrier with a more open design and more entry points had been proposed.

RESOLVED – That the Streets & Walkways Sub Committee:

1. Note an increase in the estimated programme budget specifically to address City recovery “Vibrant Offer” recommendations. The programme cost range is estimated to be £200-£300k, for the delivery of the programme on an annual basis, initially over 3 years;
2. Note that the overall programme budget will be substantially funded by external sponsorship. The exact budget is subject to the level of external funding which is to be confirmed at the next Gateway;
3. Agree that planning for large and medium scale activation programmes (Option 1 and 2) be continued, with detailed options to be presented at Gateway 4-5; and
4. That a budget of £68,000 (£20k staff costs and £48k fees) from the Section 106 Agreement from the Pinnacle is approved to reach the next Gateway and to deliver events to support City’s Recovery in summer 2021.

11. CITY OF LONDON TRANSPORT STRATEGY - REVIEW 2022

The Sub Committee considered a report of the Director of the Built Environment sets out the context and recommended approach for a review of the 25-year City of London Transport Strategy, which was scheduled for review every three years.

RESOLVED – That the Streets & Walkways Sub Committee:

1. Agree that the review of the Transport Strategy will focus on amending and adding proposals, and that the current Vision, Aims and Outcomes remain valid;
2. Note the governance arrangements next steps for the review:
 - Further research and analysis
 - Stakeholder meetings and workshops
 - Public survey and focus groups

12. BLOOMBERG DEVELOPMENT HIGHWAY WORKS

The Sub Committee considered a report of the Director of the Built Environment regarding the Bloomberg Development Highways project. The Chairman introduced the item and praised the quality of the project and its outcomes.

Members noted the unique approach to street lighting where the building sensitively lights the public highway and commented that this had been a successful and innovative approach which had mutually beneficial outcomes for developer and the Local Authority. The Director of the Built Environment confirmed that further opportunities to undertake this approach to street lighting would be pursued where appropriate and that updated guidance for lighting was under development.

RESOLVED – That the Streets & Walkways Sub Committee:

1. Note the content of this report;
2. Agree to close the Bloomberg Development Highways project;
3. Authorise the Chamberlain's department to return unspent S278 funds to the developer, subject to verification of the final accounts; and
4. Authorise the Chamberlain's department to return the Section 106, CIL and City's Cash balances to their respective accounts/codes.

13. **CONSOLIDATED REPORT - SHOE LANE QUARTER PUBLIC REALM ENHANCEMENTS - PHASES 1 AND 2**

The Sub Committee considered a report of the Director of the Built Environment regarding Phases 1 and 2 of the Shoe Lane Quarter Public Realm Enhancements project. The Chairman introduced the item and advised that this had been a good project with positive, high-quality outcomes. The Chairman added that the project represented a good example of greening HVM measures as an alternative to bollards. A Member noted the lessons learned set out in the report and advised that care should be taken to avoid similar issues arising on future projects.

RESOLVED – That the Streets & Walkways Sub Committee:

1. Note the content of this outcome report;
2. Authorise the Chamberlain's department to return unspent section 106 and 278 funds to the developers as set out in the respective legal agreements, after any required maintenance sums are accounted for and subject to the verification of the final accounts;
3. Should it be request by the client, authorise the transfer of any unspent funds, following verification of the final accounts, to a separate project where the financial commitment resides with the same client; and
4. Agree to close the Shoe Lane Quarter Public Realm Enhancements – Phases 1 and 2 projects.

14. **HIGHWAY CONSTRUCTION & MAINTENANCE TERM CONTRACT TENDER**

The Sub Committee received a report of the Director of the Built Environment seeking Member approval for the procurement strategy to be used in the selection of a new term contractor for highway construction & maintenance services.

The Sub Committee paid tribute to JB Riney for their work over the course of the existing contract, as well as their knowledge of the City and engagement with stakeholders and communities. Members then commented that value for money in respect of service as well as price should be a key consideration in awarding the next contract. Members also expressed some surprise that the Sub Committee had not been asked to take a decision on this matter given the

connection between the Sub Committee's work and that of the prospective contractor.

A Member, also a Member of the Procurement Sub Committee, gave assurances that tender decisions were not guided by price alone, with quality also held in high regard. Whilst a 60/40 weighting was usual practice, a 70/30 weighting had also been exercised where appropriate. The Member, noting the consensus amongst the Sub Committee and the importance of this procurement exercise, suggested that the Sub Committee send a note to the Procurement Sub Committee asking that the quality aspect be increased in the tender assessment in order to reflect the importance of ensuring a quality contractor was appointed.

The Director of the Built Environment advised that the procurement exercise would seek to evolve on the existing contract and maintaining standards would be of utmost importance. Whilst the report principally advised of the decisions still to come, officers would consider the governance arrangements for the contract award, due during 2022, as it was appropriate that the Sub Committee be engaged in this process. The Director of the Built Environment further advised that key quality mechanisms would be retained for this tender, and that the aim would be to maintain standards whilst also seeking to improve where possible. Furthermore, the weighting of price and quality was not restricted and could be reviewed.

The Chairman, noting the evident interest and concern on the part of the Sub Committee, proposed that the Sub Committee's views be put to the Procurement Sub Committee, and this was agreed.

RESOLVED – That the report be noted, and that a resolution be put to the Procurement Sub Committee regarding the procurement strategy.

15. **REPORT OF ACTION TAKEN**

The Sub Committee received a report of the Town Clerk advising Members of actions taken by the Town Clerk since the last meeting of the Committee, in consultation with the Chairman and Deputy Chairman, in accordance with Standing Order No. 41. The Chairman introduced the item and gave Members some further context behind the action taken, in respect of the 5G Wireless Concession, and the reasons for progressing the decision under urgency procedures.

In response to questions from Members, the Director of the Built Environment advised that work on improving broadband infrastructure in the City was ongoing, and noted Members' suggestion that the estates be given focus, due to reported issues with coverage. The Director of the Built Environment further advised on futureproofing and the benefits of the action taken in comparison to alternative solutions. The Sub Committee was advised that locations for the installations would not be put forward unless they were considered to be optimal, and that the installations did not generate noise.

RESOLVED – That the report be noted.

16. **OUTSTANDING REFERENCES**

The Sub Committee received a list of outstanding references.

Dockless Vehicles

The Director of the Built Environment advised that operators had been selected for the e-scooter trial, which was due to start in June, with a detailed update due to be submitted to the Planning & Transportation Committee in due course.

Beech Street

The Director of the Built Environment gave the Sub Committee an update on developments in respect of the scheme since the last meeting of the Sub Committee.

RESOLVED – That the list of outstanding references be noted.

17. **ANY OTHER BUSINESS**

a) **MUSEUM OF LONDON GYRATORY PROJECT**

The Sub Committee considered a report of the Director of the Built Environment regarding the Museum of London Gyratory project. A Member requested that regular consultation with Aldersgate Ward Members and the Barbican Centre be undertaken as the project progressed.

RESOLVED – That the Streets & Walkways Sub Committee agree:

1. A restart of the project that remains wholly within currently agreed budget resources to ensure a coordinated highway and public realm design approach with the emerging Section 278 proposals at 81 Newgate Street and Bastion House;
2. A change of project name to “St. Paul’s Gyratory Project”; and
3. The revised budget detailed in Appendix 2.

LIFFE Trader Statue

The Town Clerk advised that the LIFFE Trader Statue, previously situated in the South Ambulatory, had been relocated to its new position on Dowgate Hill. An unveiling had been planned for 20 May to which all Members of the Sub Committee were invited. The Town Clerk advised that details and a calendar invitation would be circulated following the meeting.

Denizen Building

A Member asked whether highway works around The Denizen building were planned, following the completion of the development, as the poor quality of the pavements carried risk of accidents. Another Member advised that residents had raised concerns about this matter. The Director of the Built Environment advised that this would be taken away for clarification.

Beech Street Tunnel

A Member queried whether there had been any developments in respect of permanent solutions to the issues experienced by residents as a result of

difficulties for delivery drivers and taxis in navigating the Experimental Traffic Order. A Member responded that they had been in regular contact with officers and residents on this matter, with improved signage having been installed and further representations made.

The Director of the Built Environment responded that Google Maps had now been updated, with improved signage deployed and further communications being sent to the list of stakeholders. The gaps to the central reservation had now been made, with works completed. A Member commented that this should substantially improve the situation as all addresses could now be accessed. The Director of the Built Environment added that warning notices had been issued for an extended period for this scheme, and advised that contact had been made with logistics companies where it was reported that they did not have up-to-date information.

18. EXCLUSION OF THE PUBLIC

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following item(s) on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

Item No.	Paragraph No.
19	3
20	-

19. NON-PUBLIC MINUTES

RESOLVED – That the non-public minutes of the meeting held on 18 February 2021 be agreed as a correct record.

20. ANY OTHER BUSINESS THAT THE SUB COMMITTEE AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED

There was no other business.

The meeting ended at 12.34 pm

Chairman

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